#### BOARDWALKTECH SOFTWARE CORP.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

# AS AT AND FOR THE 3 MONTHS ENDED JUNE 30, 2018 DATED: AUGUST 29, 2018

This Management's Discussion and Analysis ("MD&A") for the three months ended June 30, 2018 provides detailed information on the operating activities, performance and financial position of Boardwalktech Software Corp. ("Boardwalk" or the "Company"). This discussion should be read in conjunction with the Company's audited annual consolidated financial statements and accompanying notes. The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") and are reported in U.S. dollars, unless otherwise stated. The information contained herein is current to August 29, 2018, unless otherwise stated.

The Company's fiscal year commences April 1st of each year and ends on March 31st of the following year. The Company's fiscal year, which will end on March 31, 2019 is referred to as "current fiscal year", "fiscal 2019", "FY19" or using similar words. The previous fiscal year, which ended on March 31, 2018, is referred to as "previous fiscal year", "fiscal 2018", "FY18" or using similar words.

In this document unless otherwise specified, "we", "us", "our", "Company" and "Boardwalk" all refer to Boardwalktech Software Corp. collectively with its subsidiaries. The content of this MD&A has been approved by the Board of Directors, on the recommendation of its Audit Committee.

#### CAUTION REGARDING FORWARD LOOKING INFORMATION

Certain statements in this MD&A which are not historical facts constitute forward-looking statements or information within the meaning of applicable securities laws ("forward-looking statements"). Such statements include, but are not limited to, statements regarding Boardwalk's projected revenues, gross margins, earnings, growth rates, the impact of new product design wins, market penetration and product plans. The use of terms such as "may", "anticipated", "expected", "projected", "targeting", "estimate", "intend", "believes", and similar terms are intended to assist in identification of these forward-looking statements. Readers are cautioned not to place undue reliance upon any such forward-looking statements. Such forward-looking statements are not promises or guarantees of future performance and involve both known and unknown risks and uncertainties that may cause Boardwalk's actual results to be materially different from historical results or from any results expressed or implied by such forward-looking statements. Accordingly, there can be no assurance that forward-looking statements will prove to be accurate and readers are therefore cautioned not to place undue reliance upon any such forward-looking statements.

Factors that could cause results or events to differ materially from current expectations expressed or implied by forward looking statements contained herein include, but are not limited to: our history of losses and the risks associated with not achieving or sustaining profitability; the Company's dependence on a limited number of customers for a substantial portion of revenues; fluctuating revenue and expense levels arising from changes in customer demand, sales cycles, product mix, average selling prices, manufacturing costs and timing of product introductions; risks associated with competing against larger and more established companies; competitive risks and pressures from further consolidation amongst competitors, customers, and suppliers; market share risks and timing of revenue recognition associated with product transitions; risks related to intellectual property, including third party licensing or patent infringement claims; the loss of any of the Company's key personnel could seriously harm its business; risks associated with adverse economic conditions; delays in the launch of customer products; price re-negotiations by existing customers; legal proceedings arising from the ordinary course of business; ability to raise needed capital; ongoing liquidity requirements; and other risk factors discussed in the filing statement of the Company dated May 30, 2018. All forward-looking statements are qualified in their entirety by this cautionary statement. Boardwalk is providing this information as of the current date and does not undertake any obligation to update any forward-looking statements contained herein as a result of new information, future events or otherwise except as may be required by applicable securities laws.

Risks relating to the Company include, but are not limited to, the following:

- the Company has a history of losses and may not achieve profitability in the future;
- the Company has historically received a substantial portion of its revenue from a limited number of customers;
- the Company expects its operating results to continue to fluctuate;
- the Company faces intense competition and expects continued market competition in the future;
- assertions by third parties of infringement by Boardwalk of, or of Boardwalk' failure to protect, their intellectual property rights could result in significant costs and cause Boardwalk' operating results to suffer;
- the Company may have difficulty accurately predicting revenue for the purpose of appropriately budgeting and adjusting its expenses.
- the loss of customers could affect the Company's financial returns and future plans;
- the Company's customers may cancel future subscriptions that can adversely impact future recurring revenue;
- the Company may be unable to generate funds required to meet its funding requirements, and may need to raise additional funds;
- changes in industry standards or technology could impede the sale of Boardwalk's products;
- the loss of any of the Company's key personnel could seriously harm its business;
- the pattern of customer product ramps as they shift from legacy products to new products based on our more advanced designs could affect both the amount and timing of revenue recognized by the Company;
- the Company's failure to maintain compliance with applicable regulations in certain geographies or other jurisdictions may force it to cease distribution in those areas;
- the majority of the Company's operating expenses are denominated in U.S. dollars and Indian Rupee, therefore, the Company's earnings are impacted by fluctuations in exchange rates between the U.S. dollar and other currencies; and
- the Company may be involved in legal proceedings from time to time; arising in the ordinary course of its business and such proceedings may affect the Company's financial position, results of operations or cash flows.

