skillsoft

## Q1 FY2023 EARNINGS SUPPLEMENT



**JUNE 2022** 

## **DISCLAIMER**

#### FORWARD LOOKING STATEMENTS

This document includes statements that are, or may be deemed to be, "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbors created by those laws. These forward-looking statements include information about possible or assumed future results of our operations. All statements, other than statements of historical facts, that address activities, events or developments that we expect or anticipate may occur in the future, including such things as our outlook (including bookings, adjusted revenue, and adjusted EBITDA), our product development and planning, our pipeline, future capital expenditures, financial results, the impact of regulatory changes, existing and evolving business strategies and acquisitions and dispositions, demand for our services and competitive strengths, goals, the benefits of new initiatives, growth of our business and operations, our ability to successfully implement our plans, strategies, objectives, expectations and intentions are forward-looking statements. Also, when we use words such as "may," "will," "would," "anticipate," "believe," "estimate," "expect," "intend," "projects," "forecasts," "seeks," "outlook," "target," "goals," "probably," or similar expressions, we are making forward-looking statements. Such statements are based upon the current beliefs and expectations of Skillsoft's management and are subject to significant risks and uncertainties. Actual results may differ from those set forth in the forward-looking statements. All forward-looking disclosure is speculative by its nature.

There are important risks, uncertainties, events and factors that could cause our actual results or performance to differ materially from those in the forward-looking statements contained in this document, including:

- our ability to realize the benefits expected from the business combination between Skillsoft, Churchill Capital Corp. II, and Global Knowledge, and other recent transactions, including our acquisitions of Pluma and Codecademy;
- the impact of U.S. and worldwide economic trends, financial market conditions, geopolitical events, natural disasters, climate change, public health crises, the ongoing COVID-19 pandemic (including any variant), political crises, or other catastrophic events on our business, liquidity, financial condition and results of operations;
- our ability to attract and retain key employees and qualified technical and sales personnel;
- our reliance on third parties to provide us with learning content, subject matter expertise, and content productions and the impact on our business if our relationships with these third parties are terminated;
- fluctuations in our future operating results;
- our ability to successfully identify, consummate, and achieve strategic objectives in connection with our acquisition opportunities and realize the benefits expected from the acquisition;
- the demand for, and acceptance of, our products and for cloud-based technology learning solutions in general;
- our ability to compete successfully in competitive markets and changes in the competitive environment in our industry and the markets in which we operate;
- our ability to market existing products and develop new products;
- a failure of our information technology infrastructure or any significant breach of security, including in relation to the migration of our key platforms from our systems to cloud storage;
- future regulatory, judicial, and legislative changes in our industry;
- our ability to comply with laws and regulations applicable to our business;
- a failure to achieve and maintain effective internal control over financial reporting;
- fluctuations in foreign currency exchange rates;
- our ability to protect or obtain intellectual property rights;
- our ability to raise additional capital;
- the impact of our indebtedness on our financial position and operating flexibility;
- our ability to meet future liquidity requirements and comply with restrictive covenants related to long-term indebtedness;
- our ability to successfully defend ourselves in legal proceedings; and
- our ability to continue to meet applicable listing standards.

The foregoing list of factors is not exhaustive and new factors may emerge from time to time that could also affect actual performance and results. For more information, please see the risk factors included in our Form 10-K-filed with the SEC for the fiscal year ended January 31, 2022 and our other filings with the SEC.

Although we believe that the assumptions underlying our forward-looking statements are reasonable, any of these assumptions, and therefore also the forward-looking statements based on these assumptions, could themselves prove to be inaccurate. Given the significant uncertainties inherent in the forward-looking statements included in this document, our inclusion of this information is not a representation or guarantee by us that our objectives and plans will be achieved. Annualized, pro forma, projected, and estimated numbers are used for illustrative purpose only, are not forecasts and may not reflect actual results. Additionally, statements as to market share, industry data, and our market position are based on the most currently available data available to us and our estimates regarding market position or other industry data included in this document or otherwise discussed by us involve risks and uncertainties and are subject to change based on various factors, including as set forth above.

