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As usual, we will make statements during the presentation which are forward looking. Our 10Ks, 10Qs and other SEC documents outline the risks associated with these statements and we encourage you to review them.

We also incorporate non-GAAP financial measures in this presentation. A reconciliation of those measures to the most directly comparable GAAP measure is available on our website at <u>www.equifax.com</u> in the Investor Center. You can also reach the same information by clicking on the link included for those sections which discuss these non-GAAP measures.

GAAP/Non-GAAP Reconciliation



- > Diverse portfolio of operating businesses and end user markets
- > Strong global presence with a rich market franchise
- Increasing supply of and demand for information, combined with declining technology costs, creates continuing growth potential
- Resilient strategy/business model enabled through an intense focus on evolving customer needs
 - Growth from new products and penetration of new or underserved market segments
- Consistent & sustainable performance drive attractive shareholder returns ...
- > ... and consistent outperformance in the equity market



A Strong Portfolio of Businesses; Very Diverse Customer Base

Total Year 2012



* Excludes Brazil which was deconsolidated in Q2, 2011

**Excludes \$3.7M of severance expense in Q3

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EQUIFAX°

A Global Presence in Important Growth Markets



EQUIFAX[®]

Our Business Model Is Robust and Expansive



We have developed critical competencies that will continue to have great leverage and opportunity



We Are A Leader in Unique Data Assets

Broad-Based and Unique Data Assets



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EQUIFAX[®] Enabling Customers to Operate Their Business More Efficiently





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New Product Innovation







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New Market/Segment Opportunities

- > New/underpenetrated Markets
 - Insurance
 - Government
 - Federal
 - State
 - Telco
 - Domestic
 - International
 - Auto

- > New/High Growth End Use Segments
 - Analytic driven insights
 - Fraud detection/prevention
 - ID Authentication/Management
 - Marketing, segmentation, & pricing
 - Mobile commerce

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Our Business Model Drives Consistent & Sustainable Performance



Equifax Strategy Drives Attractive, Multi-year Growth



The five business units are expected to drive 6–8% in organic growth from core market growth and their strategic growth initiatives. With an additional 1–2% from strategic acquisitions, total long-term revenue growth is expected to be 7–10%.

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We Are Delivering Strong Organic Growth



Core + Initiatives Revenue Growth (constant \$)

* Mortgage market growth is based on both internal and external data on total market activity. The external market data is subject to revision in subsequent periods and is used to update our growth analyses.

EQUIFAX Operating Margin Trend – Continuing Operations (adjusted)



* Q3 as reported included a year-to-date adjustment for CSC acquisition amortization. Pro form margins for 2013 reflect amortization evenly across the quarters.

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Long Term Revenue Growth (CAGR)	7-10%
Contribution from	
- Margin Improvement	1%
- Financial Leverage (share repurchase/debt reduction)	<u>2%</u>
Cash EPS Growth ¹	10-13%
Dividend Yield	<u>1.5-2%</u>
Consistent Annual Shareholder Returns ²	11.5-15%

¹Excludes any impact from changes in income tax rates

²Excludes impact of valuation multiple expansion or contraction

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EFX TSR	70.1%	46.3%	17.6%	66.3%	67.9%	31.1%	-29.3%	-22.7%	-0.1%	51.0%	82.9%
S&P 500 TSR	-37.6%	-11.7%	11.2%	49.7%	34.7%	28.2%	-23.0%	-15.9%	-8.3%	48.6%	36.3%
Over/Under	107.7	58.0	6.4	16.6	33.2	2.9	-6.3	-6.8	8.2	2.4	46.6

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USCIS leverages a diverse and broad-based portfolio of data assets to address a wide range of customers' analytic and decisioning needs across a very diverse end user customer base.





USCIS will leverage deep vertical insights and investments in Decision360 data assets and analytics to drive profitable core business and expand across our customers' value chain.

Key Growth Drivers

Gain deep Vertical Insights: Gain vertical industry expertise and knowledge to identify new innovation, better position capabilities and enhance go-to-market efforts.

Invest in Unique Data and Analytics: Leverage data and analytics to develop insight based innovation that strengthens core and enables expansion in key vertical markets.

To Expand Beyond Credit Risk: Expand beyond credit to help clients with marketing, fraud and regulatory issues.

Leverage Enterprise Distribution: Leverage Enterprise Sales Channel and Enterprise Alliance partners to broaden distribution while building deeper customer relationships.



Because we more deeply understand customer problems throughout each vertical, we can find innovative solutions that leverage our unique data in new areas of the customer value chain that we have not served before.



Value Chain Expansion

NACS uses it's unique data sources, expertise in the small and medium business market and advanced analytics to provide customers solutions that help them grow their business intelligently





Use unique assets and competencies...

- Core credit data: Focus on credit data for small and medium businesses
- International credit data: Delivery of current credit reports for companies in over 50 countries
- Analytics: NPI to penetrate key verticals
- Business lending industry trends: Trended data for lending

...to penetrate key markets...

