

July 29, 2014



# **BBSI Reports Second Quarter 2014 Financial Results**

## **Q2 Net Revenues Up 17% to \$151.1 Million Drives 23% Increase in Diluted Earnings per Share to \$0.98**

VANCOUVER, WA -- (Marketwired) -- 07/29/14 -- Barrett Business Services, Inc. ("BBSI" or the "Company") (NASDAQ: BBSI), a leading provider of business management solutions, reported financial results for the second quarter ended June 30, 2014.

### ***Second Quarter 2014 Financial Summary vs. Year-Ago Quarter***

- Net revenues up 17% to \$151.1 million
- Gross revenues up 18% to \$798.4 million
- Net income increased 24% to \$7.3 million
- Diluted earnings per share increased 23% to \$0.98

### ***Second Quarter 2014 Financial Results***

Net revenues in the second quarter of 2014 increased 17% to \$151.1 million compared to \$128.8 million in the second quarter of 2013.

Total non-GAAP gross revenues in the second quarter of 2014 increased 18% to \$798.4 million compared to \$675.0 million in the second quarter of 2013 (see "Reconciliation of Non-GAAP Financial Measures" below). The increase was due primarily to the continued build in the Company's co-employed client count and same-store sales growth.

Net income in the second quarter of 2014 increased 24% to \$7.3 million compared to net income of \$5.9 million in the year-ago quarter. Diluted earnings per share in the second quarter of 2014 increased 23% to \$0.98 compared to \$0.80 per diluted share in the year-ago quarter.

At June 30, 2014, the Company's cash, cash equivalents, marketable securities, and restricted securities totaled \$146.1 million compared to \$143.2 million at December 31, 2013. At June 30, 2014, the Company had no outstanding borrowings on its revolving credit facility.

### ***Management Commentary***

"The growth in our business for the second quarter of 2014 is a direct result of BBSI's continued brand maturation in the marketplace," said Michael Elich, president and CEO of BBSI. "Complemented by healthy organic growth from our existing client base and strong referral channels, we continue to drive new business and maintain our high client retention rate.

"Looking towards the second half of the year, BBSI remains well-positioned to deliver

another strong year for our shareholders, despite the client backfilling process we have undertaken. We also continue to expand and invest in our infrastructure and internal talent, which we believe will help us ultimately support a much larger, more mature company."

### ***Third Quarter 2014 Outlook***

For the third quarter of 2014, the Company expects gross revenues to increase at least 14% to range between \$870 million and \$890 million compared to \$764.1 million in the third quarter of 2013. Diluted earnings per common share in the third quarter of 2014 is expected to range between \$1.30 and \$1.35 compared to \$1.21 in the third quarter of 2013. Diluted earnings per common share in the third quarter of 2013 included a positive impact of approximately \$0.08 per common share from a more favorable tax rate compared to the estimated tax rate for the third quarter of 2014.

### ***Conference Call***

BBSI will conduct a conference call tomorrow, July 30, 2014 at 12:00 p.m. Eastern time (9:00 a.m. Pacific time) to discuss its financial results for the second quarter ended June 30, 2014. The Company's president and CEO Michael Elich and CFO James Miller will host the call, followed by a question and answer period.

Date: Wednesday, July 30, 2014

Time: 12:00 p.m. Eastern time (9:00 a.m. Pacific time)

Toll-free dial-in number: 1-888-430-8691

International dial-in number: 1-719-325-2376

Conference ID: 3575137

Please call the conference telephone number 5-10 minutes prior to the start time. An operator will register your name and organization. If you have any difficulty connecting with the conference call, please contact Liolios Group at 1-949-574-3860.

The conference call will be broadcast live and available for replay at <http://public.viavid.com/index.php?id=110019> and via BBSI's investor relations section of the BBSI website at [www.barrettbusiness.com](http://www.barrettbusiness.com).

A replay of the conference call will be available after 3:00 p.m. Eastern time on the same day through August 30, 2014.

Toll-free replay number: 1-877-870-5176

International replay number: 1-858-384-5517

Replay ID: 3575137

### ***Reconciliation of Non-GAAP Financial Measures***

In addition to the results prepared in accordance with generally accepted accounting principles ("GAAP"), the Company is disclosing non-GAAP gross revenues.

The Company reports its Professional Employer Service revenues on a net basis because it is not the primary obligor for the services provided by the Company's co-employed clients to their customers. The gross revenues and cost of revenues information below, although not in accordance with GAAP, is presented for comparison purposes and because management

believes such information is more informative as to the level of the Company's business activity and more useful in managing its operations.

