



Critical. Energy. Infrastructure.

INVESTOR PRESENTATION

November 2024



Disclaimer



Cautionary Note Regarding Forward-Looking Statements. This presentation contains, and our officers and representatives may from time to time make, "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based only on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Forward-looking statements can be identified by words such as: "anticipate," "intend," "plan," "goal," "seek," "believe," "project," "estimate," "expect," "strategy," "future," "likely," "may," "should," "will" and similar references to future periods. Examples of forward-looking statements include, among others, statements we make regarding: (i) expected operating results, such as revenue growth and earnings, including changes due to the acquisition of CSI Compressco LP (the "CSI Acquisition"), and our ability to service our indebtedness; (ii) anticipated levels of capital expenditures and uses of capital; (iii) current or future volatility in the credit markets and future market conditions; (iv) potential and pending acquisition transactions or other strategic transactions, the timing thereof, the receipt of necessary approvals to close those transactions, our ability to finance such transactions and our ability to achieve the intended operational, financial and strategic benefits from any such transactions; (v) expected synergies and efficiencies to be achieved as a result of the CSI Acquisition; (vi) expectations regarding leverage and dividend profile as a result of the CSI Acquisition, including the amount and timing of future dividend payments; (vii) expectations of the effect on our financial condition of claims, litigation, environmental costs, contingent liabilities and governmental and regulatory

Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. Our actual results and financial condition may differ materially from those indicated in the forward-looking statements. Important factors that could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements include, among others, the following: (i) a reduction in the demand for natural gas and oil; (ii) the loss of, or the deterioration of the financial condition of, any of our key customers; (iii) nonpayment and nonperformance by our customers, suppliers or vendors; (iv) competitive pressures that may cause us to lose market share; (v) the structure of our Contract Services contracts and the failure of our customers to continue to contract for services after expiration of the primary term; (vi) our ability to successfully integrate any acquired business, including CSI Compressoo LP, and realize the expected benefits thereof; (vii) our ability to fund purchases of additional compression equipment; (viii) a deterioration in general economic, business, geopolitical or industry conditions, including as a result of the conflict between Russia and Ukraine, inflation, and slow economic growth in the United States; (ix) tax legislation and administrative initiatives or challenges to our tax positions; (x) the loss of key management, operational personnel or qualified technical personnel; (xii) our dependence on a limited number of suppliers; (xiii) the cost of compliance with existing and proposed governmental regulations, including climate change legislation; (xiii) the cost of compliance with regulatory initiatives and stakeholder pressures, including environmental, social and governance scrutiny; (xiv) the inherent risks associated with our operations, such as equipment defects and malfunctions; (xv) our reliance on third-party components f

Any forward-looking statement made by us in this presentation is based only on information currently available to us and speaks only as of the date on which it is made. Except as may be required by applicable law, we undertake no obligation to publicly update any forward-looking statement whether as a result of new information, future developments or otherwise.

Non-GAAP Financial Measures. This presentation contains certain financial measures not presented in accordance with generally accepted accounting principles ("GAAP"), including Adjusted Gross Margin, Adjusted Gross Margin Percentage, Adjusted EBITDA, Adjusted EBITDA Percentage, Discretionary Cash Flow and Free Cash Flow. Such non-GAAP measures should not be considered an alternative to, or more meaningful than, the most directly comparable measure of financial performance presented in accordance with GAAP. Moreover, such non-GAAP measures may not be comparable to similarly titled measures of other companies. However, we believe these non-GAAP financial measures provide useful information to investors because, when viewed with our GAAP results and the accompanying reconciliation, they provide a more complete understanding of our performance than GAAP results alone. See the appendix for reconciliation of non-GAAP measures.

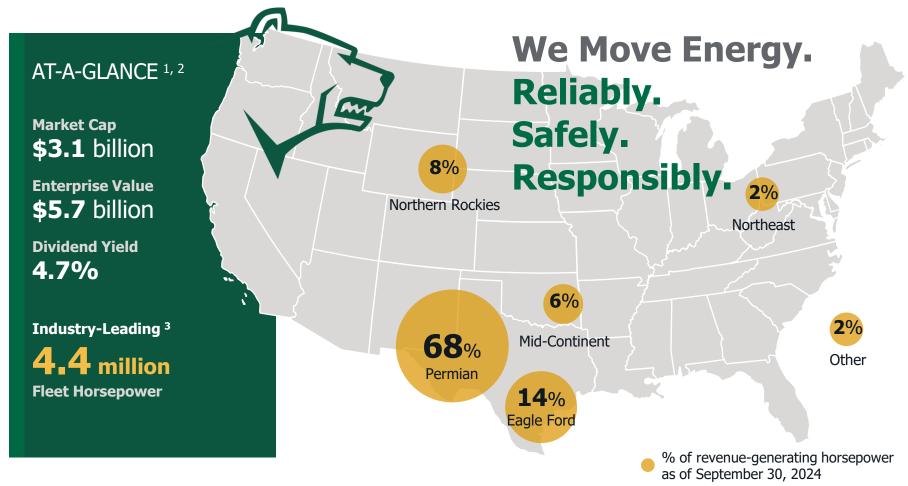
Industry & Market Data. The market data and certain other statistical information used throughout this presentation are based on independent industry publications, government publications or other published independent sources. Although we believe these third-party sources are reliable as of their respective dates, we have not independently verified the accuracy or completeness of this information. Some data is also based on our good faith estimates and our management's understanding of industry conditions. The industry in which we operate is subject to a high degree of uncertainty and risk due to a variety of factors. These and other factors could cause results to differ materially from those expressed in these publications.

