

GLOBAL PAYMENTS INC.

CORPORATE GOVERNANCE GUIDELINES

Effective January 25, 2024

The Board of Directors (the “**Board**”) of Global Payments Inc. (the “**Company**”) has adopted these corporate governance principles (the “**Guidelines**”) to promote the effective functioning of the Board and its committees, to promote the interest of the shareholders, and to ensure a common set of expectations as to how the Board, its various committees, individual directors, and management should perform their functions.

I. Board Composition and Size

The members of the Board should collectively possess a broad range of skills, expertise, industry and other knowledge, and business and other experience useful to the effective oversight of the Company’s business. A majority of the Board shall consist of directors who the Board has determined are “independent” under the applicable provisions of the Securities and Exchange Act of 1934, as amended, and the rules promulgated thereunder, and the rules of the New York Stock Exchange, Inc. (the “**NYSE**”).

The Board believes that it should generally have no fewer than seven and no more than twelve directors based on the Company’s present circumstances. This range provides diversity of thought and experience without hindering effective discussion or diminishing individual accountability.

II. Selection of Directors

The Board’s Governance and Nominating Committee shall be responsible for identifying and recommending to the Board qualified candidates for Board membership, based primarily on the following criteria:

- Whether the director/potential director possesses experience as a member of senior management or director of a significant business corporation, educational institution, or not-for-profit organization;
- Whether the director/potential director possesses particular skills or experience that enhance the overall composition of the Board;
- Whether the director/potential director possesses personal and professional integrity, sound judgment, forthrightness and has sufficient time and energy to devote to the affairs of the Company;
- Whether the director/potential director possesses a willingness to challenge and stimulate management and the ability to work as part of a team in an environment of trust;
- Whether the director/potential director assists in achieving a mix of Board members that represents a diversity of background, perspective and experience, including with respect to age, gender, race, place of residence and specialized experience;
- Whether the director/potential director meets the independence requirements of the NYSE Listing Standards (where independence is desired);

- Whether the director/potential director has the financial acumen or other professional or business experience relevant to an understanding of the Company's business;
- The extent of the director's/potential director's ownership of shares of the Company or willingness to become an owner of shares consistent with the Company's director stock ownership guidelines;
- Whether the director/potential director is free from conflicts of interest with the Company;
- Whether the director/potential director serves on no more than three other boards of directors of publicly held companies;
- Whether the director/potential director serves on no more than two other audit committees of boards of directors of publicly held companies; and
- Any factors related to the ability and willingness of a new director to serve, or an existing director to continue his/her service.

As part of its evaluation of director candidates (including incumbent directors) and in addition to other standards, the Governance and Nominating Committee may deem appropriate from time to time for the overall structure and composition of the Board, the Governance and Nominating Committee should consider whether each candidate, if elected or re-elected, would assist in achieving a mix of Board members that represent a diversity of background and experience. Accordingly, the Governance and Nominating Committee is committed to actively seeking highly qualified women and individuals from underrepresented communities to include in the initial pool from which nonemployee director candidates are selected.

The directors should combine a broad spectrum of relevant industry and strategic experience and expertise that, in concert, offer the Company and its shareholders diversity of opinion and insight in the areas most important to the Company and its corporate mission. In evaluating nominees, the Governance and Nominating Committee will also consider that members of the Board should collectively possess a broad range of skills, expertise, industry and other knowledge, business and other experience useful to the effective oversight of the Company's business. The Governance and Nominating Committee shall also consider the independence of candidates for director nominees, including the appearance of any conflict in serving as a director. Candidates for director nominees who do not meet all of the criteria described herein may still be recommended by the Governance and Nominating Committee to be considered for nomination to the Board if the Governance and Nominating Committee believes the candidate will make an exceptional contribution to the Company and its shareholders.

