Extraordinary Shareholders' Meeting





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Shareholder **Approvals**

Provide **Management Optionality** to Finance the Company's growth by strategically accessing the Debt or the Equity Capital markets



Increase the Company's Equity by allowing us to issue up to US\$300 MM in the upcoming years



Increase the **Debt** limit for the Company from the current **US\$850 MM** to up to **US\$1,250 MM**



The approvals will allow the Company to:

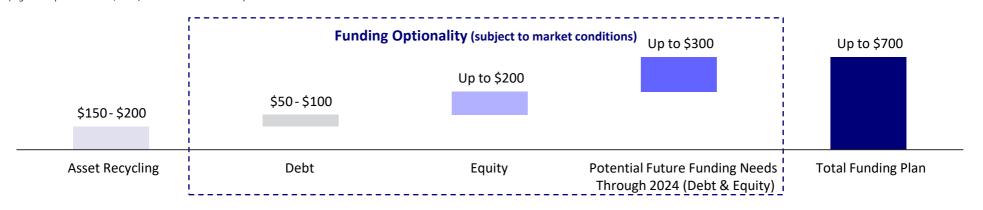
- Strategically **issue** Debt or Equity though one or more market transactions, depending on conditions
- Issue through one or more individual transactions or through the CNBV Emisor Recurrente structure
- Access the Mexican Local Market or the International Market through 144A or Reg S transactions



Financial Plan for Identified Investment Potential Opportunities

Potential Investment of US\$700 MM consistent with our Level 3 Strategy

(Figures expressed in US\$ MM, unless otherwise noted)



Our Financial Plan provides Management with flexibility and optionality while maintaining a prudent approach to leverage



Asset Recycling

- ✓ 1 out of every 3 dollars of investment under Level 3 Strategy or US\$200 MM should be funded through asset recycling program
- ✓ Successful track record of US\$109 MM portfolio divestiture at a 7.1% cap rate, equivalent to 20% above NAV



Increase in Permitted Leverage

- ✓ Increase leverage capacity by US\$400 MM from current US\$850 MM limit to US\$1,250 MM with US\$50-100 MM incremental debt in the first year
- ✓ Leverage target (i.e., 40% LTV and 6.0x ND / EBITDA) and credit ratings will be maintained
- ✓ The debt increase will be implemented gradually with thorough evaluation and approval by Management and committees



Issuance of Additional Shares

- We are requesting approval for the issuance of US\$300 MM share equivalent to keep optionality to fund growth opportunities, subject to market conditions
- ✓ We expect to initially use up to US\$200 MM (plus overallotment option)
- ✓ Potential additional equity issuance with the remaining issued shares kept in treasury will be subject to approval
- Management and investment committee will assess the ideal scenario in terms of timing and conditions for each offering

Required Shareholders' Approval



Pipeline of 11.6 million sqft Representing a Total Capex of ~US\$700 MM





Proven Track Record of Performance through Unparalleled Discipline

As a result of a consistent delivery of 5-year long-term plans...

(Figures expressed in US\$ MM, unless otherwise noted)

	2 nd Follow-on (4Q'14)	20/20 Vision (1Q'19)			
GLA (MM sqft)	16.8	30.4	1.8x	V	We doubled in size after the implementation of the Vesta 20/20 Vision
Rental Income	69	138	2.0x	• .	implementation of the vesta 20, 20 vision
NOI	67	132	2.0x	V	We delivered on our promise to deploy accretively 2015 follow-on proceeds over a span of 12 - 24 months
EBITDA	57	117	2.0x		

While on track to deliver on our Level 3 Strategy pillars of maintaining strong growth and value creation...