#### FINANCIAL HIGHLIGHTS

Revenues for the first quarter of FY19 totaled \$1.0 million, an 8% decrease from \$1.1 million of revenue in the first quarter of last year, primarily due to a \$0.2 million decline in revenue from professional services as part of our strategy to shift our focus to recurring software subscription sales of our Blockchain Platform while new and recurring revenue from software subscriptions and services increases in both absolute and relative terms.

Approximately 70% of revenue in the first quarter of FY19 came from new and recurring software subscription licenses, with the remainder of revenue was derived from professional services. This contribution from software subscription license is up from 55% in the first quarter of FY18. The Company expects this level of revenue contribution from new and recurring software subscription licenses and services to continue to increase, as bookings continue to rise from the Company's recently implemented sales force expansion and new go-to-market campaign.

Gross margin for first quarter of FY19 was 85.4%, a 0.6%-point increase from the previous year's level of 84.8%, primarily due to a better product mix from a higher percentage of license and subscription revenue. Beginning this quarter, the Company reclassified a portion of consulting expenses from operating expenses to cost of sales (\$7,500 in 1Q19; \$5,000 in 1Q18; or impact to margins of 4.5% and 4.9%, respectively).

IFRS comprehensive loss for first quarter of FY19 was \$(9.3) million, or a loss of \$(1.46) per basic and diluted share. This is compared to a loss of \$(0.5) million in first quarter of FY18, or \$(0.13) per basic and diluted share. Most of this year-over-year change was due to one-time expenses or non-cash charges associated with the Company's equity and debt financing activities which closed in the quarter. Total operating expenses in first quarter of FY19 were \$1.7 million, a \$0.4 million increase from \$1.2 million in the same quarter last year, due to new hires and higher expenses for our new direct sales infrastructure and incurred higher professional and G&A expenses associated with the Company going public on the TSX-V.

Non-IFRS net loss for the first quarter of FY19 (as defined in the Non-IFRS Financial Measures section) totaled \$(0.7) million, or a loss of \$(0.12) per basic and diluted share, versus a \$(0.5) million non-IFRS loss in first quarter of FY18, or a loss of \$(0.12) per basic and diluted share. This year-over-year change reflects incremental costs associated with the Company's reverse takeover transaction along with investments in new experienced sales hires and new marketing programs expected to result in new customers/bookings and higher revenues in future periods.

# **Evaluation of Prior Valuation**

During the course of the preparation of its condensed interim consolidated financial statements, Boardwalktech management, through discussions with its auditors MNP LLP, became aware of potential errors in the accounting treatment of certain Financial Instruments, related to prior loans and warrants with SQN Venture Partners, and whether these warrants should have been accounted for as liabilities or equity. The warrants in question were converted into common shares upon close of the Company's reverse merger transaction, and no longer exist. Boardwalktech concluded that it would be prudent to undertake a further independent review of the prior financial results for fiscal years ending March 31, 2018, 2017, and 2016 which had previously been audited by MNP LLP. At this time, based on an assessment conducted by management, the Company believes these errors do not have a material impact on comparative figures and do not affect the financial health of the business.

More specifically, these potential non-cash valuation errors came from loans and two subsequent amendments to those loans conducted with SQN Venture Partners between March 1, 2016 and December 13, 2017. Further, it was discovered that certain warrants issued in connection with those loans and amendments had ratchet provisions which should have prevented them from being recognized as equity instruments. Boardwalk as of the filing of this interim report and its initial review, has determined the following; that:

- These errors did not impact cash during any of the periods in question;
- These errors were not the result of any internal control issues;
- These errors did not impact any matters relating to the capital structure of the Company or its outstanding securities; and,
- These errors did not impact the removal of Boardwalk's prior Going Concern disclosures following the completion of its reverse takeover transaction with Wood Composite Technologies Inc.

## SELECTED CONSOLIDATED FINANCIAL INFORMATION

The following table sets forth selected financial information derived from the Company's unaudited interim consolidated financial statements for the three-month periods ended June 30, 2018 and June 30, 2017. The selected financial information was prepared in accordance with IAS 34 in a manner consistent with the Company's annual financial statements. The following information should be read in conjunction with these statements and the accompanying notes.