The Governance and Nominating Committee considers candidates for director who are recommended by other members of the Board and by management, as well as those identified by any outside consultants retained by the committee to assist in identifying possible candidates. The Governance and Nominating Committee will evaluate potential nominees for open Board positions suggested by shareholders on the same basis as all other potential nominees, provided that the nominee is nominated in accordance with the Company's policies for shareholder nominations.

To recommend a potential nominee, you may send a letter to the **Corporate Secretary, Global Payments Inc., 3550 Lenox Road, Atlanta, Georgia, 30326**. The letter from the shareholder should include information as set forth in the Company's Bylaws. Members of the Governance and Nominating Committee shall discuss and evaluate possible candidates, including incumbent directors, prior to recommending them to the Board.

The Board, taking into consideration the recommendations of the Governance and Nominating Committee, shall be responsible for selecting the nominees for election to the Board by the shareholders and for appointing directors to the Board to fill vacancies, with primary emphasis on the criteria set forth above. New Board members appointed by the Board to fill vacancies on the Board shall hold office until the next annual meeting of shareholders, and until such director's successor is elected or qualified, or until the director's earlier death, resignation or removal. The Governance and Nominating Committee shall be responsible for initially assessing whether a candidate would be an independent director. The Board, taking into consideration the assessment of the Governance and Nominating Committee, shall make the final determination as to whether or not a nominee or appointee would be an independent director. The invitation to join the Board shall be extended by the Board through its chairperson (the "**Chairperson**").

III. Selection of Chairperson of the Board and CEO

The Board shall select its Chairperson and the Company's Chief Executive Officer (the "CEO") in the manner that it determines to be in the best interest of the Company and its shareholders. The Board does not have a policy on whether the roles of Chairperson and CEO should be separate or combined.

The Chairperson shall have the authority to call meetings of the Board (including, if the Chairperson is not an employee, executive sessions of the non-employee directors and including, if the Chairperson is an independent director, the authority to call executive sessions of the independent directors). In addition, the Chairperson shall have the following powers and responsibilities:

- presiding at all meetings of the Board (including, if the Chairperson is not an employee, executive sessions of the non-employee directors and including, if the Chairperson is an independent director, executive sessions of the independent directors);
- establishing meeting agendas for the Board and meeting schedules, in consultation with management, to assure that there is sufficient time for discussion of all agenda items and generally approving information sent to the Board;
- conferring from time to time with the CEO on the Company's strategy and strategic plan;
- if the Chairperson is an independent director, overseeing the Board's performance evaluation processes, ensuring thorough evaluation of the Board, committees, and directors;
- if the Chairperson is an independent director, serving as a liaison between management, including the Chief Executive Officer, and the independent directors;
- if the Chairperson is an independent director, approving the retention of consultants who report directly to the full Board;
- at the request of the CEO, representing the Board in engagements with important external stakeholders, particularly major shareholders, as appropriate;
- presiding over shareholders meetings unless the Board designates another director to do so; and
- any other responsibilities that may be delegated to the Chairperson by the Board from time to time.

IV. Lead Director

If the Chairperson is not an independent director, then the Board shall appoint a Lead Director, who shall be an independent director. If the Chairperson is an independent director, the Board may appoint a Lead Director.

1. **If the Chairperson is an independent director.** If the Chairperson is an independent director, the Lead Director shall have power to call executive sessions of the Board's independent directors and non-employee directors (as does the Chairperson) and shall also have the following responsibilities:
 - if the Chairperson is not available, fulfilling the Chairperson's enumerated responsibilities (such as presiding at all meetings of the Board at which the Chairperson is not present);
 - overseeing an annual process to gather feedback on the Chairperson's job performance and communicating the feedback to the Chairperson;
 - assisting the Chairperson with the Board's performance evaluation processes;
 - assisting the Chairperson in the creation of agendas for the Board and Board meeting schedules; and
 - any other responsibilities that may be delegated to the Lead Director by the Chairperson from among the Chairperson's responsibilities set out in Section III above.

