

# 1Q'21 FINANCIAL RESULTS

### **Disclaimers**

#### **Cautionary Statement Regarding Forward-Looking Statements**

The following slides are part of a presentation by Synchrony Financial in connection with reporting quarterly financial results. No representation is made that the information in these slides is complete. For additional information, see the earnings release and financial supplement included as exhibits to our Current Report on Form 8-K filed today and available on our website (www.synchronyfinancial.com) and the SEC's website (www.sec.gov). All references to net earnings and net income are intended to have the same meaning. All comparisons are for the first quarter of 2021 compared to the first quarter of 2020, unless otherwise noted.

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For the reasons described above, we caution you against relying on any forward-looking statements, which should also be read in conjunction with the other cautionary statements that are included elsewhere in this presentation and in our public filings, including under the heading "Risk Factors Relating to Our Business" and "Risk Factors Relating to Regulation" in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2020, as filed on February 11, 2021. You should not consider any list of such factors to be an exhaustive statement of all the risks, uncertainties, or potentially inaccurate assumptions that could cause our current expectations or beliefs to change. Further, any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update or revise any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events, except as otherwise may be required by law.



### 1Q'21 Financial Highlights

**SUMMARY** 

### FINANCIAL METRICS

**CAPITAL** 



\$1.73

**DILUTED EPS**compared to \$0.45



13.98%

**NET INTEREST MARGIN** compared to 15.15%



**17.4%** 

CET1

liquid assets of \$22.6 billion, 23.6% of total assets



\$76.9 billion

LOAN RECEIVABLES compared to \$82.5 billion



3.62%

**NET CHARGE-OFFS** compared to 5.36%



\$62.7 billion

**DEPOSITS** 81% of funding



66.3 million

**AVERAGE ACTIVE ACCOUNTS** compared to 72.1 million



36.1%

**EFFICIENCY RATIO** compared to 32.7%



\$328 million

**CAPITAL RETURNED** \$200 million of share repurchases



## 1Q'21 Business Highlights

### **BUSINESS EXPANSION**



AMERICAN EAGLE ACTUE



















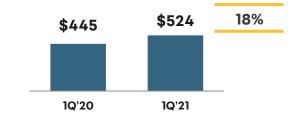




### **CONSUMER PERFORMANCE**







### Average Balance per Account<sup>(c)</sup>



### **DIGITAL ACCELERATION**



~60%

#### **DIGITAL APPLICATIONS\***

\*Percentage of Total Applications



#### **ONLINE SALES\***

\*Percentage of Retail Card Total



~65%

#### **DIGITAL PAYMENTS\***

\*1Q'21 % of Total Payments



14%

**MOBILE CHANNEL APPLICATION GROWTH** 



### CareCredit - Leading Franchise, Positioned for Growth

### Capitalize on Changing Healthcare and Pet Landscape, Increase Focus on Wellness

## Market Overview

~\$405B°

**Health OOP Expenditures** 

~\$100B<sup>(6)</sup>

**Pet Expenditures** 

Ability to leverage our distribution and scale to access both markets to deliver new products, financing alternatives and experiences



# **Core Growth**

Continue to unlock growth opportunities in Dental, Veterinary and Specialty Markets

