



# Lightbridge

INVESTOR PRESENTATION | **NOVEMBER 2025**

NASDAQ: LTBR



# SAFE HARBOR STATEMENT

With the exception of historical matters, the matters discussed in this presentation and today's oral comments, including in response to questions, are forward-looking statements. These statements are based on current expectations and involve a number of risks and uncertainties that may cause actual results or outcomes to differ significantly from such estimates and expectations. The risks include, but are not limited to: Lightbridge's ability to commercialize its nuclear fuel technology; the degree of market adoption of Lightbridge's product and service offerings; Lightbridge's ability to fund general corporate overhead and outside research and development costs; market competition; our ability to attract and retain qualified employees; dependence on strategic partners; demand for fuel for nuclear reactors; Lightbridge's ability to manage its business effectively in a rapidly evolving market; the availability of nuclear test reactors and the risks associated with unexpected changes in Lightbridge's fuel development timeline; the increased costs associated with metallization of Lightbridge's nuclear fuel; public perception of nuclear energy generally; changes in the political environment; risks associated with war in Europe; changes in the laws, rules and regulations governing Lightbridge's business; development and utilization of, and challenges to, Lightbridge's intellectual property; risks associated with potential shareholder activism; potential and contingent liabilities; as well as other factors described in Lightbridge's filings with the Securities and Exchange Commission (the "SEC").

A further description of risks and uncertainties can be found in Lightbridge's Annual Report on Form 10-K for the fiscal year ended December 31, 2024, and in its other filings with the SEC, including in the sections thereof captioned "Risk Factors" and "Forward-Looking Statements", all of which are available at <http://www.sec.gov/> and [www.ltbridge.com](http://www.ltbridge.com).

Lightbridge does not assume any obligation to update or revise any such forward-looking statements, whether as the result of new developments or otherwise, except as required by law.



# LIGHTBRIDGE:

## Pioneering Advanced Nuclear Fuel

We're a leading developer of nuclear fuel technology for current and future reactors, expected to enhance the safety, economics, and proliferation resistance of nuclear fuel by operating ~1000 °C cooler than standard fuel, enabling power uprates and extended cycle lengths, and producing less plutonium than standard fuel.

**Delivering More Power:** Substantial increases to the power output of reactors and to the economics and safety of the reactors

**Fuel for Today's and Tomorrow's Reactors:** Large numbers of existing reactors can benefit from Lightbridge Fuel, as well as most reactors under construction and planned



**Ongoing testing at U.S. National Laboratories**

Recent co-extrusion demonstration at Idaho National Laboratory  
February 2025

# KEY DRIVERS FOR GROWTH



## ENHANCED SAFETY & EFFICIENCY

- Lightbridge Fuel improves safety, economics, and proliferation resistance for nuclear power plants



## INCREASED CAPACITY & REDUCED COSTS

- Helps meet energy demands while cutting emissions & operator expenses



## STRONG PATENT PORTFOLIO

- Extensive patents protect our IP and support commercialization into the future



## GOVERNMENT SUPPORT & FUNDING

- US bipartisan policies and DoE funding are helping to accelerate nuclear innovation.



## GLOBAL COMMITMENT TO NUCLEAR EXPANSION

- COP28 agreement saw 20 countries agree to triple the world's nuclear capacity by 2050 to 1,110 GWe



## LARGE MARKET OPPORTUNITY

- Lightbridge Fuel is compatible with nearly every reactor in the world, including existing and planned reactors & future water-cooled SMRs



# OUR FUEL



# OUR VISION: Lightbridge Fuel as the Global Standard for Nuclear

Lightbridge Fuel will offer **step-change improvements in safety, fuel performance, power plant economics, waste reduction, and proliferation resistance** compared to the current industry standard nuclear fuel



## The market is lucrative & large

Lightbridge Fuel is designed to work in both new and existing (\$20+ billion market) reactors.



## Anticipated waste reduction benefits

There is less spent fuel created per plant power output when using Lightbridge Fuel and the spent fuel is useless for weapons purposes.



## Expected safety benefits

Lightbridge Fuel is expected to meet or exceed the performance of conventional fuel in many accident scenarios.



## There's an anticipated economic benefit

Lightbridge Fuel may be able to increase power output and extend the length of the fuel cycle, potentially offering the lowest cost to add reliable zero-carbon electricity to the grid in existing reactors.



## A quicker ramp-rate may enable load following

Lightbridge Fuel is expected to offer nuclear plants a better solution for load-follow operations on a grid with renewables, potentially replacing natural gas plants and coal plants.



**LIGHTBRIDGE TEST ASSEMBLY MOCKUP USED FOR A THERMAL-HYDRAULIC EXPERIMENT**



A microscopic cross-section of a tri-lobe fuel rod sample. The image shows a central fuel core with a triangular displacer at the bottom. The fuel core is surrounded by a thick cladding layer. The cladding is composed of multiple layers, with a distinct metallurgical bond between the fuel and the cladding. The displacer is a dark, triangular shape at the bottom of the fuel core.

## CROSS-SECTION OF A TRI-LOBE FUEL ROD SAMPLE

CLADDING

FUEL CORE

DISPLACER

# LIGHTBRIDGE FUEL FEATURES:

Powering next-generation performance

## Absence of spacer grids...

may reduce core pressure drop by up to 50%, which contributes to enabling power uprates and improves the natural circulation of the water coolant.

## Metallurgic bond...

between fuel components significantly reduces radiological consequences of cladding breach due to fuel-cladding mechanical interactions & provides a robust design.

## Increased cladding thickness...

at the lobes increases the durability of the fuel at the contact points as seen in the image on the left.

## Absence of fuel-clad gap...

eliminates the mechanism for widespread coolant-cladding interaction on the inner surface in case of cladding breach & improves heat transfer from fuel to coolant.

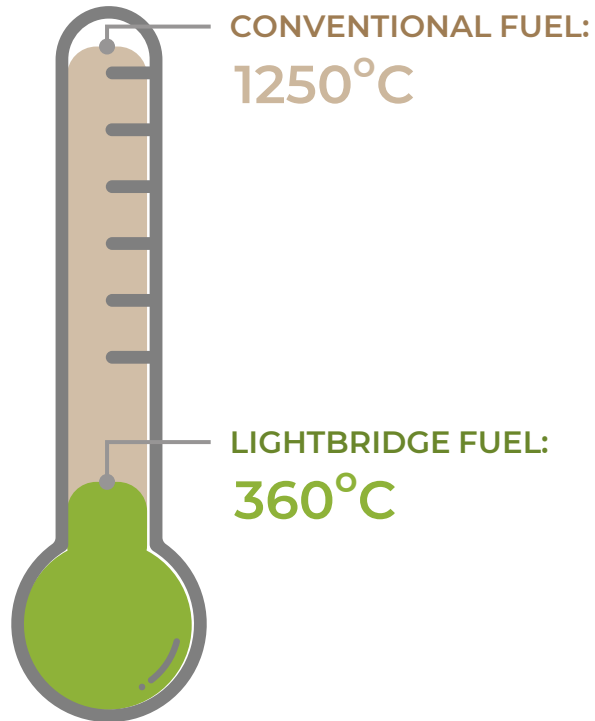
## Coextrusion fabrication process...

eliminates several possible sources of undesired manufacturing defects (e.g., pellet chipping).

# LIGHTBRIDGE FUEL: DESIGNED FOR SAFETY

Lightbridge Fuel is designed to operate nearly 1000°C cooler than conventional nuclear fuel.

## AVG. INTERNAL TEMP:



## ANTICIPATED SAFETY BENEFITS:



Metal fuel has better heat transfer



Reduces fuel operating temperature



Does not generate hydrogen gas under design basis accidents



Buys more time to restore active cooling during accidents



Improves non-proliferation benefits of used fuel



Enhances structural integrity of the fuel

## NRC TAKES NOTICE:



[CLICK THIS LOGO  
TO VIEW THE  
FULL ARTICLE](#)

“The company Lightbridge is developing a new fuel design that incorporates an extruded metallic bar composed of a zirconium-uranium matrix within a zirconium alloy cladding.