2. **If the Chairperson is not an independent director.** If the Chairperson is not an independent director, the Lead Director shall have authority to call full meetings of the Board and executive sessions of the Board's independent directors and non-employee directors and shall also have the following responsibilities:
 - presiding at all executive sessions of the Board's independent directors;
 - serving as the liaison between the Chairperson and the independent directors;
 - in consultation with the Chairperson and management, assisting in the creation of agendas for the Board and meeting schedules, in consultation with management, to assure that there is sufficient time for discussion of all agenda items and generally approving information sent to the Board;
 - together with the Chairperson, leading the Board in its review of the results of the annual self-assessment process, including acting on director feedback as needed;
 - serving as a liaison between management, including the Chief Executive Officer, the Chairman and the independent directors, and advising committee chairs;
 - Providing input on the Board leadership structure;
 - approving the retention of consultants who report directly to the full Board (other than consultants who are selected by the various committees of the Board);
 - at the request of the CEO, representing the Board in engagements with major shareholders and other stakeholders, as needed; and
 - any other responsibilities that may be delegated to the Lead Director by the Board from time to time.

V. Continuation as a Director

1. **Change in Job Responsibility.** When a director's principal occupation or business association changes substantially, he or she must notify the Chairperson and the chairperson of the Governance and Nominating Committee. The Governance and Nominating Committee shall then review the matter and recommend to the Board whether, in light of all the circumstances, the director should continue to serve. If the Board determines that such director's continued service is

not in the best interest of the Company and its shareholders, he or she shall tender his or her resignation from the Board to the Chairperson.

2. **Mandatory Retirement Age.** Except for any directors as to whom such age requirement has been waived by the Board prior to the effective date of these Guidelines, directors will not be re-nominated as a director of the Company by the Board following their 75th birthdays; provided, however, that upon attaining the age of 75, a director may continue to serve until the annual meeting of shareholders at which such director's term is set to expire; and, provided further, that if the Board determines that it is in the best interests of the Company and its shareholders, the Board, upon the recommendation of the Governance and Nominating Committee, may waive this requirement and nominate for re-election a director who has already attained the age of 75.
3. **Attendance.** In the event that any director attends less than 75% of meetings of the Board and of meetings of committees of the Board on which he or she serves, in the aggregate, for two consecutive years, the Governance and Nominating Committee shall review the matter and recommend to the Board whether, in light of all the circumstances, the director should be eligible for re-nomination to the Board. If the Board determines that such director's continued service is not in the best interest of the Company and its shareholders, he or she shall tender his or her resignation to the Board.
4. **Majority Voting and Holdover Directors.** Each director shall be elected by a majority of the votes cast by shareholders with respect to the director. However, if the number of director nominees exceeds the number of directors to be elected ten days before the mailing of the proxy statement, then each director shall be elected by a vote of the plurality of the shares cast at the meeting.

Under the majority voting standard, if the votes cast "against" a director exceed the number of votes cast "for" the director, the director is not elected. Under Georgia law, to ensure that a board's power to act continues uninterrupted, the failure to receive the required number of votes for re-election would not automatically result in a vacancy. Instead, the director who failed to receive the required number of votes would continue to serve as director until his or her successor is elected and qualified or until his or her earlier resignation, retirement, disqualification, removal from office, or death. Such a director is referred to as a "holdover" director.

If the tendered resignation does not expressly require acceptance by the Board, the resignation will become effective immediately, or on the date set forth in the resignation, and there will be a vacancy on the Board upon the effective date of the resignation.