- Financial Services: Leverage strong relationships within banking and SBFE
- Telecommunications: Continue to diversify position with analytics and marketing solutions
- Manufacturing: Credit decisioning platform
- Other verticals: Transportation, Business Services

...through an enterprise channel

 Organize around the customer, leverage scale and reach to represent all of Equifax

 Significantly improve go-to-market through alignment of marketing, sales and the business units in critical vertical markets

Multi-year organic growth 6–10%

Expanded operating margins

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Work Force Solutions is building out the largest US based Employment and Income Repository - The Work Number Database – enabling two key business units.



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Workforce Solutions (WS) will be the de facto standard for Employment and Income Verification, covering 50+% of the US as lenders, government agencies, and employers leverage our data and the derived insights as necessary to their business decisions

Key growth drivers

- Grow The Work Number (TWN): Achieve 250+ million total records.
- **Diversify Verification Markets:** Redefine credit space via D360 to diversify revenue into auto, card, telco, and credit unions.
- Grow Employer Services: Deliver a comprehensive regulatory-based solution set and extend our business proposition from an unemployment claims BPO outsourcer to an advisory insights organization enabled by TWN and Workforce Analytics.
- **Go-to-Market:** Continue to leverage enterprise sales model and align our HR services organization by key employer industries. Create insights to serve our customers via superior analytics.

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Example: Building a Path to 250 Million + Records



Strategies to Grow Records in the Database

- Direct sales to employers
- Commercial partnerships to access small to mid-size employers
- Technology and process improvement
- Penetration of high value employer services to gain and retain records





- Penetration and value add in government benefits applications
- Penetration in emerging applications: Card, Auto
- New products for specialized applications
- Pricing
- Increase use of historic records, approximately 25% of Verifications Services reported revenue

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By helping organizations satisfy regulatory challenges, Workforce Solutions helps individual consumers gain access to the credit and government benefits that they deserve

	Regulation	Description		
Holp	HIRE Act	Tax credit incentive to hire unemployed		
Help Commercial	I-9 / E-Verify	New hires must complete an I-9 form		
Clients Reduce Workforce and	Work Opportunity Tax Credit (WOTC)	Employer tax credit for qualifying new hires		
Portfolio Risk	Card Ability to Pay	Card issuers must obtain Verification of Income		
	Mortgage VOE/I Requirements	Mortgage lenders must obtain Verification of Employment 10 days prior to loan closing		

011	Program	Description
Allow the Government to	SNAP	Domestic hunger safety net for qualified families
Determine	TANF	Cash assistance to qualified needy families
Program Eligibility	CSE	Enforce child support via wage garnishments
Liigibiiity	State Medicaid	Health insurance for qualified families



We will continue to penetrate originations and expand our presence along the lending value chain via analytic solutions and channel partners



Market penetration for The Work Number instant verifications in originations



Personal Solutions' Key Focus for 2012



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PSOL will maintain double-digit growth by investing in capabilities to scale marketing spend, strengthening the consumer value proposition, and driving market and channel expansion.

Key Growth Strategies

- Scale marketing acquire better customers more efficiently through use of advanced analytics to better segment and target, building relevance through offline investment and launching select new storefronts
- Customer Relationship Management expand customer life through improved retention efforts in call centers, better use of technology and improving customer communications
- Product and experience evolution grow ARPU and customer life through expanded feature offerings in identity and financial management, better abilities to cross and upsell customers, and transforming the customer experience
- **Indirect channels** attack the \$1.6B indirect market with a focus on non-FI customers and utilizing TrustedID foundation
- International expansion continue to grow Canada and U.K. aggressively through leveraging of best practices and expand selectively into new markets
- Re-platform technology develop and launch new platform which will be more scalable, flexible, and dramatically improve speed and ease to market to enable key strategies





International leverages enterprise growth initiatives, operational discipline, and new product innovation to drive growth and strong operating margins.



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To be the #1 or #2 Credit and Marketing information bureau in all markets where we operate, focus on vertical industry growth (FIs, Telcos, SMEs) anchored by data, ID/Fraud management and TAS solutions, as well as geographic expansion.

Key Growth Drivers

- Data 360: Continue to build a 360° consumer view by acquiring and linking credit, wealth and income data, and exploring emerging data sources. Leverage Data 360 as a basis for developing insights.
- **Expand Telco Presence:** Significantly grow revenues from telco vertical via development of global value propositions for Risk, Fraud and Marketing
- > Enhance ID and Fraud Portfolio: Strengthen position with exportable verification/Fraud solutions, leveraging eID/Citadel, focus on Telco vertical
- Enter New Geographies: Expand presence in Europe and LatAm, focusing on consumer, commercial and PSOL. Seek adjacencies to expand offerings.
- **Scalability:** Enable operational scalability and sustainability across international markets



Key Executional Growth Drivers

Growth Drivers	Financial Services	Telco	Small & Medium Enterprise	Personal Solutions			
Data360	Continue to build 360° consumer view. Build differentiated data for Consumer, Commercial and PSOL						
Expand Telco Presence	Increase revenues via global value propositions for Risk, Fraud and Marketing						
Enhance Fraud & ID Portfolio	Strengthen position with ID Verification/Fraud solutions.						
Enter New Geographies	Expand presence in Europe and Latin America, focusing on consumer, commercial and PSOL information sources and capabilities.						
Explore and Develop	Expand collections and rec	overy capabilities		Expand PSOL into new geographies			

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