-January 12, 2021



# HOW WE DESIGN SAFER FUEL

## FABRICATION

The three components of Lightbridge Fuel are **metallurgically bonded** during the fabrication process. This bonding **improves the structural integrity** of the fuel rod and may **reduce a potential radiation exposure to plant workers** if the cladding is breached during off-normal events.

## OPERATIONS

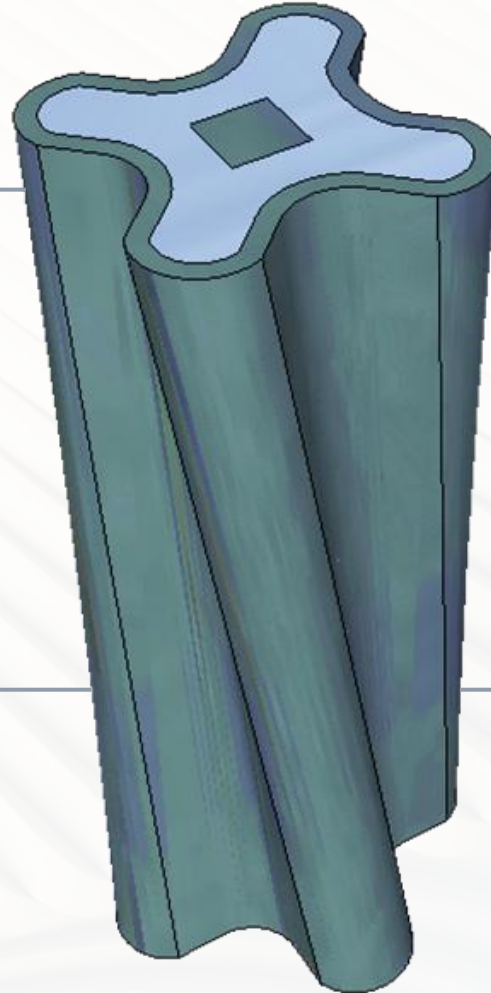
At lower fuel operating temperatures, fission products are expected to behave like solids (versus gases) and remain where they are created. **No fission product release is anticipated during design-basis events.**

## SHAPE

Helically-twisted multi-lobe fuel rod – increased coolant mixing, increased fuel surface area, and shorter distance for heat generated in the fuel rod to reach the water **may improve the coolability of the fuel.** Swelling is expected to occur primarily in the valleys between the lobes & along the rod.

## MATERIALS

1. **Displacer** helps to reduce centerline temperature and may contain burnable poison material for reactivity control.
2. **Fuel core** made out of a uranium-zirconium alloy, which has higher thermal conductivity.
3. **Metallurgically bonded barrier** made out of corrosion-resistant zirconium-niobium alloy that reduces the consequences of cladding breach due to fuel-cladding mechanical interactions.



# INCREASING CAPACITY FACTOR

## CAPACITY FACTOR OVERVIEW



Capacity factor measures how often a power plant runs for a specific period, **indicating how fully a unit's capacity is used.**



The U.S. nuclear fleetwide capacity factor is about 92.7%, **topping out at over 98% in 2014.**



Utilities would like to find ways **to increase capacity factor** but have struggled to do so **economically.**

## WAYS LIGHTBRIDGE FUEL COULD INCREASE CAPACITY

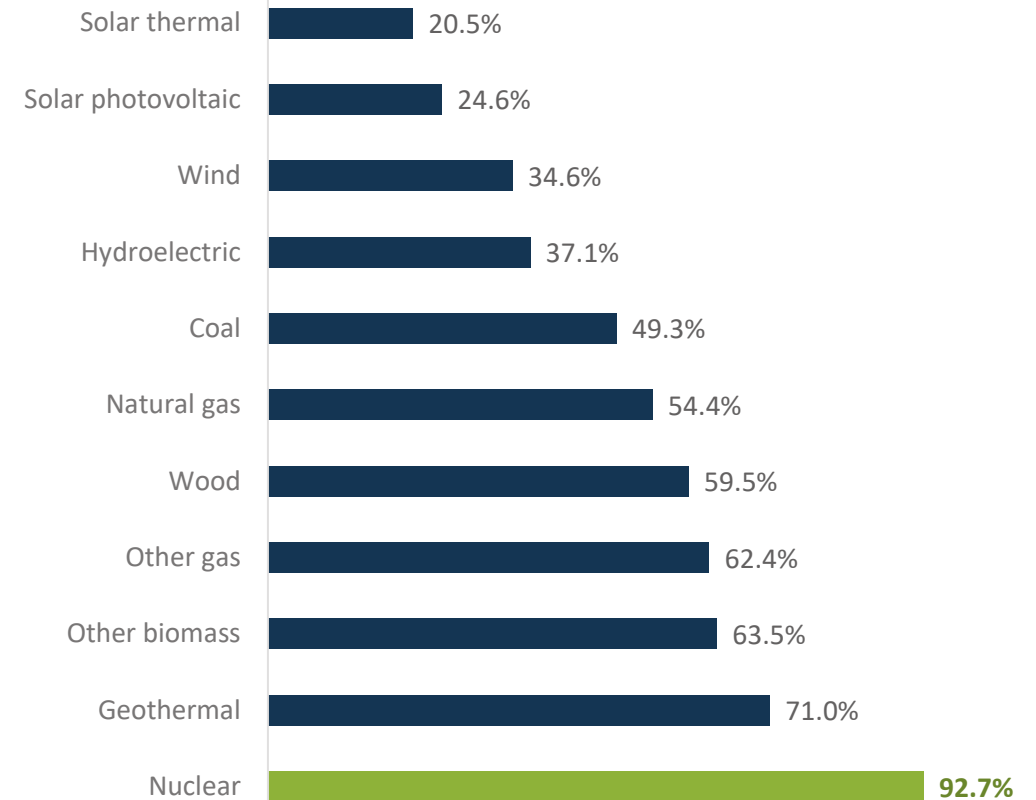


**Longer fuel cycles** (lengthening from 18 to 24 months eliminates the need for one refueling outage in every six-year period)



**Quicker ramp-up when adjusting power** (the current fuel requires longer periods to ramp-up power level to prevent cladding breach, thus inhibiting load-follow operation). Lightbridge Fuel, like other metallic fuels, is expected to accommodate rapid power adjustments – enabling load-follow operation.

## MAJOR ENERGY SOURCE CAPACITY FACTORS





## ROBUST PATENT PLATFORM PROTECTS RETURN ON INVESTMENT

- Lightbridge has invented and developed its technology to meet the needs of the growing energy marketplace, **backed by a powerful worldwide patent portfolio.**
- Expanding our patent portfolio **continues to be a strategic focus** for Lightbridge.
- These new patents will help **safeguard the Company's intellectual property**, which is an integral element of our plans to monetize Lightbridge Fuel.

### EXISTING PATENTS RELATED TO THE FOLLOWING CORE AREAS



Fabrication method  
using the casting  
route



Fab. method using  
the powder  
metallurgic route



An all-metal  
fuel assembly  
design



Multi-lobe metallic  
fuel rod design



# RECENT FUEL DEVELOPMENT MILESTONES



# LIGHTBRIDGE ACHIEVES CRITICAL FABRICATION MILESTONE:

From Extrusion to Co-Extrusion (March 2024 – February 2025)

## March 2024: Initial Extrusion Process Demo

- Successfully extruded a sample of depleted uranium-zirconium alloy at Idaho National Laboratory
- Established foundational parameters for Lightbridge Fuel™ material fabrication
- Prepared for future HALEU-based fuel sample production

## February 2025: Advanced Co-Extrusion Achieved

- Completed co-extrusion demonstration integrating depleted uranium-zirconium alloy with nuclear-grade zirconium alloy cladding
- Produced 8-foot cylindrical rod demoing commercial-scale potential
- Material composition identical to planned commercial Lightbridge Fuel™ product

