

# **Financial Overview**

**Gil Borok**Chief Financial Officer

December 6, 2012



# **Forward Looking Statements**

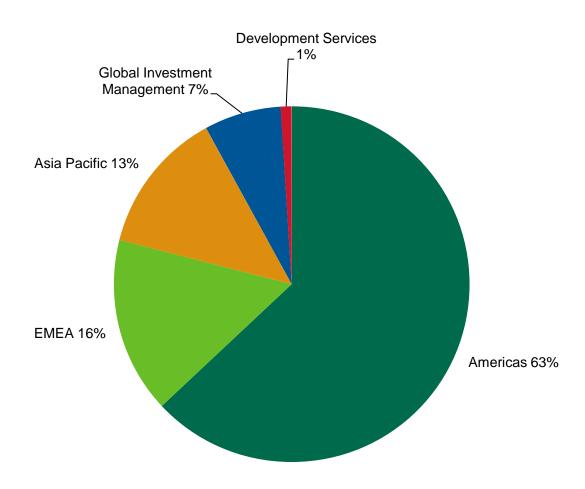
This presentation and the ones immediately following it contain statements that are forward looking within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding our future growth momentum, operations, financial performance and business outlook. These statements should be considered as estimates only and actual results may ultimately differ from these estimates. Except to the extent required by applicable securities laws, we undertake no obligation to update or publicly revise any of the forward-looking statements that you may hear today. Please refer to our current annual report on Form 10-K and our current quarterly report on Form 10-Q, in particular any discussion of risk factors or forwardlooking statements, which are filed with the SEC and available at the SEC's website (www.sec.gov), for a full discussion of the risks and other factors that may impact any estimates that you may hear today. We may make certain statements during the course of this presentation, which include references to "non-GAAP financial measures," as defined by SEC regulations. As required by these regulations, we have provided reconciliations of these measures to what we believe are the most directly comparable GAAP measures, which are attached hereto within the appendix.



# **Geographic Diversification**

#1 commercial real estate services firm in the world

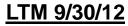
#### LTM 9/30/12 Revenue<sup>1,2</sup>

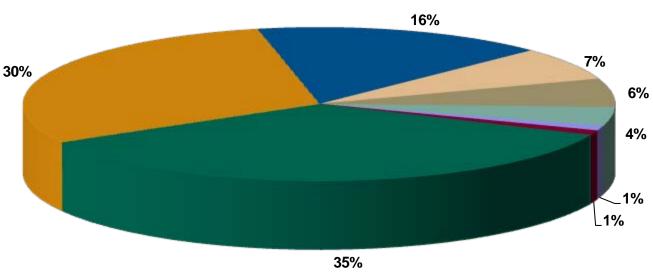


- 1. LTM 9/30/12 revenue of \$6.3 billion includes \$4.4 million of revenue related to discontinued operations.
- 2. Includes activity from ING REIM Asia and ING REIM Europe beginning October 3 and October 31, 2011, respectively.



# Service Line Diversity - Revenue Breakdown





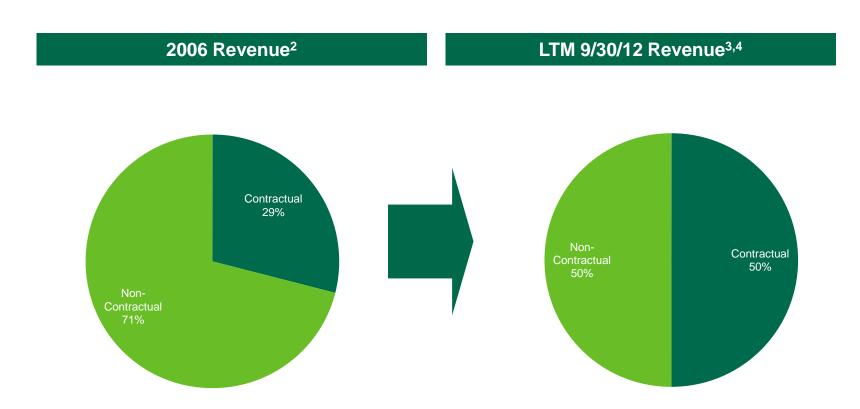
_	Twelve months ended September 30,					
(\$ in millions)	2012 <sup>1</sup>	2011 <sup>1</sup>	% Change			
Property & Facilities Management	2,172.4	1,972.0	10			
Leasing	1,880.9	1,932.3	-3			
Sales	987.9	925.7	7			
Investment Management	432.5	222.4	94			
Appraisal & Valuation	375.1	366.7	2			
Commercial Mortgage Brokerage	272.1	214.0	27			
Development Services	61.9	64.3	-4			
Other	93.4	100.3	-7			
Total	6,276.2	5,797.7	8			

