



3Q 2017 Earnings



NASDAQ: TGEN

November 9, 2017

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- Co-Chief Executive Officer, Director

Benjamin Locke

- Co-Chief Executive Officer

Robert Panora

- President & Chief Operating Officer

Bonnie Brown

- Chief Accounting Officer





Safe Harbor Statement

This presentation This conference call and any accompanying documents, contain "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as: "anticipate," "intend," "plan," "goal," "seek," "believe," "project," "estimate," "expect," "strategy," "future," "likely," "may," "should," "will" and similar references to future periods. Examples of forward-looking statements include, among others, statements we make regarding:

- Expected operating results, such as revenue growth, gross profit and backlog; and
- Strategy for growth, product development, and market position.

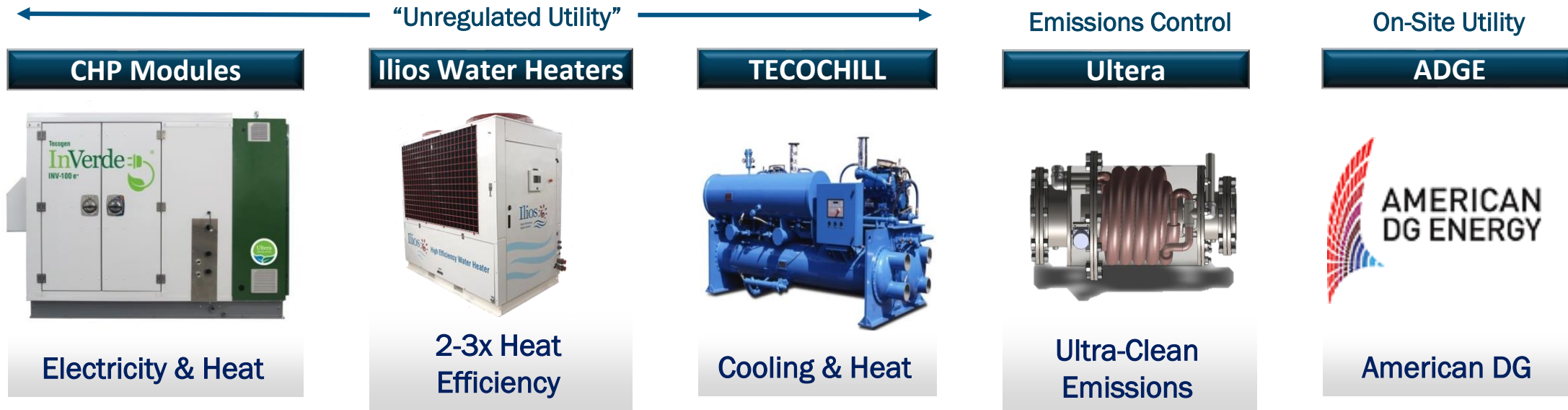
Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based only on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. Our actual results and financial condition may differ materially from those indicated in the forward-looking statements. Therefore, you should not rely on any of these forward-looking statements. Important factors that could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements include, among others, the following:

- Decrease in interest in our products.
- The elimination of incentives and rebates related to our products.
- Competing technological developments.
- Issues in the research, development, and commercialization of new products.
- Tecogen's inability to obtain sufficient funding. AND
- Such other factors as discussed throughout the "Risk Factors" section of Tecogen's 10-K that was filed with the SEC on March 31, 2017 and can be found at www.sec.gov.

Any forward-looking statement made by us in this conference call and any accompanying documents is based only on information currently available to us and speaks only as of the date on which it is made. We undertake no obligation to publicly update any forward-looking statement, whether written or oral, that may be made from time to time, whether as a result of new information, future developments or otherwise.

Speaker	Topic(s)
John Hatsopoulos	Introduction
Benjamin Locke	Why Tecogen 3rd Quarter Review Recent Achievements
Robert Panora	Emissions Update
Bonnie Brown	Financial Review
Benjamin Locke	Opportunities and Outlook
Q&A	

Heat, Power & Cooling that is Cheaper, Cleaner, & More Reliable



Tecogen’s compelling ROI proposition meets the needs of a diverse range of customers.

