Q3 2025 EARNINGS – November 6, 2025

OLAPLEX

DISCLAIMER

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Forward Looking Statements

This presentation includes certain forward-looking statements and information relating to the Company that are based on the beliefs of management as well as assumptions made by, and information currently available to, the Company. These forward-looking statements include, but are not limited to, statements about: the Company's financial position, operating results, growth, sales and profitability, including revenue shifts across channels; the Company's financial guidance for fiscal year 2025, including net sales, adjusted EBITDA margin; demand for the Company's products; the Company's innovation strategy and pipeline, including the timing of product launches; the Company's international operations, including its distribution partners; the Company's business transformation plans, strategies, investments, priorities and objectives, including the impact and timing thereof; the Company's sales, marketing and education initiatives and related investments, and the impact, focus and timing thereof; general economic and industry trends, including tariffs; customer inventory practices and consumer sentiment; inventory levels; and other statements contained in this presentation that are not historical or current facts. When used in this presentation words such as "may," "will, ""could," "should," "intend," "potential, ""continue," "articipate, ""believe, ""estimate," "expect, ""plan," "target," "predict, ""project, ""forecast, "seek" and similar expressions as they relate to the Company are intended to identify forward-looking statements.

The forward-looking statements in this presentation reflect the Company's current expectations and projections about future events and financial trends that management believes may affect the Company's business, financial condition and results of operation. These statements are predictions based upon assumptions that may not prove to be accurate, and they are not guarantees of future performance. As such, you should not place significant reliance on the Company's forward-looking statements. Neither the Company nor any other person assumes responsibility for the accuracy and completeness of the forward-looking statements. including any such statements taken from third party industry and market reports.

Forward-looking statements involve known and unknown risks, inherent uncertainties and other factors that are difficult to predict which may cause the Company's actual results, performance, time frames or achievements to be materially different from any future results, performance, time frames or achievements expressed or implied by the forward-looking statements, including, without limitation: the Company's ability to dependence on the success of its business transformation plan; competition in the beauty industry; the Company's ability to accurately forecast customer and consumer demand for its products; the Company's ability to anticipate and respond to market trends and changes in consumer preferences and execute on its growth strategies and expansion opportunities, including with respect to new product introductions; the Company's ability to accurately forecast customer and consumer demand for its products; the Company's ability to manufacture and effectively and profitably market and sell future products; the Company's ability to accurately forecast customer and consumers and encourage consumer spending across its product portfolio; the Company's ability to successfully implement new or additional marketing efforts; the Company's relationships with and the performance of its suppliers, manufactures, distributors and retailers and the Company's ability to manage its supply chain; impacts on the Company's ability to grow products; the Company's ability to manage its supply chain; impacts on the Company's business from political, regulatory, economic, trade and other risks associated with operating internationally; the Company's ability to manage its supply chain; impacts on the Company's subiness from political, regulatory, economic, trade and other risks associated with operating internationally; the Company's ability to manage its supply chain; impacts on the Company's subiness from political, regulatory, economic, trade and other risks associated with operating internationally; the Company's ability to m

Many of these factors are macroeconomic in nature and are, therefore, beyond the Company's control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, the Company's actual results, performance or achievements may vary materially from those described in this presentation as anticipated, believed, estimated, eplanned or projected. The forward-looking statements in this presentation represent management's views as of the date hereof. Unless required by law, the Company neither intends nor assumes any obligation to update these forward-looking statements for any reason after the date hereof to conform these statements to actual results or to changes in the Company's expectations or otherwise.

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Market and Industry Data Looking

This presentation includes market and industry data and forecasts that the Company has derived from independent consultants, publications, various industry publications, other published industry sources and the Company's internal data and estimates. While independent consultant reports, industry publications and other published industry sources generally indicate that the information contained therein was obtained from sources believed to be reliable, the Company has not independently verified such information. The Company's internal data and estimates are based upon information obtained from trade and business organizations and other contacts in the markets in which the Company operates and management's understanding of industry conditions. Although the Company believes that such information is reliable, the Company has not had this information verified by any independent sources. Similarly, the Company's internal research is based upon management's understanding of industry conditions, and such information has not been verified by any independent sources. To the extent that any estimates underlying such market-derived information and other factors are incorrect, actual results may differ materially from those expressed in the independent parties' estimates and in the Company's estimates.

Non-GAAP Financial Measures

This presentation contains "non-GAAP financial measures," including adjusted gross profit, adjusted gross profit, adjusted EBITDA, adjusted EBITDA margin and adjusted SG&A. These are financial measures that are not calculated or presented in accordance with generally accepted accounting principles in the United States ("GAAP") and may exclude items that are significant in understanding and assessing the Company's financial results. Therefore, these measures should not be considered in isolation or as an alternative to measures of profitability, liquidity or performance under GAAP. You should be aware that the Company's presentation of these measures may not be comparable to similarly titled measures used and may be calculated differently. Please refer to the Appendix to this presentation for a reconciliation of these non-GAAP metrics to their most directly comparable financial measure stated in accordance with GAAP.