Our forward-looking statements speak only as of the date made and we do not undertake to update these forward-looking statements unless required by applicable law. With regard to these risks, uncertainties, and assumptions, the forward-looking events discussed in this document may not occur, and we caution you against unduly relying on these forward-looking statements.



## **DISCLAIMER** (CONTINUED)

#### NON-GAAP FINANCIAL MEASURES AND KEY PERFORMANCE METRICS

We track several non-GAAP financial measures and key performance metrics that we believe are key financial measures of our success. Non-GAAP measures and key performance metrics are frequently used by securities analysts, investors, and other interested parties in their evaluation of companies comparable to us, many of which present non-GAAP measures and key performance metrics when reporting their results. These measures can be useful in evaluating our performance against our peer companies because we believe the measures provide users with valuable insight into key components of U.S. GAAP financial disclosures. For example, a company is capital structure and expense moderates the impact of a company's capital structure. Gain the performance metrics have limitations as analytical tools. Because not all companies use identical calculations, our presentation of non-GAAP financial measures and key performance metrics may not be comparable to other similarly titled measures of other companies. They are not presentations made in accordance with U.S. GAAP, are not measures of financial condition or liquidity, and should not be considered as an alternative to profit or loss for the period determined in accordance with U.S. GAAP or operating cash flows determined in accordance with U.S. GAAP. As a result, these performance measures should not be considered in isolation from, or as a substitute analysis for, results of operations as determined in accordance with U.S. GAAP. We do not reconcile our forward-looking non-GAAP financial measures to the corresponding U.S. GAAP measures, due to variability and difficulty in making accurate forecasts and projections and/or certain information not being ascertainable or accessible; and because not all of the information necessary for a quantitative reconciliation of these forward-looking non-GAAP financial measures to the most directly comparable U.S. GAAP financial measures is available to us without unreasonable efforts. For the same reasons, we are unable to address the proba

#### **Key Performance Metrics**

We use key performance metrics to help us evaluate our performance and make strategic decisions. Additionally, we believe these metrics are useful as a supplement to investors in evaluating the Company's ongoing operational performance and trends. These key performance metrics are not based on any standardized methodology prescribed by GAAP and are not necessarily comparable to similarly-titled metrics presented by other companies.

#### Annualized Recurring Revenue ("ARR")

Represents the annualized recurring value of all active subscription contracts at the end of a reporting period. We believe ARR is useful for assessing the performance of our recurring subscription revenue base and identifying trends affecting our business.

#### Dollar Retention Rate ("DRR")

For existing customers at the beginning of a given period, DRR represents subscription renewals, upgrades, churn, and downgrades in such period divided by the beginning total renewable base for such customers for such period. Renewals reflect customers who renew their subscription, inclusive of auto-renewals for multi-year contracts, while churn reflects customers who choose to not renew their subscription. Upgrades include orders from customers that purchase additional licenses or content (e.g., a new Leadership and Business module), while downgrades reflect customers electing to decrease the number of licenses or reduce the size of their content package. Upgrades and downgrades also reflect changes in pricing. We use our DRR to measure the long-term value of customer contracts as well as our ability to retain and expand the revenue generated from our existing customers.

#### Booking

Bookings (previously referred to as Order Intake) in any particular period represents orders received during that period and reflects (i) subscription renewals, upgrades, churn, and downgrades to existing customers, (ii) non-subscription services, and (iii) sales to new customers. Bookings generally represents a customer's annual obligation (versus the life of the contract), and, for the subscription business, revenue is recognized for such Bookings over the following 12 months. We use Bookings to measure and monitor current period business activity with respect to our ability to sell subscriptions and services to our platform.