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Overview



A leading provider of domestic energy infrastructure, enabling the reliable and secure flow of natural gas and oil to feed growing global demand



¹ Based on KGS stock price as of November 8, 2024, dividend yield based on third quarter 2024 dividend of \$0.41 per share annualized

² Market capitalization and enterprise value are calculated as of November 8, 2024 and debt outstanding as of September 30, 2024

³ Fleet horsepower as of September 30, 2024

Investment Thesis



Ø

Leading Market Position

- ▶ Purpose-built fleet of 4.4 million HP¹
- ► Market leader with 2.9 million HP of compression in the Permian¹

(%)

Industry Leader in Both Growth & Utilization

- ▶ 0 to 4.4 million horsepower in 13 years
- ▶ 99% utilization rate on >1,000 HP units¹

(

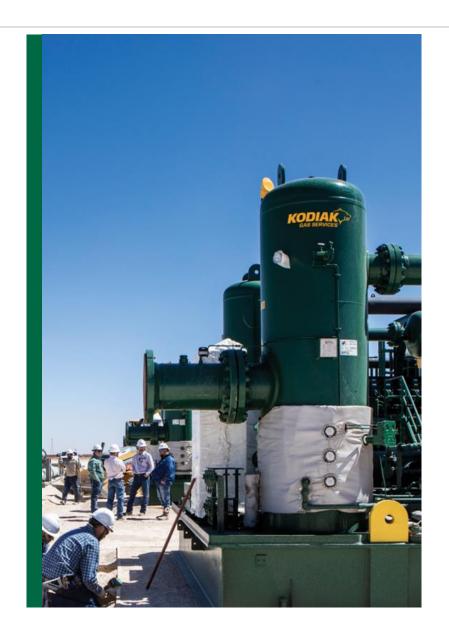
Attractive Industry Fundamentals

- ► Highly visible, multi-year natural gas demand growth from LNG exports
- ► Evolving buildout of AI data centers driving significant natural gas-fired power demand
- ► Tight equipment market with industrywide capital discipline



Strong and Stable Cash Returns

- Fixed-revenue contracts
- ▶ High-margin, predictable cash returns



Q3 2024 Financial & Operational Highlights



Total Revenues

\$325 million

+5% vs Q2 2024

Contract Services
Adjusted Gross Margin

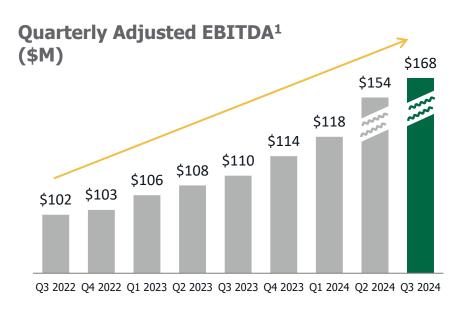
66%

+2% vs Q2 2024

Free Cash Flow¹

\$53 million

>100% vs Q2 2024



Operational Statistics

50K HP

Increase in fleet horsepower during the third quarter

96%

Fleet utilization increased 2.1% QoQ

¹ Free Cash Flow and Adjusted EBITDA are non-GAAP financial measures, see Supplemental Slides for reconciliations

Delivering Profitable Growth



Driving Margin Expansion



Redeployed 38K horsepower of formerly idle units

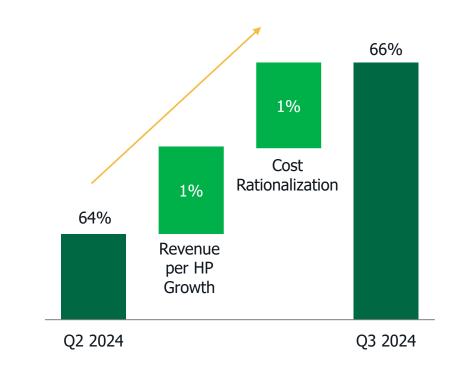


Added 50K new horsepower at market rates



Transaction synergy realization and continued cost management

Contract Services Adjusted Gross Margin¹





Revenue per HP Growth



Cost Rationalization

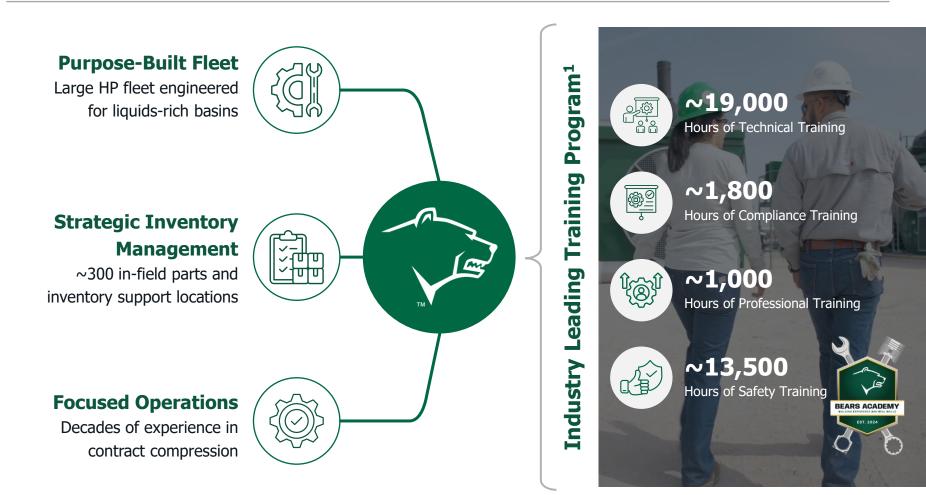


Increased Margins

The Kodiak Difference



Every aspect of the business is geared towards providing superior service as defined by industry-leading mechanical availability