Hospitality



Health Care



Education



Multi-Unit Residential



Industrial



Municipal



Recreation



REVENUE

- Total Revenues: \$8.5M in 3Q17 vs. \$6.6M in 3Q16 & \$7.6M in 2Q17
- Products: \$2.4M in 3Q17 vs. \$2.9M in 3Q16 & \$3.1M in 2Q17
 - Cogeneration sales declined after four quarters of robust year-over-year growth
- Service: \$4.5M in 3Q17 vs. \$3.8M in 3Q16 & \$3.7M in 1Q17
 - Growth primarily due to strong sales of full turnkey installations
- Energy Production: \$1.6M in 3Q17 vs \$774K in 2Q17
 - 3Q17 was the first full quarter ADGE was consolidated within Tecogen

PROFIT & Op. INCOME

- Gross Profit: \$3.3M in 3Q17 vs. \$2.8M in 3Q16 & \$3.0M in 2Q17
- Earnings from Operations: \$86K in 3Q17 vs \$249K in 3Q16 and a loss of \$246K in 2Q17
 - Selling and R&D expenses increased \$224K combined year-over-year
- Adjusted EBITDA: \$296K in 3Q17 vs \$383K in 3Q16 and \$64K in 2Q17
 - Merger related expenses totaled \$37K in the third quarter

MARGIN

- Total Company gross margin of 38.3% in 3Q17 vs. 41.9% in 3Q16
- Product and services gross margin eased to 34.9% vs 41.9% in 3Q'16
 - Lower margin full turnkey installations were a greater share of revenue
- Energy production gross margin from ADGE of 53.5% in 3Q17 vs 57.3% in 2Q17

NET INCOME

\$27,211 in 3Q17 vs \$207,868 in 2Q16

Recent Achievements

Performance

- Tecochill experiencing increasingly broad market penetration
- Growing interest in full turnkey installation
- Backlog sustained at near record levels

Groundwork for Continued Growth

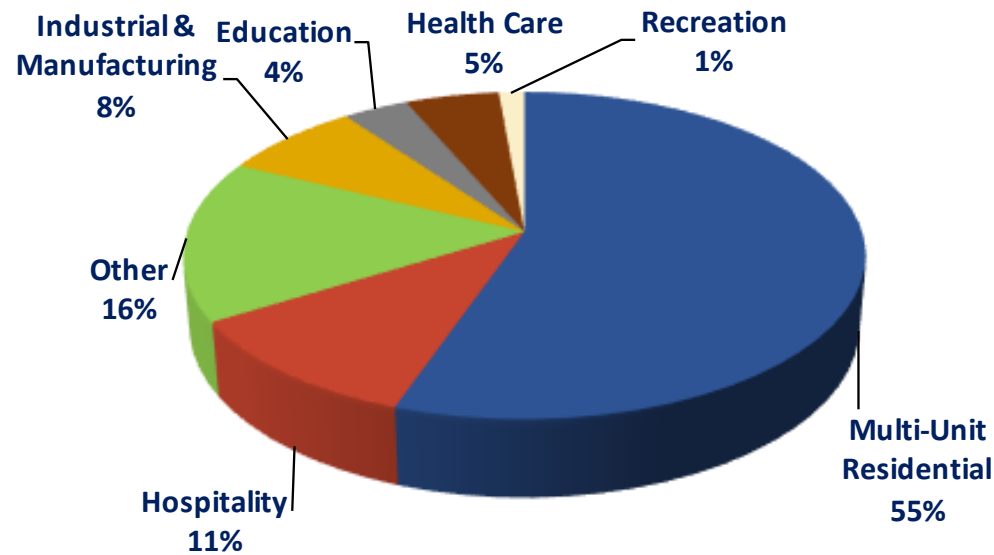
- Expanding base of ESCO partnerships
- Tracking state approvals for indoor grow facilities
- Continued focus on improving ADGE fleet performance
- Identifying and implementing cost savings measures of consolidated company

