

Armstrong Flooring Supplier Principles

Armstrong Flooring, Inc. is committed to conducting business in an ethical and responsible manner, and we expect our suppliers to share this commitment. In this spirit, we have established these Supplier Principles (the “Principles”) to define the key expectations and standards we have regarding the conduct and operations of our suppliers. The Principles are meant to act as a reference during our selection and retention of suppliers that provide goods or services supporting our operations worldwide. We expect each of our suppliers to operate its business in an ethical and responsible manner as defined in the [Armstrong Flooring Code of Business Conduct](#), as well as adhere to these expectations and standards.

Supplier Definition:

“Supplier” means any organization, person or entity (and any subsidiaries or affiliates of such organization, person or entity) that provides goods or services to Armstrong Flooring.

Expectations and Standards:

1. Compliance with Laws

Suppliers must comply with applicable governmental laws, rules and regulations. This includes, but is not limited to, applicable laws, rules and regulations relating to environmental protection, anti-corruption, antitrust, fair competition, fair trade practices, employment and labor practices, and occupational health and safety. Without limiting the foregoing, Suppliers must comply with the U.S. Foreign Corrupt Practices Act, ILO Standards and other comparable laws, as applicable to their operations.

2. Environmental Practices

Armstrong Flooring is committed to the goal of sustainability and eliminating its negative impact on the environment. To that end, Armstrong Flooring seeks relationships with Suppliers that have a formal environmental management policy and are committed to continuous improvement of environmental performance. Suppliers are expected to:

- Comply with environmental laws, rules and regulations applicable to their operations;
- Ensure the safe handling and disposal of hazardous and toxic substances;
- Properly manage waste (including, but not limited to, solid waste, liquid waste, wastewater and hazardous waste) in accordance with applicable laws, rules and regulations;
- Properly manage airborne emissions as required by applicable laws, rules and regulations;

- Conduct their operations in ways that reduce or minimize the impact on the environment; and
- Maintain sufficient knowledge of input materials and components to ensure they were obtained from permissible sources, in compliance with applicable laws, rules and regulations.

Suppliers are encouraged to:

- Set goals to reduce the environmental impacts of their operations, goods and services;
- Reduce or eliminate all forms of waste (including, but not limited to, solid waste, wastewater, emissions and non-renewable energy use);
- Use environmentally preferable input materials and components; and
- Provide product Life Cycle Assessments and sufficient ingredient disclosure to support Armstrong Flooring transparency initiatives, where appropriate.

3. Occupational Health and Safety

Suppliers must provide their employees with a safe and healthy working environment. Suppliers are expected to provide appropriate occupational health and safety training for employees, and maintain appropriate health and safety measures that are designed to prevent work-related employee injury or illness.

4. Employment and Labor Standards

Suppliers must not discriminate in their hiring and employment practices on the basis of race, color, religion, national origin, political affiliation, marital status, pregnancy, age, disability, gender, gender identity, sexual orientation or any basis prohibited by law.

Suppliers must not directly, or indirectly through a third party, employ child labor or forced labor (whether in the form of prison labor, slave labor, bonded labor, trafficked labor or otherwise). Suppliers must acknowledge their employees' lawful right to freedom of association and rights under applicable law to choose collective bargaining representatives, if desired. Suppliers are expected to provide their employees with a work environment that is free from sexual, physical, psychological or verbal harassment or abuse. Suppliers are expected to provide employees with compensation in compliance with laws, pay a fair wage for work performed, provide remuneration for all overtime hours worked, and have reasonable work hours that reflect legal norms.

5. Conflicts of Interest

Conflicts of interest, both in practice and in appearance, run counter to fair treatment and good procurement practices. Suppliers must be aware that Armstrong Flooring employees are directed to avoid any relationship,

influence or activity that might impair their ability to make objective business decisions. Suppliers are expected to respect these limitations placed on Armstrong Flooring employees, and refrain from offering or giving our employees gifts or other favors that they may not accept. In this regard, gifts of nominal value and normal amenities and entertainment which cannot reasonably be expected to result in influence of sound decision-making are not precluded by this policy. Excessive business entertainment should be avoided. Bribes, kickbacks, and similar payments are strictly prohibited.

6. Subcontractors and Upstream Suppliers

Suppliers are expected to make reasonable efforts to hold their subcontractors and upstream suppliers accountable to these Principles.

Monitoring and Compliance:

Armstrong Flooring or its representatives may engage in monitoring activities to assess whether a Supplier was or is adhering to these Principles. Such activities may include, but not be limited to, supplier audits; inspections of the Supplier's facilities, key processes and its supply chain; requests for information; use of questionnaires; review of publicly available information; or other measures that Armstrong Flooring determines are reasonable to assess the Supplier's conformance with these Principles. Any nonconformance with these Principles may jeopardize the Supplier's business relationship with Armstrong Flooring, up to and including termination of the supply relationship.