If the tendered resignation specifies that it is not effective until accepted by the Board, the Board has the discretion to accept or reject the resignation. In such a case, the Governance and Nominating Committee will promptly consider the tendered resignation and, based on any factors deemed relevant by the members of the Governance and Nominating Committee, recommend to the Board whether to accept or reject the tendered resignation. In considering the Governance and Nominating Committee's recommendation, the Board may consider any factors deemed relevant by the members of the Board. If the Board does not accept the resignation, the director will continue to serve until his or her successor is elected and qualified or until his or her earlier resignation, retirement, disqualification, removal from office, or death. The Company will publicly disclose the Board's decision within 90 days from the date of the certification of the election results. To the extent that one or more directors' resignations are accepted by the Board, the Governance and Nominating Committee will recommend to the Board whether to fill such vacancy or vacancies or to reduce the size of the Board.

Any director who tenders his or her resignation pursuant to this provision will not participate in the Governance and Nominating Committee's or the Board's recommendation or decision, or any deliberations related thereto. If a majority of the members of the Governance and Nominating Committee have failed to receive the required number of votes for re-election in accordance with the Company's Bylaws at the same election, then the independent directors who are on the Board and did not fail to receive the required number of votes for re-election in accordance with the Company's Bylaws (or who were not standing for election) will appoint a Board committee amongst themselves solely for the purpose of considering the tendered resignations and will recommend to the Board whether to accept or reject them. This Board committee may, but need not, consist of all of the independent directors who did not fail to receive the required number of votes for re-election in accordance with the Company's Bylaws or who were not standing for election.

VI. The Committees of the Board

It is the general policy of the Company that all major decisions be considered by the Board as a whole. As a consequence, the committee structure of the Board is limited to those committees considered to be basic to or required for the operation of a publicly owned company.

The Board shall have four standing committees: the Audit Committee, the Compensation Committee, the Governance and Nominating Committee, and the Technology Committee. The Board may add new committees or remove existing committees as it deems advisable in the fulfillment of its duties. Each committee shall have a written charter and shall perform its duties in accordance with its charter. Each committee shall report regularly to the Board summarizing the committee's actions and any significant issues considered by the applicable committee.

Each of the standing committees shall be composed of no fewer than three members. The Board, taking into account the views of the Chairperson and the recommendation of the Governance and Nominating Committee, shall be responsible for identifying which Board members will be asked to serve on which committees. Each committee member must satisfy the membership requirements set forth in the relevant committee charter. A director may serve on more than one committee and each independent director shall serve on at least one committee. The Board, taking into account the views of the Chairperson, will designate one member of each committee as the chairperson of such committee.

VII. Meetings and Agendas

The Board shall have at least four meetings each fiscal year. Further meetings shall occur if called by the Chairperson, the CEO, or the Lead Director, as applicable, with the concurrence of the Board. The Board may act by unanimous written consent in lieu of a meeting. Each committee shall have meetings in accordance with its respective charter. Each committee shall be allowed to take action pursuant to a unanimous written consent in lieu of a meeting. Each committee may have the right to delegate its duties and responsibilities in accordance with its charter approved by the Board.

The agenda for each Board meeting shall be established by the Chairperson and reviewed by the Lead Director, if any, in consultation with management. Any Board member may suggest the inclusion of additional subjects on the agenda. The agenda for each committee meeting shall be established by the committee chairperson in consultation with appropriate members of the committee and with management. Management will provide appropriate materials in advance of Board and committee meetings whenever possible. Materials presented to the Board and committee members should provide the information needed for the directors to make an informed judgment or engage in informed discussion.

Unless a committee determines otherwise, the agenda, materials and minutes for each committee meeting shall be available to all directors, and all directors shall be free to attend any committee meeting. In addition, all directors, whether or not members of the committee, shall be free to make suggestions to a committee chairperson for additions to the agenda of his or her committee or to request that an item from a committee agenda be considered by the full Board.

VIII. Director Executive Sessions and Non-Employee Director Executive Sessions

All directors shall meet in executive sessions at least two times a year. In addition, the non-employee directors shall meet in executive sessions at least two times a year with no employees of the Company present. Further executive sessions shall occur if called by the Chairperson or the Lead Director, as applicable. Non-employee directors may meet in executive session at such other times as may be requested by any non-employee director. The Chairperson shall preside at the executive sessions of all directors. The Chairperson shall also preside at the executive sessions of non-employee directors unless the Chairperson is an employee of the Company, in which event, the Lead Director shall preside at such sessions.