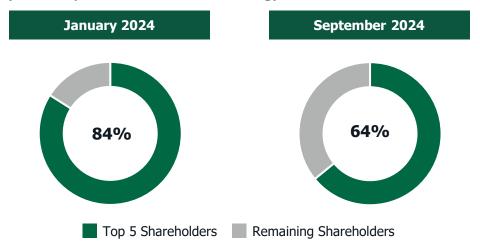


Continuing to Increase Shareholder Diversity & Liquidity



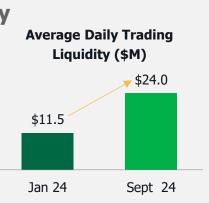
Top 5 Shareholders

(% of fully diluted shares outstanding)¹



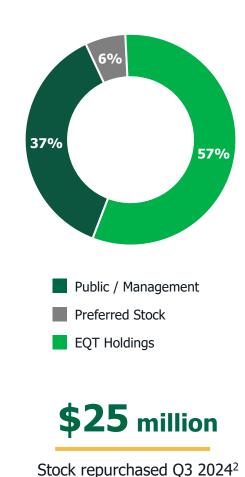
Improved Shareholder Liquidity

- ► Reduced Top 5 ownership position by 20%
- ► Increased trading liquidity by >100%



Equity Ownership

(% of fully diluted shares outstanding)¹

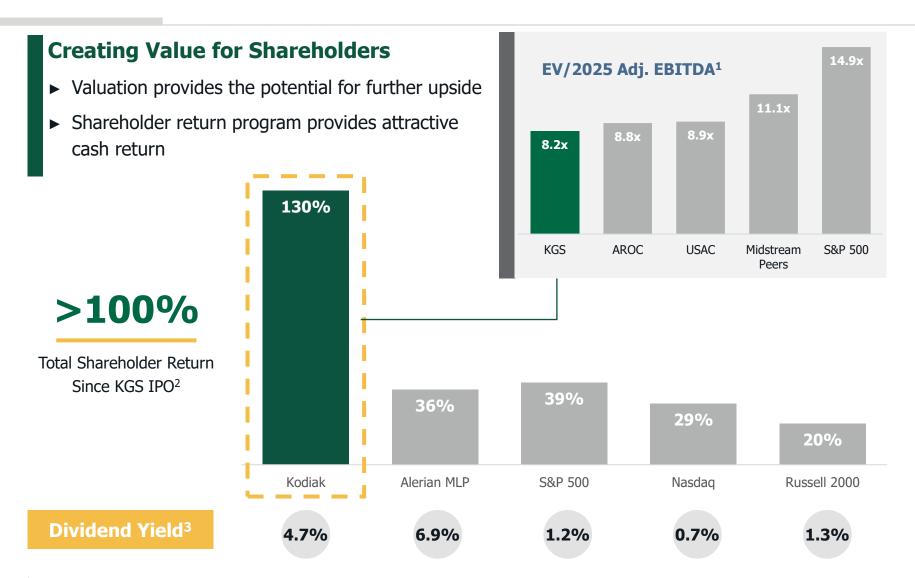


¹ Based on KGS ownership and share count as of November 1, 2024

² Repurchased from EQT in a private transaction on September 11, 2024

Industry Leading Shareholder Returns at an Attractive Valuation





¹ Based on enterprise value and consensus estimates as of November 8, 2024; Midstream Peers consists of EPD, KMI, MPLX, OKE, TRGP, and WMB; Adjusted EBITDA is a non-GAAP financial measure, see Supplement Slides for reconciliation

² Total return based on share price change with reinvested dividends for period from June 29, 2023 to November 8, 2024

³ KGS yield based on 3rd quarter dividend annualized and stock price as of November 8, 2024

Industry Leading Compression Capacity



2.9 million

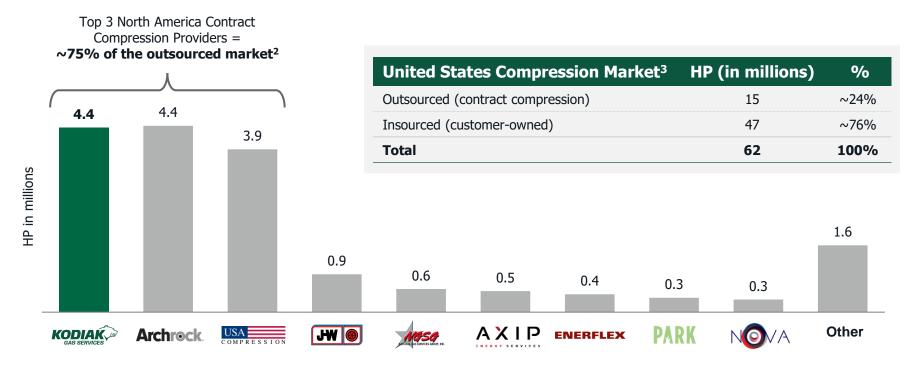
Permian horsepower

~1,150

Average Permian horsepower per unit

~99%

Large horsepower utilization rate¹



¹ Large horsepower defined as units >1,000 HP

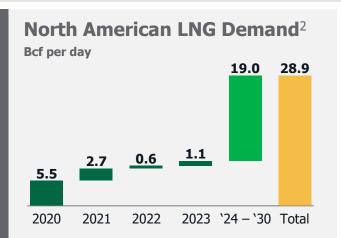
² North America only, excludes other international horsepower, Source: company websites, investor presentations, Kodiak Management, public filings as of November 8, 2024

