

## Q3 2025 Earnings Summary —



"We're well positioned for the future, with strong operating leverage, effective tariff mitigation and a vertically integrated U.S. manufacturing base. Falling interest rates should ease financing for consumers and dealers ahead of the fall boat shows and a potentially stronger 2026 restocking cycle."

David Foulkes —  
Brunswick Chairman & CEO



**\$1.4B**

Net Sales (+7% vs. Q3 2024)



**+\$111M**

Free Cash Flow<sup>1</sup> (+\$69M vs. Q3 2024)



**Flat**

Global Boat Retail



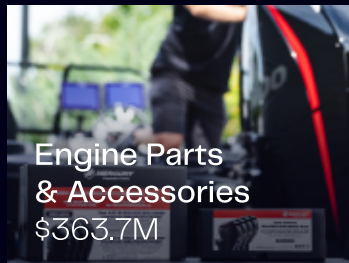
**\$0.97**

Adjusted<sup>1</sup> EPS (-17% vs. Q3 2024)

## Q3 Sales by Segment —



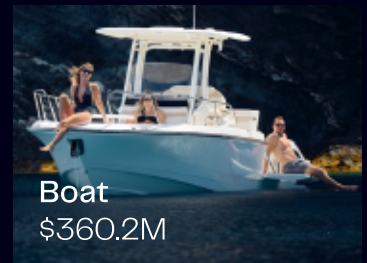
**Propulsion**  
\$535.4M



**Engine Parts  
& Accessories**  
\$363.7M



**Navico Group**  
\$186.9M



**Boat**  
\$360.2M

"We continue to believe that BC represents a compelling holding in the context of investor portfolios, with meaningful rate exposure amplified by market share gains and an improving margin profile."

— Citi Research



## Cutting-Edge Products, Synergies and Business Innovation



SIMRAD AutoCaptain



Flite  
FLITELab\*



Lund  
Explorer Lineup



FBC – Christchurch,  
New Zealand Franchise



2025 Moteur Boat Awards  
Bayliner & Sea Ray

## Transforming Experiences on the Water and Beyond

At Brunswick, we are redefining the future of boating with intelligent, integrated marine technologies that amplify experiences on the water for all. With solutions designed for every stage of life and lifestyle, we are committed to making boating more accessible, safe and inspiring for everyone.

For more information visit [Brunswick.com/investors](https://Brunswick.com/investors)

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<sup>1</sup>For reconciliations of GAAP to non-GAAP measures, please see Brunswick's Current Report on Form 8-K filed with the Securities and Exchange Commission on October 23, 2025.

America's Most  
Trustworthy  
Companies  
— Newsweek

Women Making  
Waves Awards  
— Boating Industry

America's Most  
Trusted Companies  
— Forbes

National Boating  
Safety Awards  
— Sea Tow  
Foundation

World's Most  
Trustworthy  
Companies  
— Newsweek

America's Best  
Midsize Companies  
— TIME