Simplify customer and provider experience

Extended flexible payments are currently a small component of OOP expense

Allegro ▲ Credit®



# **Expansion**

Enhance product offerings to grow core medical

Access health systems and practice management systems

More points of access to healthcare services







### 'Vet to Pet'

Continue integration of Pets Best insurance offering capturing payment synergies

Grow presence in pet insurance market

Expand into adjacent pet products, services and retail







### CareCredit - At a Glance

### **ENGAGEMENT**



92%

CUSTOMER SATISFACTION (a) up from 78% in 2009



77

NET PROMOTER SCORE over 80% higher than the industry average



~59%

**REPEAT SALES** 

compared to ~54% in 1Q'19

### DEPTH



>40

NUMBER OF SPECIALTIES expanded into 13 new specialties since 2018



13

HEALTH SYSTEMS launched 8 new programs in 2020



>350,000

PETS IN FORCE
up 174% since acquisition
of Pets Best

### **GROWTH**



\$9.3 billion

LOAN RECEIVABLES up 44% from 1Q'14



~250,000

PROVIDER LOCATIONS up 41% from 1Q'14



5.7 million

ACTIVE ACCOUNTS up 28% from 1Q'14



### **Financial Results**

## **Summary earnings statement**

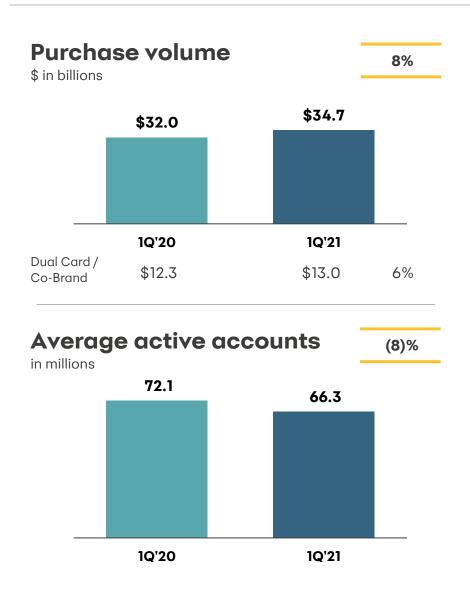
A			B/(W)	
\$ in millions, except per share statistics	<u>1Q'21</u>	<u>1Q'20</u>	<u>\$</u>	<u>%</u>
Total interest income	\$3,742	\$4,407	\$(665)	(15)%
Total interest expense	303	517	214	41%
Net interest income (NII)	3,439	3,890	(451)	(12)%
Retailer share arrangements (RSA)	(989)	(926)	(63)	(7)%
Provision for credit losses	334	1,677	1,343	80%
Other income	131	97	34	35%
Other expense	932	1,002	70	7%
Pre-tax earnings	1,315	382	933	244%
Provision for income taxes	290	96	(194)	(202)%
Net earnings	1,025	286	739	258%
Preferred dividends	11	11	0	0%
Net earnings available to common stockholders	\$1,014	\$275	\$739	269%
Diluted earnings per share	\$1.73	\$0.45	\$1.28	

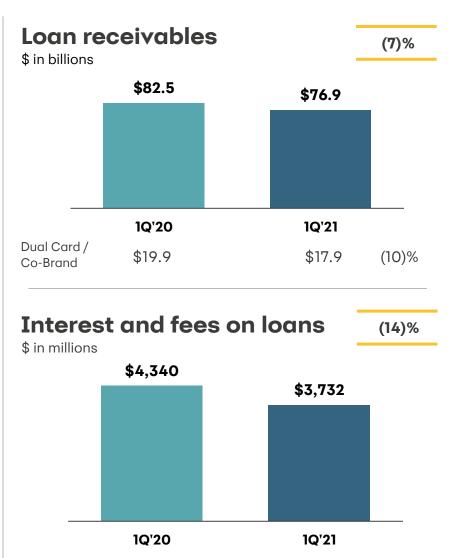
# 1Q'21 Highlights

- \$1.0 billion Net earnings, \$1.73 diluted EPS
- Net interest income down 12%
  - Interest and fees on loans down 14% driven by increase in payment rate and lower delinquencies
  - Interest expense decrease driven primarily by lower benchmark rates
- Provision for credit losses down 80%
  - Decrease is driven by reserve change and lower net charge-offs
  - Lower reserves driven by improved macroeconomic outlook and lower receivables
  - Net charge-offs of 3.62% compared to 5.36% in the prior year driven by the impact of improvements in customer payment behavior
- Other expense down 7%
  - Decrease primarily due to lower operational losses



