



Q1FY27 Earnings

August 2026



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This presentation also contains certain financial forecasts, including projected annual revenue, gross profit and adjusted EBITDA. Neither Powerfleet's nor Fleet Complete's independent auditors have studied, reviewed, compiled or performed any procedures with respect to the projections for the purpose of their inclusion in this presentation, and accordingly, neither expresses an opinion or provides any other form of assurance with respect thereto for the purpose of this presentation. These projections are for illustrative purposes only and should not be relied upon as being necessarily indicative of future results. In this presentation, certain of the above-mentioned projected information has been provided for purposes of providing comparisons with historical data. The assumptions and estimates underlying the prospective financial information are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results to differ materially from those contained in the prospective financial information. Projections are inherently uncertain due to a number of factors outside of Powerfleet's or Fleet Complete's control. While all financial projections, estimates and targets are necessarily speculative, Powerfleet and Fleet Complete believe that the preparation of prospective financial information involves increasingly higher levels of uncertainty the further out the projection, estimate or target extends from the date of preparation. Accordingly, there can be no assurance that the prospective results are indicative of future performance of the combined company after the Transaction or that actual results will not differ materially from those presented in the prospective financial information. Inclusion of the prospective financial information in this presentation should not be regarded as a representation by any person that the results contained in the prospective financial information will be achieved.



BUSINESS UPDATE

August 2026



Q1 MOMENTUM & ACHIEVEMENTS



European-Headquartered Global
Construction Leader

\$MM
ARR

26 Countries Globally
On-Road AI Video
Premium 360-Degree Yard AI Video



Fortune 500
Manufacturing Leader

\$1.9M
TCV Booking
On-Site + AI Video



National Transport &
Logistics Enterprise

\$1.3M
TCV Booking
On-Road + AI Video



National Automotive
Technology Leader

\$1M
TCV Booking
On-Road + Unified Operations



On-Site
Enterprise Growth

2x

Sequential cross-sell
growth in Powerfleet's
on-site segment



Fortune 500
Customer Expansion

12

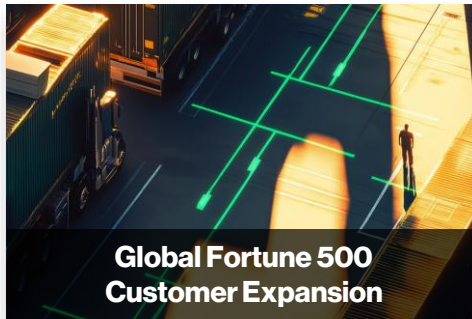
Fortune 500 enterprises
expanded their on-site footprints
with Powerfleet in Q1



Unity AI Video
Bookings Growth

20%

Sequential AI video
bookings growth
in Q1FY27



Global Fortune 500
Customer Expansion

10

Global Fortune 500 enterprises
expanded AI video footprints
with Powerfleet in Q1