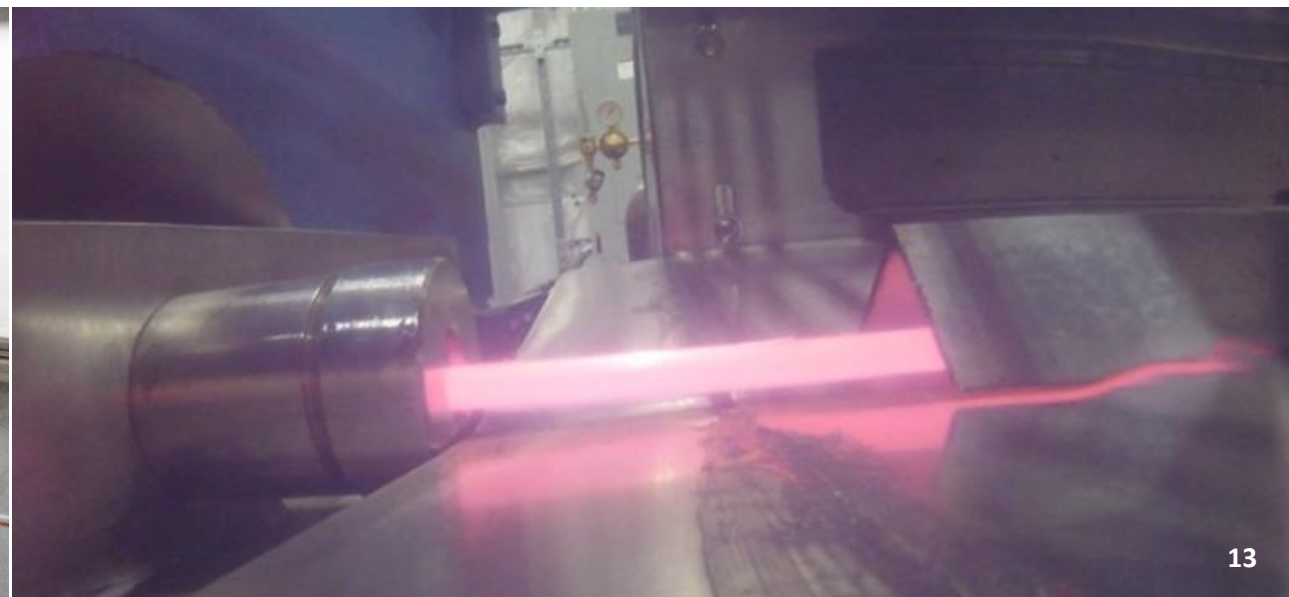
## Strategic Significance

- Idaho National Laboratory collaboration validates Lightbridge's innovative approach
- Technical progression advances safety, efficiency, and performance capabilities
- Establishes critical pathway toward capsule irradiation testing in Advanced Test Reactor (expected to begin in 2026)
- Progress supports regulatory licensing strategy for commercial deployment

URANIUM-ZIRCONIUM ROD POST-EXTRUSION:



EXTRUSION PROCESS AT THE TRANSFORMATION OF THE ALLOY:



# LIGHTBRIDGE & OKLO COLLABORATION:

## Fuel Fabrication and Recycling



### Collaboration Objectives

- The partnership establishes a framework for two strategic initiatives ->

### Facility Co-Location Study

- Conduct feasibility assessment for co-locating Lightbridge's Commercial-scale Fuel Fabrication Facility at Oklo's proposed commercial fuel fabrication site
- Evaluate capital expenditure synergies and operational cost efficiencies
- Develop integrated facility planning approach

### Advanced Fuel Recycling Exploration

- Investigate joint opportunities in nuclear waste recycling technologies
- Align complementary capabilities to advance sustainable nuclear solutions
- Support circular economy principles in nuclear fuel management

### Strategic Significance

- This collaboration represents a pivotal development in nuclear innovation, combining Lightbridge's advanced fuel technology with Oklo's expertise in next-generation nuclear power and recycling capabilities.



# LIGHTBRIDGE LAUNCHES ENGINEERING STUDY:

To assess our fuel for use in CANDU reactors

- **Location:** Institutul de Cercetări Nucleare Pitești, a subsidiary of Regia Autonomia Tehnologii pentru Energia Nucleară (RATEN ICN) in Romania
- **Study Completed:** Q4 2024
- **Purpose:** To assess the compatibility and suitability of Lightbridge Fuel™ for use in CANDU reactors
- **Focus:** Assessment included mechanical design, neutronic analysis & thermal / thermal-hydraulic evaluations
- **Results:** indicate doubling the normal CANDU discharge burnup using less than 3% enrichment in Lightbridge Fuel

## RATEN ICN PITEȘTI INSTITUTUL DE CERCETĂRI NUCLEARE



### SIGNING CEREMONY

Dr. Constantin Paunoiu, Director of Institutul de Cercetări Nucleare Pitești, and Dr. Andrey Mushakov, Lightbridge Executive Vice President, Nuclear Operations

# BREAKTHROUGH LONG-TERM STRATEGIC PARTNERSHIP PROJECT WITH IDAHO NATIONAL LAB (INL)

RESTON, Va., Dec. 12, 2022 (GLOBE NEWSWIRE) -- Lightbridge Corporation (Nasdaq: LTBR), an advanced nuclear fuel technology company, has entered into landmark agreements with Idaho National Laboratory (INL), in collaboration with the U.S. Department of Energy (DOE), to support the development of Lightbridge Fuel™. The framework agreements use an innovative structure and consist of an “umbrella” **Strategic Partnership Project Agreement (SPP)** and an “umbrella” **Cooperative Research and Development Agreement (CRADA)**, each with Battelle Energy Alliance, LLC (BEA), DOE’s operating contractor for INL, with an initial duration of seven years.



## INL'S ADVANCED TEST REACTOR



## PARTNERSHIP SUMMARY

- **Seven-year** agreement
- **INL to manufacture and irradiate** in the **Advanced Test Reactor** coupon material samples consisting of enriched uranium
- Data will **support fuel performance modeling and regulatory licensing** efforts for commercial deployment of Lightbridge Fuel.



# POTENTIAL COMMERCIAL PATHWAYS:

## From Research Reactors to Commercial Reactors



### SMALL MODULAR REACTORS (PWRs & BWRs)

- Uses fuel rods up to 6 feet in length
- Half the length of large PWRs & BWRs

### LARGE LIGHT WATER REACTORS (PWRs & BWRs)

- Virtually all currently operating power reactors in the world other than PHWRs are large LWRs (PWRs include Russian-designed VVERs)

### PRESSURIZED HEAVY WATER REACTORS (CANDU)

- ~40 PHWRs in the world
- Uses fuel with uranium enrichment levels below 10%
- Uses fuel rods up to 20 inches in length

# COLLABORATION W/ MIT IN DoE FUNDED STUDY

Accident Tolerant Fuels in SMRs



## PARTNERSHIP OBJECTIVES

- Investigate near term opportunities of accident tolerant fuels for light water cooled small modular reactors (LWR-SMR) design spaces
- Simulate the fuel and safety performance of Lightbridge Fuel for the NuScale SMR
- Provide scoping analysis of promising longer term advanced fuel forms to improve the safety and economics of LWR-SMRs



### ATF Solutions to Light Water-Cooled SMRs

**PI:** Koroush Shirvan,  
Massachusetts Institute of  
Technology

**Collaborators:** Michael Corradini, University of  
Wisconsin-Madison; Guillaume Giudicelli, Idaho  
National Laboratory; Kenny Anderson, NuScale Power;  
Faisal Odeh, Holtec; Russ Fawcett, Global Nuclear Fuel;  
Aaron Totemeier, Lightbridge Corporation; Eugene  
Shwageraus, University of Cambridge, UK; Michael  
Bluck, Imperial College, UK; Oliver Max Hannant,  
Rolls-Royce, UK;