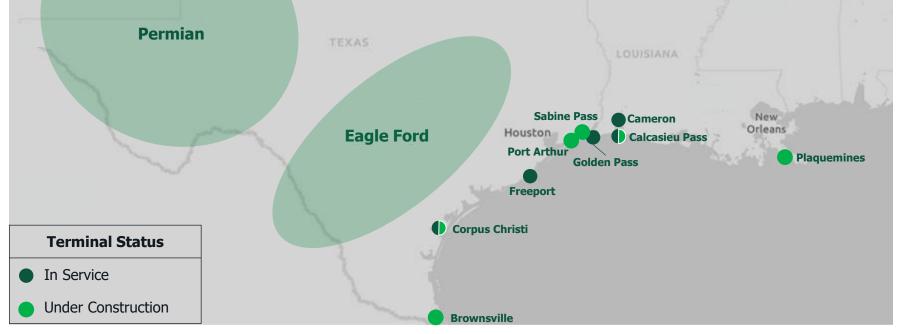
³ Spears & Associates Report: The Upstream Gas Compression Market as of October 2024

LNG Driving U.S. Natural Gas Demand Outlook



- ► Associated natural gas from the Permian and the Eagle Ford are expected to be one of the primary supply sources for Gulf Coast LNG projects
- ► Kodiak is a leader in the Permian and Eagle Ford with ~3.5 million horsepower - ~80% of revenue generating horsepower¹





¹ As of September 30, 2024

² EIA historical data and East Daley: 2024 Annual Natural Gas Outlook

Data Centers & AI Expected to Drive A Surge in Power Demand

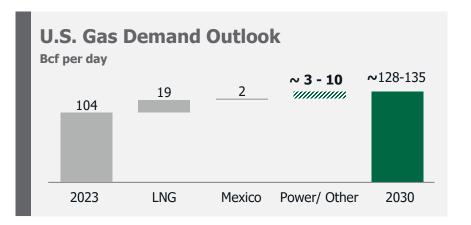


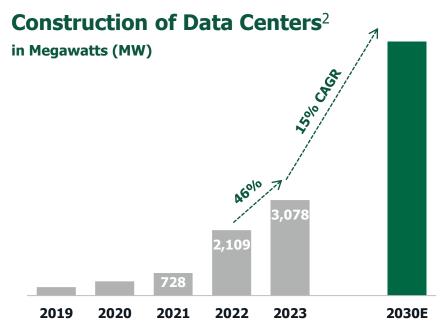


15% Forecasted growth in data center Per year demand from 2023-2030¹

~60% % of incremental of electricity expected to be natural gas-sourced¹

3–10 Range of incremental data centerdriven natural gas demand by 2030¹





¹ Goldman Sachs Research: "AI, data centers and the coming US power demand surge" (28-Apr-2024) & Raymond James Research: "Can the U.S. Generate Enough Electricity for the AI Boom" (24-Apr-2024)

² CBRE Research: North America Data Center Trends H2 2023 – Incorporates primary market data centers: Virginia, Dallas-Ft. Worth, Chicago, Silicon Valley, Phoenix, Atlanta, Hillsboro, & New York

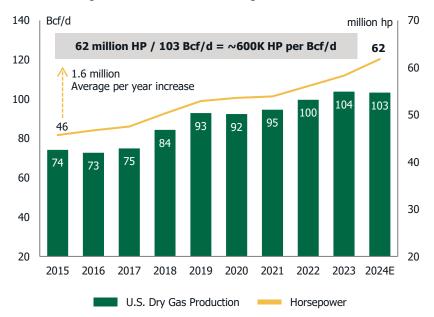
Compression Demand Outlook



- ▶ Based on midpoint of power demand forecast range U.S. gas demand expected to increase by 28 Bcf/d by 2030
- ▶ An increase of ~2.4 million horsepower per year through 2030 would be required to meet this demand
- ▶ Demand forecast greatly exceeds capacity additions by contract compression providers in recent years



U.S. Compression Intensity¹



 $28 \text{ Bcf/d} = \sim 17 \text{ M}$

Growth by 2030

Incremental HP

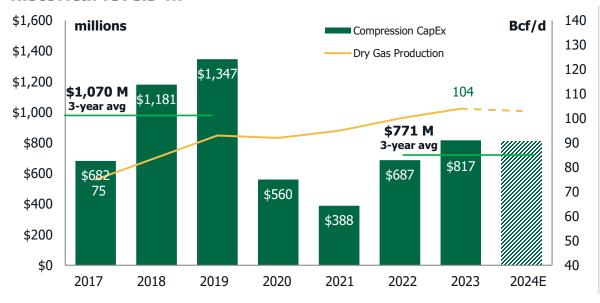
Represents a ~27% increase in total domestic horsepower

¹ EIA Short Term Energy Outlook August 2024, Spears & Associates: The Upstream Gas Compression Market: July 2024 and October 2024

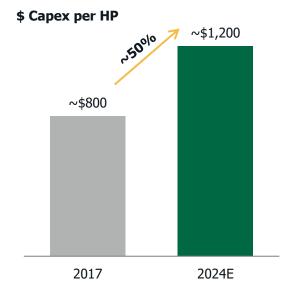
Compression Industry Has Displayed Capital Discipline



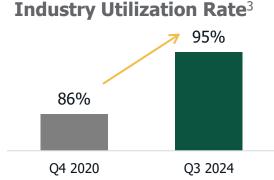
Compression industry capital spending remains below historical levels¹...