Wide Array of
Enterprise Sector Wins

16

Diverse sectors
contributed marquee wins
>\$100K TCV

BUSINESS UPDATE



TWO EXECUTIVE INDUSTRY LEADERS APPOINTED

Supporting World Class Execution and Powerfleet's Growing Momentum



Introducing

Paul Lalljie

President & Chief Financial
Officer, Powerfleet



Introducing

Vishal Vallabha

Chief AI Officer,
Powerfleet

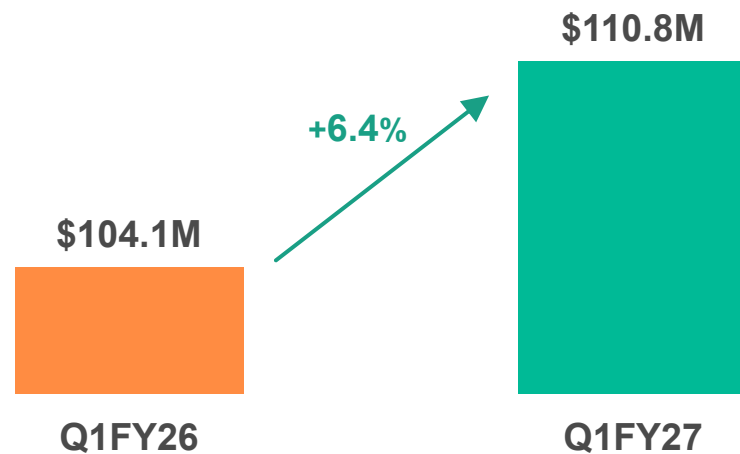
Q1 FY2027 FINANCIAL RESULTS

POWERFLEET®

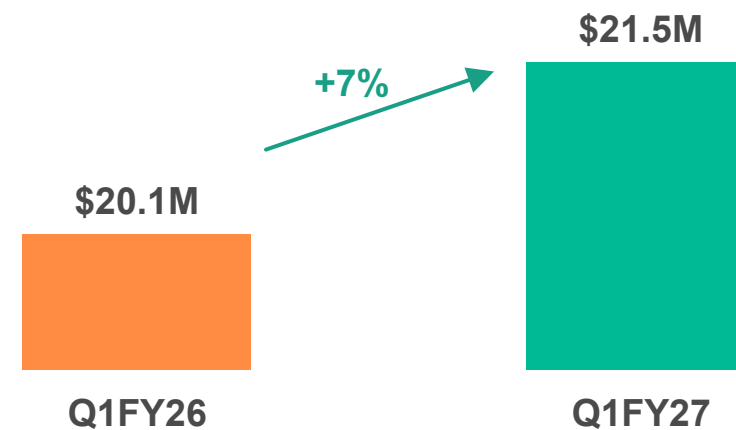
People-Powered AIoT

