

STRONG FIRST QUARTER PERFORMANCE

NET SALES

\$656MM

+3% vs. PY

OPERATING INCOME

\$28_{MM}

+233% vs. PY

EPS

\$0.21

+\$0.20 vs. PY

PET

OPERATING INCOME

\$42/MM +4% vs. PY

NET SALES

\$5 MM +18% vs. PY

GARDEN

NET SALES

\$229_{MM} +2% vs. PY

OPERATING INCOME

52MM +127% vs. PY

Q1 HIGHLIGHTS

Continued to make progress on multi-year journey to simplify business and improve efficiency

Strong eCommerce growth driven by centralized retail media efforts, new products and improved content

Held market share across Pet segment with gains in eCommerce offsetting declines in brick-and-mortar

Significantly improved safety across business units and teams driving productivity

Increased authorization under stock repurchase program by \$100 million

Home is central to life—we are Central to home