This presentation includes forward-looking guidance for adjusted EBITDA margin and adjusted gross profit margin. The Company is not able to provide, without unreasonable effort, a reconcilitation of the guidance for adjusted EBITDA margin and adjusted gross profit margin to the most directly comparable GAAP measure because the Company does not currently have sufficient data to accurately estimate the variables and individual adjustments included in the most directly comparable GAAP measure that would be necessary for such reconcilitations, including (a) costs related to protential debt or equity transactions and (b) other non-recurring expenses that cannot reasonably be estimated in advance. These adjustments are inherently variable and uncertain and depend on various factors that are beyond the Company's control and as a result it is also unable to predict their probable significance. Therefore, because management cannot estimate on a forward-looking basis without unreasonable effort the impact these variables and individual adjustments will have on its reported results in accordance with GAAP, it is unable to provide a reconcilitation of the non-GAAP measures included in its fiscal year 2025 guidance.



AMANDA BALDWIN

Chief Executive Officer

Bonds and Beyond: 2025 focus

No.1 Generate Brand Demand

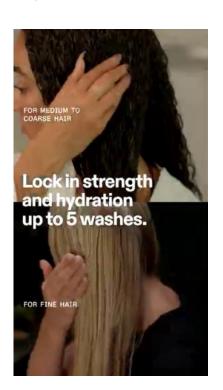
No.2 Harness Innovation

N°.3 Execute with Excellence

No.1 Generate Brand Demand

Our Hair Mask Duo launch was the most integrated in our history with full 360 execution.









Accelerating sell-through

Outperforming key retailer expectations across sell-in and sell-through

Positive customer response

4.7 star review average*

Strong existing and new customer reception

No.3 Execute with Excellence



2025 Progress

- Pro Blitz strategy driving improved sell-through in participating regions
- Global Sales and Education teams visiting and reengaging directly with key partners
- Outperformance in select international regions where we've executed our strategic plan



CATHERINE DUNLEAVY

Chief Operating Officer & Chief Financial Officer

Third Quarter 2025 Results

Net Sales

Net sales

-3.8%

to \$114.6M

Channel Sales

Specialty Retail

-13.5%

Direct to Consumer

-2.9%

Professional

5.3%

All figures compared to Third quarter 2024.

Third Quarter 2025 Results

Gross Profit Margin

69.1% vs 68.6%

Adjusted Gross Profit Margin¹

71.5% vs 70.8%

SG&A

\$64.1M vs \$43.0M Adjusted SG&A¹

\$51.3M vs \$40.4M

All figures compared to Third quarter 2024.

^{1.} Adjusted Gross Profit Margin and Adjusted SG&A are non-GAAP financial measures. Please refer to the Appendix for additional information on these non-GAAP financial measures, including reconciliations to the most directly comparable GAAP measures.

Third Quarter 2025 Results



\$11.1M

vs \$14.8M

Diluted EPS

\$0.02

vs \$0.02

Adjusted EBITDA¹

\$30.8M

vs \$44.6M

Adj. EBITDA Margin¹

26.9%

vs 37.5%

All figures compared to Third quarter 2024.

^{1.} Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP financial measures. Please refer to the Appendix for additional information on these non-GAAP financial measures, including reconciliations to the most directly comparable GAAP measures.

Third Quarter 2025 Financial Position

Inventory

\$73.3M

vs \$75.2M

September 30, 2025 compared to December 31, 2024

Cash and Cash Equivalents, and Cash Flows from Operations

Cash Flows from Operations

\$26.0M

vs \$93.4M

Nine months ended September 30, 2025 vs Nine months ended September 30, 2024

Cash and Cash Equivalents

\$286.4M

vs \$586.0M

September 30, 2025 compared to December 31, 2024

Long-Term Debt

(Net of current portion and deferred fees)

\$352.1M

vs \$643.7M

September 30, 2025 compared to December 31, 2024

Fiscal Year 2025 Guidance

Net Sales

\$410M to \$431M

-3% to +2%

Compared to fiscal year 2024

Adjusted Gross Profit Margin¹

70.5%

to 71.5%

Adjusted EBITDA Margin¹

20% to 22%

1. Adjusted Gross Profit Margin & adjusted EBITDA Margin are non-GAAP financial measures. The Company is not able to provide, without unreasonable effort, a reconciliation of the guidance for adjusted gross profit margin and adjusted EBITDA margin to the most directly comparable GAAP measure because the Company does not currently have sufficient data to accurately estimate the variables and individual adjustments included in the most directly comparable GAAP measure that would be necessary for such reconciliations, including (a) costs related to potential debt or equity transactions & (b) other non-recurring expenses that cannot reasonably be estimated in advance. These adjustments are inherently variable and uncertain and depend on various factors that are beyond the Company's control and as a result it is also unable to predict their probable significance. Therefore, because management cannot estimate on a forward-looking basis without unreasonable effort the impact these variables & individual adjustments will have on its reported results in accordance with GAAP, it is unable to provide a reconciliation of the non-GAAP financial measures included in its fiscal year 2025 guidance.