...while costs to add HP have risen significantly²







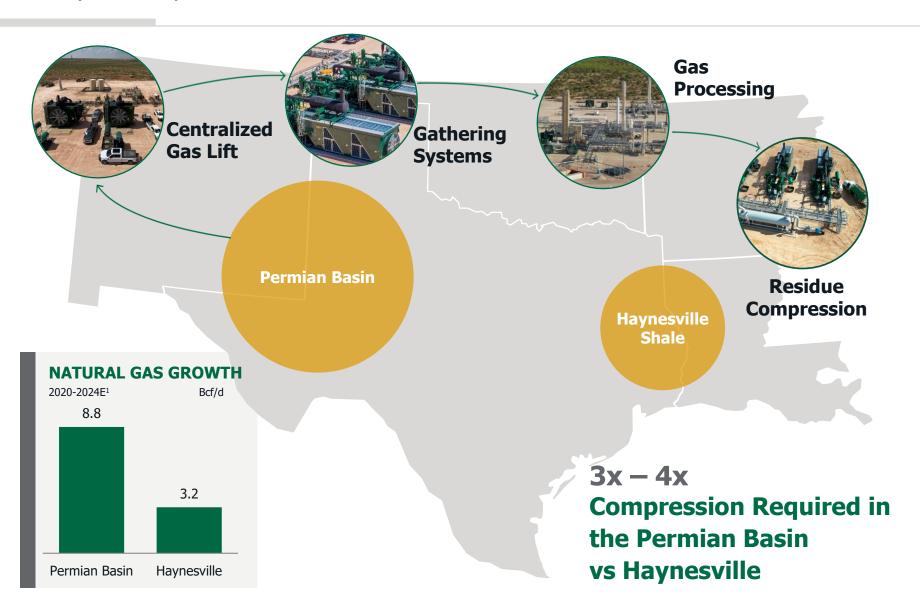
¹ Source: Company reports; Included in the capital spending dataset are AROC, CCLP, KGS and USAC; 2024E represents the midpoint of company guidance

² Management estimates

³ Calculated as the weighted average utilization rate as of period end for AROC, KGS and USAC

Multiple Compression Touch Points

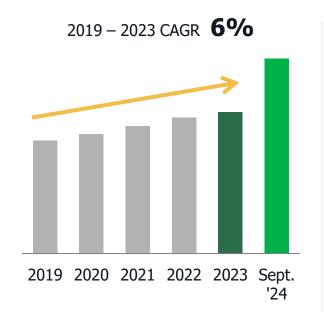




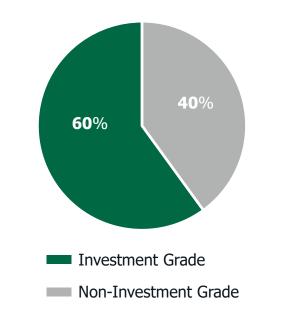
Premier Customer Base Drives Growth & Stability



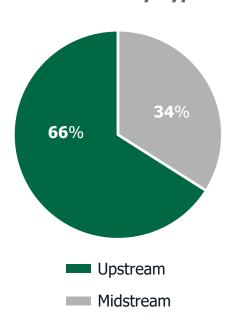
Continuous HP Growth¹



Customers by Credit Rating²



Customers by Type³



















¹ Reflects end-of-period revenue-generating HP

 $^{^{2}}$ Based on September 2024 contract compression revenues; pro forma for EPD's acquisition of Pinon Midstream