Includes revenue from discontinued operations of \$4.4 million and \$4.6 million for the twelve months ended September 30, 2012 and 2011, respectively.



### **Revenue Diversification**

Contractual revenues<sup>1</sup> represented 50% of LTM 9/30/12 revenue, up from 29% in 2006

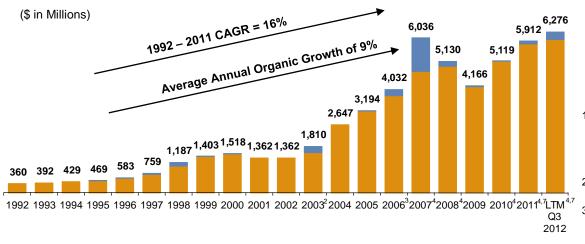


- 1. Contractual revenue includes: Property & Facilities Management (14% in 2006 and 35% in LTM 9/30/12), Appraisal & Valuation (7% in 2006 and 6% in LTM 9/30/12), Investment Management (6% in 2006 and 7% in LTM 9/30/12), Development Services (1% in both 2006 and LTM 9/30/12) and Other (1% in both 2006 and LTM 9/30/12). Non-contractual revenue includes: Sales (31% in 2006 and 16% in LTM 9/30/12), Leasing (37% in 2006 and 30% in LTM 9/30/12) and Commercial Mortgage Brokerage (3% in 2006 and 4% in LTM 9/30/12).
- 2. Reflects Trammell Crow Company's revenue contributions beginning on December 20, 2006.
- 3. LTM 9/30/12 revenue of \$6.3 billion includes \$4.4 million of revenue related to discontinued operations.
- I. Includes activity from ING REIM Asia and ING REIM Europe beginning October 3 and October 31, 2011, respectively.