In the event that one or more of the non-employee directors is not independent, the independent directors of the Board will meet in executive session at least once a year. The session will be presided over by the Lead Director, or in the event the Chairperson is independent, by the Chairperson.

IX. Board Responsibilities

The business of the Company is managed under the direction of the Board in accordance with Georgia law. The Board's responsibility is to provide the direction of the Company and to oversee the performance of the Company's business and management. The management of the Company is responsible for presenting the operating budget to the Board for review and approval, for presenting the strategic plan for review, and for implementing the Company's plans and strategic direction. In performing their duties, the primary responsibility of the directors is to exercise their business judgment and act in what they reasonably believe to be the best interest of the Company and its shareholders.

Certain specific corporate governance functions of the Board are set forth below:

- 1. Management Succession.** The Board shall review and approve a management succession plan, developed by the CEO and recommended by the Compensation Committee, to ensure continuity in senior management. The periodic review of the CEO's plan for management succession, as recommended by the Compensation Committee, shall be reviewed in an executive session of all directors presided over by the Chairperson.
- 2. Evaluating the CEO.** The Board, acting through the Compensation Committee, shall annually conduct an evaluation of the performance of the CEO. All directors, including the Chairperson and the Lead Director, are invited to provide input in the evaluation. The chairperson of the Compensation Committee shall communicate such evaluation to the CEO. This evaluation is used by the Compensation Committee in setting the CEO's compensation.
- 3. Director Compensation.** The Compensation Committee shall periodically review and recommend to the Board the form and amount of director compensation. The policy shall be to ensure that director compensation is appropriate and sufficiently competitive to attract and retain highly qualified directors. The Compensation Committee shall periodically retain a consultant to prepare and provide to the Chairperson a report on the director compensation policies and

practices of the Company's principal competitors and other comparable companies. Only non-employee directors shall receive compensation for his or her services as a director. The Board shall review and approve the form and amount of director compensation recommended by the Compensation Committee. The Board believes that a meaningful portion of the total compensation of non-employee directors should be provided and held in common stock, stock options, or other types of equity-based compensation.

- 4. Reviewing and Approving Significant Transactions.** Board approval of a particular transaction may be appropriate because of several factors, including:
- legal or regulatory requirements;
 - the materiality of the transaction to the Company's financial performance, risk profile, or business;
 - the terms of the transaction; or
 - other factors, such as the entering into of a new line of business or a material variation from the Company's strategic plan.

To the extent the Board determines it to be appropriate, the Board shall develop standards to be utilized by management in determining types of transactions that should be submitted to the Board for review and approval or notification.

- 5. Reviewing and Approving Operating Budget, including Capital Expenditures.** Annually, the Board shall approve the budget for the Company, which shall include the capital plan for the applicable calendar year. The Board shall develop standards to be utilized by management in determining the types of expenditures that should be submitted to the Board for review and approval.
- 6. Director Independence.** The Board shall conduct an annual review of director independence based on the standards for director independence included in the NYSE corporate governance rules. During this review, the Board shall consider applicable relationships and transactions during the past three years between each director or any member of his or her immediate family, on the one hand, and the Company and its subsidiaries and affiliates, on the other hand. The purpose of the review is to determine whether any such relationships or transactions are inconsistent with a determination that the director is independent.
- 7. Target Ownership.** Within five years of becoming a director, each director is expected to beneficially own a number of shares of Company stock valued at least five times the then-current annual cash retainer payable to such director. Exceptions may be approved by the Board from time to time.

X. Evaluating Board and Committee Performance

The Board and each committee of the Board shall conduct an annual self-evaluation, which shall focus on whether the Board and its members are functioning effectively and adequately contributing to the Company, as well as an identification of areas for improvement. The Governance and Nominating Committee is responsible for overseeing the process by which the Board and each committee of the Board perform self-evaluations.