³ Based on revenue-generating HP as of September 30, 2024

Contract Structure Supports Cash Flow Visibility



1 Fixed monthly revenue with multi-year terms

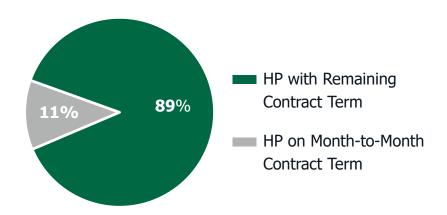
2 Annual inflation index adjustments

Advance billing improves working capital cycle

4 98% mechanical availability guarantee

5 Customer bears mobilization and demobilization costs

Percent of Month-to-Month Contracts¹



Weighted Average Contract Term¹

Legacy Contract Term 2024 Typical Contract Term

32

Months

36-60

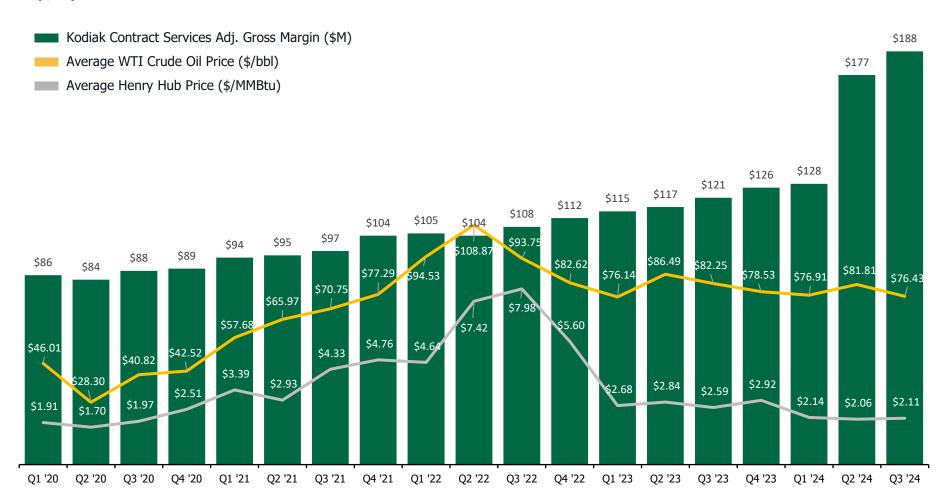
Months

¹ As of September 30, 2024 (domestic only)

Steady Business in Any Commodity Price Environment



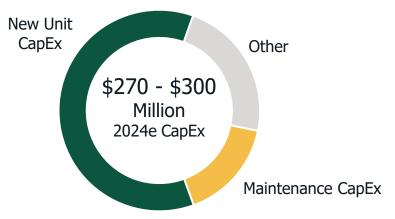
Quarterly Contract Services Adjusted Gross Margin¹ (\$M)



2024 Capital Plan



Full Year Capital Spending¹



2024 New Units

>95%

Permian focused

>2,000 HP

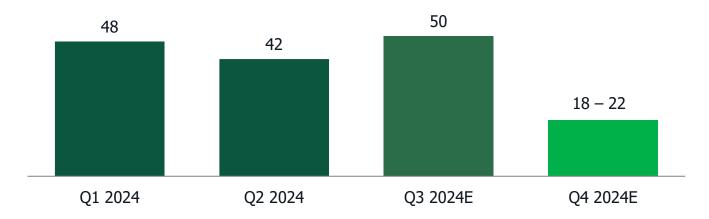
Average horsepower per unit

New Unit Horsepower

(in thousands)

140K

Organic increase horsepower in the first nine months of 2024



¹ Growth capital expenditures guidance excludes (i) approximately \$30 million in one-time capital expenditures related to the CSI Acquisition, (ii) a \$20 million Q2 '24 non-cash accrual for sales taxes on compression units purchased in prior years and (iii) proceeds from the pending sale of small horsepower compression units.

Full-year 2024 Guidance



(All amounts below are in thousands except per share amounts and percentages)

	Low	High
Adjusted EBITDA (1)	\$ 600,000	\$ 610,000
Discretionary Cash Flow (1)(2)	\$ 365,000	\$ 385,000
Segment Information		
Contract Services revenues	\$ 1,020,000	\$ 1,040,000
Contract Services Adjusted Gross Margin Percentage	64%	66%
Other Services revenues	\$ 125,000	\$ 135,000
Other Services Adjusted Gross Margin Percentage	14%	17%
Capital Expenditures		
Growth capital expenditures (3)	\$ 210,000	\$ 230,000
Maintenance capital expenditures	\$ 60,000	\$ 70,000

¹ The Company is unable to reconcile projected Adjusted EBITDA to projected net income (loss) and Discretionary Cash Flow to projected net cash provided by operating activities, the most comparable financial measures calculated in accordance with GAAP, respectively, without unreasonable efforts because components of the calculations are inherently unpredictable, such as changes to current assets and liabilities, unknown future events, and estimating certain future GAAP measures. The inability to project certain components of the calculation would significantly affect the accuracy of the reconciliations.

² Discretionary Cash Flow assumes no change to Secured Overnight Financing Rate futures.

³ Growth capital expenditures guidance excludes (i) approximately \$30 million in one-time capital expenditures related to the CSI Acquisition, (ii) a \$20 million Q2 '24 non-cash accrual for sales taxes on compression units purchased in prior years and (iii) proceeds from the pending sale of small horsepower compression units.

No Near-Term Debt Maturities



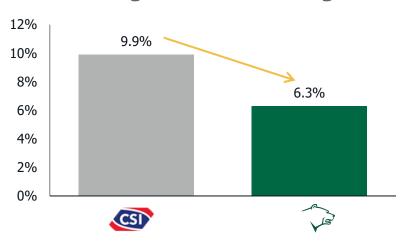


Target leverage ratio by year-end 2025

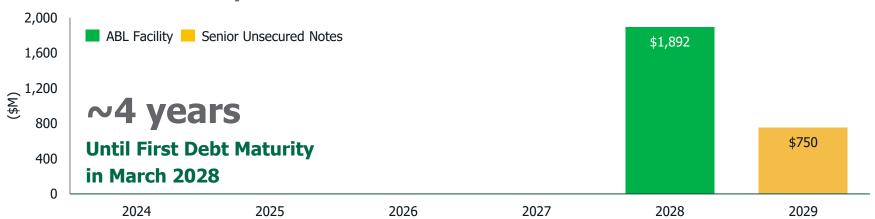
6.5%

Weighted average borrowing cost¹

Reduced High Yield Borrowing Costs²



Kodiak's Debt Maturity Profile³



¹ Weighted average borrowing cost as of September 30, 2024; includes the effect of interest rate swaps