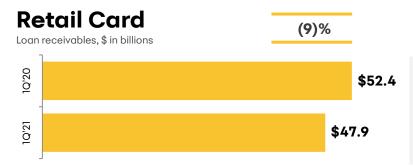
### **Growth Metrics**





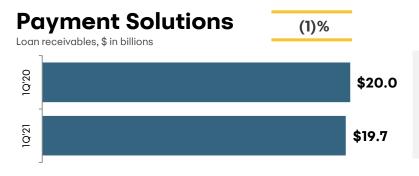


# Platform Results (a)



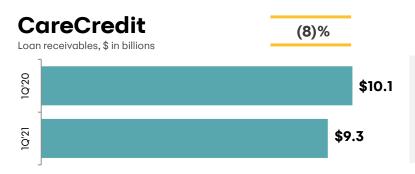
	1Q'20	1Q'21	V%	
Purchase volume	\$23.9	\$26.5	11%	
Accounts	53.0	49.1	(7)%	
Interest and fees on loans	\$3,037	\$2,547	(16)%	

- Receivable reduction primarily due to 2020 shutdowns and higher payment rates. Broad-based strength in purchase volume.
- Interest and fees on loans down 16% driven primarily by lower loan receivables and lower yield.



	1Q'20	1Q'21	V%
Purchase volume	\$5.4	\$5.6	3%
Accounts	12.7	11.5	(9)%
Interest and fees on loans	\$706	\$627	(11)%

- Receivable reduction primarily due to 2020 shutdowns and higher payment rates. Continued strength in Power Sports and Home Specialty.
- Interest and fees on loans down 11% driven by lower late fees, finance charges, and merchant discount.

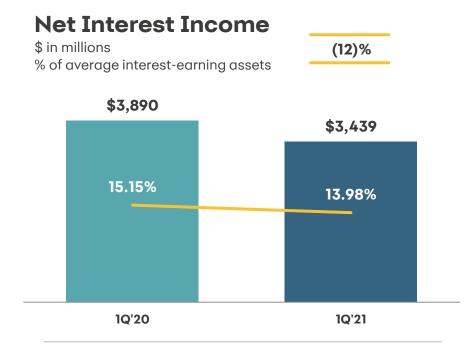


	1Q'20	1Q'21	V%
Purchase volume	\$2.7	\$2.6	(0)%
Accounts	6.4	5.7	(11)%
Interest and fees on loans	\$597	\$558	(7)%

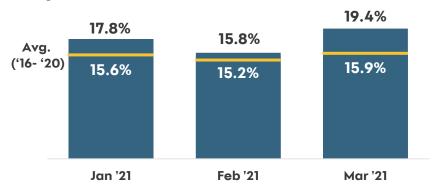
- Receivable reduction primarily due to 2020 shutdowns and higher payment rates.
- Interest and fees on loans down 7% driven primarily by lower late fees and merchant discount.



### **Net Interest Income**



# Payment Rate Trends (a)



# synchrony

# 1Q'21 Highlights

- Net interest income decreased 12%
  - Driven by lower finance charges and late fees
- Net interest margin (NIM) down 117 bps
  - Loan receivables yield: (111) bps
    - Receivables yield of 19.32%, down 135 bps, driven by higher payment rates and lower delinquencies
  - Mix of Interest-earnings assets: (61) bps
    - Receivable mix decreased as a percent of total Earning Assets to 78.6% from 81.7%
  - Liquidity portfolio yield: (23) bps
  - Interest-bearing liabilities cost: 78 bps
    - Total cost decreased by 93 bps to 1.57% due primarily to lower benchmark rates
- 1Q'21 payment rate is ~200 bps higher compared to 5-year historical average

#### **NIM Walk**

1Q'20 NIM	15.15%
Loan receivables yield	(1.11)%
Mix of Interest-earning assets	(0.61)%
Liquidity portfolio yield	(0.23)%
Interest-bearing liabilities cost	0.78%
1Q'21 NIM	13.98%