Q1 FINANCIAL RESULTS

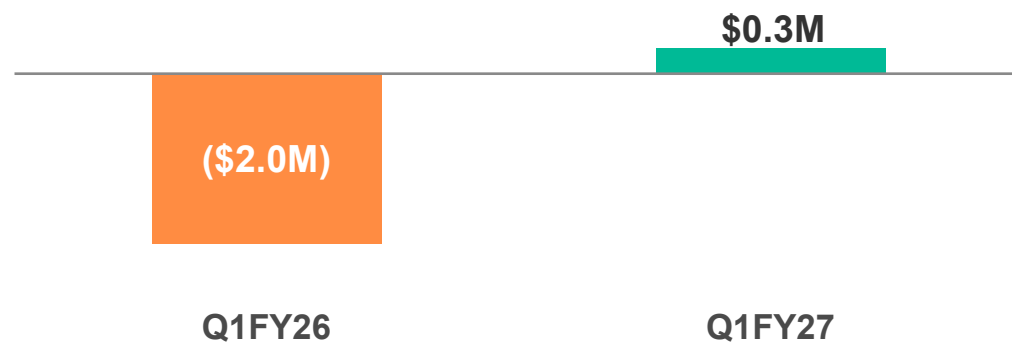
Total Revenue



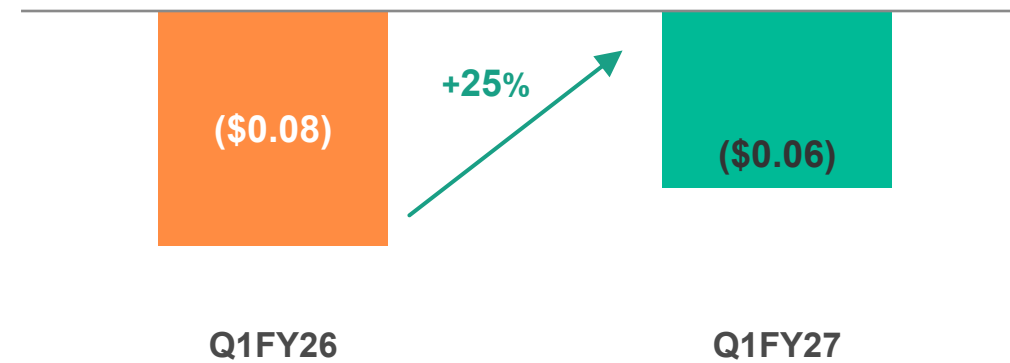
Adjusted EBITDA



GAAP Income from Operations

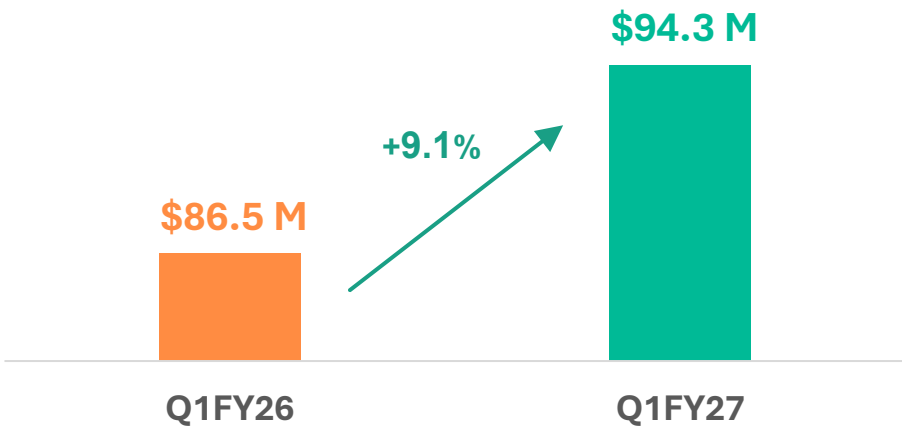


GAAP EPS

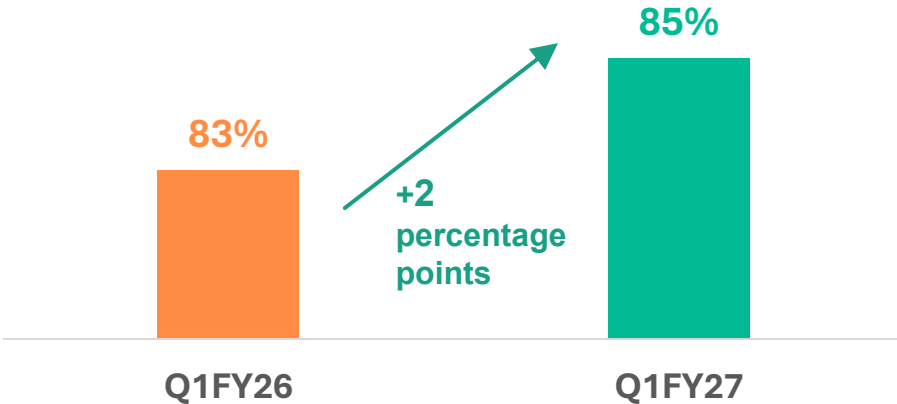


STRONG SAAS RECURRING REVENUE GROWTH

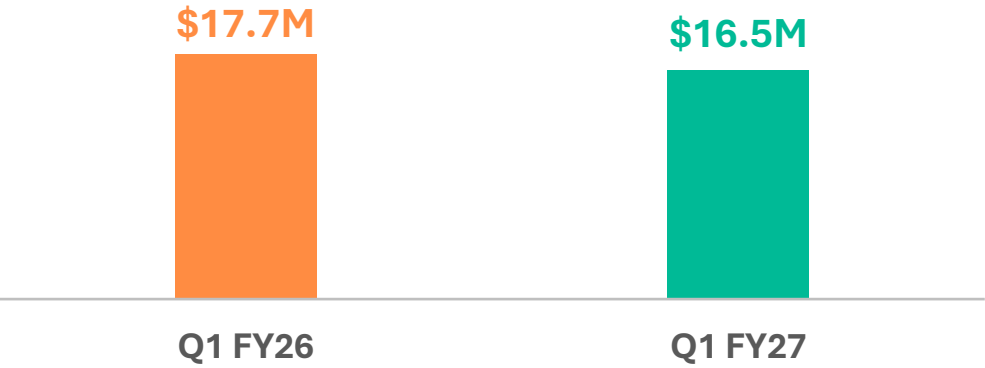
Service Revenue Growth



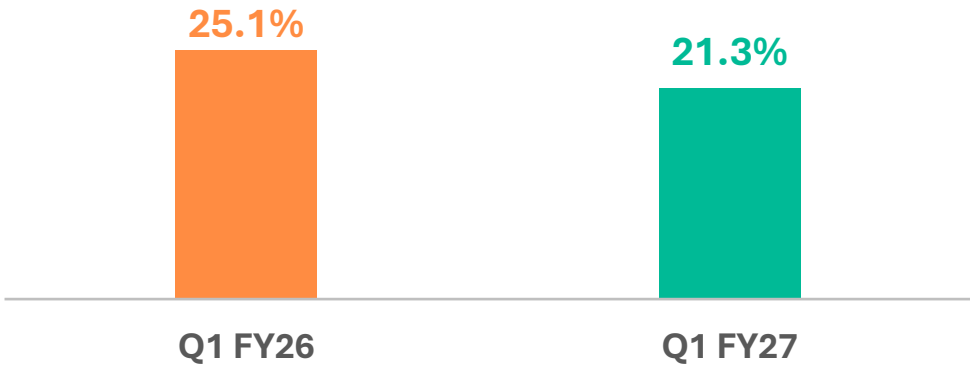
Service Revenue % of Total Revenue



Product Revenue



Product Gross Margin (%)