## Q1 FY2023 HIGHLIGHTS

\$170M Adjusted Revenue<sup>(1)</sup>

101%

Dollar Retention Rate (Content) 31%

Content Bookings
Y/Y Growth

22%

Content Bookings
Y/Y Pro Forma
Growth<sup>(2)</sup>

\$33M Adjusted EBITDA<sup>(1)</sup>

19%

Margin

- Closed Codecademy transaction and started the integration.
- Working with 50 enterprise customers who have expressed interest in Codecademy offering, including some of the world's largest banks, healthcare companies, and professional services firms.
- Skillsoft Content segment had 31% new business growth, 13% increase in new logos, and 16% increase in average deal size.



<sup>(1)</sup> Adjusted Revenue and Adjusted EBITDA is a non-GAAP financial measure. See Appendix for reconciliation to GAAP.

## HISTORICAL QUARTERLY FINANCIAL PERFORMANCE

(\$M)

	FY2020A			FY2021A					FY2022A			FY2023A
	Total	Q1A	Q2A	Q3A	Q4A	Total	Q1A	Q2A	Q3A	Q4A	Total	Q1A
Content Bookings	\$347	\$39	\$59	\$74	\$164	\$334	\$39	\$64	\$78	\$168	\$349	\$51
GK/ILT Bookings	291	57	49	55	53	214	65	64	62	60	250	56
SumTotal Bookings	138	32	24	28	40	124	25	27	29	41	123	19
Total Bookings	\$776	\$128	\$131	\$157	\$256	\$672	\$130	\$155	\$169	\$268	\$721	\$125
Content ARR	\$327	\$327	\$331	\$329	\$317	\$317	\$319	\$318	\$322	\$321	\$321	\$337
GK/ILT ARR	7	6	6	7	11	11	14	15	13	13	13	12
SumTotal ARR	111	107	101	101	99	99	97	96	96	97	97	90
Total ARR	\$445	\$440	\$438	\$438	\$427	\$427	\$430	\$429	\$430	\$431	\$431	\$439
Content DRR	92%	88%	88%	96%	94%	93%	91%	99%	98%	98%	97%	101%
SumTotal DRR	94%	96%	79%	99%	93%	92%	95%	99%	101%	102%	99%	73%
Content	\$366	\$85	\$86	\$87	\$88	\$346	\$82	\$85	\$87	\$86	\$341	\$90
GK/ILT	288	61	50	51	55	217	55	61	62	60	237	51
SumTotal	148	33	32	31	31	128	29	30	30	30	120	29
Total Adj Gross Revenue	\$802	\$180	\$168	\$169	\$174	\$691	\$166	\$176	\$179	\$176	\$698	\$170
GK/ILT Reseller Fees	(34)	(7)	(5)	(7)	(7)	(27)	(8)	(6)	(8)	(10)	(33)	(6)
Total Adj Net Revenue	\$768	\$172	\$163	\$162	\$166	\$664	\$158	\$170	\$171	\$166	\$665	\$164
Adj. EBITDA	\$221	\$43	\$42	\$49	\$29	\$164	\$38	\$43	\$49	\$36	\$167	\$33

Proforma<sup>(1)</sup> Adjustments for Codecademy – Q1 Content Bookings growth of 22% vs prior year of \$42M Content Adj Gross Revenue growth of 5% vs prior year of \$85M Total Bookings growth of -5% vs prior year of \$133M Total Adj Gross Revenue growth of 1% vs prior year of \$169M Adj EBITDA growth of -12% vs prior year of \$37M Proforma<sup>(2)</sup> Adjustments for Codecademy – FY2022 Q2 Content Bookings of \$75M Content Adj Gross Revenue of \$96M Total Bookings of \$166M Total Adj Gross Revenue of \$187M Adj EBITDA of \$39M

ALL FISCAL YEARS REFLECT PERIOD ENDING JANUARY 3

PRODUCT LEVEL VIEW OF BOOKINGS / DRR/ARR/REVENUE FOR SKILLSOFT CONTENT AND SUMTOTAL. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES PROVIDED IN APPENDIX