	for Three Month Period Ended		
in thosands of U.S. dollars	June 30,	June 30,	
	<u>2018</u>	<u>2017</u>	
Revenue	\$1,009	\$1,093	
Cost of Sales	147	166	
Gross Profit	\$862	\$927	
Operating Expenses	1,677	1,231	
Operating Income/(Loss)	(\$815)	(\$304)	
Other Income and Expenses	(8,500)	(205)	
Net Income/(Loss)	(\$9,315)	(\$510)	
Income (Loss) per share			
Basic	(\$1.46)	(\$0.13)	
Diluted	(\$1.46)	(\$0.13)	

in thosands of U.S. dollars Current assets	as at June 30, <b>2018</b>		as at March 31, <b>2018</b>	
Cash	\$	3,683	\$	92
Account and other receivables		798		551
Prepaid expenses and deposits		61		102
Deferred financing costs		-		805
Total current assets	\$	4,542	\$	1,551
Total non-current assets		9		5
<b>Total assets</b>	\$	4,551	\$	1,555
Current liabilities  Account payables and accrued liabilities Deferred revenue Deferred mangment compensation Current portion of Term loan Total current liabilities Non-current liabilities	\$ 	934 1,436 270 1,467 4,108 4,058	\$ \$ \$	1,190 1,543 - 3,704 6,438
Total Liabilities and Shareholders' Equity	\$	4,551	\$	1,555

#### NON-IFRS FINANCIAL MEASURES

In addition to disclosing results in accordance with IFRS as issued by the International Accounting Standards Board ("IASB"), the Company also provides supplementary non-IFRS financial measures, disclosed as a supplement to financial results in order to provide a further understanding of Boardwalk's results of operational performance from management's perspective. In particular, Boardwalk uses EBITDA and non-IFRS measures to highlight trends in its core business that may not otherwise be readily apparent solely from IFRS measures. Boardwalk management uses such non-IFRS measures in order to facilitate operating performance comparisons from period to period, prepare annual operating budgets and assess Boardwalk's ability to meet its future capital expenditure and working capital requirements. Boardwalk believes that securities analysts, investors and other interested parties frequently use non-IFRS measures (including EBITDA metrics) in the evaluation of issuers.

Non-IFRS net income (loss) is defined as total comprehensive income (loss) before share-based transaction expense, exchange difference related to translating foreign operations, unrealized currency gains/losses and non-recurring or one-time items such as: share offering costs, listing fees, one-time adjustments on preferred stock valuations, loan origination fees, and fair value adjustments on warrant liability. Non-IFRS net income (loss) does not have any standardized meaning prescribed by IFRS and is not necessarily comparable to similar measures presented by other companies. Non-IFRS net loss from operations should not be considered in isolation or as a substitute for comprehensive loss prepared in accordance with IFRS.

Boardwalk believes that those one-time expenses accounted for during the Company's reverse takeover transaction in the first quarter of FY19, (such as agent fees, escrow fees, listing fees, origination fees, etc.) and non-cash valuation charges are adjustments that should be made to give a more accurate reflection of the Company's operating efficiency.

Boardwalk has provided a comparison of comprehensive income (loss) to non-IFRS measures in the following table:

Non-IFRS Net Income (Loss)	for Three Month Period Ended	
in thosands of U.S. dollars	June 30,	June 30,
	2018	2017
Comprehensive Income (Loss) for the Period	(\$9,315)	(\$510)
<u>Adjustments:</u>		
Stock based compensation expense	3,452	0
Warrant Expense	(19)	0
Listing Expenses	699	0
Deferred financing cost paid	445	0
Extinguishment of Debt	3,605	0
Loan Origination Fees	212	15
Deferred compensation	270	0
<u>Total Adjustments</u>	8,665	15
Non-IFRS Net Income (Loss)	(\$650)	(\$495)
Non-IFRS Income (Loss) per share:		
Basic	(\$0.10)	(\$0.12)
Diluted	(\$0.10)	(\$0.12)

### **OVERVIEW**

#### **Our Company**

Boardwalk designs and sells industry leading enterprise software solutions. Founded in 2004, the Company has over 70 employees primarily at its Cupertino, California headquarters and its wholly owned-subsidiary operation in Mumbai, India. Through its extensive data management/database technology expertise, Boardwalk was first to market in 2005 with a proprietary and patented positional, cell data management technology (aka "digital ledger") - what is now commonly called a 'blockchain'-- which addresses the digital transformation issues companies face when working with multiple parties and (as an example) exchanging information using spreadsheets. The Company's solutions resolve two enterprise business problems, whereby multiple users need secure simultaneous access to the same data in a relational database environment which did not support concurrent access as record objects are locked while being edited. The other enterprise problem of interest was the chaining of transactions in a database to support versioning and change management. Concurrent with the Company's initial go-to-market activities, a patent was filed to protect the IP associated with versioned sharing, consolidating, and reporting enterprise information. Also, in 2014 the Company applied for a patent to protect the IP associated with cell-based data management. Boardwalk's revenue comes primarily from the sale of new and recurring license subscription agreements, maintenance, and service contracts. Boardwalk's customers include 23 companies in the Fortune 500.

On June 11, 2018, Boardwalk began trading on the TSX Venture Exchange under the symbol 'BWLK'.