P&L DRIVING IMPROVED CASH GENERATION



Operating Expenses

**Continued source
of operating
leverage**



GAAP Income from Operations

**Transitioned from
Loss to Profit**



Free Cash Flow

**\$6.6M
Improvement**

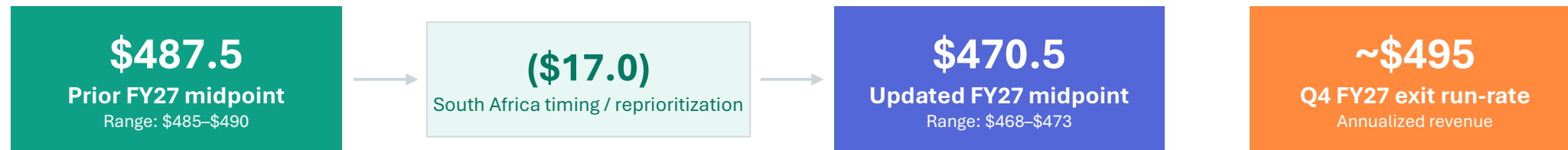
FINANCIAL OUTLOOK

Midpoint bridge; \$ in millions

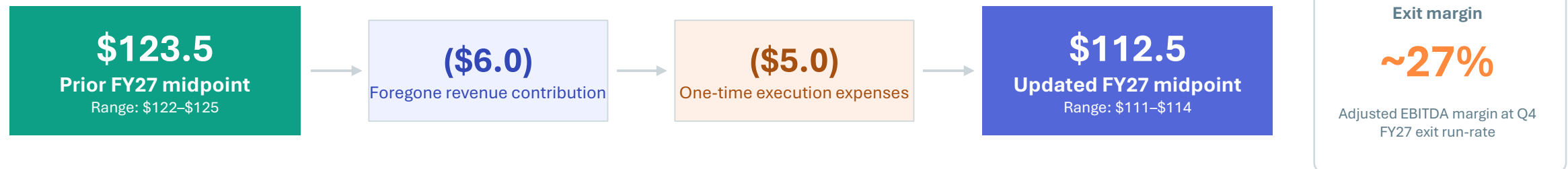
KEY MESSAGE:

FY27 impact is timing and execution-cost related; committed demand remains in place and FY26–FY28 revenue CAGR remains consistent with prior expectations.

