

Earnings Supplement Q3 FY2024

December 5, 2023



Cautionary Notes Regarding Forward Looking Statements

This document includes statements that are, or may be deemed to be, "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbors created by those laws. All statements, other than statements of historical facts, that address activities, events or developments that we expect or anticipate may occur in the future, including such things as our outlook (including bookings, revenue, adjusted EBITDA, and free cash flow), our product development and planning, our pipeline, future capital expenditures, share repurchases, financial results, the impact of regulatory changes, existing and evolving business strategies and acquisitions and dispositions, demand for our services, competitive strengths, the benefits of new initiatives, growth of our business and operations, and our ability to successfully implement our plans, strategies, objectives, expectations and intentions are forward-looking statements. Also, when we use words such as "may," "will," "would," "anticipate," "believe," "estimate," "expect," "intend," "plan," "project," "forecast," "seek," "outlook," "target," "goal," "probably," or similar expressions, we are making forward-looking statements. Such statements are based upon the current beliefs and expectations of Skillsoft's management and are subject to significant risks and uncertainties. All forward-looking disclosure is speculative by its nature, and we caution you against unduly relying on these forward-looking statements.

Factors that could cause or contribute to such differences include those described under "Part I - Item 1A. Risk Factors" in our Form 10-K for the fiscal year ended January 31, 2023. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements included in our other periodic filings with the Securities and Exchange Commission. The forward-looking statements contained in this document represent our estimates only as of the date of this filing and should not be relied upon as representing our estimates as of any subsequent date. While we may elect to update these forward-looking statements in the future, we specifically disclaim any obligation to do so, whether to reflect actual results, changes in assumptions, changes in other factors affecting such forward-looking statements, or otherwise.

Although we believe that the assumptions underlying our forward-looking statements are reasonable, any of these assumptions, and therefore also the forward-looking statements based on these assumptions, could themselves prove to be inaccurate. Given the significant uncertainties inherent in the forward-looking statements included in this document, our inclusion of this information is not a representation or guarantee by us that our objectives and plans will be achieved. Annualized, pro forma, projected and estimated numbers are used for illustrative purpose only, are not forecasts and may not reflect actual results. Additionally, statements as to market share, industry data and our market position are based on the most currently available data available to us and our estimates regarding market position or other industry data included in this document or otherwise discussed by us involve risks and uncertainties and are subject to change based on various factors, including as set forth above.



Today's Call

- Opening Remarks
- CEO Commentary
- Business & Operational Highlights
- Q3 FY2024 Financial Results
- Q&A
- Closing Remarks

Jeff Tarr



Rich Walker



Chad Lyne



Webcast Details

Webcast Link: https://event.choruscall.com/mediaframe/webcast.html?webcastid=YeWMc5cU

Audio Dial-in: Toll-free (877) 413-9278 | International: (215) 268-9914



Skillsoft delivered another quarter of growth in our core SaaS-based Content & Platform segment while showing meaningful improvement in Adjusted EBITDA and Free Cash Flow.

I am proud of our progress seizing the opportunity represented by generative AI, with innovative new solutions like Skillsoft CAISYTM and generative AI Learning Journeys.

We are extending our leadership position in helping enterprises succeed in a skillscentric economy, while enabling knowledge workers to thrive in a world that's being reshaped by rapid technological change.

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Jeff Tarr CEO



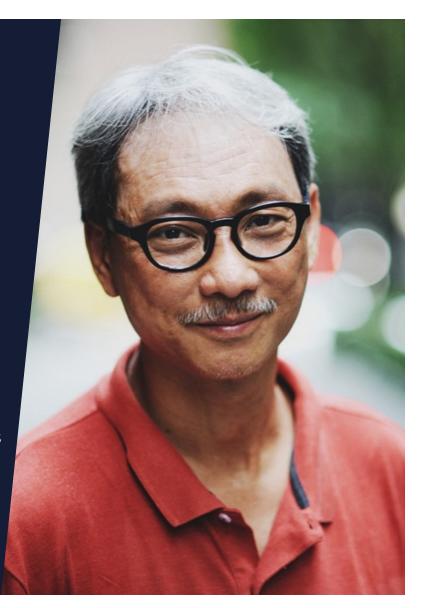
Q3 FY24 Business Highlights

- LTM Content & Platform Dollar Retention Rate¹ was approximately 101% in the quarter, up from approximately 98% in the year-ago period.
- Announced the general availability of Skillsoft CAISY™
 (Conversation AI Simulator), an innovative AI-powered skills
 trainer for the enterprise.
- Launched new generative Al Aspire Learning Journeys and generative Al Skill Benchmarks.
- Recognized with two Training Magazine Network Choice Awards in the Leadership Development and Learning Portal categories.
- Received multiple awards for leadership and innovation in the Instructor-Led Training business.