#### **Products and Solutions**

The Boardwalk Enterprise Blockchain (BEB) is a complete enterprise blockchain platform, which enables customers to utilize enterprise quality applications built using patented digital ledger blockchain data management technology. BEB's tools can be used to build and maintain applications with multiple internal or external users working in Excel or any other user interface such as a web form or mobile environment. The Company's software supports a dynamic, smart contract-enabled information exchange that combines BEB's temporal data management and enterprise integration environment with blockchain's digital ledger-based trust and validation capabilities. The result is a private permissioned enterprise blockchain that supports multi-party transactions and consensus models.

## **Growth Strategy**

Boardwalk's objective is to be the leading provider of total blockchain solutions for global enterprise customers of any size. Elements key to this strategy include:

- expand our network of direct and reseller sales channels;
- broader adoption of Boardwalk's solutions by new markets and new customers;
- greater penetration of our existing customer base;
- expand internationally;
- introduction of new features & capabilities
- extending our blockchain technology into an end-to-end operating system solution;

## **Sales and Distribution**

Boardwalk uses both a direct sales model and a channel partner sales model where "blockchain" interest creates a unique go-to-market opportunity for the Boardwalk Enterprise Blockchain (BED) solution. For direct sales, the Company uses regional sales representatives paired with a Sales Development Representative (SDR) who will guide lead development, with sales reps on a standard back-end weighted commission plan while the SDR will have a base salary plus variable compensation. Boardwalk is also growing its existing channel partner sales program by recruiting new channel partners that can build and manage solutions for their clients leveraging Boardwalk and the Boardwalk Enterprise Blockchain solution, based on a contracted reseller program and commission. Deployment and professional services will be mainly handled by the channel partner.

Boardwalk offers the Boardwalk Enterprise Blockchain (BEB) based on annual subscriptions, with gates built around multiple blockchain applications and scales of data. Boardwalk engages enterprise clients with an annual subscription for the BEB and includes all platform capabilities including:

- BEB Digital Ledger Server;
- BEB Design Studio;
- BEB Integration Framework;
- BEB Smart Contract engine;
- BEB APIs; and
- BEB Virtual Machines (Nodes).

# COMPOSITION OF REVENUE, EXPENSES AND OTHER INCOME/ (EXPENSE)

#### Revenue

Boardwalk derives its revenues from two sources: (1) software subscription revenues, which are comprised of new and renewal subscription fees from customers accessing the Company's Boardwalk Application Engine (BAE) or the Boardwalk Enterprise Blockchain (BEB) platform cloud services, certain hosting on dedicated servers, and from customers paying for additional services beyond the standard support that is included in the basic subscription fees; and (2) related professional services such as consulting, application development, quality assurance (QA), application delivery, and training. New revenue is defined as newly signed contracts during the reporting period for license subscriptions, while recurring or renewal revenue are revenue streams that have been extended from periods.

The Company recognizes revenue when all of the following conditions are met:

- there is persuasive evidence of an arrangement;
- the service has been or is being provided to the customer;
- the amount of fees to be paid by the customer is fixed or determinable; and,
- the collection of the fees is reasonably assured.

The Company's subscription service arrangements are non-cancelable and do not contain refund-type provisions.

Software Subscription and Services Revenue

Subscription and support revenues are generally set on an annual renewal basis and recognized ratably over the 12-month term beginning on the commencement date of each contract, which is the date the Company service is made available to and/or acceptance by customers. Amounts that have been invoiced are recorded in accounts receivable and in deferred revenue or revenue, depending on whether the revenue recognition criteria have been met.

## Professional Services

The Company's professional services consist primarily of customer direct consulting/delivery services and ad hoc engagements where the Company's experts consult and write specific applications that run on the Boardwalk Application Engine (BAE) or Boardwalk Enterprise Blockchain (BEB) platforms enabling and automating business collaboration and multi-party information exchange.

These revenues are recognized as the services are rendered, using either a milestone method or ratable method. The milestone method for revenue recognition is used for fixed price contracts when there is uncertainty on timing at the date the contract is entered into, whether the milestone(s) will be achieved. Revenue under the milestone method is recognized only when the milestones are distinct, achieved and accepted by the customer. Revenue for other non-milestone based professional service contracts is recognized on a ratable basis over the contract term for services rendered.

#### Cost of sales

Cost of subscription and support revenues primarily consists of expenses related to delivering our service and providing support and the costs of data center capacity fees and hosting, including direct expenses from our India subsidiary. We allocate overhead such as information technology infrastructure, rent and occupancy charges based on headcount. Employee benefit costs and taxes are allocated based upon a percentage of total compensation expense. As such, general overhead expenses are reflected in each cost of revenue and operating expense category. Cost of professional services and other revenues consists primarily of employee-related costs associated with these services, including stock-based expenses, the cost of subcontractors, certain third-party fees and allocated overhead.

# **Operating expenses**

## Research and development

Research and development expenses primarily consist of personnel costs, non-recoverable engineering costs related to research, development, design and testing of a new software products or services – including periodic upgrades to our platform(s), product updates, and new feature innovations.