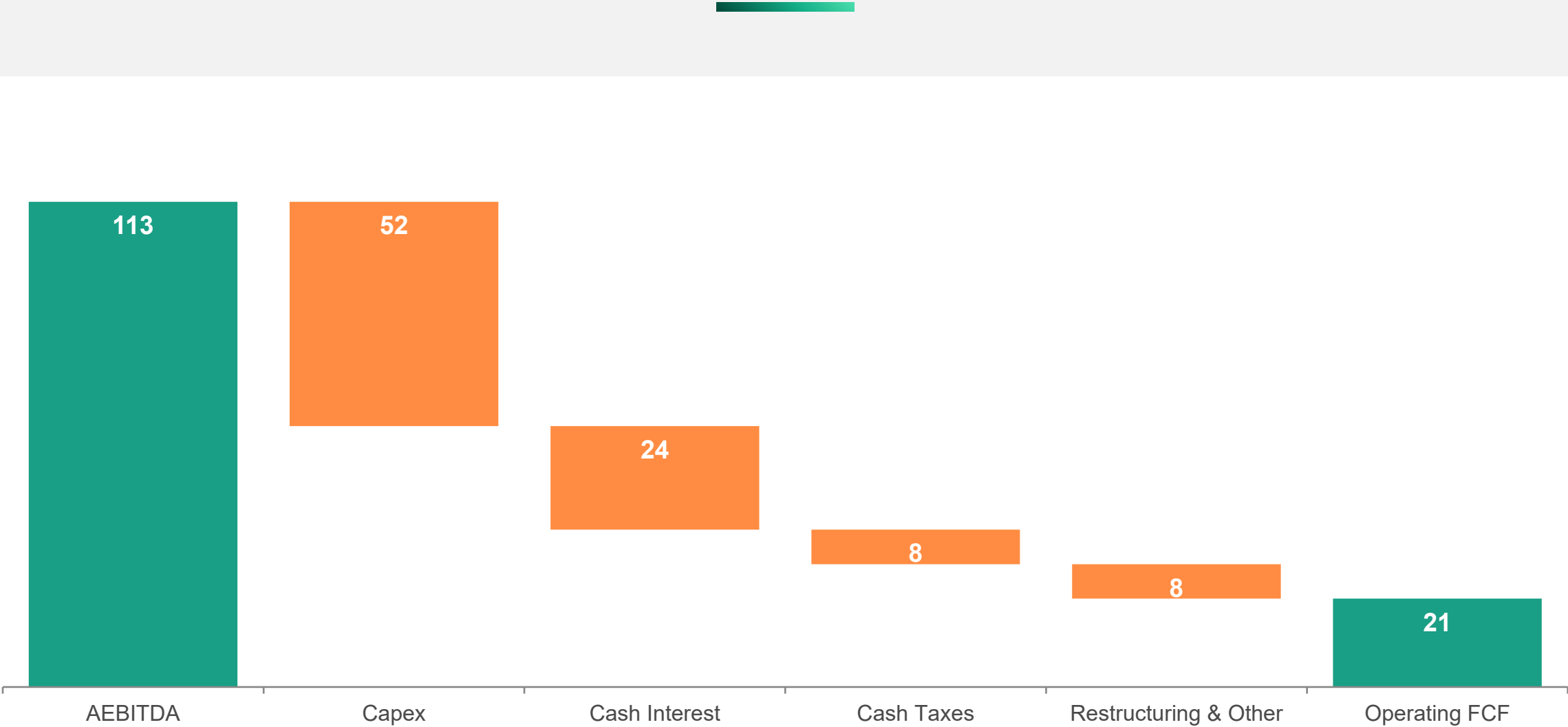
Revenue guidance



Adjusted EBITDA guidance



COMPONENTS OF LEVERED FREE CASH FLOW GUIDANCE (\$'M)