Emissions Development for Future Growth

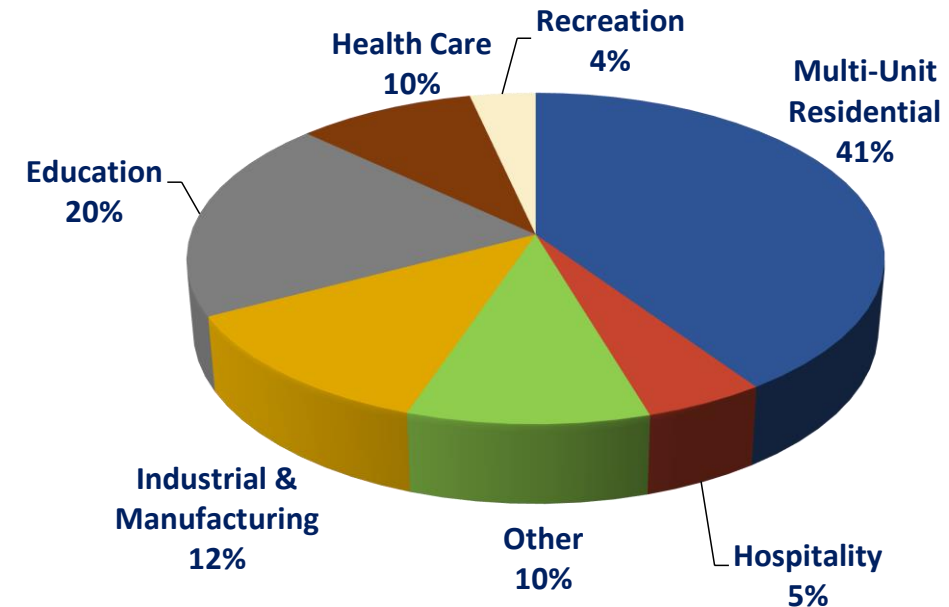
- Completed prototype of fork truck emissions program
- Completed installation of emissions packages on stationary generators seeking California air permit
- Developing next steps to commercialize technology for automotive applications



Backlog



Installed Base*



\$14.5M 3Q17 backlog vs \$11.9M 3Q16 backlog

\$16.8M current Product and Installation Backlog as of November 8, 2017

Backlog growth driven by increasing demand for Chillers, InVerde e+, and Installation Services

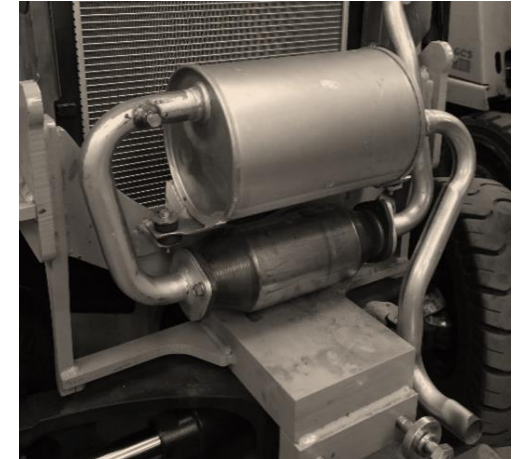
* Approximate recently installed base by end market as of YE 2016.

Tecogen Emissions Programs

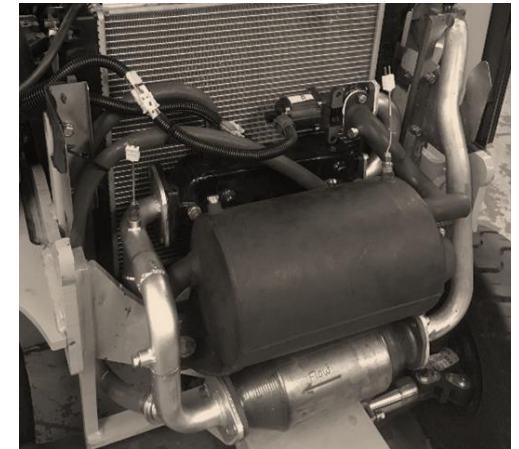
- PERC research grant for application of Ultera process to propane powered fork trucks
 - Retrofit complete on donated fork truck
 - As pictures to the right show, the technology fits well within existing machine architecture
 - Testing is now underway
 - Tecogen visits planned by partner and sponsor in the December timeframe
- Ultera standby generator retrofit project in Southern California
 - All Ultera installations are complete following troubleshooting of unrelated technical issues
 - Third party “source testing” is anticipated to take place by year-end
 - NOTE: recent CPUC decision prohibits the use of fossil fuels for dispatchable demand response programs
 - No apparent restriction on non-dispatchable distributed generation capacity for peak shaving