## Selling, general and administrative

Selling, general and administrative expenses primarily consist of costs of personnel, accounting and legal fees, patent costs, information systems costs, sales commissions, costs for trade shows and marketing development programs, as well as depreciation, allocated facilities expenses, and stock-based compensation expense. Our costs related to personnel, facilities, sales commissions, trade shows and marketing development programs are predominately denominated in U.S. dollars. Given our TSXV listing efforts, we do incur financing, accounting, and legal cost that are denominated in Canadian dollars. Accordingly, the reported costs in U.S. dollars vary based on the exchange rate between the U.S. dollar and the Canadian dollar.

#### Other income (expense)

Other income (expense) consists of finance costs and finance income. Given the Company's reverse takeover transaction, other expenses included a large number of fees and expenses incurred during that process and non-cash valuation adjustments on certain financial instruments and capital account conversions. Finance costs also include loan origination fees and interest expense on our outstanding debt.

On December 13, 2017, Boardwalktech, Inc. entered into a Forbearance and Second Amendment to its original Loan and Security Agreement, dated February 1, 2016, with its primary lender, SQN Venture Income Fund, L.P. ("SQN") Under this amendment, the lender agreed to forbear from exercising those remedies as a result of any existing defaults, in exchange for the extension of additional credit and other changes. As part of this Amendment, SQN received an additional 481,883 warrants of Boardwalktech, Inc., all of which were converted into common shares of the Company as part of its reverse takeover transaction with Wood Composite Technologies Inc.

On June 15, 2018, Boardwalktech, Inc. entered into a Fourth Amendment to its original Loan and Security Agreement, dated February 1, 2016, with SQN. The maturity date of the loan, bearing a principal amount of \$5.8 million, was extended to December 1, 2021, payable in 42 monthly principal and interest payments, including an extra penalty free principal payment allowed on the first installment. This Amendment included a \$1.5 million repayment from proceeds of the financing undertaken in connection with the Company's reverse takeover transaction. While the loan contains certain prepayment penalties, there were no new additional warrants received by SQN.

Finance income includes investment income on cash and cash equivalents and available-for-sale financial investments. Increases and decreases in market value of available-for-sale financial investments are included in other comprehensive income until realized.

#### **Current and Deferred Tax for the Period**

Current and deferred tax are recognized in profit or loss, except when they relate to items that are recognized in other comprehensive income (loss) profit or directly in equity, in which case the current and deferred tax are also recognized in other comprehensive income (loss) profit or directly in equity respectively.

#### **CURRENT PERIOD OPERATING RESULTS**

#### Revenue

	for Three Month Period Ended		
in thosands of U.S. dollars	June 30,	June 30,	
	<u>2018</u>	<u>2017</u>	
Software Subscriptions and Service	\$711	\$597	
Professional Services	298	496	
<b>Total Revenue</b>	\$1,009	\$1,093	

## Q1 Fiscal 2019 compared to Q1 Fiscal 2018

Revenues for the first quarter of FY19 totaled \$1.0 million, an 8% sequential decrease from \$1.1 million of revenue in the first quarter of last year, primarily due to a \$0.2 million decline in revenue from professional services as part of our strategy to shift the execution of this application delivery work while new and recurring revenue from software subscriptions and series increases in absolute and relative terms

Approximately 70% of revenue in the first quarter of FY19 came from new and recurring software subscription licenses and service, with the remainder of revenue derived from professional services. This is up from 55% in the first quarter of FY18. The Company expects this level of revenue contribution from new and recurring software subscription licenses and services to continue to increase as bookings continue to rise from the Company's recently implemented sales force expansion and new go-to-market campaign.

### **Gross Margin**

Our revenue, cost of sales, and gross margin for the fiscal periods indicated are as follows:

	for Three Month Period Ended		
in thosands of U.S. dollars	June 30,	June 30,	
	2018	2017	
Revenue	\$1,009	\$1,093	
Cost of Sales	147_	166	
Gross Margin \$	\$862	\$927	
Gross Margin %	85.4%	84.8%	

## Q1 Fiscal 2019 compared to Q1 Fiscal 2018

Gross margin for first quarter of FY19 was 85.4%, a 0.6%-point increase from the previous year's level of 84.8%, primarily due to a better product mix from higher percentage of license and subscription revenue. Beginning this quarter, the Company reclassified a portion of consulting expenses from operating expenses to cost of sales.

We expect our gross margins in future quarters to hold relative constant to or improve from levels recognized in recent quarters, but may fluctuate period-to-period due to a variety of factors, including the average prices of our products

and services, our product mix, the timing and pass-through of cost reductions to our customers, as well as the timing of signing and entering into development agreements.