Led Training business

Refer to Appendix for definitions.



Q3 FY2024 Financial Highlights

Delivered another quarter of Bookings and Revenue growth in our SaaS-based Content & Platform segment, complemented by higher retention rates and expanded profitability

LTM Content & Platform Segment Bookings¹

\$420M

4%

vs. Prior Period LTM

LTM Dollar Retention Rate

101%

△~300bps

vs. Prior Year

Adjusted EBITDA¹
% of Revenue

\$29.8M

▲~100bps

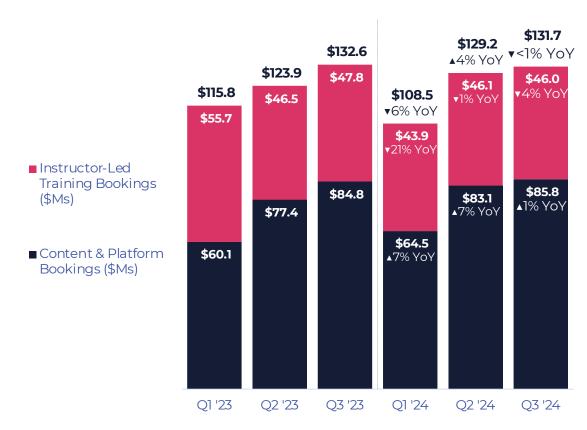
vs. Prior Year



Bookings

- Total Bookings of \$132M,
 reflecting a YoY decline of less
 than 1%
- Content & Platform segment
 Bookings of \$86M, reflecting YoY
 growth of 1%
- Instructor-Led Training segment Bookings of \$46M, flat sequentially but down 4% YoY

1% YoY growth in Content & Platform Bookings offset by 4% contraction in ILT Bookings





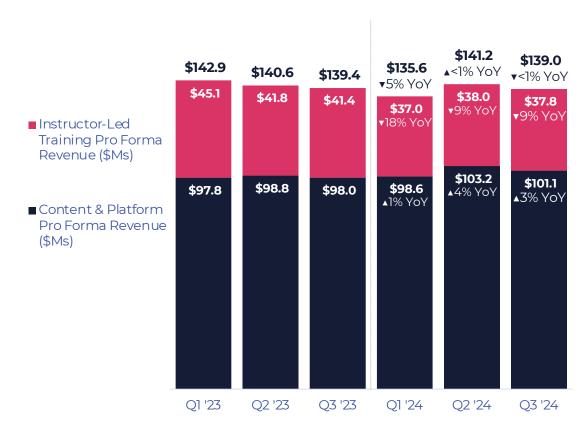
Note: Refer to Appendix for definitions and reconciliation to comparable GAAP measures, as appropriate.

Revenue

- Total Revenue of \$139M, roughly flat YoY
- Content & Platform segment
 Revenue of \$101M, reflecting growth
 of 3% YoY
- Instructor-Led Training segment Revenue of \$38M, roughly flat sequentially and down 9% YoY
- 73% of Revenue from the Content & Platform segment; 27% from the Instructor-Led Training segment
- Geographic mix: 67% United States,
 25% EMEA, 8% rest of world

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Revenue roughly flat YoY, with 3% growth in the SaaSbased Content & Platform segment



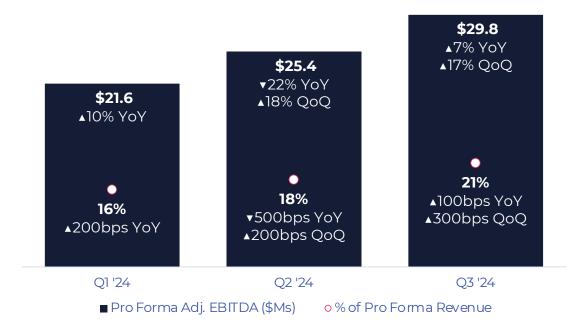
Note: Refer to Appendix for definitions and reconciliation to comparable GAAP measures, as appropriate.