FINAL COMMENTS; Q&A

POWERFLEET®
People Powered AIoT





GAAP to Non-GAAP Reconciliations

POWERFLEET, INC. AND SUBSIDIARIES
RECONCILIATION OF NET LOSS ATTRIBUTABLE TO COMMON STOCKHOLDERS TO
ADJUSTED EBITDA
(In thousands, except for %'s)

	Three Months Ended June 30,	
	2025 ⁽¹⁾	2026
Net loss attributable to common stockholders	\$ (10,234)	\$ (8,440)
Non-controlling interest	—	183
Interest expense, net	6,590	6,749
Other expense, net	23	26
Income tax expense	362	1,373
Depreciation and amortization	16,031	16,207
Stock-based compensation	1,853	3,107
Foreign currency losses	1,161	1,336
Restructuring-related expenses	2,442	1,038
Derivative mark-to-market adjustment	104	(919)
Acquisition-related expenses	1,130	228
Integration-related expenses	675	640
Adjusted EBITDA	<u>\$ 20,137</u>	<u>\$ 21,528</u>
Net loss margin	(9.8)%	(7.6)%
Adjusted EBITDA margin	19.3 %	19.4 %
Other cash items:		
Recognition of pre-October 1, 2024 contract assets (Fleet Complete)	\$ 1,503	\$ 851

⁽¹⁾ Following the closing of our acquisition of Fleet Complete, we included an EBITDA adjustment related to the recognition of pre-October 1, 2024, contract assets. This adjustment represented recoveries, through customer billings, of the contract asset recognized at acquisition for hardware delivered by Fleet Complete prior to October 1, 2024. This adjustment was intended to give investors a clearer view of underlying operating performance and cash generation. The goal was to better align adjusted EBITDA with operating cash flows.

Following a detailed review of relevant SEC guidance on disclosure of non-GAAP financial measures, we have stopped including this adjustment in our presentation of adjusted EBITDA.

For the three months ended June 30, 2025 and 2026, we reported adjusted EBITDA of \$20.1 million and \$21.5 million, respectively. During the same periods, we also invoiced recoveries of \$1.5 million and \$0.9 million, respectively, which are included in cash flows from operating activities in the condensed consolidated statement of cash flows.

POWERFLEET, INC. AND SUBSIDIARIES
RECONCILIATION OF NET LOSS TO ADJUSTED NET INCOME
(In thousands, except per share data)

	Three Months Ended June 30,	
	2025	2026
Net loss attributable to common stockholders	\$ (10,234)	\$ (8,440)
Incremental intangible assets amortization expense as a result of business combinations	5,830	6,131
Foreign currency losses	1,161	1,336
Restructuring-related expenses	2,442	1,038
Derivative mark-to-market adjustment	104	(919)
Acquisition-related expenses	1,130	228
Integration-related expenses	675	640
Inventory rationalization and other	415	—
Income tax effect of adjustments	(562)	(1,704)
Adjusted net income (loss)	<u>\$ 961</u>	<u>\$ (1,690)</u>
Weighted average shares outstanding	133,313	134,169
Net loss per share - basic	\$ (0.08)	\$ (0.06)
Adjusted net income (loss) per share - basic	\$ 0.01	\$ (0.01)

POWERFLEET, INC. AND SUBSIDIARIES
RECONCILIATION OF GROSS PROFIT MARGINS TO ADJUSTED EBITDA GROSS PROFIT MARGINS
(In thousands, except for %'s)