XI. Orientation and Continuing Education

Management, working with the Board, shall provide an orientation process for new directors, including:

- 1. Commitment and Attendance.** Directors are expected to attend all meetings of the Board and the committees of which they are members and the Company's annual shareholder meeting. Attendance by telephone may be used to facilitate a director's attendance.
- 2. Participation in Meetings.** Each director should be sufficiently familiar with the business of the Company, including its financial statements and capital structure, and the risks and the competition it faces, to ensure active and effective participation in the deliberations of the Board and each committee on which he or she serves. Upon request, management shall make appropriate personnel available to answer any questions a director may have about any aspect of the Company's business. Directors should also review the materials provided by management and advisors in advance of the meetings of the Board and its committees and should arrive prepared to discuss the issues presented.
- 3. Other Directorships and Significant Activities.** The Company values the experience directors bring from other boards on which they serve and other activities in which they participate, but recognizes that those boards and activities may also present demands on a director's time and availability and may present conflicts or legal issues, including independence issues. Directors are required to advise the Chairperson and the chairperson of the Governance and Nominating Committee in advance of accepting an invitation to serve on another public company board of directors. No director may serve on more than three other boards of directors of publicly held companies or on more than two other audit committees of boards of directors of publicly held companies. In addition, if the CEO is a member of the Board, the CEO may not serve on more than one other board of directors of publicly held companies.

The Governance and Nominating Committee and the Board will consider the nature of and time involved in a director's service on other boards in evaluating the suitability of individual directors and making its recommendations to the Company's shareholders.

- 4. Contact with Management and Employees.** Directors have full and free access to officers and employees of the Company. Any meetings or contacts that a director wishes to initiate may be arranged directly by the director or through the CEO, at the director's option. Directors should use their judgment to ensure that any such contact is not disruptive to the business operations of the Company. Further, the Board encourages management to bring into Board meetings from time to time (or otherwise make available to Board members) individuals who can provide additional insight into items being discussed because of personal involvement and substantial knowledge in those areas.
- 5. Speaking on Behalf of the Company.** The CEO is responsible for establishing effective communications with the Company's employees and outside constituencies, i.e. shareholders, customers, communities, suppliers, creditors, governments, etc. It is the Company's policy that management speaks for the Company. If a situation does arise in which it seems necessary for a non-employee director to speak on behalf of the Company to one of these constituencies, the director should first consult with the CEO. If requested by major shareholders, the Chairperson or Lead Director, as applicable, shall be available for consultation and direct communication.

- 6. Confidentiality.** The proceedings and deliberations of the Board and its committees shall be confidential. Each director shall maintain the confidentiality of information received in connection with his or her service as a director.

XII. Reliance on Management and Outside Advice

In performing its functions, the Board shall be entitled to rely on the advice, reports and opinions of management, counsel, accountants, auditors, and other expert advisors. The Board and each committee shall have the power to engage independent legal, financial, or other advisors as it may deem necessary.

XIII. Director Stock Ownership

Within five years of becoming a director, each director is expected to beneficially own a number of shares of Company stock valued at least five times the then-current annual cash retainer payable to such director. Exceptions may be approved by the Board from time to time.

XIV. Interests in and Services to Other Business

Without the written approval of the Chair of the Board and the Chairperson of the Governance and Nominating Committee, a director must not make or maintain an investment in a competitor, customer, or supplier of the Company. However, the Company does not consider it a conflict of interest (and therefore approval is not required) to make or maintain investments in competitors, customers or suppliers that are listed on a national or international securities exchange or otherwise publicly traded so long as the total value of the investment is less than one percent (1%) of the outstanding securities of the entity and the amount of the investment is not so significant that it reasonably could affect a director's business judgment on behalf of the Company. Without the prior written approval of the Chair of the Board and the Chairperson of the Governance and Nominating Committee, a director may not accept money or benefits of any kind from a third party as compensation or payment for any advice or services that he or she may provide to a customer, supplier or anyone else in connection with its business with the Company.