Profitability and Cash Flow

- Adjusted EBITDA of \$30M was up \$2M or 7% YoY
- Adjusted EBITDA margin of 21% was up 100 basis points YoY;
 500bps of margin expansion since Q1 '24
- YTD Cash Flow from Operations of -\$9M and YTD Free Cash Flow of -\$20M, a 44% YoY improvement
- \$130M of cash & equivalents and\$7M of restricted cash

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Expanded profitability YoY and QoQ with 21% Adjusted EBITDA margin



Note: Refer to Appendix for definitions and reconciliation to comparable GAAP measures, as appropriate.

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Appendix

We track the non-GAAP financial measures and key performance metrics that we believe are key financial measures of our success. Non-GAAP measures and key performance metrics are frequently used by securities analysts, investors, and other interested parties in their evaluation of companies comparable to us, many of which present non-GAAP measures and key performance metrics when reporting their results. These measures can be useful in evaluating our performance against our peer companies because we believe the measures provide users with valuable insight into key components of U.S. GAAP financial disclosures. For example, a company with higher U.S. GAAP net income may not be as appealing to investors if its net income is more heavily comprised of gains on asset sales. Likewise, excluding the effects of interest income and expense moderates the impact of a company's capital structure on its performance. However, non-GAAP measures and key performance metrics have limitations as analytical tools. Because not all companies use interest income and expense moderates the impact of non-GAAP financial measures and key performance metrics have limitations as an alternative tools. GAAP, are not measures of other companies. They are not presentation of non-GAAP financial measures and key performance metrics have limitations as an alternative tools. GAAP, as a result, these performance metrics are frequently used by securities and key performance metrics are frequently used to interest income against our peer companies used to interest income and expense moderates the impact of a company's capital structure on its performance. However, non-GAAP measures and key performance metrics have limitations as analytical tools. Because not all companies used in accordance with U.S. GAAP or operating cash flows determined in accordance with U.S. GAAP. As a result, these performance metrics have limitation as an alternative to profit or loss for the period determined in accordance with U.S. GAAP.

We have provided at the back of this release reconciliations of our historical non-GAAP financial measures to the comparable GAAP measures. We do not reconcile our forward-looking non-GAAP financial measures to the corresponding U.S. GAAP measures, due to variability and difficulty in making accurate forecasts and projections and/or certain information not being ascertainable or accessible; and because not all of the information necessary for a quantitative reconciliation of these forward-looking non-GAAP financial measures to the most directly comparable U.S. GAAP financial measure is available to us without unreasonable efforts. For the same reasons, we are unable to address the probable significance of the unavailable information. We provide non-GAAP financial measures that we believe will be achieved, however we cannot accurately predict all of the components of the adjusted calculations and the U.S. GAAP measures may be materially different than the non-GAAP measures.

We disclose the following non-GAAP financial measures and key performance metrics in this presentation because we believe these non-GAAP financial measures and key performance metrics provide meaningful supplemental information.

- Bookings Bookings in any particular period represents the dollar value of orders received during that period and reflects (i) subscription renewals, upgrades, churn, and downgrades to existing customers, (ii) non-subscription services, and (iii) sales to new customers. Bookings generally represents a customer's annual obligation (versus the life of the contract), and, for the subscription business, revenue is recognized for such bookings over the following 12 months. We use bookings to measure and monitor current period business activity with respect to our ability to sell subscriptions and services to our platform. Bookings are adjusted and presented on a Pro Forma basis as if Codecademy had merged on February 1, 2022, to enhance comparability.
- Pro Forma Revenue Pro Forma Revenue is defined as GAAP revenue adjusted in accordance with Regulation S-X, Article 11 as if Codecademy had merged on February 1, 2022, to enhance comparability. Pro Forma Revenue is reconciled to the reported GAAP revenue for all the periods presented.
- Dollar Retention Rate ("DRR") For existing customers at the beginning of a given period, DRR represents subscription renewals, upgrades, churn, and downgrades in such period divided by the beginning total renewable base for such customers for such period.