### **Asset Quality Metrics**

### 30+ days past due

\$ in millions, % of period-end loan receivables



# 90+ days past due

\$ in millions, % of period-end loan receivables



# **Net charge-offs**

\$ in millions, % of average loan receivables including held for sale



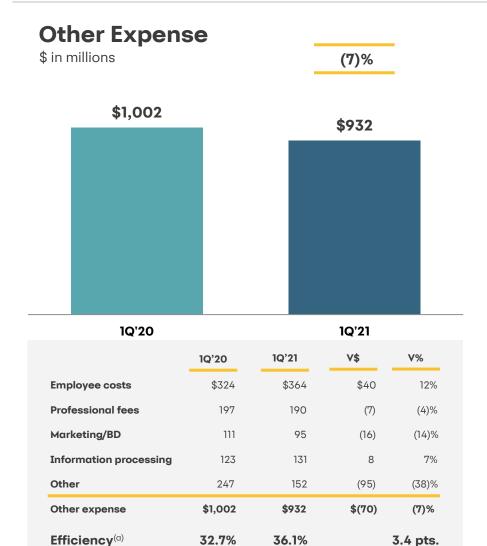
### Allowance for credit losses<sup>(a)</sup>

\$ in millions, % of period-end loan receivables





### Other Expense



# 1Q'21 Highlights

### Other expense down 7%

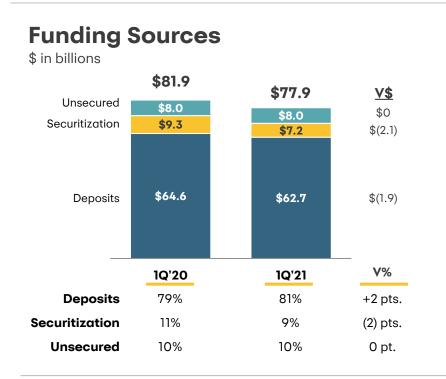
 Decrease primarily due to lower operational losses, lower Marketing and Business Development costs partially offset by Employee costs

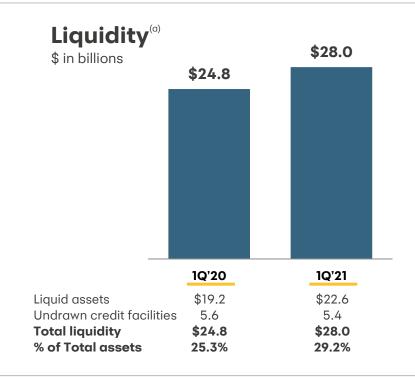
# Efficiency ratio 36.1% vs. 32.7% prior year

 Increase driven by lower revenue partially offset by reduction in Other expense



### Funding, Capital and Liquidity

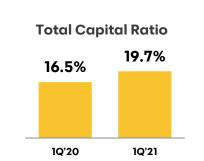




# Capital Ratios<sup>(b)</sup>









# 2021 Framework on Key Drivers

(comments and trends in comparison to 2020, except where noted)

Purchase Volume	<ul> <li>1H'21: 1Q stronger than anticipated, 2Q higher comparing against 2020 Covid restrictions</li> <li>2H'21: improving growth trends as pandemic impact moderates and macroeconomic growth accelerates</li> </ul>
Loan Receivable Growth	<ul> <li>1H'21: continued higher payment rates from stimulus expected to impact loan growth</li> <li>2H'21: slowing payment rates and purchase volume growth contribute to loan growth</li> <li>Gap non-renewal may result in assets being reclassified to held-for-sale in '21</li> </ul>
Net Interest Margin	<ul> <li>Overall: no long-term change to NIM when excluding excess liquidity</li> <li>1H'21: higher payment rates will contribute to continued excess liquidity impacting asset mix</li> <li>2H'21: asset growth reduces excess liquidity and slowing payment rates positively impacts interest and fee yields leading to increasing NIM</li> </ul>
Provision for Credit Losses	<ul> <li>DQs &amp; NCOs: increase from current levels in NCOs and delinquencies in 2H'21, with peak delinquencies now expected ~1Q'22</li> <li>Reserve: largely driven by asset growth, credit performance and impacts from change in the macroeconomic scenario; certain scenarios could indicate further reserve releases</li> </ul>
RSAs - % of ALR	<ul> <li>1H'21: RSA to remain elevated, primarily reflecting strong program performance</li> <li>2H'21: RSA trends lower generally reflecting higher NCOs partially offset by higher revenue</li> </ul>
Operating Expenses	<ul> <li>Continued realization of the expense reduction plan through '21</li> <li>Partially offsetting cost reductions will be an increase for growth related items (e.g., active accounts, higher marketing expenses, etc.) and an increase for delinquent accounts</li> </ul>