<sup>(9)</sup> PROFESSION ASSESSED ASSESSED ASSESSED FOR ASSESSED FOR ASSESSED ASSESSE



PROFORMA ADJUSTMENT ADDS CODECADEMY FOR APPROXIMATELY ONE MONTH FOR APRIL FY2022

## FY2023 OUTLOOK

\$M

**BOOKINGS** 

ADJUSTED REVENUE(1)

ADJUSTED EBITDA(1)

- LOW HIGH
- \$790 \$825

\$765 - \$790

~\$167

## Expect at least low double digit FY2024 Adjusted EBITDA growth

Note:

(1) Adjusted Revenue and Adjusted EBITDA are non-GAAP financial measures. The Company is unable to reconcile forward looking non-GAAP measures without unreasonable efforts.



- Revenue trending towards low-end of ranges because of softness within Global Knowledge business.
- Initiated actions that we believe can positively impact 2HFY23 revenue.
- Expect to deliver to our Adj. EBITDA guidance of approximately \$167M even if GK does not see improving 2H results.

## CAPITAL STRUCTURE OVERVIEW

### **CAPITAL STRUCTURE**

(\$M)

TOTAL DEBT(1)	\$665
CASH(1)	<b>\$76</b>
NET DEBT	\$589

NET DEBT / PRO FORMA LTM ADJ. EBITDA<sup>(2)</sup>

4.1X

## **DEBT TERMS**

(\$M)

TERM LOAN B FACILITY	\$640
MATURITY	2028
PRICING	SOFR + 525bps (0.75% SOFR floor)
PREPAYMENT	102 hard call premium through 7/16/22 101 soft call from 7/17/22 to 1/16/23 Par thereafter



<sup>(1)</sup> Based on outstanding principle balance as of April 30, 2022 including Term Loan B and accounts receivable facility, excluding unamortized original issue discounts and issuance costs.

# APPENDIX



## SUMMARY OF SHARES OUTSTANDING AT VARIOUS PRICES

(SHARES IN M)

Public IPO Shares	Total Shares Outstanding <sup>(4)</sup>	Public Shares as % of Shares Outstanding (Incl / Excl Public Warrants) <sup>(1)</sup>
34.3	163.8	21.0% / 21.0%
35.3	166.2	21.2% / 20.6%
38.4	174.7	22.0% / 19.6%
40.8	181.1	22.5% / 18.9%
42.6	186.0	22.9% / 18.4%
42.6	187.5	22.7% / 18.3%
	34.3 35.3 38.4 40.8	Public IPO Shares         Outstanding <sup>(4)</sup> 34.3         163.8           35.3         166.2           38.4         174.7           40.8         181.1           42.6         186.0

## COMMENTARY

### **SHARES:**

- Includes 34.3M public IPO shares<sup>(2)</sup>
- Includes 17.25M founder shares
- Includes 28.5M shares issued to Skillsoft shareholders.
- Includes 53.0M shares issued to PIPE investors
- Includes 33.9M shares issued in connection with the Codecademy acquisition

### **WARRANTS:**

- Includes 23.0M public warrants issued in connection with the IPO
  - Strike price of \$11.50 / share and forced redemption price of \$18.00 / share
- Includes 17.3M private placement warrants purchased or acquired by the sponsor<sup>(3)</sup>
  - \$11.50 strike price; no forced redemption
- Includes 16.7M warrants issued to PIPE investors at substantively identical terms as the public warrants
- Includes 5.0M warrants issued as consideration for Global Knowledge transaction
  - \$11.50 strike price; no forced redemption

### **EMPLOYEE EQUITY:**

• Share count does not include employee equity expected to be issued pursuant to the incentive plan (up to 10% of shares outstanding at closing of the Merger).