**Program:** Fuel Cycle 2.1

#### ABSTRACT:

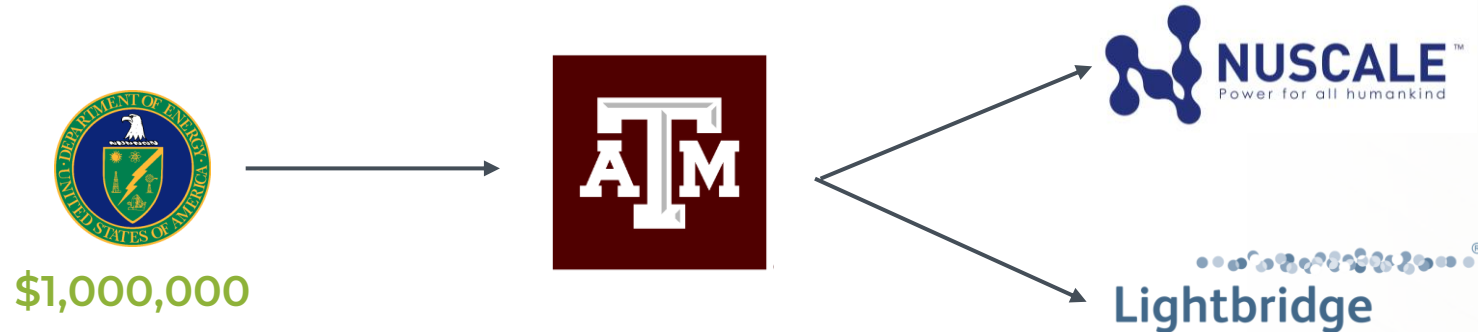
Fuel is the heart of all the nuclear reactor systems where the defense-in-depth principles and safety systems are designed around it. While traditionally treated as a low-cost item as part of the nuclear power plant total cost, nuclear fuel dictates the reactor power density and the nuclear island construction requirements (e.g. containment size to prevent radioactivity release from fuel). The increasing of the power density of SMRs could be critical to its economic viability to overcome the lack of economy of scale. Indeed, a logical area of economic opportunity for ATFs is increase in core power density (e.g. power uprates) given their high temperature capability.

The objective of the proposed work is to: (1) Investigate near term opportunities of accident tolerant fuels for light water cooled small modular reactors (LWR-SMR) design spaces with Holtec's SMR-160 as the reference plant for the US university partners and Rolls-Royce's UK-SMR as the reference plant for UK university partners (2) Simulate the fuel and safety performance of Lightbridge concept for the NuScale SMR (3) Provide scoping analysis of promising longer term advanced fuel forms to improve the safety and economics of LWR-SMRs



# COLLABORATION W/ TEXAS A&M IN DoE FUNDED STUDY

Advanced Nuclear Fuels in SMRs



## PARTNERSHIP OBJECTIVES

- Develop pressure drop correlations for Lightbridge fuel in NuScale LW-SMR conditions
- Increase the understanding of the overall performance of the fuel under simulated NuScale's SMR normal and off-normal conditions
- Train the next generation of engineering students to use advanced, multi-scale, multi-physics simulation tools
- Identify any critical parameters for further evaluation and design

A Pathway for Implementation of Advanced Fuel Technologies in Light Water Small Modular Reactors	
<b>PI:</b> Yassin Hassan (Texas A&M University) <b>Co-PI:</b> Joseph Seo (Texas A&M University)	<b>Collaborators:</b> James Fornof – Lightbridge William Lyon – Structural Integrity Associate Inc. Deena Jaber – Structural Integrity Associate Inc. Wenfeng Liu – Structural Integrity Associate Inc. Steven Mirsky – NuScale Power
<b>Program:</b> Other Reactor Development and Plant Optimization (RDO-6)	

**ABSTRACT:** The success of Small Modular Reactors relies on their flexibility and adaptability to customers' needs while maintaining safer and reliable operations and cost efficiency when compared to other sources of energy. These goals can be achieved by employing well-established nuclear technologies, implement simpler designs and operational schemes, and include the use of passive systems. This is the approach of the Light Water SMR (LW-SMR) which benefit from well-established technologies and operational experience. In order to accelerate the deployment of their reactor design, most LW-SMR vendors have adopted existing LWR fuel technologies with minor adaptations in the assembly design. This is the case of the NuScale SMR core design, currently employing typical PWR fuel assemblies with minor modifications. However, the use of advanced fuel design developed with the introduction of innovative shapes and materials, such as the one proposed by Lightbridge, can provide enormous benefits to the operation of the LW-SMR. The use of such designs may allow power uprates, improved economics, longer fuel cycle lengths, and decreased fuel operating temperatures with subsequent increased margin to safety. By removing the need for spacer grids, the Lightbridge fuel design promotes lower core pressure drops, a very important parameter to consider for power upgrades especially when the core flow is based on natural circulation. NuScale Power is currently looking at the Lightbridge design as a valid alternative to the current fuel in order to increase operational flexibility, safety margins, and the overall competitiveness of their SMR design.

**Project Objectives:** We will perform a comprehensive thermal-hydraulic characterization of the Lightbridge Helical Cruciform advanced fuel design, creating unique sets of experimental data

# TIMELINE OF LIGHTBRIDGE FUEL EVENTS & MILESTONES

**2010**

Lightbridge announced **initial concept of metallic fuel** as the optimal way for power up-rates and longer fuel cycles. Confirmatory design and calculations initiated.

**2013**

Lightbridge **began developing** fuel rod fabrication methods.

**2021**

Lightbridge **awarded** its second GAIN

Lightbridge demonstrates high-temperature coextrusion of surrogate fuel rods for **commercial-scale SMRs**. voucher with PNNL.

**2023**

Lightbridge launches engineering study to assess **Lightbridge Fuel for use in CANDU reactors**.

**2010**

**2011**

**2012**

**2013**

**2014**

**2015**

**2016**

**2017**

**2018**

**2019**

**2020**

**2021**

**2022**

**2023-2025**

**2012**

Siemens Industry completed an independent economic **study confirming the economic benefits of Lightbridge Fuel** for power uprates and longer fuel cycles.

**2014**

Lightbridge is **granted first key U.S. patent** for its metallic fuel rod design.

**2019**

Lightbridge **awarded** GAIN voucher with INL.

**2022**

Entered into **SPP umbrella agreement** to acquire HALEU samples for testing in a reactor.

**2024-2025**

Fabrication of **fuel material samples for irradiation testing** in the Advanced Test Reactor.



# UPCOMING FUEL DEVELOPMENT MILESTONES

Anticipated to be completed over the next 2-3 years



## Advancing Research and Testing at INL

Producing test materials (samples, coupons, and rodlets) to fulfill INL agreements. Continuing SPP/CRADA collaboration at INL to cast and extrude enriched uranium fuel materials for irradiation testing in the Advanced Test Reactor.



## Developing a Fuel Qualification Plan

Developing a comprehensive plan that outlines our methodology for characterizing and validating the performance of Lightbridge Fuel rods, assemblies, and assembly components under relevant operational scenarios, and validating the modeling tools that accurately predict fuel performance under applicable conditions.



## Regulatory Strategy & Compliance Roadmap

Prepare and submit the NRC Engagement Plan that outlines how and when Lightbridge will engage the NRC regarding submission of relevant information and supporting documentation for license applications.



## Computational Modeling & Performance Prediction

Continuing development and validation benchmarking of Lightbridge-specific methodologies and modifications to existing modeling codes to accurately predict Lightbridge Fuel performance across all operating conditions required for licensing.



## Thermal-Hydraulic Analysis and Experiments

Conducting thermal-hydraulic modeling of Lightbridge Fuel™ in preparation for thermal-hydraulic experiments to verify pressure drop, critical heat flux performance, and other thermal-hydraulic parameters under various operating conditions across different reactor types.



## Advanced Manufacturing & Fuel Production Infrastructure

Continued initiatives to establish a co-extrusion process for clad rodlets for loop irradiation testing and other fuel testing applications. Additionally, we will complete site selection and begin deploying a Lightbridge Pilot Fuel Fabrication Facility (LPFFF) capable of producing fuel samples, coupons, rodlets, and full-length fuel rods for lead test rods and assemblies to demonstrate our fuel in commercial reactors.

# OUR ROLE IN THE GLOBAL NUCLEAR ENERGY RESURGENCE



# UPCOMING FUEL DEVELOPMENT MILESTONES

We expect the significant government funding for nuclear energy in the coming years may help accelerate our fuel development for existing nuclear power plants and future SMR applications.

## BENEFITS TO EXISTING LIGHT WATER REACTORS

- Our work today is applicable for fuel in large reactors as well as shorter length version of fuels for SMRs.
- Lightbridge Fuel is expected to provide significant safety and economic benefits to utilities

Our fuel is expected to provide SMRs the **same benefits** afforded to **large reactors**, but the benefits may be **more meaningful** to the economic case for **deploying SMRs**.

