

Leading Energy Infrastructure Company

Delivering integrated solutions to provide reliable power & modernize infrastructure

Investor Presentation | NYSE:AMRC

November 2026

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Safe Harbor

Forward Looking Statements

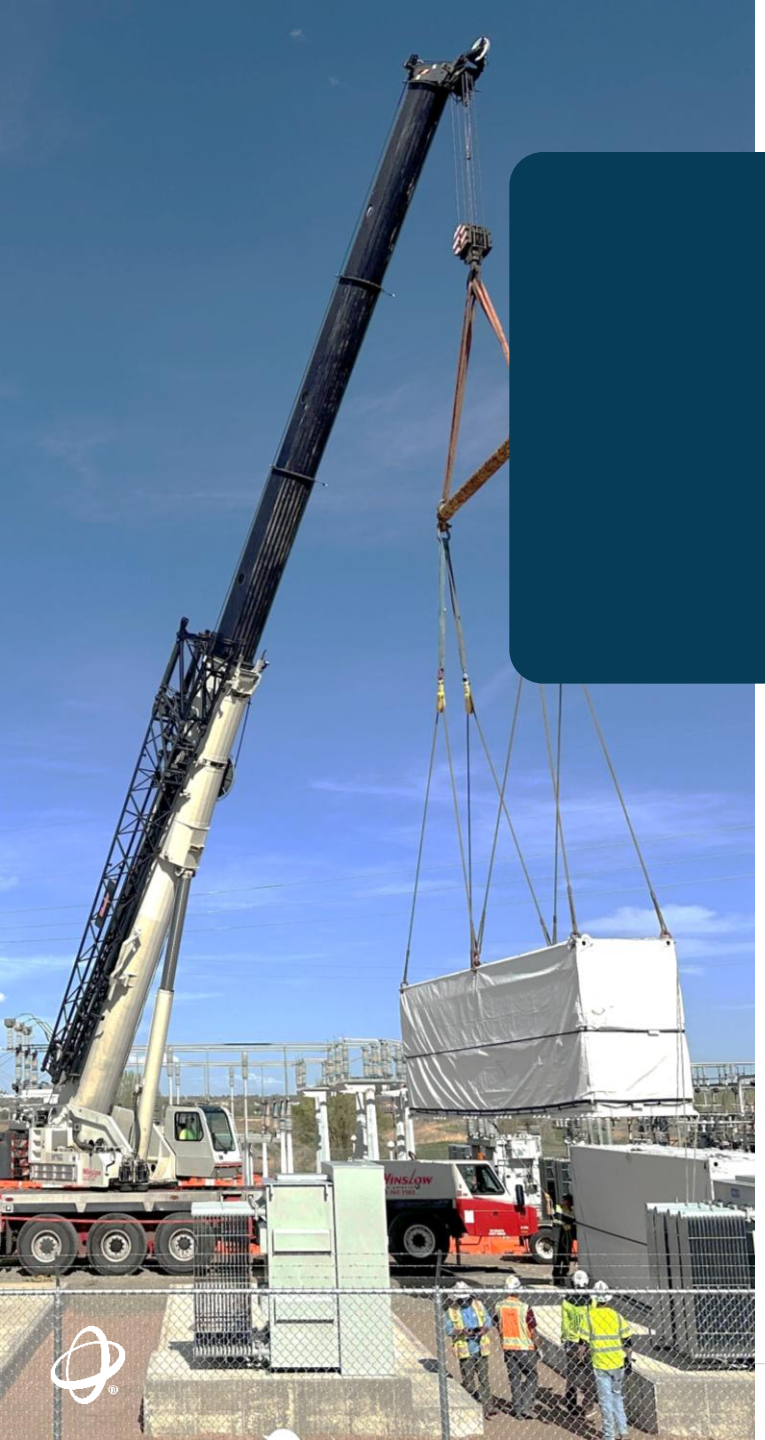
This presentation contains forward-looking statements within the meaning of Section 21E of the Exchange Act, and Section 27A of the Securities Act. Statements that do not relate strictly to historical or current facts are forward-looking. Without limiting the generality of the foregoing, forward-looking statements contained herein specifically include expectations about market conditions, pipeline, visibility, backlog and conversion thereof, pending agreements, new and expanding market opportunities, financial guidance including estimated future revenues, net income, adjusted EBITDA, Non-GAAP EPS, gross margin, effective tax rate, interest rate, depreciation, tax attributes and capital investments; our expectations related to our agreement with SCE including the impact of delays and any requirement to pay liquidated damages, goals, strategies, investment objectives, plans and achievements and other statements containing the words "projects," "believes," "anticipates," "plans," "expects," "will" and similar expressions .The forward-looking statements included herein involve risks and uncertainties that could cause actual results to differ materially from projected results. Accordingly, investors should not place undue reliance on forward-looking statements as a prediction of actual results. The Company has based these forward-looking statements on current expectations and assumptions about future events, taking into account all information currently known by the Company. While the Company considers these expectations and assumptions to be reasonable, they are inherently subject to significant business, economic, competitive, regulatory and other risks and uncertainties, many of which are difficult to predict and beyond the Company's control. These risks and uncertainties include, but are not limited to: (i) demand for our energy efficiency and infrastructure solutions and our ability or inability to execute our strategic growth plan, including our ability to invest according to plan, grow our businesses (including through joint ventures or other co-investment vehicles and expand into new lines of business); (ii) the timing of, and ability to, enter into contracts for awarded projects on the terms proposed or at all; (iii) the timing of work we do on projects where we recognize revenue on a percentage of completion basis; (iv) the ability to perform under signed contracts without delay and in accordance with their terms and the potential for liquidated and other damages we may be subject to; (v) the fiscal health of the government and the impact of any government shutdowns; (vi) our ability to complete and operate our projects on a profitable basis and as committed to our customers; (vii) our cash flows from operations and our ability to arrange financing to fund our operations and projects; (viii) our customers' ability to finance their projects and credit risk from our customers; (ix) our ability to comply with covenants in our existing debt agreements; (x) the impact of macroeconomic challenges, weather related events and climate change; (xi) our reliance on third parties for our construction and installation work; (xii) availability and cost of labor and equipment; (xiii) global supply chain challenges, component shortages and inflationary pressures; (xiv) changes in federal, state and local government policies and programs related to our business; (xv) the ability of customers to cancel or defer contracts included in our backlog; (xvi) the output and performance of our energy plants and energy projects; (xvii) cybersecurity incidents and breaches; (xviii) regulatory and other risks inherent to constructing and operating energy assets; (xix) the effects of and ability to close our acquisitions and joint ventures; (xx) seasonality in construction and in demand for our products and services; (xxi) a customer's decision to delay our work on, or other risks involved with, a particular project; (xxii) the addition of new customers or the loss of existing customers; (xxiii) market price of our Class A Common stock prevailing from time to time; (xxiv) the nature of other investment opportunities presented to our Company from time to time; (xxv) risks related to our international operation and international growth strategy; and (xxvi) the other risks described in our periodic reports filed with the SEC, including under the caption "Risk Factors" in Part I, Item 1A of our Annual Report. Except as required by law, we undertake no obligation to update any forward-looking statements appearing in this presentation.