#### Notes:

- (1) Public shares including public warrants (on a TSM basis) as % of total shares outstanding / public shares excluding public warrants (on a TSM basis) as % of total shares outstanding.
- 34.309.021 shares.
- (3) Includes 1.5M warrants payable to Churchill sponsor for loan to Churchill at Churchill sponsor's option.
- Shares and warrants net for Treasury Stock Method ("TSM").



# RECONCILIATION OF NON-GAAP FINANCIAL MEASURES: THREE MONTHS ENDED APRIL 30, 2022

### \$ millions

			Rev	-GAAP venue		
	Skills	oft Corp.	Adjust	ments <sup>(1)</sup>	Con	nbined
Revenues:						
Total revenues	\$	164	\$	6	\$	170
Operating expenses						
Cost of revenues		48		6		54
Content and software development		23		-		23
Selling and marketing		45		-		45
General and administrative		30		-		30
Amortization of intangible assets		44		-		44
Recapitalization and acquisition-related costs		13		-		13
Restructuring		4		-		4
Total operating expenses		206		6		213
Operating loss:	\$	(42)	\$	-	\$	(42)
Other income (expense), net		11		-		11
Interest income		0		-		0
Interest expense		(12)		-		(12)
Loss before benefit from income taxes		(43)		-		(43)
Benefit from income taxes		(22)		-		(22)
Net loss	\$	(22)	\$	-	\$	(22)
EBITDA Computation						
Interest expense, net	\$	12	\$	-	\$	12
Benefit from income taxes		(22)		-		(22)
Depreciation and amortization		46				46
EBITDA		15		-		15
Adjusted EBITDA Computation						
Plus: Non-recurring retention and consulting costs		1		-		1
Plus: Recapitalization and acquisition-related costs		13		-		13
Plus: Restructuring and contract terminations		4		-		4
Plus: Integration and migration related		2		-		2
Plus: Warrant fair value adjustment and foreign curre		(11)		-		(11)
Plus: Stock-based compensation expense		8		-		8
Plus: Other add backs		(0)				(0)
Adjusted EBITDA	\$	33	\$	-	\$	33



# RECONCILIATION OF NON-GAAP FINANCIAL MEASURES: THREE MONTHS ENDED APRIL 30, 2021

#### \$ millions

V IIIIIOIO		011	Non-GAAP Revenue Skillsoft Corp. Adjustments <sup>(1)</sup>		Combined		Codecademy <sup>(2)</sup>		Proforma			
Revenues:		GK	SKIIIS	oft Corp.	Aajust	ments	Con	ibineu	Codeca	aemy -	FIO	Orma
Total revenues	\$	47	\$	92	\$	28	\$	166	\$	3	\$	169
Operating expenses	Ψ	41	Ψ	32	Ψ	20	Ψ	100	Ψ	3	Ψ	109
Cost of revenues		23		25		8		55				
Content and software development		0		17		O		17				
Selling and marketing		11		29				40				
General and administrative		9		12				21				
Amortization of intangible assets		1		35				36				
Recapitalization and acquisition-related costs		_ '		2				2				
Restructuring		3		1				3				
Total operating expenses		47		119	-	8		174				
Operating loss:	\$	(0)	\$	(28)	\$	20	\$	(8)				
Other income (expense), net		1		(0)	<u> </u>	-		1				
Interest income		_		0		-		0				
Interest expense		(10)		(11)		-		(22)				
Loss before benefit from income taxes								(28)				
Benefit from income taxes		(1)		(2)		-		(3)				
Net loss	\$	1	\$	2	\$		\$	(26)				
EBITDA Computation												
Interest expense, net	\$	10	\$	11	\$	-	\$	22				
Benefit from income taxes		(1)		(2)		_		(3)				
Depreciation and amortization		3		37		_		40				
EBITDA		13		49		-	-	33				
Adjusted EBITDA Computation												
Plus: Non-recurring retention and consulting costs		-		1		-		1				
Plus: Recapitalization and acquisition-related costs		1		2		-		3				
Plus: Restructuring and contract terminations		3		1		-		3				
Plus: Integration and migration related		-		1		-		1				
Plus: Warrant fair value adjustment and foreign curr		(0)		0		-		(0)				
Plus: Impact of fresh-start and purchase accounting		-		18		(20)		(2)				
Plus: Stock-based compensation expense				-		-						
Plus: Other add backs		(2)		0				(1)				
Adjusted EBITDA	<u>\$</u>	15	\$	71	\$	(20)	\$	38				