Our **ongoing R&D initiatives** are entirely compatible with Lightbridge Fuel **powering SMRs for multiple purposes**.

## BENEFITS TO SMALL MODULAR REACTORS

- Generate more power, reducing the cost per unit of electricity generated by the SMR
- Enhance ability of SMRs to ramp up and down in power quickly, to pair with renewables on a zero-carbon electric grid

## SMALL MODULAR REACTORS: Nimble Nuclear

SMRs under development vary in size from tens to hundreds of megawatts, offering diverse technology options, capabilities, and deployment scenarios for power generation, process heat, desalination, and other industrial uses.



\*ARTIST RENDERING OF AN SMR WITHIN AN INDUSTRIAL HUB

### STRATEGIC ADVANTAGES

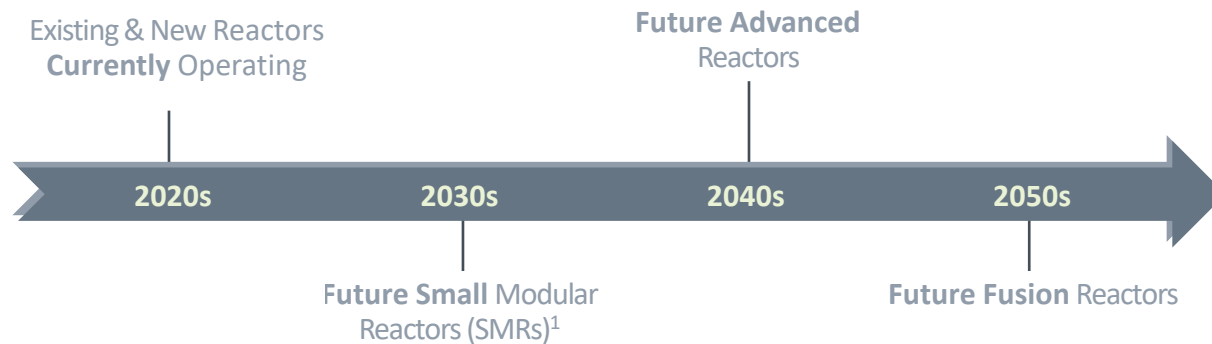
- ✓ Relatively small physical footprints
- ✓ Reduced capital investment vs large reactors
- ✓ Ability to be sited in locations not possible for larger nuclear plants
- ✓ Provisions for incremental power additions
- ✓ Security and nonproliferation advantages.



# LIGHTBRIDGE FUEL IN SMRs OF THE FUTURE

Lightbridge Fuel is expected to **significantly improve the economics, safety, and operational flexibility** for water-cooled SMRs. An SMR can replace coal power plants and utilize the existing electrical switchyard already on the site, supporting employment in the region. The US can support the manufacturing of SMRs and fuel for domestic and export markets.

## REACTOR TIMELINE



## SMR ADVANTAGES

- ✓ Emergency planning zone limited to site boundary (rather than paying for emergency services for a much larger radius)
- ✓ Fewer personnel in the control room
- ✓ Fewer security personnel

## DESIGNED FOR SUPERIOR RAMP RATE FOR LOAD FOLLOWING IN SMRs

Facilitates the versatile & efficient use of carbon-free energy at a greater scale



SMRs powered with Lightbridge Fuel are **expected to have a vastly improved load following capability** compared to traditional reactors.



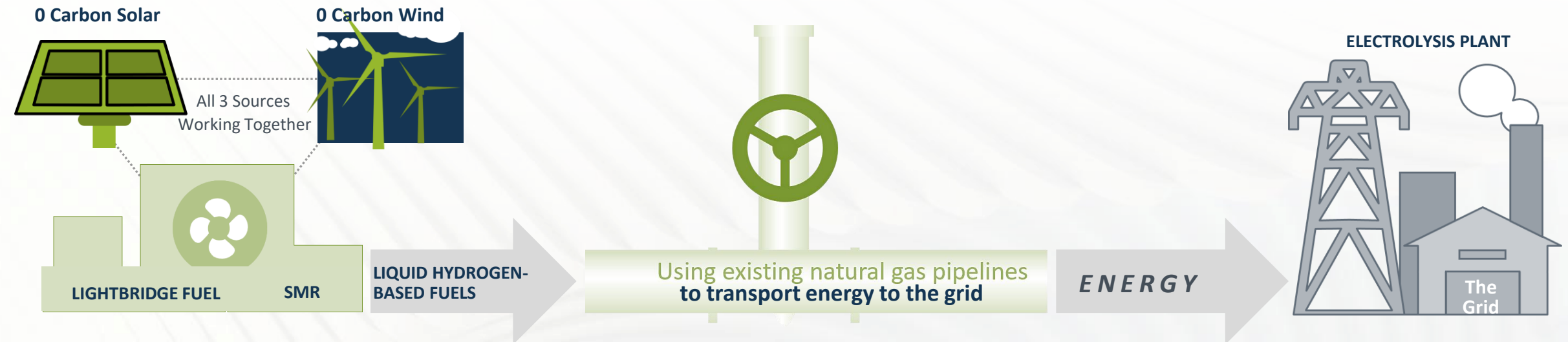
May allow SMRs to **work more efficiently in different missions, including replacing natural gas plants** to back-up renewables.



An SMR designed to produce 30% more power with Lightbridge Fuel **may be used to produce liquid hydrogen-based fuels** and utilize existing oilfield pipeline infrastructure.



Can be **used in hard-to-decarbonize sectors**, including aviation, shipping, cement and steel production, heavy trucks, and trains.





# THE COAL TO NUCLEAR TRANSITION

In September 2022, the DOE published a **study\*** that explored converting retiring **coal plants into nuclear plants** throughout the United States:

- It is estimated that **80% of retired and operating coal power plant sites** have the basic characteristics to be considered amenable to host an SMR.
  - **190 sites** throughout the U.S.
  - **198.5 GWe** capacity potential (approximately double total current U.S. nuclear generation)
- Repurposing coal plant infrastructure may lead to **savings on capital costs** that range from **15% to 35%**.
- Depending on the nuclear design under consideration, **job growth could increase by over 650 new, permanent jobs**, leading to nearly **\$270 million** in new economic activity, with GHG emissions in a community **falling by as much as 86%**.





# GLOBAL **ENERGY DEMAND** IS GROWING



# COMPELLING ECONOMICS:

## Large Water-Cooled Reactor Market (PWR, BWR, PHWR)

Nuclear fuel supply agreements are expected to generate long-term, high margin recurring revenue.

# 100

U.S. WATER-COOLED  
REACTORS

# \$40M

AVG. ANNUAL FUEL SPEND  
PER REACTOR, PER YEAR\*

# 419

WATER-COOLED  
REACTORS WORLDWIDE

# \$4B

TOTAL ADDRESSABLE  
MARKET (U.S.)

# \$16.7B

TOTAL ADDRESSABLE  
MARKET (GLOBAL)

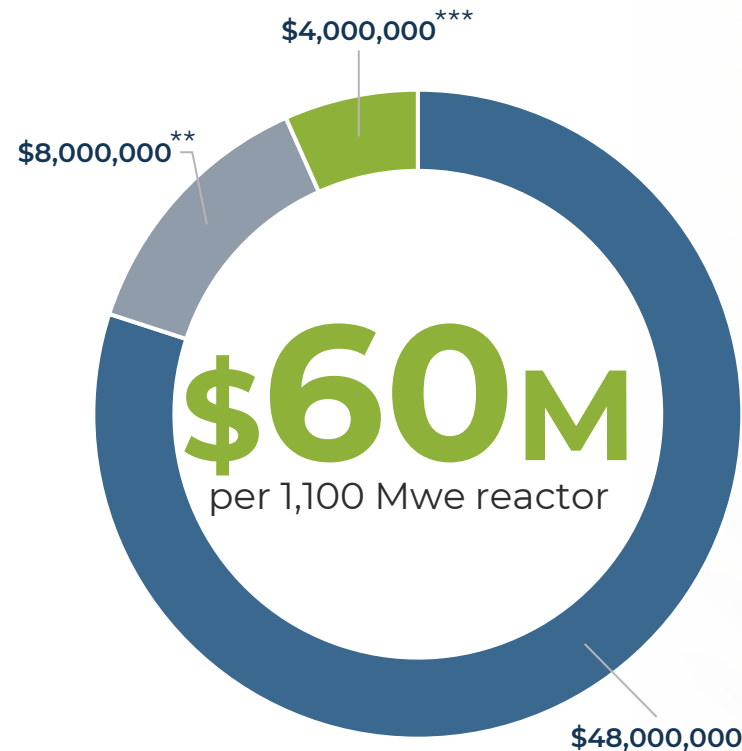
Lightbridge Fuel™ is designed to power nearly every reactor in the world, both under construction & planned.



