









In 2016, our second full year as a public company, FIBRA Prologis continued to deliver results consistent with our long-term strategies. Supported by the strongest operating environment on record for our business, consumer and logistics activity drove demand for our properties. We relied and built upon our core strengths of focus and discipline to produce record earnings.

The strategy behind our growth is straightforward: We focus on the best locations in six key markets in which demand is driven principally by logistics and consumer-oriented users. We seek to maintain high occupancy rates across our 194 modern properties and to increase rents on rollover by harvesting the spread between the market and our in-place rents. We favor a flexible balance sheet with low leverage and healthy liquidity that will provide us with more options and potentially higher growth over the long term.

#### **Internal Growth**

Our well-located buildings are run by the best team in the business. At the end of 2016, our portfolio reported an all-time high occupancy of 96.8 percent—up from 96.5 percent at the end of 2015 and 130 basis points above the market.











In-place rents in our portfolio are 3.7 percent below market rents.

Leasing volume was 8.9 million square feet. During the year, about 70 percent of our existing customers either renewed their leases and/or expanded their operations, leading them to seek additional space.

Cash same store NOI grew 2 percent for the full year. Excluding the impact of peso devaluations, growth was 3.6 percent.

The in-place rents in our portfolio are 3.7 percent below market rents. That presents us with opportunities to capture the value embedded in our portfolio when leases come up for renewal. In 2016, net effective rent change on rollover was 9.6 percent for the year, led by the Tijuana and Juarez markets, in which rent change on rollover was 12 percent.

As of December 31, 2016, our peso-denominated leases accounted for 24.4 percent of our revenues. When peso-denominated leases were renewed in 2016, rents rose 31 percent. Those rent increases helped protect our earnings as pesos were converted into dollars.







Profitable operations allowed us to distribute 11 cents per certificate on an annual basis in 2016, up 10 percent from 2015.

### **External Growth and Financial Results**

In 2016, we deployed \$117 million and acquired 1.6 million square feet of new Class-A buildings from our sponsor, Prologis. These acquisitions were located primarily in Guadalajara and Mexico City, which houses about 56 percent of our operations. Acquisition activity was solidly in our expected range for the year, and property values were stable. The average stabilized cap rate for the portfolio during the year was 7.2 percent. Recent portfolio transactions suggest that investor appetite since the U.S. presidential election is resilient.

These increases helped sustain FFO even in the face of the substantial decline of the peso against the dollar. FFO was \$105.2 million for the year, down 1.7 percent from 2015, in line with expectations.

For 2016, AFFO was \$74.5 million, an increase of 7.5 percent from 2015. We distributed 11 cents per certificate on an annual basis in 2016, an increase of 10 percent over the 2015 distribution.





We refinanced close to \$360 million of debt at a lower interest rate while extending maturities.

32.5% Loan-to-Value Ratio at End of Year

#### **Balance Sheet**

At FIBRA Prologis, we take great care in managing our balance sheet. Doing so grants us the flexibility to take advantage of opportunities that present themselves. We ended the year with a loan-to-value ratio of 32.5 percent and borrowing capacity of \$435 million.

Through our 2016 debt management plan, we refinanced close to \$360 million of debt maturities at a lower interest rate while extending the maturities. At the close of the year, the weighted average interest rate on our debt was 5 percent. In 2017, some \$214 million in debt will mature, with a weighted average cost of 7.2 percent. Even in a period of rising interest rates, we expect these maturities will afford us the opportunity to reduce the cost of our debt service by at least 40 basis points by the end of 2017.

## **Operating Environment**

The main drivers of demand for space in Mexico are consumption by the country's rapidly growing middle class, supply chain modernization, e-commerce and exports from factories to the U.S.







Some 60 percent of our portfolio serves domestic consumption in Mexico.

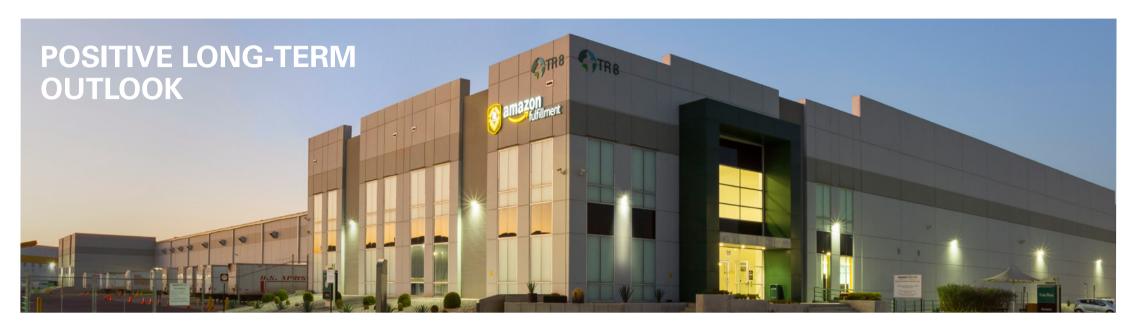
Operating conditions in our markets were the strongest on record in 2016. For the full year, net absorption of 24.6 million square feet across those markets surpassed our forecast and was up 47 percent from 2015. These strong conditions pushed the overall market vacancy rates down by 367 basis points, closing the year at a new record low of 4.5 percent. In Mexico City alone, a record 10 million square feet was absorbed.