As Delivered by Manufacturer



With Ultera installed





Ultera Adaption to Vehicle Emissions

- Dissolution of Ultratek pending
 - Tecogen to receive \$2 million in cash
 - Transaction to acquire all the IP within Ultratek for \$400,000 to follow
- Initial conversations with investors in new entity underway
- Goal is to have structure in place to begin research & development process in early 2018



Tecogen Revenue Model & Outlook

- Four revenue streams
 - Product sales
 - Long-term service contracts **provide stable ongoing revenue**
 - Turnkey Installation through Tecogen service operations
 - Energy production through wholly-owned subsidiary, ADGE, **provides additional source of stable ongoing revenue**
- Maintain Gross Margins at 35% - 40%
- Quarterly Product Backlog >\$10M
- Future energy revenues (undiscounted) > \$50M

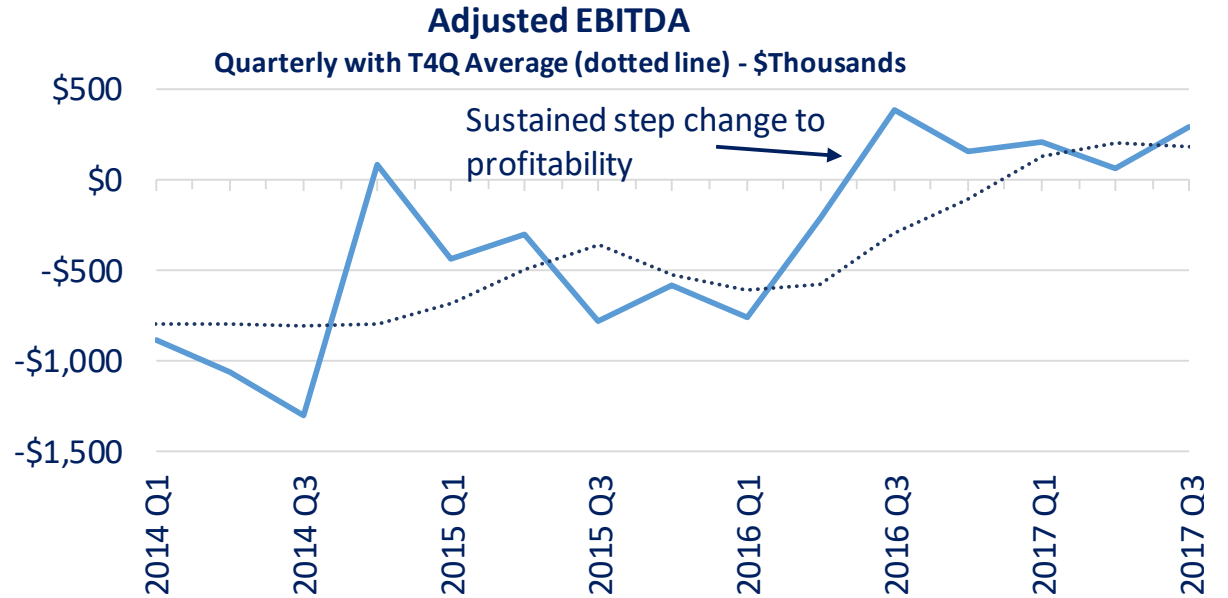
✓ **Record quarter-end backlog of \$14.5 million**

	Quarter Ended September 30		Y/Y Growth	2017
	2017	2016		% of Total Revenue
REVENUE				
Cogeneration	\$ 1,842,185	2,639,713		21.7%
Chiller (includes HEWH)	583,431	211,188		6.9%
Total Product Revenue	<u>2,425,616</u>	<u>2,850,901</u>	-14.9%	<u>28.5%</u>
Service Contracts & Parts	2,109,654	2,113,295		24.8%
Installation Services	2,409,813	1,652,259		28.3%
Total Service Revenue	<u>4,519,467</u>	<u>3,765,554</u>	20.0%	<u>53.2%</u>
Energy Production	1,556,115	-		18.3%
Total Revenue	<u>\$ 8,501,198</u>	<u>\$ 6,616,455</u>	28.5%	<u>100.0%</u>
COST OF SALES				
Products	1,538,515	1,715,462		
Services	2,981,454	2,126,175		
Energy Production	723,198	-		
Total Cost of Sales	<u>\$ 5,243,167</u>	<u>\$ 3,841,637</u>	36.5%	
Gross Profit	\$ 3,258,031	\$ 2,774,818	17.4%	38.3%
Net income attributable to Tecogen Inc	\$ 27,211	\$ 207,868		
GROSS MARGIN				
Products	36.6%	39.8%		
Services	34.0%	43.5%		
Products & Services GM	34.9%	41.9%		
Energy Production	53.5%	N/A		
Overall Gross Margin	38.3%	41.9%		