# ENHANCED REACTOR MARGINS

\$60 million projected annual gross revenue increase to utility per large pressurized water reactor

- Increase in Electricity Production (10%)
- Increase in Reactor Operating Cycle from 18 to 24 mos.
- Reduction in Downtime



## ASSUMPTIONS:

- Projected incremental annual revenue to utility with Lightbridge 10% power uprate
- Does not include the added economic benefits of carbon credits or cost to utility of buying replacement power during an outage
- Assumes wholesale power price of \$55/MWh, which is the average wholesale power price in the U.S. over the past decade. Utilities are now exploring with the US Nuclear Regulatory Commission extending operating licenses to 100 years.



# ENHANCED REACTOR MARGINS

## CONTRIBUTORS TO INCREASED DEMAND:



### Electrified transportation

Personal and industrial electric vehicles.



### Increased digitalization of our world

Digital technologies, IoT devices, AI, crypto, data centers



### Government regulations & incentives

Tax breaks for EVs, heat pumps, solar panels and more.

## US ELECTRICITY DEMAND (TWH)<sup>1</sup>



# THE FUTURE OF NUCLEAR POWER: AMBITION & REALITY

## NUCLEAR POWER TODAY

- Total Capacity: **~400** GWe / No. of Reactors: **~420** / Avg. Reactor Size: **0.95** GWe

## INDUSTRY PERSPECTIVE

- **COP28 Goal:** Tripling of nuclear to 1,200 GWe by 2050
- Impact on companies like Lightbridge: **Positive**

## OUR PERSPECTIVE

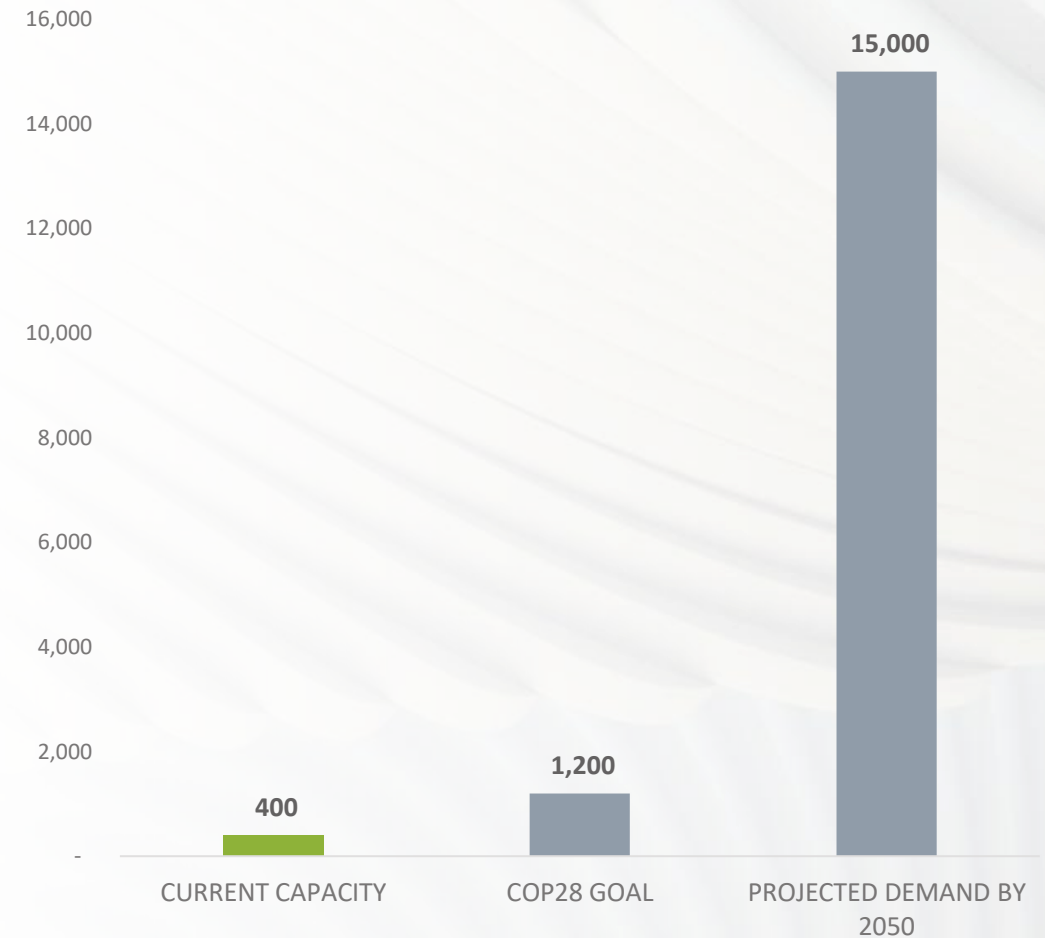
- 1,200 GWe from nuclear is **beneficial but insufficient** for global challenges.
  - **Mass production potential** similar to Boeing 737s & Airbus A320s
  - **A balance** between tripling nuclear power & unlocking much larger potentials

SCIENTIFIC  
AMERICAN

“By the year 2030 the electric power requirement will be 10 times the present capacity. Because of the expected decline in fossil-fuel resources, and **in the absence of any other large source of energy at reasonable cost, fission power** would be counted on to **supply about 85 percent of this need.**”

- Scientific American Magazine, May 1967<sup>1</sup>

## ENERGY DEMAND & CURRENT CAPACITY (GWe)

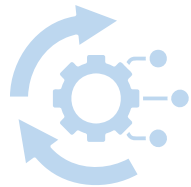




# MASS PRODUCING NUCLEAR?



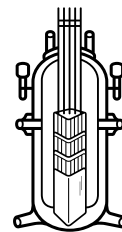
In 1939, the U.S. produced fewer than 3,000 military aircraft. In 1944, total output was over 96,000. Total production during WWII was over 300,000.



The industry transformed from craftsmen producing airplanes to assembly-line efficiency.



SMR designers are currently in the phase of developing bespoke prototypes, with some having the capacity to become mass-produced solutions to the world's energy needs.



Interestingly, an SMR nuclear reactor module is about the same size as a WWII airplane.