Demand is rising in part because customers that serve the consumer market, such as Walmart Mexico and Liverpool, continue to seek larger and more efficient space in which they can consolidate operations. Moreover, e-commerce, while still in its infancy, is growing rapidly, leading e-commerce operators and logistics providers such as Amazon and DHL to expand their operations in Mexico. Some 60 percent of our portfolio serves domestic consumption in Mexico.

Looking forward, we believe this pace of outperformance will moderate and that supply will likely match demand in 2017. That said, historic low vacancies provided a buffer.







Healthy liquidity and a best-in-class operating portfolio will continue to deliver solid results.

### The Outlook

As we closed out an excellent 2016, we entered the new year with a sound financial position, healthy liquidity and a best-in-class operating portfolio that we expect will continue to deliver solid results.

There's no question, however, that geopolitical developments and the volatility of the peso are going to affect our markets in 2017. The results of the U.S. election have created a sense of policy uncertainty surrounding trade between the U.S. and Mexico.

Despite this uncertainty, our long-term outlook continues to be positive.

Mexico occupies an important role in global supply and manufacturing chains. It enjoys a strategic geographic location—adjacent to the U.S. and proximate to South and Central America. Moreover, Mexico's youthful population and rapidly growing middle class are driving higher consumption.



Leadership





Our highly diversified customer base spans industries and space sizes.

We believe that supply chain modernization and e-commerce will continue to drive incremental demand for logistics real estate.

In the real estate business, location matters, and no portfolio in Mexico has a better location strategy than ours. We have constructed our portfolio to be resilient to disruptions.

We have a highly diversified customer base that spans industries and space sizes, and avoids dependency on any one customer. Our local team remains steadfast in their commitment to our customers and will be vigilant in looking for signs of material slowing demand.

We have a great deal of experience—each of our leaders has been working in this market for well over 25 years. We have managed through many periods of volatility. Our experience tells us that when we face headwinds, we turn to our strengths.







For 2017, we will increase the full-year distribution by 5 percent in dollar terms to 11.55 cents per certificate.

Looking ahead, we will focus on rent increases. Our plan for 2017 takes a prudent approach by favoring a flexible balance sheet with low leverage and healthy liquidity that will provide us with more options and potentially higher growth over the long term. We'll tend carefully to our solid balance sheet. And we will continue to share the fruits of our labor with our shareholders. For 2017, we will increase the full-year distribution by 5 percent in dollar terms to 11.55 cents per certificate.

We look forward to the challenges ahead with a clear sense of purpose and optimism.