## 1Q'21 Key Business Themes



## **Growth accelerates**

- Purchase volume of \$35 billion, +8%
- Originated 5 million new accounts, +3%
- Leverage digital capabilities



# Payment rates remain a headwind

- Loan receivables of \$77 billion down (7)%
- NIM of 13.98% down (117) bps



# **Credit outperforms**

- Delinquencies down (141) bps for 30+ (58) bps for 90+
- NCOs down (174) bps



# Continue CareCredit Expansion

- Capitalize on changing Healthcare and Pet Landscape
- Deliver new products, financing alternatives and experiences



### **Footnotes**

#### 1Q'21 Business Highlights | slide 4:

- (a) New Accounts represent accounts that were approved in the respective period, in millions.
- (b) Purchase Volume per Account is calculated as the Purchase volume divided by Average active accounts, in \$.
- (c) Average Balance per Account is calculated as the Average loan receivables divided by Average active accounts, in \$.

#### CareCredit: Leading Franchise, Positioned for Growth | slide 5:

- (a) Total out-of-pocket for human health expenditures per National Health Expenditure Data (2019): Centers for Medicare/Medicaid Services.
- (b) Total 2020 U.S. Pet Industry Expenditures per The American Pet Products Association (APPA).

#### CareCredit: At a Glance | slide 6:

(a) Based on Q3 2020 Cardholder Engagement Study by Chadwick Martin Bailey.

#### Platform Results | slide 9:

(a) Accounts represent average active accounts in millions, which are credit card or installment loan accounts on which there has been a purchase, payment or outstanding balance in the current month. Purchase volume \$ in billions and Interest and fees on loans \$ in millions.

#### Net Interest Income | slide 10:

(a) Payment rate is calculated as customer payments divided by beginning of period loan receivables. Payment rate data excludes amounts related to the Walmart portfolio, which was sold in October 2019.

#### Asset Quality Metrics | slide 11:

(a) Allowance for credit losses reflects adoption of CECL on January 1, 2020, which included a \$3.0 billion increase in reserves upon adoption.

#### Other Expense| slide 12:

(a) "Other expense" divided by sum of "NII" plus "Other income" less "Retailer share arrangements (RSA)".

#### Funding, Capital and Liquidity | slide 13:

- (a) Does not include unencumbered assets in the Bank that could be pledged.
- (b) Capital ratios reflect election to delay an estimate of CECL's effect on regulatory capital for two years in accordance with the interim final rule issued by U.S. banking agencies in March 2020. CET1, Tier 1, and Total Capital Ratio are on a Transition basis.





CHANGING WHAT'S POSSIBLE

# **Non-GAAP Reconciliation\***

The following table sets forth the components of our Tier 1 Capital + Reserve ratio for the periods indicated below.

	At March 31,	
	2020	2021
Tier 1 capital	\$12,405	\$14,115
Less: CECL transition adjustment	(2,417)	(2,595)
Tier 1 capital (CECL fully phased-in)		\$11,520
Add: Allowance for credit losses	9,175	9,901
Tier 1 capital (CECL fully phased-in) plus Reserves for credit losses.	\$19,163	\$21,421
Risk-weighted assets	\$81,639	\$76,965
Less: CECL transition adjustment	(2,204)	(2,386)
Risk-weighted assets (CECL fully phased-in)	\$79,435	\$74,579