<sup>(1)</sup> Non-GAAP revenue adjustments include the add back of (i) non-cash deferred revenue fair value adjustments and (ii) reseller fees, which are presented on a net basis in GAAP revenue.



## **RECONCILIATION OF NON-GAAP FINANCIAL MEASURES:**

## **TWELVE MONTHS ENDED JANUARY 31, 2022**

\$ millions	For the Twelve Months Ended January 31, 2022											
	For the Period from 2/1/21 to 6/11/21		For the Period from 2/1/21 to 6/11/21		For the Period from 6/12/21 to 1/31/22		Non-GAAP Revenue					
	Global K	inowledge	Sk	illsoft	Skillso	ft Corp. (1)	Adjus	tments <sup>(2)</sup>	Con	nbined		
Revenues:												
Total revenues	\$	72	\$	140	\$	428	\$	59	\$	698		
Operating expenses												
Cost of revenues		35		36		126		33		230		
Content and software development		-		24		47		-		71		
Selling and marketing		16		42		106		-		164		
General and administrative		20		17		72		-		109		
Amortization of intangible assets		3		51		96		-		149		
Recapitalization and acquisition-related costs		-		7		20		-		27		
Restructuring		3		(1)		4				6		
Total operating expenses		77		176		471		33		757		
Operating loss:	\$	(5)	\$	(37)	\$	(43)	\$	26	\$	(59)		
Other income, net		1		-		(2)		-		(1)		
Fair value adjustment of warrants		-		-		17		-		17		
Interest expense		(12)		(17)		(24)		-		(53)		
Reorganization items, net		- ′		- '		- '		-		- '		
Loss before benefit from income taxes		(16)		(53)		(52)		26		(95)		
Provision for (benefit from) income taxes		- ,		(4)		(5)		-		`(8)		
Net loss	\$	(17)	\$	(49)	\$	(47)	\$	26	\$	(87)		
EBITDA Computation												
Interest expense, net	\$	12	\$	17	\$	24	\$	-	\$	53		
Benefit from income taxes		-		(4)		(5)		-		(8)		
Depreciation and amortization		4		54		102		-		161		
EBITDA		-		18	-	75		26		119		
Adjusted EBITDA Computation												
Plus: Non-recurring retention and consulting costs		-		1		6		-		7		
Plus: Recapitalization and acquisition-related costs		9		7		20		-		36		
Plus: Restructuring and contract terminations		3		(1)		4		-		6		
Plus: Integration and migration related		-		1		2		-		3		
Plus: Warrant fair value adjustment and foreign currency	/	-		-		(15)		-		(15)		
Plus: Impact of fresh-start and purchase accounting		_		23		-		(26)		(2)		
Plus: Stock-based compensation expense		_		-		15		-		15		
Plus: Other add backs		(1)		_		(1)		_		(2)		

<sup>(1)</sup> GAAP results of Skillsoft Corp. include Global Knowledge subsequent to June 11, 2021.



<sup>(2)</sup> Non-GAAP revenue adjustments include the add back of (i) non-cash deferred revenue fair value adjustments and (ii) reseller fees, which are presented on a net basis in GAAP revenue.