 Renewals reflect customers who renew their subscription, inclusive of auto-renewals for multi-year contracts, while churn reflects customers who choose to not renew their subscription. Upgrades include orders from customers that purchase additional licenses or content (e.g., a new Leadership and Business module), while downgrades reflect customers electing to decrease the number of licenses or reduce the size of their content package. Upgrades and downgrades also reflect changes in pricing. We use our DRR to measure the long-term value of customer contracts as well as our ability to retain and expand the revenue generated from our existing customers.
- Adjusted Net Income (Loss) Adjusted net income (loss) is defined as GAAP net income (loss) excluding non-cash items, discrete and event-specific costs that do not represent normal, recurring, cash operating expenses necessary for our business operations, and certain accounting income and/or expenses that management believes are necessary to enhance the comparability and are useful in assessing our operating performance, include the following (including the related tax effects):
 - Stock-based compensation expense Non-cash expense associated with stock-based compensation
 - · Restructuring charges Severance costs and the abandonment of right-of-use assets resulted from the acquisition integration process and cost saving initiatives.
 - · Fair value adjustments Mark-to-market adjustments of warrants and hedge instruments.
 - · Foreign currency impact Unrealized and realized foreign exchange gains or losses due to fluctuations in exchange rates.
 - Acquisition and integration related costs Non-recurring costs incurred to effectuate an acquisition, including contingent compensation expenses, and integration related costs
 - * Transformation costs Non-recurring costs incurred to transform our operations through significant strategic non-ordinary course transactions.
 - System migration costs Non-recurring costs of temporary resources needed for the migration of content and customers from our legacy system to a global platform.
 - Income from discontinued operations Income from discontinued operations that do not reflect our current operating performance.
 - (Gain)/loss on sale of business gain or loss on non-routine sale of business.
 - Impairment charges non-cash goodwill, intangible or other asset impairment charges.
- Adjusted EBITDA Adjusted EBITDA is defined as adjusted net loss excluding interest expense or income, benefit from or provision for income taxes, depreciation and amortization expense.
- Non-GAAP operating expenses GAAP operating expenses, less depreciation, stock-based compensation, system migration costs, transformation costs, other non-cash charges and pro forma adjustments, as applicable.
- Pro forma adjusted net income (loss) Pro forma adjusted net income (loss) is defined as adjusted net income (loss) adjusted in accordance with Regulation S-X. Article 11 as if Codecademy had merged on February 1, 2022, to enhance comparability.
- · Pro forma adjusted net income (loss) per share Pro forma adjusted net income (loss) per share is defined as adjusted net income (loss) defined above divided by weighted average common shares outstanding.
- Pro forma adjusted EBITDA Pro forma adjusted EBITDA is defined as adjusted EBITDA adjusted in accordance with Regulation S-X, Article 11 as if Codecademy had merged on February 1, 2022, to enhance comparability.
- * Pro forma adjusted EBITDA % of pro forma revenue Pro forma adjusted EBITDA % of pro forma revenue is defined as pro forma adjusted EBITDA defined above as a percentage of pro forma revenue defined above.





SKILLSOFT CORP. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(in thousands, unaudited)