Appendix

Adjusted EBITDA (\$MM)

	For the Three Months Ended September 30,			
		2025		2024
Net Income	\$	11	\$	15
Depreciation and amortization of intangible assets		14		13
Interest expense, net		5		9
Income tax (benefit) provision		(2)		5
Share-based compensation		3		3
Certain litigation-related expenses ¹		*		_
Acquisition-related costs ²		9		_
Tax Receivable Agreement liability adjustment		(9)		_
Adjusted EBITDA	\$	31	\$	45
Adjusted EBITDA margin		26.9 %	6	37.5 %

Adjusted SG&A (\$MM)

	l	For the Three Months Ended September 30,		
-		2025	2024	
SG&A	\$	64 \$	43	
Share-based compensation		(3)	(3)	
Certain litigation-related expenses ¹		*	_	
Acquisition-related costs ²		(9)	_	
Adjusted SG&A	\$	51 \$	40	

^{1.} Represents litigation costs related to the Lilien securities class action. The Company considers litigation costs related to the Lilien securities class action, as described in Note 12 to the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2025, to be non-recurring and non-ordinary. While the Company did not adjust for these costs during the year ended December 31, 2024 because the amounts incurred in 2024 were not material, commencing with the three months ended March 31, 2025, the Company has included an adjustment for these costs as a result of the court's denial of the Company's motion to dismiss in February 2025. The Company believes adjusting for such costs in the presentation of its adjusted EBITDA, adjusted EBITDA margin and adjusted SG&A provides investors with meaningful information regarding the Company's core operating performance.

^{2.} Represents non-recurring and non-ordinary costs related to the acquisition of all of the outstanding capital stock of Purvala Bioscience, Inc. ("Purvala") by Olaplex, Inc. on August 20, 2025.

Costs for this period were less than \$500 thousand dollars, and round to zero in this presentation.



Adjusted Gross Profit (\$MM)

	For the Three Months Ended September 30,			
	2025		2024	
Gross Profit	\$ 79	\$	82	
Amortization of patented formulations	3		3	
Adjusted Gross Profit	\$ 82	\$	84	
Adjusted Gross Profit Margin	71.5 9	%	70.8 %	

Adjusted EBITDA (\$MM)

	For the Nine Months Ended September 30,			
		2025		2024
Net Income	\$	4	\$	28
Depreciation and amortization of intangible assets		40		40
Interest expense, net		22		26
Income tax (benefit) provision		(3)		9
Share-based compensation		10		9
Certain litigation-related expenses ¹		9		_
Acquisition-related costs ²		9		_
Executive reorganization costs ³		_		*
Tax Receivable Agreement liability adjustment		(9)		_
Adjusted EBITDA	\$	81	\$	112
Adjusted EBITDA margin		25.5 %		34.8 %

Adjusted SG&A (\$MM)

	For the Nine Months Ended September 30,		
	2025	2024	
SG&A	\$ 178 \$	129	
Share-based compensation	(10)	(9)	
Certain litigation-related expenses ¹	(9)	_	
Acquisition-related costs ²	(9)	_	
Executive reorganization costs ³	_	*	
Adjusted SG&A	\$ 150 \$	120	

^{1.} Represents litigation costs related to the Lilien securities class action. The Company considers litigation costs related to the Lilien securities class action, as described in Note 12 to the Company's Quarterly Report on Form 10-Q for the period ended September 30, 2025, to be non-recurring and non-ordinary. While the Company did not adjust for these costs during the year ended December 31, 2024 because the amounts incurred in 2024 were not material, commencing with the three months ended March 31, 2025, the Company has included an adjustment for these costs as a result of the court's denial of the Company's motion to dismiss in February 2025. The Company believes adjusting for such costs in the presentation of its adjusted EBITDA, adjusted EBITDA margin and adjusted S6&A provides investors with meaningful information regarding the Company's core operating performance.

^{2.} Represents non-recurring and non-ordinary costs related to the acquisition of all of the outstanding capital stock of Purvala Bioscience, Inc. ("Purvala") by Olaplex, Inc. on August 20, 2025.

^{3.} Represented benefit payments associated with the departure of the Company's Chief Executive Officer that occurred in fiscal year 2023 and Chief Operating Officer that occurred in fiscal year 2022.

Costs for this period were less than \$500 thousand dollars, and round to zero in this presentation.



Adjusted Gross Profit (\$MM)

	For the Nine Months Ended September 30,			
	2025		2024	
Gross Profit	\$ 222	\$	226	
Amortization of patented formulations	7		7	
Adjusted Gross Profit	\$ 229	\$	233	
Adjusted Gross Profit Margin	72.2	%	72.2 %	