XV. Outside Employment or Activities

Directors are required to disclose to the Chairperson of the Board and to the Chairperson of the Governance Committee if such director has any relationship to a competitor, supplier, or customer of the Company. Without the written approval of both the Chairperson of the Board and the Chairperson of the Governance Committee, a director shall not be employed by or serve as a director or representative in any capacity of any competitor, supplier or customer of the Company or engage in any activity that is intended to or that could reasonably be expected to advance the interests of any competitor, supplier or customer of the Company at the expense of the Company's interests.

XVI. Business Arrangements with the Company

Without the written approval of the Board Chair and the Chairperson of the Governance and Nominating Committee, a director may not participate in a joint venture, partnership or other business arrangement with the Company.

XVII. Family Members Working in the Industry

If a member of a director's Immediate Family is a competitor, customer, or supplier of the Company or is employed by a competitor, customer, or supplier, the director must disclose the situation to the Chairperson of the Board and to the Chairperson of the Governance Committee so that the Company may assess the nature and extent of any concern and how it can be resolved. Directors must carefully guard against the inadvertent disclosure of Company confidential information and their involvement in any decision on behalf of the Company that involves such other enterprise.

XVIII. Code of Conduct and Ethics

The Board has adopted a Code of Conduct and Ethics (the "Code") applicable to members of the Board and to the officers and employees of the Company. Directors are required to act at all times in accordance with the requirements of the Code. If a director is in violation of the Code, he or she must notify the Chairperson and the Chairperson of the Governance and Nominating Committee. The Governance and Nominating Committee shall then review the matter and recommend to the Board whether, in light of all the circumstances, the director should continue to serve or other action should be taken. If the Board determines that such director's continued service is not in the best interest of the Company and its shareholders, he or she shall tender his or her resignation to the Board.

XIX. Directors and Officers Liability Insurance and Indemnification

The Company will purchase reasonable directors' and officers' liability insurance for the benefit of its Board and its management. The Company will provide each director with a copy of the applicable insurance policy at any time upon request. In addition, directors and management shall be entitled to reasonable indemnification to the fullest extent permitted by Georgia law and by the Company's Bylaws.

XX. Publication of Corporate Governance Guidelines, Committee Charters, and Codes of Conduct and Ethics

The Company shall make these Guidelines, the charters of the Board's standing committees, the Code of Conduct and Ethics, and the Code of Ethics for Senior Financial Officers available on the Company's website. All such documents shall also be made available upon request as required by the listing standards of the NYSE and applicable rules of the Securities and Exchange Commission.

XXI. Communications from Security Holders

Any shareholder may contact any member of the Board by directing such communication to such member in care of the Corporate Secretary at the address of the Company (3550 Lenox Road, Atlanta, Georgia 30326). Any such correspondence received by the Company shall be forwarded to the applicable Board member by the Company.

XXII. Reporting of Concerns to Non-Employee Directors or the Audit Committee

Anyone who has a concern about the Company's conduct, or about the Company's accounting, internal accounting controls or auditing matters, may communicate that concern to the non-employee directors through the Chairperson or, if the Chairperson is not independent through the Lead Director, or to the Audit Committee through the Committee Chairperson. Such communications may be confidential or anonymous, and may be submitted in writing or reported by phone to a special address and a toll-free phone number that are published on the Company's website. Concerns relating to accounting, internal

accounting controls or auditing matters will be forwarded to the Chair of the Audit Committee. Other concerns will be forwarded to the Chairperson, or in the event the Chairperson is not independent, to the Lead Director. The Company's Code of Conduct and Ethics prohibits the Company and any of its employees from retaliating against employees and officers for raising a concern.

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