² CSI Compressco weighted average yield to maturity as of December 18, 2023 vs. Kodiak yield to worst as of November 1, 2024

³ As of September 30, 2024

Capital Allocation Priorities



Returning capital to shareholders through an attractive dividend

Investing
in increasing
fleet capacity that
exceeds internal
hurdle rate

Reducing leverage and further balance sheet improvements

Dividends

\$0.41 per share Quarterly dividend with strong cash flow

coverage

Organic Growth

~7-9% growth
Targeting upper-single
digit annual growth in
Adj. EBITDA¹

Improving Balance Sheet

≤3.5x

Focused on achieving leverage ratio of <3.5x or below by year-end 2025

 $^{^{1}}$ Adjusted EBITDA is a non-GAAP financial measure, see Supplement Slides for reconciliation

Industry Leader in Sustainability Initiatives



Established formal ESG Committee

Published inaugural sustainability report

Hart Energy recognizes Kodiak as first-ever ESG Top Performer Award winner¹ Recognized as a best place to work

- Houston BusinessJournal
- Oklahoman
- ▶ Houston Chronicle

Received Top Workplaces USA Award² Established 'Bears Academy', a training center focused on workforce development















Environmental

Low Emissions Fleet

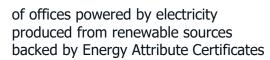
>95%

of fleet is lower emissions capable



Renewable Sourced Electricity³

100%



Social

Prioritize Diverse Workplace

44%

Workforce diversity



Disciplined Approach to Safety



0.43

TRIR for 12 months ended December 2023

Governance

Board Diversity

56%

Gender, race and ethnic diversity



Board Objectivity in Long-Term Strategy



8 of 9

Board members independent

¹ Kodiak was considered in the Private Midstream Category

² Kodiak placed 91st nationally among mid-size companies with 500 to 999 employees

³ 100% renewable sourced electricity for 2022.



SUPPLEMENTAL SLIDES

Reconciliation of Non-GAAP Financial Measures



Gross Margin to Adjusted Gross Margin

(in thousands)	3Q 2023	2Q 2024	3Q 2024
Total revenues	\$230,983	\$309,653	\$324,647
Cost of operations (exclusive of D&A and SG&A)	(104,290)	(127,269)	(129,291)
Depreciation and amortization	(46,087)	(69,463)	(73,452)
Gross margin	\$80,606	\$112,921	\$121,904
Depreciation and amortization	46,087	69,463	73,452
Adjusted Gross Margin	\$126,693	\$182,384	\$195,356

Net Income to Adjusted EBITDA

(in thousands)	3Q 2023	2Q 2024	3Q 2024
Net income (loss)	\$21,766	\$6,713	\$(6,211)
Interest expense, net	39,710	52,133	53,991
Income tax (benefit) expense	7,904	2,336	(2,184)
Depreciation and amortization	46,087	69,463	73,452
Long-lived asset impairment	-	-	9,921
Loss on extinguishment of debt	6,757	-	-
(Gain) loss on derivatives	(15,141)	(6,797)	20,327
Equity compensation expense ¹	2,544	5,311	3,905
Severance expense ²	-	8,969	2,243
Transaction expenses ³	440	17,387	2,554
(Gain) loss on sale of capital assets	-	(1,173)	10,376
Adjusted EBITDA	\$110,067	\$154,342	\$168,374

Net Cash Provided by Operating Activities to DCF and FCF

(in thousands)	3Q 2023	2Q 2024	3Q 2024
Net cash provided by operating activities	\$85,731	\$121,082	\$36,878
Maintenance capital expenditures	(12,312)	(19,147)	(21,553)
Loss on extinguishment of debt	2,398	-	-
Severance expense ²	-	8,969	2,243
Transaction expenses ³	440	17,387	2,554
(Gain) loss on sale of capital assets	-	(1,173)	10,376
Change in operating assets and liabilities	(9,697)	(32,372)	84,479
Other ⁴	(3,516)	(4,129)	(11,928)
Discretionary Cash Flow	\$63,044	\$90,617	\$103,049
Growth capital expenditures ^{5,6,7}	(55,671)	(90,390)	(65,115)
Proceeds from sale of capital assets	-	411	14,566
Free Cash Flow	\$7,373	\$638	\$52,500

Net Income to DCF and FCF

(in thousands)	3Q 2023	2Q 2024	3Q 2024
Net income (loss)	\$21,766	\$6,713	\$(6,211)
Depreciation and amortization	46,087	69,463	73,452
Long-lived asset impairment	-	-	9,921
Change in fair value of derivatives	(7,978)	(52)	27,512
Loss on extinguishment of debt	6,757	-	-
Deferred tax provision	5,551	843	(2,283)
Amortization of debt issuance costs	189	2,303	3,133
Equity compensation expense ¹	2,544	5,311	3,905
Severance expense ²	-	8,969	2,243
Transaction expenses ³	440	17,387	2,554
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Proceeds from sale of capital assets	-	411	14,566
Free Cash Flow	\$7,373	\$638	\$52,500

Source: Company filings; 1-For the three months ended September 30, 2024 and 2023, there were \$3.9 million and \$2.5 million of non-cash adjustments for equity compensation expense. 2-For the three months ended September 30, 2024 there was \$2.2 million of severance expenses related to the CSI Acquisition. 3Represents certain costs associated with non-recurring professional services, primarily related to the CSI Acquisition for the three months ended September 30, 2024, and other costs. 4 Includes non-cash lease expense, provision for credit losses and inventory reserve. For the three months ended September 30, 2024 and 2023, growth capital expenditures include a \$0.3 million decrease and a \$16.4 million increase in accrued capital expenditures. For the three months ended September 30, 2024 and 2023, there were \$51.7 million and \$52.0 million of new unit growth capital expenditures. For the three months ended September 30, 2024 and 2023, growth capital expenditures include a \$1.7 million and \$0.3 million, respectively. These accruals amounts are estimated

based on the best known information as it relates to open audit periods with the state of Texas.