Sustained Positive Results

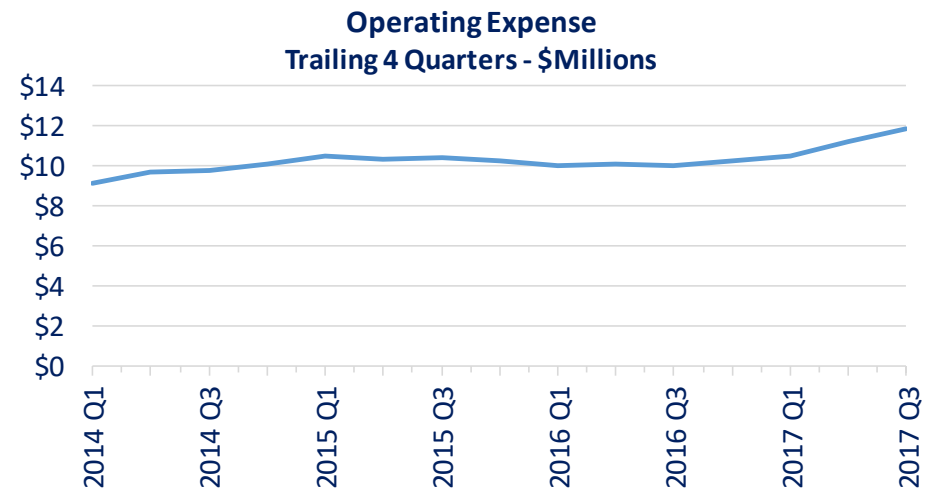
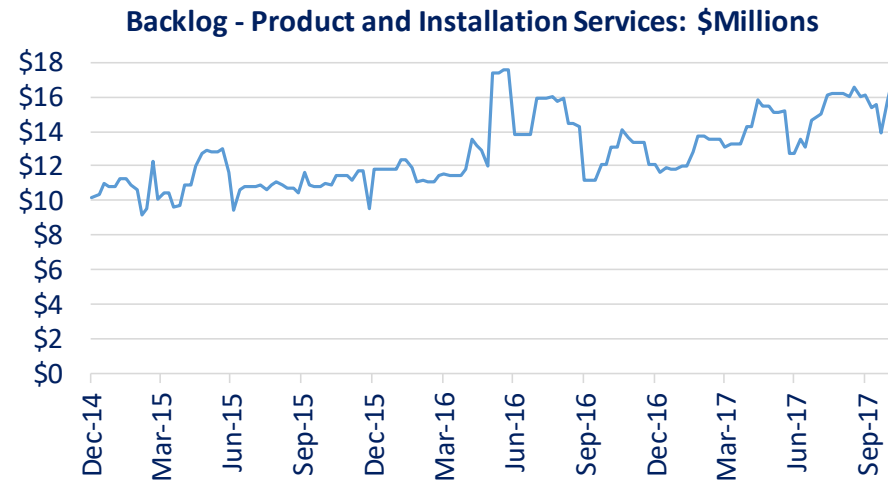
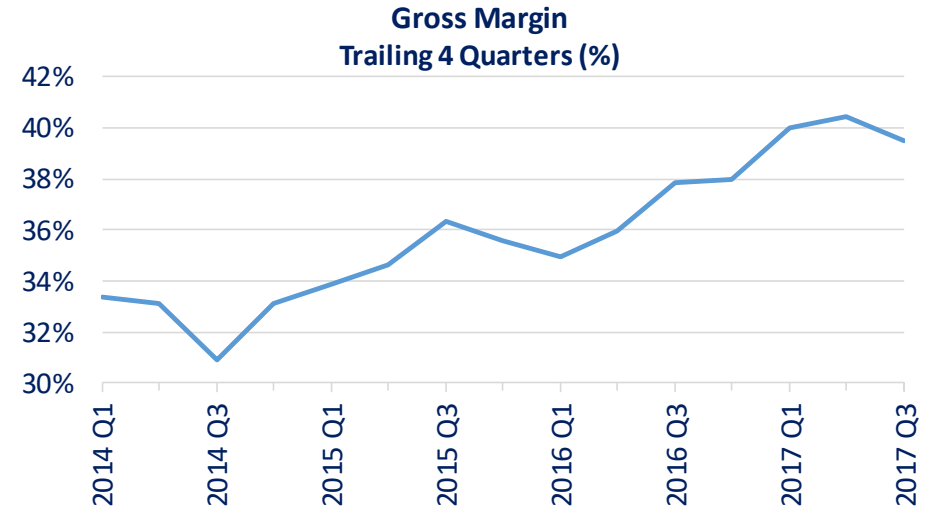
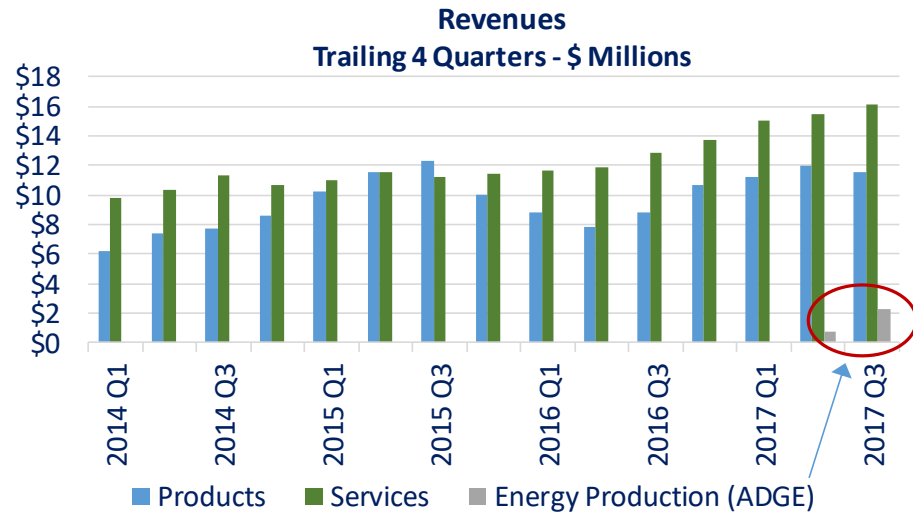
Five Consecutive Quarters of Positive Operational Results