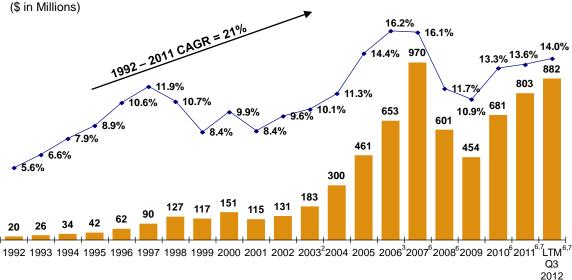
### **Historical Performance**

#### Revenue <sup>1</sup>



■Organic Revenue ■Revenue From Acquisitions

#### Normalized EBITDA and Margin <sup>5</sup>

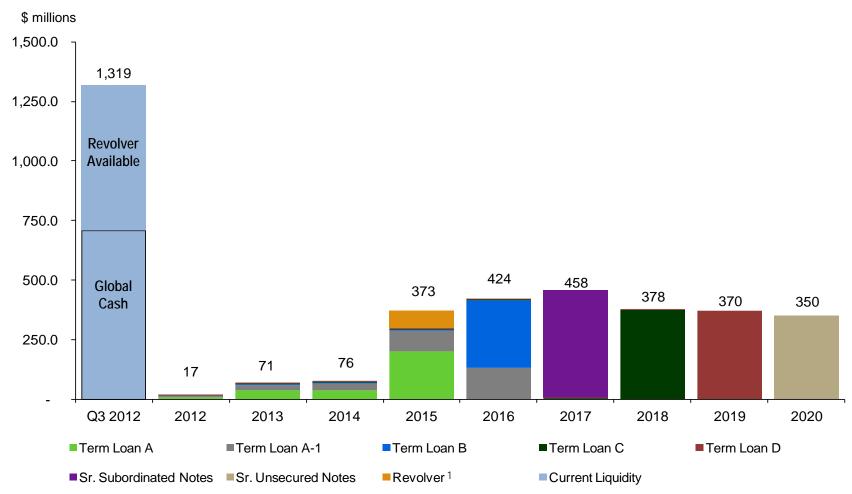


- No reimbursements are included for the period 1992 through 1996, as amounts were immaterial. Reimbursements for 1997 through 2001 have been estimated. For 2002 and forward, reimbursements are included.
- 2. Includes Insignia activity for the period July 23, 2003 through December 31, 2003.
- Includes Trammell Crow Company activity for the period December 20, 2006 through December 31, 2006.
- Includes revenue from discontinued operations, which totaled \$2.1 million for the year ended December 31, 2007, \$1.3 million for the year ended December 31, 2008, \$3.9 million for the year ended December 31, 2010, \$6.7 million for the year ended December 31, 2011 and \$4.4 million for the twelve months ended September 30, 2012.
- Normalized EBITDA excludes merger-related and other non-recurring costs, integration and other costs related to acquisitions, cost containment expenses, one-time IPO-related compensation expense, gains/losses on trading securities acquired in the Trammell Crow Company acquisition and the writedown of impaired assets.
- Includes EBITDA related to discontinued operations of \$6.5 million for the year ended December 31, 2007, \$16.9 million for the year ended December 31, 2008, \$16.4 million for the year ended December 31, 2010, \$14.1 million for the year ended December 31, 2011 and \$12.2 million for the twelve months ended September 30, 2012.
- Includes activity from ING REIM Asia and ING REIM Europe beginning October 3 and October 31, 2011, respectively.



## **Mandatory Amortization and Maturity Schedule**





1. \$700.0 million revolver facility matures in May 2015. As of September 30, 2012, the outstanding revolver balance was \$72.7 million.



# Capitalization

	As o		
(\$ in millions)	9/30/2012	12/31/2011	Variance
Cash <sup>1</sup>	709.4	885.1	(175.7)
Revolving credit facility	72.7	44.8	27.9
Senior secured term loan A	280.0	306.2	(26.2)
Senior secured term loan A-1	279.3	285.1	(5.8)
Senior secured term loan B	294.0	296.3	(2.3)
Senior secured term loan C	395.0	398.0	(3.0)
Senior secured term loan D	395.0	398.0	(3.0)
Senior subordinated notes <sup>2</sup>	440.1	439.0	1.1
Senior unsecured notes	350.0	350.0	-
Notes payable on real estate <sup>3</sup>	13.6	13.6	-
Other debt <sup>4</sup>	9.1	0.1	9.0
Total debt	2,528.8	2,531.1	(2.3)
Stockholders' equity	1,340.4	1,151.5	188.9
Total capitalization	3,869.2	3,682.6	186.6
Total net debt	1,819.4	1,646.0	173.4



<sup>1.</sup> Excludes \$66.9 million and \$208.1 million of cash in consolidated funds and other entities not available for Company use at September 30, 2012 and December 31, 2011, respectively.

<sup>2.</sup> Net of original issue discount of \$9.9 million and \$11.0 million at September 30, 2012 and December 31, 2011, respectively.

<sup>3.</sup> Represents notes payable on real estate in Development Services that are recourse to the Company. Excludes non-recourse notes payable on real estate of \$352.0 million and \$359.3 million at September 30, 2012 and December 31, 2011, respectively.