Use of Non-GAAP Financial Measures

This presentation and the accompanying tables include references to adjusted EBITDA, Non-GAAP EPS, Non-GAAP net income and adjusted cash from operations, which are Non-GAAP financial measures. For a description of these Non-GAAP financial measures, including the reasons management uses these measures, please see the section in the back of this presentation titled "Non-GAAP Financial Measures". For a reconciliation of these Non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the table at the end of this presentation titled "GAAP to Non-GAAP Reconciliation."

Other Definitions

More details on additional definitions used herein, such as total project backlog, awarded backlog, contracted backlog, O&M backlog, 12-month backlog and assets in development are provided in our periodic reports filed with the SEC.



Ameresco (NYSE:AMRC) is a leading energy infrastructure company delivering integrated solutions to provide reliable power & modernize infrastructure.

Expert Integrators
Connect technologies, infrastructure & expertise with a vendor-neutral approach

Full Lifecycle Partner
Develop, design, finance, construct, operate & maintain critical infrastructure

Driven by Customer Success
Trusted to deliver measurable results across complex environments

AMERESCO

Leading **energy infrastructure company** delivering **integrated solutions** to provide reliable power & modernize infrastructure

Founded in 2000

Grounded in technology independence

Performance contracting pioneer

$15B+
of diversified infrastructure solutions delivered since inception

5+ GW
of contracted energy resources

25+
years as a trusted partner

Frost & Sullivan named Ameresco a leader for
Microgrid Technology Innovation

1,500+
employees across North America & Europe delivering local expertise

Committed to reducing our customers' carbon footprints by a cumulative
500M
metric tons by 2050

Full lifecycle partner for public & private sector customers, delivering critical infrastructure that performs for decades

Develop ▸ Design ▸ Finance ▸ Construct ▸ Operate & Maintain

Power Infrastructure

Reliable resources for surging demand

- Firm Generation
- Renewable Generation
- Grid-Edge Solutions
- Grid Integration & Delivery



Buildings & Public Infrastructure

Efficiency & renewal for aging systems

- Building & Energy Systems
- Smart Buildings & Controls
- Public Infrastructure
- Advisory & Performance Services



Trusted Partner for Full Lifecycle

Delivering across every stage of the lifecycle – removing complexity so customers can focus on what matters most.