<u>Non-GAAP financial disclosure</u>	<u>Q3 2017</u>	<u>Q3 2016</u>
Net Income (loss) attributable to Tecogen Inc.	\$ 27,211	\$ 207,868
Interest expense, net	30,393	41,625
Depreciation & amortization, net	160,061	66,484
EBITDA	217,665	315,977
Stock based compensation	40,645	66,825
Merger related expenses	37,445	-
Adjusted EBITDA	<u>\$ 295,755</u>	<u>\$ 382,802</u>

- Adjusted EBITDA of \$730K over the last four quarters
- Sustained step change in profitability that was first achieved in 3Q'16
- Reinvesting profits back into the business
 - \$457K increase in selling and R&D expenses over the first nine months of 2017 versus 2016
 - Increased focus on product development and customer outreach

Consistent Financial Progress



Opportunities & Outlook

a growing company in a growing industry

- High ROI product
- Technological innovation
- Relationships with key partners
- Increasing environmental and regulatory pressures
- Resiliency and Demand Response concerns

Sales



- Turnkey installation
- Long term service agreements
- Nationwide presence
- High margin revenue stream
- Additional growth anticipated

Service



- Double digit CAGR
- >\$40B market potential for CHP
- Margins 35% - 40%
- >\$10M product and installation backlog
- <50% manufacturing capacity utilization
- Stable operating expense profile

Growth & Margins



- Predictable, annuity type revenue
- Enhancing profitability of existing fleet
- Reduced operational costs through Tecogen service
- Additional growth possibility

American DG





Q & A



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