	Three Months Ended June 30,	
	2025	2026
Products:		
Product revenues	\$ 17,657	\$ 16,480
Cost of products	13,228	12,970
Products gross profit	\$ 4,429	\$ 3,510
Adjusted EBITDA products gross profit	\$ 4,429	\$ 3,510
Products gross profit margin	25.1 %	21.3 %
Adjusted EBITDA products gross profit margin	25.1 %	21.3 %
Services:		
Services revenues	\$ 86,464	\$ 94,313
Cost of services	34,412	36,662
Services gross profit	\$ 52,052	\$ 57,651
Depreciation and amortization	\$ 13,241	\$ 13,925
Adjusted EBITDA services gross profit	\$ 65,293	\$ 71,576
Services gross profit margin	60.2 %	61.1 %
Adjusted EBITDA services gross profit margin	75.5 %	75.9 %
Total:		
Total revenues	\$ 104,121	\$ 110,793
Total cost of revenues	47,640	49,632
Total gross profit	\$ 56,481	\$ 61,161
Depreciation and amortization	\$ 13,241	\$ 13,925
Adjusted EBITDA gross profit	\$ 69,722	\$ 75,086
Gross profit margin	54.2 %	55.2 %
Adjusted EBITDA gross profit margin	67.0 %	67.8 %

POWERFLEET, INC. AND SUBSIDIARIES
RECONCILIATION OF SELLING, GENERAL AND ADMINISTRATIVE EXPENSES TO
NON-GAAP SELLING, GENERAL AND ADMINISTRATIVE EXPENSES
(In thousands, except for %'s)

	Three Months Ended June 30,	
	2025	2026
Total revenues	\$ 104,121	\$ 110,793
Selling, general and administrative expenses		
Selling, general and administrative expenses	53,663	56,531
Restructuring-related expenses	(2,442)	(1,038)
Acquisition-related expenses	(1,130)	(228)
Integration-related expenses	(675)	(640)
Depreciation and amortization	(2,790)	(2,282)
Stock-based compensation	(1,853)	(3,107)
Non-GAAP selling, general and administrative expenses	44,773	49,236
Non-GAAP sales and marketing expenses	17,958	22,043
Non-GAAP general and administrative expenses	26,815	27,193
Non-GAAP selling, general and administrative expenses	\$ 44,773	\$ 49,236
Non-GAAP sales and marketing expenses as a percentage of total revenue	17.2 %	19.9 %
Non-GAAP general and administrative expenses as a percentage of total revenue	25.8 %	24.5 %
Research and development expenses		
Research and development incurred	\$ 8,559	\$ 9,283
Research and development capitalized	(3,702)	(4,923)
Research and development expenses	\$ 4,857	\$ 4,360
Research and development incurred as a percentage of total revenues	8.2 %	8.4 %
Research and development expenses as a percentage of total revenues	4.7 %	3.9 %

POWERFLEET, INC. AND SUBSIDIARIES
RECONCILIATION OF NET CASH PROVIDED BY OPERATING ACTIVITIES TO FREE CASH FLOW
(In thousands)

	<u>Three Months Ended June 30,</u>	
	<u>2025</u>	<u>2026</u>
Net cash provided by operating activities	\$ 4,721	\$ 8,443
Plus: Proceeds from sale of fixed assets	16	1
Less: Capitalized software development costs	(3,724)	(4,100)
Less: Capital expenditures	(8,114)	(4,873)
Free cash flow	<u>\$ (7,101)</u>	<u>\$ (529)</u>

POWERFLEET, INC. AND SUBSIDIARIES
RECONCILIATION OF TOTAL DEBT TO ADJUSTED NET DEBT
(In thousands, except for ratios)

	March 31, 2026	June 30, 2026
Total debt	\$ 280,024	\$ 278,392
Less: Cash, cash equivalents, and restricted cash	(40,818)	(36,719)
Net debt	239,206	241,673
Unsettled transaction costs	—	—
Adjusted net debt	\$ 239,206	\$ 241,673
12-month trailing adjusted EBITDA	\$ 97,032	\$ 98,423
Adjusted net debt to adjusted EBITDA ratio	2.5	2.5