| (in thousands)                 | (Unaudited)<br>Second Quarter Ended<br>June 30, |            | (Unaudited)<br>Six Months Ended<br>June 30, |              |
|--------------------------------|-------------------------------------------------|------------|---------------------------------------------|--------------|
|                                | 2014                                            | 2013       | 2014                                        | 2013         |
|                                |                                                 |            |                                             |              |
| Revenues:                      |                                                 |            |                                             |              |
| Professional employer services | \$ 759,838                                      | \$ 639,663 | \$ 1,453,764                                | \$ 1,201,146 |
| Staffing services              | 38,566                                          | 35,304     | 72,017                                      | 65,037       |
| Total revenues                 | 798,404                                         | 674,967    | 1,525,781                                   | 1,266,183    |
| Cost of revenues:              |                                                 |            |                                             |              |
| Direct payroll costs           | 672,078                                         | 568,800    | 1,285,398                                   | 1,067,538    |
| Payroll taxes and benefits     | 61,130                                          | 53,483     | 133,947                                     | 112,606      |
| Workers' compensation          | 35,344                                          | 28,958     | 67,278                                      | 54,002       |
| Total cost of revenues         | 768,552                                         | 651,241    | 1,486,623                                   | 1,234,146    |
| Gross margin                   | \$ 29,852                                       | \$ 23,726  | \$ 39,158                                   | \$ 32,037    |

A reconciliation of non-GAAP gross revenues to net revenues is as follows:

| (in thousands)                 | (Unaudited)<br>Three Months Ended June 30, |            |                  |               |                  |            |
|--------------------------------|--------------------------------------------|------------|------------------|---------------|------------------|------------|
|                                | Gross Revenue                              |            |                  |               | Net Revenue      |            |
|                                | Reporting Method                           |            | Reclassification |               | Reporting Method |            |
|                                | 2014                                       | 2013       | 2014             | 2013          | 2014             | 2013       |
| Revenues:                      |                                            |            |                  |               |                  |            |
| Professional employer services | \$ 759,838                                 | \$ 639,663 | \$ (647,335 )    | \$ (546,169 ) | \$ 112,503       | \$ 93,494  |
| Staffing services              | 38,566                                     | 35,304     | -                | -             | 38,566           | 35,304     |
| Total revenues                 | \$ 798,404                                 | \$ 674,967 | \$ (647,335 )    | \$ (546,169 ) | \$ 151,069       | \$ 128,798 |
| Cost of revenues               | \$ 768,552                                 | \$ 651,241 | \$ (647,335 )    | \$ (546,169 ) | \$ 121,217       | \$ 105,072 |

| (in thousands) | (Unaudited)<br>Six Months Ended June 30, |      |                  |      |                  |      |
|----------------|------------------------------------------|------|------------------|------|------------------|------|
|                | Gross Revenue                            |      |                  |      | Net Revenue      |      |
|                | Reporting Method                         |      | Reclassification |      | Reporting Method |      |
|                | 2014                                     | 2013 | 2014             | 2013 | 2014             | 2013 |
| Revenues:      |                                          |      |                  |      |                  |      |

|                                |               |               |                 |                 |                  |               |
|--------------------------------|---------------|---------------|-----------------|-----------------|------------------|---------------|
| Professional employer services | \$ 1,453,764  | \$ 1,201,146  | \$ (1,239,572 ) | \$ (1,025,834 ) | \$ 214,192       | \$ 175,312    |
| Staffing services              | <u>72,017</u> | <u>65,037</u> | <u>-</u>        | <u>-</u>        | <u>\$ 72,017</u> | <u>65,037</u> |
| Total revenues                 | \$ 1,525,781  | \$ 1,266,183  | \$ (1,239,572 ) | \$ (1,025,834 ) | \$ 286,209       | \$ 240,349    |
| Cost of revenues               | \$ 1,486,623  | \$ 1,234,146  | \$ (1,239,572 ) | \$ (1,025,834 ) | \$ 247,051       | \$ 208,312    |

### **About BBSI**

BBSI (NASDAQ: BBSI) is a leading provider of business management solutions, combining human resource outsourcing and professional management consulting to create a unique operational platform that differentiates it from competitors. The Company's integrated platform is built upon expertise in payroll processing, employee benefits, workers' compensation coverage, risk management and workplace safety programs, and human resource administration. BBSI's partnerships help businesses of all sizes improve the efficiency of their operations. The Company works with more than 3,000 clients across all lines of business in 23 states. For more information, please visit [www.barrettbusiness.com](http://www.barrettbusiness.com).

### **Forward-Looking Statements**

Statements in this release about future events or performance, including gross revenues and earnings expectations for the third quarter of 2014, are forward-looking statements which involve known and unknown risks, uncertainties and other factors that may cause the actual results of the Company to be materially different from any future results expressed or implied by such forward-looking statements. Factors that could affect future results include economic conditions in the Company's service areas, the effect of changes in the Company's mix of services on gross margin, the Company's ability to retain current clients and attract new clients, the availability of financing or other sources of capital, future workers' compensation claims experience, the effect of changes in the workers' compensation regulatory environment in one or more of the Company's primary markets, the collectability of accounts receivable, and the effect of conditions in the global capital markets on the Company's investment portfolio, among others. Other important factors that may affect the Company's future prospects are described in the Company's 2013 Annual Report on Form 10-K. Although forward-looking statements help to provide complete information about the Company, readers should keep in mind that forward-looking statements are less reliable than historical information. The Company undertakes no obligation to update or revise forward-looking statements in this release to reflect events or changes in circumstances that occur after the date of this release.