<sup>4.</sup> Excludes \$458.3 million and \$713.4 million of aggregate warehouse facilities at September 30, 2012 and December 31, 2011, respectively.

# **Appendix**



### Reconciliation of Normalized EBITDA to EBITDA to Net Income (Loss)

(\$ in millions)			Year Ended December 31,									
	LTM Q3 2012			2011		2010		2009		2008		2007
Normalized EBITDA <sup>1</sup>	\$	881.5	\$	802.6	\$	681.3	\$	453.9	\$	601.2	\$	970.1
Less:												
Integration and other costs related												
to acquisitions		78.3		68.8		7.2		5.7		16.4		45.2
Cost containment expenses		48.6		31.1		15.3		43.6		27.4		-
Write-down of impaired assets		3.5		9.4		11.3		32.5		100.4		-
Merger-related charges		-		-		-		-		-		56.9
Loss on trading securities acquired in the												
Trammell Crow Company acquisition		-		-				-				33.7
EBITDA <sup>1</sup>		751.1		693.3		647.5		372.1		457.0		834.3
Add:												
Interest income <sup>2</sup>		8.1		9.4		8.4		6.1		17.9		29.0
Less:												
Depreciation and amortization <sup>3</sup>		161.3		116.9		109.0		99.5		102.9		113.7
Interest expense <sup>4</sup>		177.2		153.5		192.7		189.1		167.8		164.8
Write-off of financing costs		-		-		18.1		29.3		-		-
Goodwill and other non-amortizable intangible asset impairments		19.8		_		_		_		1,159.4		_
•										,		
Provision for income taxes <sup>5</sup>		178.5		193.1		135.8		27.0		56.9		194.3
Net income (loss) attributable to CBRE Group, Inc.	\$	222.4	\$	239.2	\$	200.3	\$	33.3	\$	(1,012.1)	\$	390.5
Revenue <sup>6</sup>	\$	6,276.2	\$	5,912.1	\$	5,119.2	\$	4,165.8	\$	5,130.1	\$	6,036.3
Normalized EBITDA Margin		14.0%		13.6%		13.3%		10.9%		11.7%		16.1%

#### Notes:

- 1. Includes EBITDA related to discontinued operations of \$12.2 million for the twelve months ended September 30, 2012, \$14.1 million for the year ended December 31, 2011, \$16.4 million for the year ended December 31, 2010, \$16.9 million for the year ended December 31, 2007.
- 2. Includes interest income related to discontinued operations of \$0.1 million for the year ended December 31, 2008 and \$0.01 million for the year ended December 31, 2007.
- 3. Includes depreciation and amortization related to discontinued operations of \$0.7 million for the twelve months ended September 30, 2012, \$1.2 million for the year ended December 31, 2011, \$0.6 million for the year ended December 31, 2010, \$0.1 million for the year ended December 31, 2008 and \$0.4 million for the year ended December 31, 2007.
- 4. Includes interest expense related to discontinued operations of \$1.9 million for the twelve months ended September 30, 2012, \$3.2 million for the year ended December 31, 2011, \$1.6 million for the year ended December 31, 2010, \$0.6 million for the year ended December 31, 2008 and \$1.8 million for the year ended December 31, 2007.
- 5. Includes provision for income taxes related to discontinued operations of \$4.0 million for the twelve months ended September 30, 2012 and the year ended December 31, 2011, \$5.4 million for the year ended December 31, 2010, \$6.0 million for the year ended December 31, 2008 and \$1.6 million for the year ended December 31, 2007.
- 6. Includes revenue related to discontinued operations of \$4.4 million for the twelve months ended September 30, 2012, \$6.7 million for the year ended December 31, 2011, \$3.9 million for the year ended December 31, 2010, \$1.3 million for the year ended December 31, 2008 and \$2.1 million for the year ended December 31, 2007.