## **Operating Expenses**

The following table provides an analysis of the Company's operating expenses as a percentage of total revenue.

	for Three Month	Period Ended
figures in U.S. dollars, thousands	June 30,	June 30,
	2018	2017
Operating Expenses	\$1,677	\$1,231

# Q1 Fiscal 2019 compared to Q1 Fiscal 2018

Total operating expenses in first quarter of FY19 were \$1.7 million, a \$0.4 million increase from \$1.2 million in the same quarter last year, due to new hires and higher expenses for our new direct sales/reseller infrastructure and incurred higher professional and G&A expenses associated with the Company's reverse takeover transaction. As a percentage of revenue, research and development costs is expected to fluctuate from one quarter or period to another, but we do not expect any significant increases in R&D spending, as a percentage of revenue in order to meet our revenue and strategic plans in the next 12 months. The Company continues to invest in and develop both new upgrades to our platform and new updates, and thus expects overall R&D spending to increase in absolute dollars but decrease as of percentage of total revenue.

We plan to expand the size of our sales and marketing organizations through additional expenditures, to enable us to support additional customers, as while we expand into existing and new markets. We also plan to continue to expand our domestic and international sales and marketing activities, while we build brand awareness. Overall, we expect our selling, general and administrative expenses to increase in absolute dollars, but longer term to generally decrease as a percentage of revenue, as our investments in SG&A translate into higher sales.

We note that there is a lag between the investment in new SG&A costs (such as the hiring of new direct and reseller sales personnel) and new design wins and the revenue generated from those expenses – though the timing of that lag may vary by markets.

## Other Income (Expense)

The breakdown of other income and expense is as follows:

	for Three Month	hree Month Period Ended	
figures in U.S. dollars, thousands	June 30,	June 30,	
	2018	2017	
Other Income (Expense), net	(\$8,500)	(\$205)	
Currency gain (Losses)	<u> </u>		
Other Income (Expense), net	(\$8,500)	(\$205)	

# Q1 Fiscal 2019 compared to Q1 Fiscal 2018

Other income for the first quarter of FY19 \$(8.5) million, a \$8.3 million increase in expenses from the \$(0.2) million level recognized in the first quarter of FY18. This large increase consisted of \$3.6 from the extinguishment of debt (triggered by a preference success fee in the Second Amendment of the SQN loan), a \$1.5 million repayment of debt on the new Fourth Amendment, \$0.26 million of interest paid on that debt, \$0.7 million of listing expenses associated with the reverse takeover, \$3.5 million of share-based compensation (granting of RSUs in place of rescinded options), and \$0.3 million of deferred compensation triggered by the Company's successful financing. With the exception of

future monthly interest payments on the Company's long-term debt, the remaining Other Expenses are considered to be one-time impacts to comprehensive income.

#### LIQUIDITY AND CAPITAL RESOURCES

Historically, the Company has financed its operations primarily through the sale of equity securities, debt, and cash from operating activities.

### Cash and cash equivalents

As at June 30, 2018, the Company's cash and cash equivalents increased to \$3.7 million from the \$0.1 million level at the end of our prior fiscal year ending March 31, 2017. The first quarter of FY19 ending balance reflects net proceeds from the Cdn\$10.1 million (US\$7.9 million) of subscription receipt proceeds held in escrow, since February 28, 2018, and release upon completion of the Company's reverse takeover process.

## Working capital

Working capital represents the Company's current assets less its current liabilities. The Company's net working capital balance improved and turned positive during the three-month period ending June 30, 2018 to \$0.4 million, from a \$(4.9) million level as at March 31, 2018. This improvement was primarily due to the Company's financing, a refinancing of the Company's debt which decreased the current liability of the Term loan by \$2.2 million, offset partially by a \$0.2 million increase in trade payables, a \$0.2 million increase in trade receivables, a \$0.8 million reduction in deferred financing costs paid, and a \$0.1 million increase in deferred revenue.

in thosands of U.S. dollars	t June30, <b>2018</b>	as at	March31, <b>2018</b>
CurrentAssets	\$ 4,542	\$	1,551
Current Liabilities	4,108		6,438
Working Capital	\$ 434	\$	(4,887)

The Company expects working capital to improve further over time, as revenue growth occurs. While the Company plans to keep its targeted collection days in-line with its payment terms, aggregate trade receivables level should increase in absolute dollars as revenue levels grow.

The following table shows our cash flows from operating activities, investing activities and financing activities for the periods indicated.

Cash inflows (outflows) by activity:	for Three Month Period Ended		
in thosands of U.S. dollars	June 30,	June 30,	
	<u>2018</u>	<u>2017</u>	
Operating Activities	(\$1,858)	(\$275)	
Investing Activities	(4)	(3)	
Financing Activities	5,452	340	
Net Inflows (outflows)	<u>\$3,591</u>	<u>\$62</u>	

## Cash Flows Used in Operating Activities

Cash flows applied to operating activities primarily consist of our net loss adjusted for non-cash expenses and for changes in working capital items. Non-cash adjustments generally include depreciation, share-based compensation expense, and fair value adjustments on warrant liabilities. Working capital adjustments generally include changes in

accounts receivable, which will increase as revenue increases, deferred revenue, and changes to accounts payable as we purchase more goods and services from suppliers to support such growth.