# RECONCILIATION OF NON-GAAP FINANCIAL MEASURES: TWELVE MONTHS ENDED JANUARY 31, 2021

\$ millions	For the Twelve Months Ended January 31, 2021										
	Peri	or the od from to 1/31/21	For the Period from 2/1/20 to 8/27/20		For the Period from 8/28/20 to 1/31/21		Non-GAAP				
		lobal wledge		lecessor (PL)		ecessor SLH)		venue ments <sup>(1)</sup>	Co	mbined	
Revenues:	•							J			
Total revenues	\$	189	\$	274	\$	109	\$	119	\$	691	
Operating expenses											
Cost of revenues		103		52		41		29		225	
Content and software development		2		39		30		-		72	
Selling and marketing		42		75		55		1		173	
General and administrative		34		37		22		-		93	
Amortization of intangible assets		15		34		40		-		89	
Impairment of intangible assets		60		332		-		-		392	
Recapitalization and acquisition-related costs		-		32		16		-		48	
Restructuring		8		1		4		_		13	
Total operating expenses		263		604		208		30		1,105	
Operating loss:	\$	(74)	\$	(330)	\$	(99)	\$	89	\$	(414)	
Other income (expense), net		(2)	<u> </u>	1	<del>-</del>	3			<del>-</del>	3	
Interest income		-		-		-		-		_	
Interest expense		(33)		(168)		(20)		-		(221)	
Reorganization items, net		- ′		3,329		- ′		-		3,329	
Loss before benefit from income taxes	-	(108)		2,832		(116)	-	89		2,697	
Provision for (benefit from) income taxes		- 1		68		(22)		-		47	
Net loss	\$	(109)	\$	2,764	\$	(94)	\$	89	\$	2,651	
EBITDA Computation											
Interest expense, net	\$	33	\$	168	\$	20	\$	-	\$	221	
Benefit from income taxes		-		68		(22)		-		47	
Depreciation and amortization		21		42		42		-		105	
Impairment of goodwill and intangible assets		60		332						392	
EBITDA		5		3,375		(54)		89		3,415	
Adjusted EBITDA Computation											
Plus: Non-recurring retention and consulting costs		2		11		2		-		15	
Plus: Recapitalization and acquisition-related costs		4		31		17		-		52	
Plus: Restructuring and contract terminations		5		1		4		-		11	
Plus: Integration and migration related		-		3		(1)		-		3	
Plus: Foreign currency and other non-cash expense		1		(1)		(3)		-		(4)	
Plus: Impact of fresh-start and purchase accounting		-		(3,329)		86		(89)		(3,332)	
Plus: Stock-based compensation expense		-		-		-		-		- ,	
Plus: Other add backs		2	_		_	2	_		_	4	
Adjusted EBITDA	\$	19	\$	91	\$	53	\$		\$	164	



<sup>(1)</sup> Non-GAAP revenue adjustments include the add back of (i) non-cash deferred revenue fair value adjustments and (ii) reseller fees, which are presented on a net basis in GAAP revenue.

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES: FISCAL YEAR ENDED JANUARY 31, 2020

(\$M)

\$ millions	Fiscal Ye	ear Ended January	31, 2020
		Global	
	Skillsoft	Knowledge	Combined
Net Revenue	\$514	\$254	<b>\$76</b> 8
Impact of fresh-start and purchase accounting			
One-time impact of the deconsolidation of Canada			
Adjusted Net Revenue	\$514	\$254	\$768
Reseller Fees		34	34
Adjusted Revenue	\$514	\$288	\$802
Net income (loss) - GAAP	(\$849)	(\$23)	(\$872)
Interest expense, net	430	26	456
Provision for income taxes	11	0	12
Depreciation and amortization	106	22	128
Impairment of goodwill and intangible assets	441	0	441
Impact of fresh-start and purchase accounting			
EBITDA	\$138	\$25	\$164
Non-recurring retention and consulting costs	10	1	11
Recapitalization and transaction-related costs	16	1	17
Restructuring and contract terminations	3	3	6
Integration and migration related	6	4	10
Foreign currency and other non-cash expense	11	1	11
Other add backs	0	2	2
Adjusted EBITDA	\$185	\$36	\$221