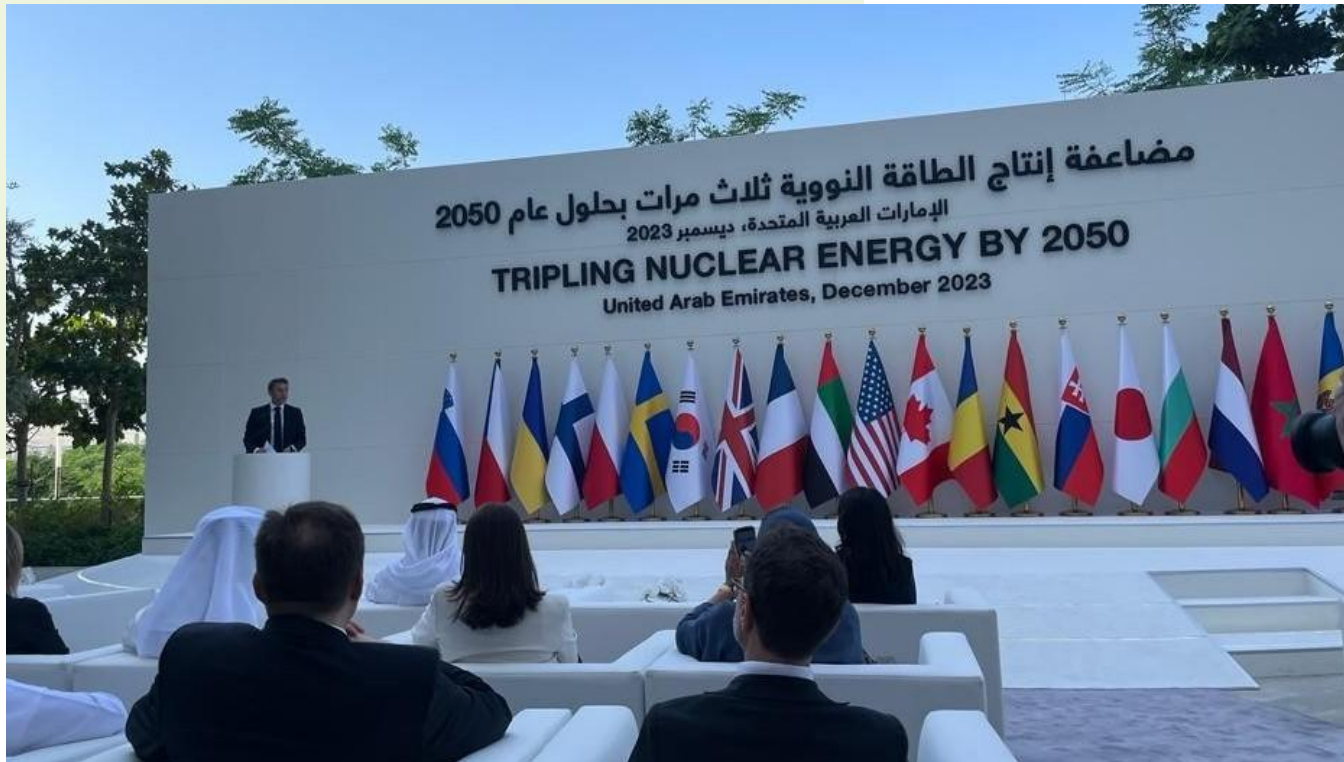




# LEVERAGING GLOBAL, **BIPARTISAN SUPPORT** FOR NUCLEAR ENERGY



# THE WORLD DEMANDS TRIPLING NUCLEAR ENERGY CAPACITY AT COP28



For the first time, the 198 signatory countries to the UN Framework Convention on Climate Change (UNFCCC) officially called for accelerating the deployment of low-emission technologies, **including nuclear energy**, at the United Nations Climate Change Conference (COP28) in Dubai.

# THE POLITICAL LANDSCAPE IS SHIFTING



## Operating License Extensions

- Nuclear power plants soon to be decommissioned are having their operating licenses extended.



## Energy Security Concerns

- Russia's invasion of Ukraine highlighted energy vulnerabilities
- Nations are seeking greater energy independence & security



## Green Energy Commitments

- COP28 saw over 20 countries commit to 3x nuclear capacity by 2050
- The European Union has designated nuclear as a “green” energy source.



## Major Powers Reversing Course

- Countries that were moving away from nuclear, such as Japan, are now reversing course, showing renewed interest.



## U.S. Inflation Reduction Act

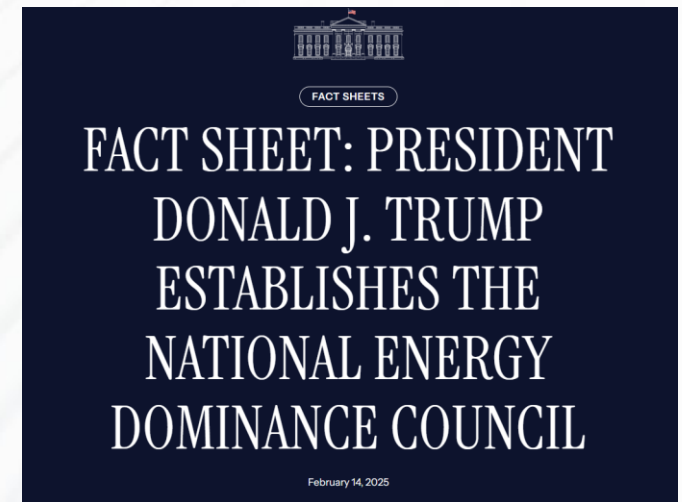
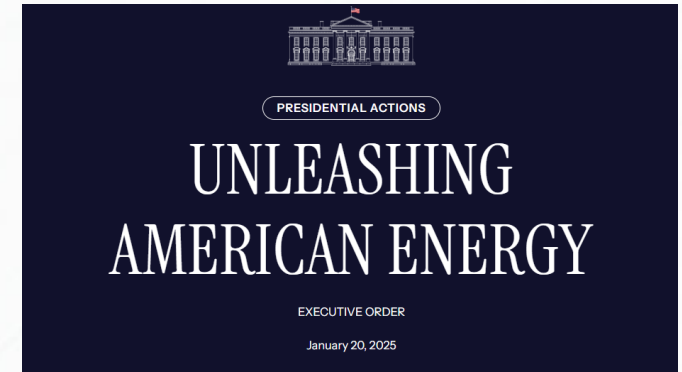
- Provides nuclear production tax credits to help preserve the existing fleet of U.S. nuclear plants and significant money for advanced nuclear tech.



# AMERICAN NUCLEAR RESURGENCE



WHITE HOUSE MEETINGS<sup>1</sup> & THE NUCLEAR FUEL WORKING GROUP REPORT<sup>2</sup>



# ROBUST BIPARTISAN FEDERAL LEGISLATION FOR NUCLEAR

The Infrastructure Investment and Jobs Act of 2021 and the Inflation Reduction Act of 2022 included **key federal government commitments** for the nuclear industry.