# Q1 Fiscal 2019 compared to Q1 Fiscal 2018

During the three-month period ending June 30, 2018, the cash usage from operating activities was \$1.9 million compared to \$0.3 million of usage during the same period last year. Non-cash adjustments to net loss included \$3.5 million of stock-based compensation expenses, a \$3.6 million extinguishment of debt charge (from a success fee in the SQN loan, triggered upon completion of the subscription receipt financing completed in connection with the Company's reverse takeover transaction), \$0.7 million of listing expenses, \$0.3 million of deferred compensation, partially offset by a \$0.3 million increase in payable and accrued liabilities, a \$0.1 million increase in deferred revenue, along with a \$0.3 million change from account and other receivables.

## Cash Flows from Investing Activities

Net cash out flows from investing activities resulted from purchases and disposals of property, plant and equipment, and intangible assets such as third party licensed intellectual property, to support product development, facilities expansion and general growth.

# Q1 Fiscal 2019 compared to Q1 Fiscal 2018

Net cash outflows from investing activities during the three-month period ending June 30, 2018 was \$0.4 million, which consisted almost entirely from the purchase of new computer equipment.

## Cash Flows from Financing Activities

# Q1 Fiscal 2019 compared to Q1 Fiscal 2018

Net cash inflows from financing activities during the three-month period ending June 30, 2018 was \$5.5 million. This primarily consisted of \$6.8 million of net proceeds from the issuance of common shares (gross proceeds of Cdn\$10.1 million, or US\$7.9 million, from subscription receipts held in escrow, since February 28, 2018, and release upon close), plus \$0.4 million of deferred financing costs previously paid; partially offset by \$1.8 million in payments on the Company's long-term debt (including a \$1.5 million repayment upon close of the SQN Fourth Amendment, and an extra penalty free principal prepayment on the new loan), as the Company was able to extend its credit agreement with its primary lender SQN.

### Liquidity and Cash Resource Requirements

We believe that our \$3.7 million of cash and cash equivalents at June 30, 2018, our existing credit lines, and expected cash flow from operations will be sufficient to fund our projected operating requirements for at least the next 12 months. However, we may need to obtain additional financing to pursue our business strategy, develop new products, respond to competition and market opportunities, and possibly acquire complementary business or technologies. Our future capital requirements will depend on many factors, including our rate of revenue growth, the expansion of our engineering, sales and marketing activities, the timing and extent of our expansion into new markets, the timing of introductions of new products and enhancements to existing products, and the continuing market acceptance of our products.

#### **Off-Balance Sheet Arrangements**

During the periods presented, the Company did not have, nor do we currently have, any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

## **Financial Instruments and Risk Management**

Boardwalk's activities expose it to a variety of financial risks. Boardwalk is exposed to credit risk and liquidity risk because of holding certain financial instruments. Boardwalk is not exposed to market risk (currency, interest rate, or other) as it does not hold financial instruments that expose Boardwalk to market risk. Boardwalk's overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on Boardwalk's financial performance.

Risk management is carried out by senior management, in particular, the board of directors of Boardwalk.

#### Fair Value

Boardwalk's financial instruments consist of cash, trade and other receivables, due from trade payables and accrued liabilities, contingent consideration, and convertible notes. Aside from convertible notes and contingent consideration, the carrying amounts of these items approximate their fair value due to their short period to maturity. The carrying amounts of convertible notes do not approximate their fair value as the convertible notes are a derivative contract, which will be settled with a variable number of equity instruments. Contingent consideration is carried at fair value.

The carrying value of the revolving bank loan payable is based on amortized cost.

## Market Risk and Foreign Currency risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise these types of risk: interest rate risk, currency risk, commodity price risk and other price risk, such as equity risk. Financial instruments affected by market risk include loans and borrowings and deposits.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's bank debt obligations with floating interest rates.

#### Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily for trade receivables) and to a lesser degree from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

Trade accounts receivable

Customer credit risk is managed through the Company's established policy, procedures and control relating to customer credit risk management. In order to further reduce charges for doubtful accounts, the Company has recently adopted new policies to insure customer acceptance is explicitly confirmed in writing before an invoice is generated against recognized or deferred revenue.

Financial instruments and cash deposits

Credit risk from balances on deposit with banks and financial institutions is managed in accordance with the Company's policies. Investments of surplus funds are made only with approved counterparties and within credit limits approved for each of those counterparties. The limits are set to minimize the concentration of risks and therefore mitigate financial loss through potential counterparty failure.

# Liquidity risk

The Company's objective in managing liquidity risk is to maintain sufficient readily available reserves in order to meet its liquidity requirements at any point in time. The Company achieves this by maintaining sufficient cash and cash equivalents, managing cash from operations, and if required through financing activities.