**Barrett Business Services, Inc.**

**Condensed Balance Sheets**

(Unaudited)

June 30,

December 31,

| (in thousands)                                                      | 2014              | 2013              |
|---------------------------------------------------------------------|-------------------|-------------------|
| <b>Assets</b>                                                       |                   |                   |
| Current assets:                                                     |                   |                   |
| Cash and cash equivalents                                           | \$ 47,869         | \$ 93,557         |
| Marketable securities                                               | 32,033            | 19,787            |
| Trade accounts receivable, net                                      | 104,008           | 85,586            |
| Prepaid expenses and other                                          | 5,283             | 3,026             |
| Deferred income taxes                                               | 8,944             | 8,929             |
| Total current assets                                                | 198,137           | 210,885           |
| Marketable securities                                               | 10,597            | 5,909             |
| Property, equipment and software, net                               | 21,786            | 20,549            |
| Restricted certificates of deposit                                  | 20,943            | 12,789            |
| Restricted marketable securities and workers' compensation deposits | 34,696            | 11,205            |
| Other assets                                                        | 3,979             | 4,165             |
| Goodwill                                                            | 47,820            | 47,820            |
|                                                                     | <u>\$ 337,958</u> | <u>\$ 313,322</u> |
| <b>Liabilities and Stockholders' Equity</b>                         |                   |                   |
| Current liabilities:                                                |                   |                   |
| Current portion of long-term debt                                   | \$ 220            | \$ 220            |
| Accounts payable                                                    | 2,435             | 3,252             |
| Accrued payroll, payroll taxes and related benefits                 | 105,710           | 92,516            |
| Income taxes payable                                                | 2,322             | 1,236             |
| Other accrued liabilities                                           | 1,081             | 313               |
| Workers' compensation claims liabilities                            | 39,069            | 35,841            |
| Safety incentives liabilities                                       | 12,718            | 13,086            |
| Total current liabilities                                           | 163,555           | 146,464           |
| Long-term workers' compensation claims liabilities                  | 83,437            | 76,603            |
| Long term debt                                                      | 4,943             | 5,053             |
| Deferred income taxes                                               | 10,392            | 10,787            |
| Customer deposits and other long-term liabilities                   | 1,967             | 1,862             |
| Stockholders' equity                                                | 73,664            | 72,553            |
|                                                                     | <u>\$ 337,958</u> | <u>\$ 313,322</u> |

**Barrett Business Services, Inc.**  
**Consolidated Statements of Operations**

| (in thousands, except per share amounts) | (Unaudited)<br>Second Quarter Ended<br>June 30, | (Unaudited)<br>Six Months Ended<br>June 30, |
|------------------------------------------|-------------------------------------------------|---------------------------------------------|
|------------------------------------------|-------------------------------------------------|---------------------------------------------|

|                                                    | 2014       | 2013      | 2014       | 2013       |
|----------------------------------------------------|------------|-----------|------------|------------|
| Revenues:                                          |            |           |            |            |
| Professional employer service fees                 | \$ 112,503 | \$ 93,494 | \$ 214,192 | \$ 175,312 |
| Staffing services                                  | 38,566     | 35,304    | 72,017     | 65,037     |
| Total revenues                                     | 151,069    | 128,798   | 286,209    | 240,349    |
| Cost of revenues:                                  |            |           |            |            |
| Direct payroll costs                               | 29,311     | 26,611    | 54,728     | 48,907     |
| Payroll taxes and benefits                         | 61,130     | 53,483    | 133,947    | 112,606    |
| Workers' compensation                              | 30,776     | 24,978    | 58,376     | 46,799     |
| Total cost of revenues                             | 121,217    | 105,072   | 247,051    | 208,312    |
| Gross margin                                       | 29,852     | 23,726    | 39,158     | 32,037     |
| Selling, general and administrative expenses       | 17,958     | 14,494    | 32,327     | 26,305     |
| Depreciation and amortization                      | 613        | 506       | 1,197      | 966        |
| Income from operations                             | 11,281     | 8,726     | 5,634      | 4,766      |
| Other income, net                                  | 106        | 110       | 196        | 197        |
| Income before taxes                                | 11,387     | 8,836     | 5,830      | 4,963      |
| Provision for income taxes                         | 4,104      | 2,950     | 2,130      | 1,626      |
| Net income                                         | \$ 7,283   | \$ 5,886  | \$ 3,700   | \$ 3,337   |
| Basic income per common share                      | \$ 1.02    | \$ 0.83   | \$ 0.52    | \$ 0.47    |
| Weighted average basic common shares outstanding   | 7,173      | 7,082     | 7,171      | 7,052      |
| Diluted income per common share                    | \$ 0.98    | \$ 0.80   | \$ 0.50    | \$ 0.45    |
| Weighted average diluted common shares outstanding | 7,421      | 7,374     | 7,444      | 7,344      |

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Source: Barrett Business Services, Inc.