	Three Months Ended October 31, 2023		•	Three Months Ended October 31, 2022	(Nine Months Ended October 31, 2023		Nine Months Ended October 1, 2022	
Revenues, as reported	\$	\$ 138,956		139,390	\$	415,697	\$	414,803	
Net income (loss), as reported	\$	(27,736)	\$	(528,343)	\$	(103,959)	\$	(671,485)	
Income from discontinued operations, net of tax		_		(1,215)		_		(8,483)	
Gain (loss) on sale of business		_		(53,756)		682	(53,756)		
Impairment of goodwill and intangible assets		_		570,887		_	641,362		
Acquisition-related costs		510		4,889		2,838	26,653		
Restructuring		873		2,010		8,592		10,289	
Foreign currency impact		(181)		(1,052)		1,513		(2,223)	
Fair value adjustment of warrants		(1,105)		(9,128)		(4,750)		(26,080)	
Fair value adjustment of hedge instruments		(3,981)		(20,314)		(11,186)	(5,249)		
Stock-based compensation expense		7,962		8,396		22,917	26,906		
Transformation costs		1,053		4,671		2,503		7,266	
System migration costs		510		384		1,580		4,348	
Tax impact of non-GAAP adjustments		(602)		(27,294)	(2,921)			(30,459)	
Adjusted net income (loss) from continuing		_							
operations		(22,697)		(49,865)		(82,191)		(80,911)	
Interest expense, net		15,432		14,487		46,107		37,302	
Expense (benefit from) income taxes, excluding tax impacts above		(1,860)		18,462		(5,814)		(3,775)	
Depreciation		266		1,330	2,629		3,690		
Amortization of intangible assets		38,620	43,438		116,086		128,196		
Adjusted EBITDA from continuing operations	\$	29,761	\$	27,852	\$	76,817	\$	84,502	
	_		_		_				
GAAP operating margin %		(14.3)%	Ó	(436.7)%		(19.4)%		(184.4)%	
Amortization of intangible assets		27.7%	31.2%		2% 28.0		3.0%		
Impairment of goodwill and intangible assets		0.0%		409.6%		0.0%		154.6%	
Acquisition-related costs		0.4%		3.5%	0.7%			6.4%	
Restructuring		0.6%		1.4%		2.1%		2.5%	
Stock-based compensation expense		5.7%		6.0%		5.5%		6.5%	
Transformation costs		0.8%				0.6%		1.8%	
System migration costs		0.4%		0.3%		0.4%			
Depreciation		0.2%		1.0%		0.6%		0.9%	
Other		0.0%	0.0%			0.0%		0.0%	
Adjusted EBITDA margin %		21.4%		20.0%		18.5 %	18.5 %		



SKILLSOFT CORP. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES - continued

(in thousands, unaudited)

	7	Three Mon Octob	er 31,	Nine Months Ended October 31,			
	_	2023	2022	2023	2022		
Operating expenses:	_						
GAAP costs of revenues	\$	36,407	\$ 36,655	\$ 114,698	\$ 109,662		
Depreciation		(80)	(208)	(413)	(960)		
Stock-based compensation		(128)	(82)	(463)	(111)		
Codecademy pro forma (1)		_	_	_	943		
Non-GAAP costs of revenues		36,199	36,365	113,822	109,534		
GAAP content and software development		16,126	17,252	51,024	53,276		
Depreciation		22	(87)	(169)	(287)		
Stock-based compensation		(1,575)	(1,782)	(5,350)	(5,216)		
System migration		(510)	(384)	(1,580)	(4,348)		
Codecademy pro forma (1)		_	_	_	5,441		
Non-GAAP content and software development	_	14,063	14,999	43,925	48,866		
GAAP selling and marketing		43,983	44,680	130,321	126,089		
Depreciation		(160)	(202)	(839)	(655)		
Stock-based compensation		(1,421)	(1,915)	(2,435)	(5,134)		
Transformation		(9)	(35)	(251)	(35)		
Codecademy pro forma (1)		_	_	_	3,665		
Non-GAAP selling and marketing	_	42,393	42,528	126,796	123,930		
GAAP general and administrative		22,308	28,281	72,689	83,994		
Depreciation		(48)	(833)	(1,208)	(1,788)		
Stock-based compensation		(4,838)	(4,617)	(14,669)	(16,445)		
Transformation		(882)	(5,185)	(2,475)	(7,742)		
Codecademy pro forma (1)		_	_	_	2,395		
Non-GAAP general and administrative	_	16,540	17,646	54,337	60,414		
Total GAAP operating expenses		118,824	126,868	368,732	373,021		
Depreciation		(266)	(1,330)	(2,629)	(3,690)		
Stock-based compensation		(7,962)	(8,396)		(26,906)		
System migration		(510)	(384)	(1,580)	(4,348)		
Transformation (2)		(891)	(5,220)	(2,726)	(7,777)		
Codecademy pro forma (1)		_	_	_	12,444		
Total Non-GAAP operating expenses	\$	109,195	\$ 111,538	\$ 338,880	\$ 342,744		

For the nine months ended October 31, 2022, the unaudited pro forma financial information is presented in accordance with Regulation S-X, Article 11 to enhance comparability for all periods by including operating results for Codecademy as if the merger had closed on February 1, 2022.