## BIPARTISAN INFRASTRUCTURE BILL

### Civil Nuclear Credit Program

\$6B to support financially challenged plants

### Advanced Reactor Demonstration Program (ARDP) Funding

\$2.5B funding for two projects

### Nuclear Hydrogen Hub

\$8B total in the bill

## INFLATION REDUCTION ACT

### Production Tax Credit (PTC) for Operating Plants

Up to \$15 per MWh

### Technology-Inclusive PTC for Clean Electricity

\$30 per MWh

### Technology-Inclusive Investment Tax Credit (ITC) for Clean Electricity

30% + 10% in energy communities + 10% using U.S. components

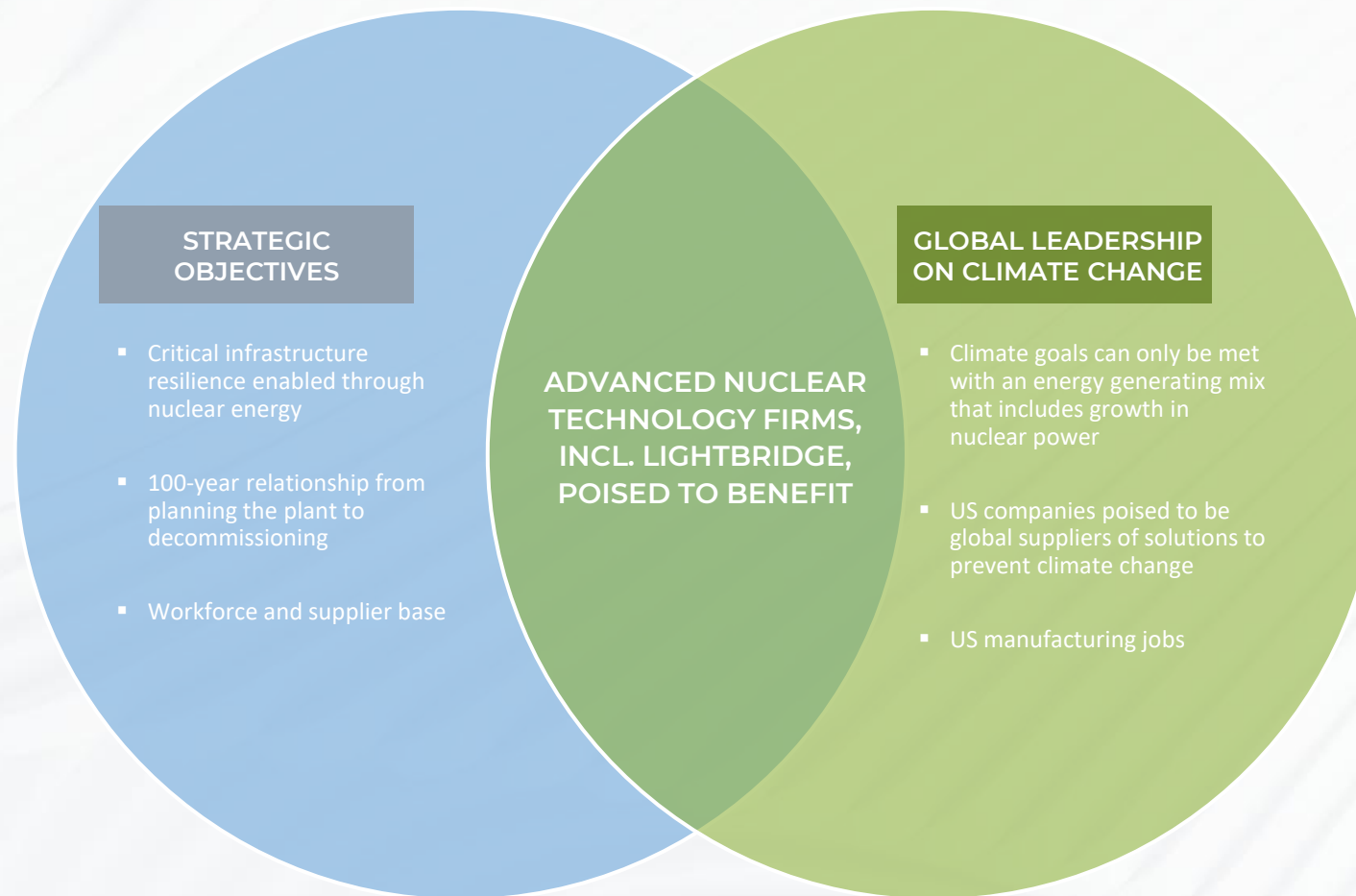
### Clean Hydrogen Credit

\$3 per kilogram



# ADVANCED NUCLEAR RACE POSES UNIQUE OPPORTUNITIES FOR LIGHTBRIDGE

Government support, financial investment and policy change has spurred **a race for nuclear innovation.**



According to the **Nuclear Fuel Working Group report**, “The United States is missing out on a nuclear reactor market that the US Department of Commerce (DOC) estimates is valued at **\$500-740 billion** over the next 10 years.”

# FINANCIAL **OVERVIEW**



# FORTIFIED FINANCIAL POSITIONING

## \$153M

CASH POSITION  
@ SEP 30, 2025

## \$0

DEBT ON  
BALANCE SHEET

### ASSETS

**30-Sep-25**
**31-Dec-24**

#### Current Assets

Cash and cash equivalents

\$153,330,134

\$39,990,827

Prepaid expenses & other current assets

1,293,501

324,378

Total Current Assets

154,623,635

40,315,205

#### Other Assets

Prepaid project costs & other long-term assets

327,148

528,805

Trademarks

114,982

108,865

#### Total Assets

\$155,065,765

\$40,952,875

### LIABILITIES & STOCKHOLDERS' EQUITY

#### Current Liabilities

Accounts payable & accrued liabilities

\$1,560,097

\$424,585

Total Current Liabilities

1,560,097

424,585

#### Stockholders' Equity

Common stock

30,385

18,784

Additional paid-in capital

330,050,816

204,694,348

Accumulated deficit

(176,575,533)

(164,184,842)

#### Total Stockholders' Equity

153,505,668

40,528,290

#### Total Liabilities and Stockholders' Equity

\$155,065,765

\$40,952,875

# OUR TEAM



## SEASONED LEADERSHIP TEAM



### DARLA M. BOND

Human Resources Manager

Darla brings 30+ years of HR leadership across corporate and small business sectors. Since 2011, has provided HR consulting in all facets of human resources. National member of the Society for Human Resource Management (SHRM), holds a Professional in Human Resources Certification (PHR) from the HR Certification Institute.



### SCOTT HOLCOMBE, Ph.D.

VP, Engineering

Oversees R&D and demonstration efforts to commercialize proprietary nuclear fuel technologies. Brings 20+ years of experience from industry and research labs. Expertise in nuclear fuel performance, manufacturing, inspections, and licensing. Held management roles at the Halden Reactor, INL, and the OECD Halden Reactor Project.



### LARRY GOLDMAN, CPA

Chief Financial Officer

Larry is a seasoned executive with 40+ years in financial, assurance, tax, and advisory services. With Lightbridge since 2006, serving as Chief Accounting Officer since 2008 and CFO since 2018. Member of the AICPA and NYSSCPA CFO Committee, previously serving on the SEC Practice and Management Consulting Committees.



### SHERRIE HOLLOWAY

Controller

Sherri bring 30+ years in corporate accounting for public and private companies. Background includes 'Big 4' public accounting, energy, natural gas, transportation, and international business. Member of U.S. Women in Nuclear, supporting the advancement of women in nuclear energy and technology.



### SETH GRAE

Chairman and Chief Executive Officer

Member of Civil Nuclear Trade Advisory Committee (CINTAC) to the U.S. Secretary of Commerce, Nuclear Energy Institute's Board of Directors, Nuclear Energy and National Security Coalition, Working Group on Climate, Nuclear, & Security Affairs of the Council on Strategic Risks, Virginia Nuclear Energy Consortium Board of Directors.



### ANDREY MUSHAKOV, Ph.D.

Executive VP, Nuclear Operations

Leads the Fuel Technology Division and strategic initiatives at Lightbridge, securing key collaborations and joint development projects. Instrumental in securing two DOE GAIN voucher awards for fuel development, as well as two 7-year framework agreements with Battelle Energy Alliance, DOE's operating contractor for INL.

# INDEPENDENT BOARD OF DIRECTORS



## SETH GRAE

Chairman and Chief Executive Officer

Member of Civil Nuclear Trade Advisory Committee (CINTAC) to the U.S. Secretary of Commerce, Nuclear Energy Institute's Board of Directors, Nuclear Energy and National Security Coalition, Working Group on Climate, Nuclear, & Security Affairs of the Council on Strategic Risks, Virginia Nuclear Energy Consortium Board of Directors.



## SWETA CHAKRABORTY, Ph.D.

Director

Globally recognized risk and behavioral scientist specializing in risks from climate change to COVID-19. Advises government agencies on integrating behavioral science into policy, programs & communication. Developed science-based communication strategies with Fortune 100 companies, including Mars Inc., Novartis, and PVH Corp.



## JESSE FUNCHES

Director

Former CFO of the U.S. Nuclear Regulatory Commission (NRC) and Operations Research Analyst at the Pentagon. Recipient of the 2004 Donald L. Scantlebury Memorial Award for excellence in financial management. Three-time Presidential Rank Award honoree and two-time NRC Distinguished Service Award winner.



## SHERRI GOODMAN

Director

Vice-Chair of the U.S. Secretary of State's ISAB and a member of EXIM Bank's Climate Council. Secretary General of IMCCS. Chairs the Council on Strategic Risks Board and Sandia Labs' Advisory Board on Energy & Homeland Security. Also serves on the National Academies Advisory Board for the U.S. Global Change Research Program.



## DANIEL MAGRAW JR.

Director

President Emeritus of the Center for International Environmental Law, Senior Fellow at Johns Hopkins SAIS, and former Director of the EPA's International Environmental Law Office. Member of the Trade and Environment Policy Advisory Committee to the U.S. Trade Representative.



## MARK TOBIN

Director

Over 24 years in international investment banking and public company leadership. CFO of National Underground Group and board member at Qualstar Corporation. Former CFO of Printronix and Nanoflex Power, and audit chair at Innovation Pharmaceuticals. Previously Director of Research and Senior Analyst at Roth Capital.





Lightbridge

# ADVANCED NUCLEAR FUEL TECHNOLOGIES

*for clean power and energy security*

## COMPANY CONTACT



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