## **Changes in Internal Control over Financial Reporting**

There were no changes in the Company's internal control over financial reporting that occurred in the twelve months ended March 31, 2018 nor during the interim period ended June 30, 2018 that have materially affected, or are likely to materially affect, the Company's internal control over financial reporting. On June 1, 2018, Charlie Glavin CFA was hired as the Company's full-time chief financial officer.

### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The preparation of financial statements in accordance with IFRS requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses in the reporting period. We regularly evaluate our estimates and assumptions related to revenue recognition, accounts receivable, share-based transaction expense, and warrant liability. We base our estimates and assumption on current facts, historical experience and various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities and the recording of revenues, costs and expenses that are not readily apparent from other sources. The actual results experienced by us may differ materially and adversely from our estimates. To the extent there are material differences between our estimates and actual results, our future results of operations will be affected. For a description of our critical accounting estimates, please refer to Note 3, *Accounting policies*, in our audited consolidated financial statements for the fiscal year ended March 31, 2018.

### New standards, interpretations and amendments adopted by the Company

The accounting policies followed in these unaudited interim condensed consolidated financial statements are consistent with those used to prepare the annual consolidated financial statements for the year ended March 31, 2018, except as described below.

The nature and the impact of each new standard/amendment are described below:

# New standards, interpretations and amendments adopted by the Company

The Company has adopted the following new and revised standards, along with any consequential amendments, effective February 1, 2016. These changes were made in accordance with the applicable transitional provisions.

Certain pronouncements were issued by the IASB that are mandatory for accounting periods beginning on or after February 1, 2016 or later periods. Many are not applicable or do not have a significant impact to the Company and have been excluded from the details below. The following have not yet been adopted and are being evaluated to determine the resultant impact on the Company. The Company plans to adopt these future accounting pronouncements on their effective dates.

- i) IFRS 15, Revenue from Contracts with Customers ("IFRS 15")
  - IFRS 15 provides guidance on revenue recognition and relevant disclosures. The standard provides a single, principles-based five-step model to be applied to all contracts with customers. IFRS 15 was issued in May 2014 and applies to annual reporting periods beginning on or after January 1, 2018. The effective date of this standard is for the Company's fiscal year commencing February 1, 2018. The Company is in the process of assessing the impact that this standard will have on the consolidated financial statements.
- ii) IFRS 16, Leases ("IFRS 16")

IFRS 16 was issued in January 2016 and applies to annual reporting periods beginning on or after January 1, 2019. The standard provides a single lessee accounting model, requiring lessees to recognize assets and liabilities for all leases unless the lease term is 12 months or less or the underlying asset has a low value. The Company has not yet assessed the impact this standard will have on the consolidated financial statements.

## Recently issued accounting standards not yet applied

i) IFRS 9, Financial Instruments ("IFRS 9")

IFRS 9 was issued in July 2014 and replaces IAS 39 Financial Instruments. The standard includes requirements for recognition and measurement, impairment, derecognition and general hedge accounting. The IASB completed its project to replace IAS 39 in phases, adding to the standard as it completed each phase. The version of IFRS 9 issued in 2014 supersedes all previous versions and is mandatorily effective for annual periods beginning on or after January 1, 2018, with early adoption permitted. The Company is adopting this standard in fiscal year 2019 and concluded that there is a minimal impact on the interim consolidated financial statements. The Company is reviewing the impact on prior annual consolidated financial statements.

#### Outlook

The market continues to have a high level of interest in Blockchain technology. Our belief is that Blockchain and Digital Ledgers will become the standard methodology for trusted, secure, enterprise data management and multiparty information exchange. This technology is so significant that it has the potential of driving a fundamental shift in the enterprise landscape that may be as important as the introduction of the relational database in the 1970's. Boardwalk's patented Enterprise private permissioned Blockchain Platform is used by companies world-wide to deliver digital ledger-based applications across a wide variety of industries and use cases. By utilizing Blockchain and digital ledger technology, companies are improving results from increased sales, improved margins and driving operational efficiencies by managing data and collaboration both internally and with their trading partners. Boardwalk is targeting the "white space" in the enterprise which are all of the unsupported and technically challenged workflows and information exchanges that today are done mostly via emails and attached spreadsheets. This is where mission critical decisions are made every day in the enterprise. By utilizing the Boardwalk Blockchain Platform, companies can now automate many of these mission critical processes (still sitting in the white space) and rapidly move them to a secure, trusted, automated next generation environment that will deliver a large ROI.

With our new go to market strategy deployed in May 2018, targeting CIO's, VP's and industry experts in specific vertical markets, to date we have realized over 1,000 qualified leads validating that there is significant demand in the market regarding Blockchain and specifically the Boardwalk Private Permissioned Blockchain Platform. Also, having recently added five additional seasoned enterprise sales executives we continue to meet with companies everyday who are sincerely interested in working to improve their environments by utilizing Boardwalk. The go to market programs and lead generation efforts along with our new executive sales team members was specifically designed to deliver positive results and new enterprise customers this calendar year.