	2 nd Follow-on (4Q'14)	20/20 Vision (1Q'19)	2020	Vesta Level 3	VEST Level 3 (2024)
Pre-tax FFO per share (US\$)	\$0.06	\$0.13	\$0.15	17.5% CAGR	>\$0.20
NAV per share (US\$)	\$1.81	\$2.16	\$2.45	5.4% CAGR	\$3.0

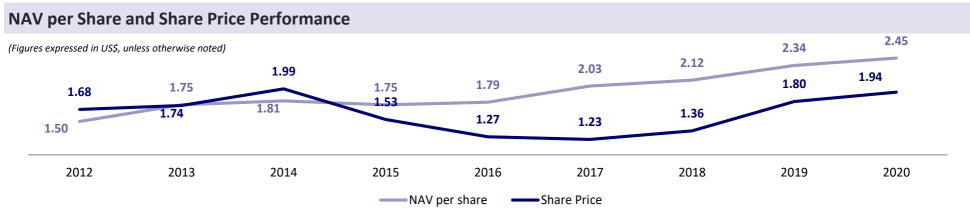


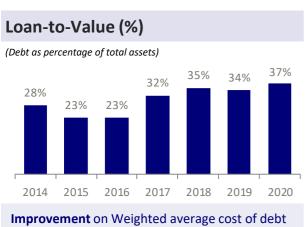
V Total return of 84.7% and CAGR of 10.6%, outperforming all our peers²



Stewards of Shareholder Value Creation through Prudent Capital Allocation

- ✓ Since the last Follow-on, we secured strategically located Land Reserves, and have invested accretively in New Developments at attractive Return on Cost
- Investments funded by Follow-on, Debt proceeds and Capital Recycling optimizing leverage from 22% to 37%.
- Neturning Capital to investors by opportunistically buying back shares and paying a consistently Growing Dividend





indebtedness from US\$307 MM to US\$840 MM



discount to NAV using our buyback plan

Sold a 1.6 MM sqft portfolio in 2019 for US\$109 MM at a cap rate of 7.1% representing a 20% premium to NAV We will actively analyze asset recycling to take advantage of the full investment cycle and accretively redeploy proceeds

 Evidence of which is the Mercado Libre contract in Guadalajara, developed on

land acquired with Recycling Proceeds

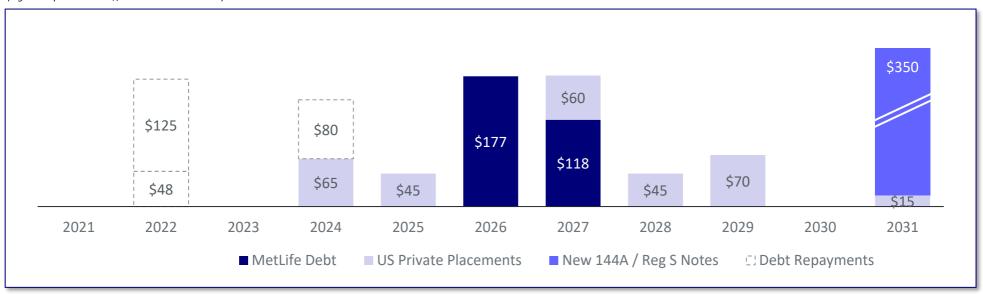
Asset Recycling

from 7.0% to 4.4%, while increasing

Optimize **Debt Portfolio** of the Company

Seeking a staggered Debt Maturity Schedule

(Figures expressed in US\$, unless otherwise noted)







Highlights



Flexibility to pursue potential Growth Opportunities as part of our Level 3 strategy

 We have seen traction during 2020 with the expansion to key logistic industrial markets such as Guadalajara and Monterrey, with blue-chip tenants as evidenced by lease agreements signed with Mercado Libre, Coppel and PepsiCo and the current development portfolio at 11.3% cap rate



Meet Increase demand for logistics space on the back of investments in fulfillment centers to support **e-commerce operations**

 E-commerce sales in Mexico grew 54% YoY in 2020, the second-fastest growth rate globally, reaching 9% of retail sales penetration, still below other emerging and developed markets



Meet Increase in demand for light manufacturing real estate as a result of the ratification of USMCA trade agreement and nearshoring opportunities arising from China and U.S. government trade policies

Deliver **Profitable Growth** through efficient **Capital Allocation** decisions, with the goal of reaching **NAV** per Share of **US\$3.0** and pre-tax **FFO** of **US\$20** cents by 2024





Thank you!

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