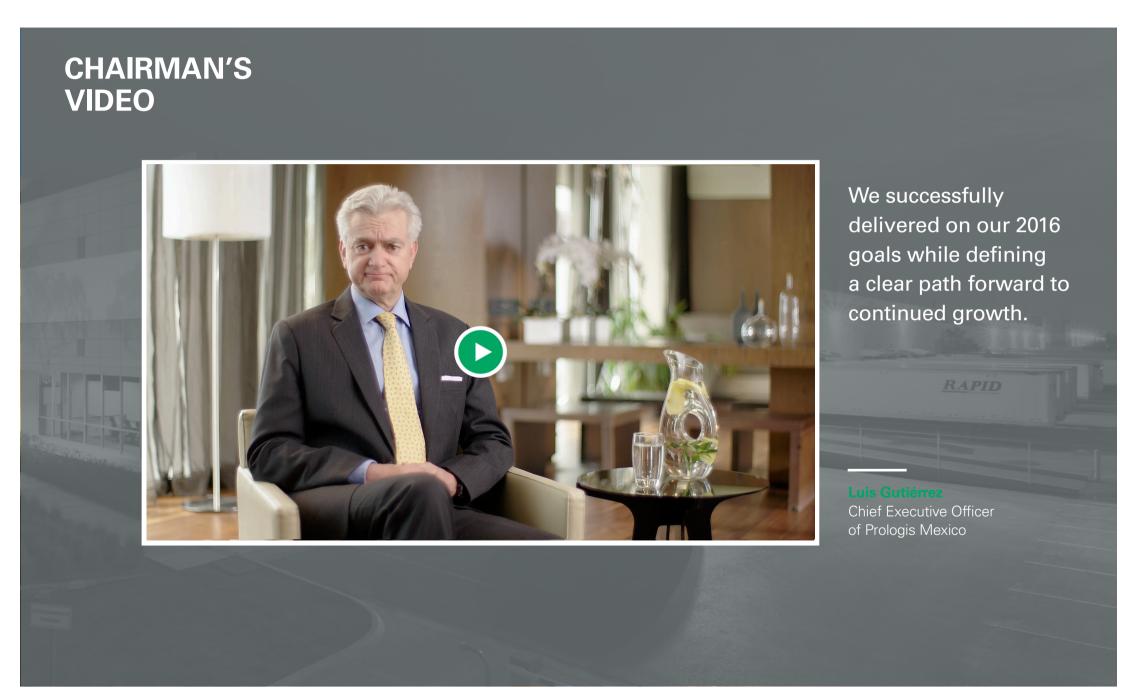
Sincerely,

Luis Gutiérrez

Chief Executive Officer of Prologis Mexico



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# **LEADERSHIP**



Chief Executive Officer Prologis Mexico

# Jorge Girault

Senior Vice President Prologis Mexico

Chief Operating Officer Prologis Mexico







Financial Highlights





Success built upon 27 years of effective teamwork.

Mr. Gutiérrez has nearly three decades of experience in the real estate sector. In addition to serving as CEO of FIBRA Prologis since 2014, he is President for Latin America for Prologis. In that capacity, he is responsible for all Brazil- and Mexico-related activities including operations, investments, acquisitions and industrial property development. Mr. Gutiérrez co-founded and served as Chief Executive Officer of Fondo Opción (formerly G. Acción), the first public real estate company in Mexico. He is a member of the board of directors of Finances and Central de Estacionamientos. He also served as president of the Mexican Industrial Park Association from 2005-2006. Mr. Gutiérrez holds a civil engineering degree from Universidad Iberoamericana and an MBA from Instituto Panamericano de Alta Dirección de Empresas.





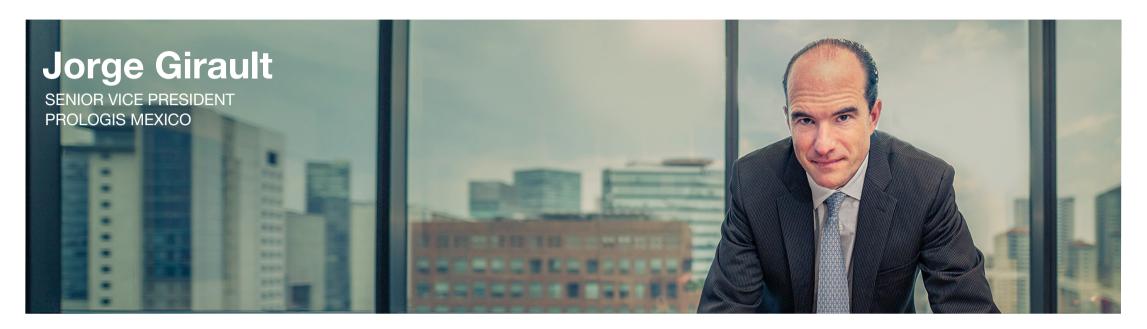
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Effective decision-making based upon 28 years of experience in the Mexican real estate market.

Héctor Ibarzabal is a 30-year veteran of the real estate sector, with extensive experience in structuring, financing and fundraising for real estate in the office, industrial, retail and residential sectors. In addition to serving as chief operating officer of FIBRA Prologis, Mr. Ibarzabal has served as Managing Director and Head of Operations in Mexico for Prologis since 2011. In that capacity, he manages Prologis' development, operations and capital deployment. Before joining Prologis, Mr. Ibarzabal was co-founder of G. Accion, a publicly traded real estate company, where he served as CFO, COO and President. He is a member of the technical committee of Prologis Mexico Fondo Logistico, a Mexican industrial real estate investment vehicle managed by an affiliate of Prologis. Mr. Ibarzabal also serves on the board of directors of SARE, a publicly held Mexican homebuilder. He is Vice President of AMPIP. Mr. Ibarzabal holds a civil engineering degree from Universidad Iberoamericana and an MBA from IPADE.





Superior customer service driven by passion, accountability and integrity.

In his 23-year career in real estate, Mr. Girault has worked on structuring, financing and fundraising for the office, industrial, retail and residential sectors. As an officer of Prologis Mexico Manager, S. de R.L. de C.V., and a manager of Prologis México Fondo Logístico, a Mexican industrial real estate investment vehicle managed by an affiliate of Prologis, Mr. Girault has significant experience managing Prologis' equity and debt raising activities. Mr. Girault started his professional carrier at G. Acción, a publicly traded Mexican real estate company, where he rose from Project Manager to Investor Relations VP and CFO. He is a member of the technical committee of Prologis Mexico Fondo Logístico and is a part-time professor at the Business School of Universidad Iberoamericana. Mr. Girault holds an industrial engineering degree from Universidad Panamericana and an MBA from Universidad Iberoamericana and AD1 at IPADE.





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