Reconciliation of Non-GAAP Financial Measures (cont'd)



Gross Margin to Adjusted Gross Margin for Contract Services

(in thousands)	1Q 2020	2Q 2020	3Q 2020	4Q 2020	1Q 2021	2Q 2021	3Q 2021	4Q 2021	1Q 2022	2Q 2022	3Q 2022	4Q 2022	1Q 2023	2Q 2023	3Q 2023	4Q 2023	1Q 2024	2Q 2024	3Q 2024
Total Revenues	\$131,616	\$123,499	\$128,355	\$132,259	\$137,445	\$142,622	\$148,595	\$154,408	\$157,495	\$162,808	\$163,662	\$170,992	\$177,697	\$181,619	\$186,673	\$189,616	\$193,399	\$276,250	\$284,313
Cost of Operations (excluding D&A)	(45,899)	(39,045)	(39,897)	(43,110)	(43,269)	(47,929)	(51,124)	(50,491)	(52,937)	(58,336)	(55,872)	(58,570)	(62,770)	(65,017)	(65,470)	(63,835)	(65,882)	(99,333)	(96,617)
Depreciation and Amortization	(32,751)	(38,147)	(37,567)	(37,167)	(38,049)	(39,126)	(40,789)	(42,081)	(42,405)	(43,397)	(44,111)	(44,550)	(44,897)	(45,430)	(46,087)	(46,455)	(46,944)	(69,463)	(73,452)
Gross Margin	\$52,966	\$46,307	\$50,891	\$51,982	\$56,127	\$55,567	\$56,682	\$61,836	\$62,153	\$61,075	\$63,679	\$67,872	\$70,030	\$71,172	\$75,116	\$79,326	\$80,573	\$107,454	\$114,244
Depreciation and Amortization	32,751	38,147	37,567	37,167	38,049	39,126	40,789	42,081	42,405	43,397	44,111	44,550	44,897	45,430	46,087	46,455	46,944	69,463	73,452
Adjusted Gross Margin	\$85,717	\$84,454	\$88,458	\$89,149	\$94,176	\$94,693	\$97,471	\$103,917	\$104,558	\$104,472	\$107,790	\$112,422	\$114,927	\$116,602	\$121,203	\$125,781	\$127,517	\$176,917	\$187,696
Adjusted Gross Margin %	65.1%	68.4%	68.9%	67.4%	68.5%	66.4%	65.6%	67.3%	66.4%	64.2%	65.9%	65.7%	64.7%	64.2%	64.9%	66.3%	65.9%	64.0%	66.0%

Net income to Adjusted EBITDA

(in thousands)	2Q 2022	3Q 2022	4Q 2022	1Q 2023	2Q 2023	3Q 2023	4Q 2023	1Q 2024	2Q 2024	3Q 2024
Net income (loss)	\$8,901	\$45,900	\$1,909	\$(12,343)	\$17,517	\$21,766	\$(6,874)	\$30,232	\$6,713	\$(6,211)
Interest expense, net	33,713	49,859	61,251	68,662	73,658	39,710	40,484	39,740	52,133	53,991
Income Tax (benefit) expense	2,781	14,337	596	(3,990)	5,851	7,904	5,305	9,875	2,336	(2,184)
Depreciation and amortization	43,397	44,111	44,550	44,897	45,430	46,087	46,455	46,944	69,463	73,452
Long-lived asset impairment	-	-	-	-	-	-	-	-	-	9,921
(Gain) loss on extinguishment of debt	-	-	-	-	-	6,757	-	-	-	-
(Gain) loss on derivatives	6,502	(51,862)	(6,144)	7,995	(34,934)	(15,141)	21,814	(19,757)	(6,797)	20,327
Equity compensation expense ¹	-	-	352	879	29	2,544	2,462	2,848	5,311	3,905
Severance expense ²	-	-	-	-	-	-	-	-	8,969	2,243
Transaction expenses ³	1,600	-	770	201	1,072	440	4,288	7,880	17,387	2,554
(Gain) loss on sale of capital assets	-	(818)	(49)	17	(738)	-	(56)	-	(1,173)	10,376
Adjusted EBITDA	\$96,894	\$101,527	\$103,235	\$106,318	\$107,885	\$110,067	\$113,878	\$117,762	\$154,342	168,374

Source: Company filings; ¹For the three months ended September 30, 2024, there were \$3.9 million of non-cash adjustments for equity compensation expense. ²For the three months ended September 30, 2024 there was \$2.2 million of severance expenses related to the CSI Acquisition. ³Represents certain costs associated with non-recurring professional services, primarily related to the CSI Acquisition for the three months ended September 30, 2024, and other costs.



THANK YOU!

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