⁽²⁾ This line item does not agree to the amounts reflected on preceding table due to certain transformation expenses not being reflected in GAAP operating expenses.

SKILLSOFT CORP. PRO FORMA REVENUE

(in thousands)

	٦	Three Months Ended October 31,				Nine Months Ended October 31,			
		2023 2022				2023		2022	
Revenue, as reported	\$	138,956	\$	139,390	\$	415,697	\$	414,803	
Pro forma adjustments									
Revenue from acquisitions (1)		_		_		_		8,058	
Pro forma revenue (2)	\$	138,956	\$	139,390	\$	415,697	\$	422,861	
	_				-				

⁽¹⁾ Revenue from acquisitions for the nine months ended October 31, 2022 only includes Codecademy's revenue for the period from February 1, 2022 to April 4, 2022 as its post-acquisition revenue is included in the GAAP revenue.

SKILLSOFT CORP. PRO FORMA ADJUSTED NET INCOME (LOSS)

(in thousands)

	Three Months Ended October 31,]	Ended 1,			
		2023		2022		2023		2022
Adjusted net income (loss) from continuing operations								
(1)	\$	(22,697)	\$	(49,865)	\$	(82,191)	\$	(80,911)
Pro forma adjustments								
Interest adjustment for debt prepayment (2)		_		925		_		925
Tax impact of adjustments above		_		(41)		_		(41)
Adjusted net income (loss) from acquisitions (3)		_		_				(4,156)
Pro forma adjusted net income (loss)	\$	(22,697)	\$	(48,981)	\$	(82,191)	\$	(84,183)
Pro forma adjusted net income (loss) per share	\$	(2.82)	\$	(5.96)	\$	(10.22)	\$	(10.71)

⁽¹⁾ See RECONCILIATION OF NON-GAAP FINANCIAL MEASURES within this press release for more details.



⁽²⁾ Pro forma revenue is presented in Note 3 "Business Combinations" of the Notes to Unaudited Condensed Consolidated Financial Statements included in our Form 10-Q to be filed with the SEC for the quarterly period ended October 31, 2023 in accordance with Regulation S-X, Article 11.

⁽²⁾ Under the terms of our Amended Credit Agreement, the net proceeds attributable to the sale of SumTotal required a mandatory prepayment of \$31.4 million. Interest expense under the Amended Credit Agreement is adjusted for the prepayment.

⁽³⁾ Adjusted net income (loss) from acquisitions for the nine months ended October 31, 2022 only includes Codecademy's adjusted net income (loss) for the period from February 1, 2022 to April 4, 2022 as its post-acquisition adjusted net income (loss) is included in the adjusted net income (loss) from continuing operations.

SKILLSOFT CORP. PRO FORMA ADJUSTED EBITDA

(in thousands)

	Three Months Ended October 31,				Nine Montl Octobe					
	2023			2022		2023		2022		
Pro forma adjusted EBITDA				,						
Adjusted EBITDA from continuing operations (1)	\$	29,761	\$	27,852	\$	76,817	\$	84,502		
Pro forma adjustments:										
Adjusted EBITDA from acquisitions (2)		_		_		_		(4,385)		
Pro forma adjusted EBITDA	\$	29,761	\$	27,852	\$	76,817	\$	80,117		
Pro forma adjusted EBITDA % of pro forma revenue	21%		21% 20%		6 18°		% <u>19</u> %			

⁽¹⁾ See RECONCILIATION OF NON-GAAP FINANCIAL MEASURES within this press release for more details.

SKILLSOFT CORP. FREE CASH FLOW RECONCILIATION

(in thousands)

	Nine Months Ended October 31,								
		2023	2022						
Free cash flow reconciliation									
Net cash provided by (used in) operating activities	\$	(8,681) \$	(23,561)						
Purchase of property and equipment		(3,753)	(4,713)						
Internally developed software - capitalized costs		(8,055)	(8,639)						
Total free cash flow	\$	(20,489) \$	(36,913)						



⁽²⁾ Adjusted EBITDA from acquisitions for the nine months ended October 31, 2022 includes Codecademy's adjusted EBITDA for the period from February 1, 2022 to April 4, 2022 as its post-acquisition adjusted EBITDA is included in the adjusted EBITDA from continuing operations.