Develop

- Identify opportunity
- Structure contracting
- Navigate permitting and regulatory requirements



Design

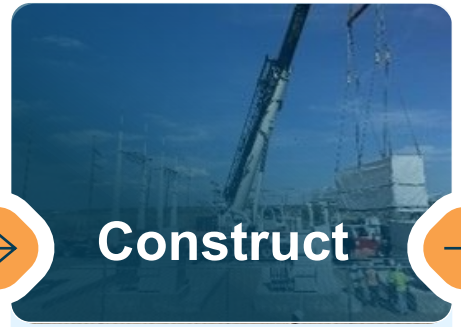
- Engineer integrated solutions with an objective approach
- Align technical design to project goals
- Optimize for timeline, cost, and performance



Finance

- Arrange financing
- Leverage energy & operating cost savings
- Optimize for incentives

$7B in project financing sourced and raised since inception across diverse contracting structures



Construct

- Mobilize teams and manage suppliers
- Execute with safety as top priority
- Deliver projects within budget & on schedule



Operate & Maintain

2.5+ GW of energy resources operated and maintained

- Run systems and infrastructure reliably
- Optimize performance
- Manage full lifecycle for long-term value

Power Infrastructure

Reliable Resources for Surging Demand



Onsite Power for Critical Needs. Scalable Systems for What Comes Next.

Ameresco integrates a broad portfolio of firm and renewable resources in behind-the-meter & utility-scale energy systems.



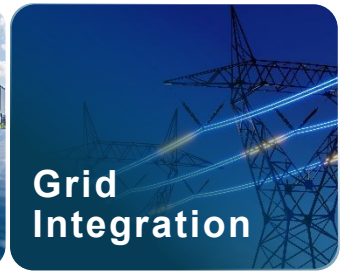
Reciprocating engines, fuel cell turbines, nuclear SMR



Grid-edge solutions: BESS, microgrid



Biofuels, geothermal, hydropower, solar, wind



Power distribution, interconnection, substations

Delivering integrated solutions to complex environments across…

- Federal Government
- Utilities
- Data Centers
- Commercial, Industrial & Manufacturing

- Reliable 24×7 power
- Speed to power
- Powered land – site & infrastructure ready
- Long-term technology roadmap
- Safety-first operations

Buildings & Public Infrastructure

Efficiency & Renewal for Aging Systems

Transforming the Built Environment. Proven Technologies & Guaranteed Performance.

Ameresco integrates smart, connected solutions that modernize infrastructure to optimize performance & enhance resilience.





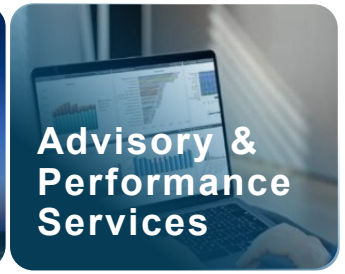
Energy & water efficiency, MEP, chillers/heating, CHP



Controls, building automation, analytics



AMI, streetlighting, water & wastewater infrastructure



Capital planning advisory, enterprise asset management

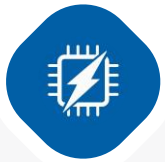
Delivering integrated solutions to complex environments across…

- Federal, State & Local Government
- K-12 Schools
- Higher Education
- Healthcare
- C&I

- Lower operating costs
- Reduced deferred maintenance
- Modernized, upgraded infrastructure
- Improved resilience & reliability
- Measurable carbon reduction

Powering the Next Decade of Growth

Market dynamics poise tremendous opportunity for Ameresco



AI & Electrification Are Reshaping Demand

AI, data centers, electrification, and reshoring are driving unprecedented electricity demand growth, faster than traditional infrastructure can respond.



Grid Capacity & Reliability is the New Constraint

Aging infrastructure, interconnection delays & reliability risks are limiting access to power and elevating the value of local, behind-the-meter, resilient solutions.



Increasing Energy Costs & Market Volatility

Energy price volatility is accelerating adoption of diversified, on-site, and efficiency-driven strategies to control costs and manage risk.



Infrastructure Modernization Is Now Urgent

An aging building stock and massive deferred maintenance are forcing public & commercial leaders to modernize and improve performance now.

Key Growth Markets

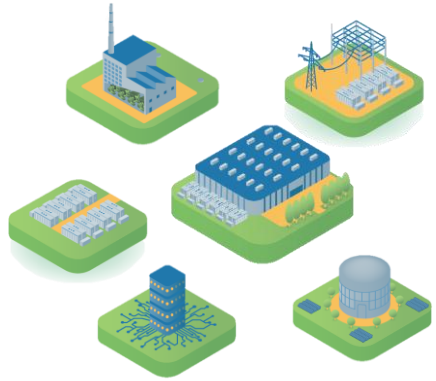
Infrastructure renewal, increasing power demand, grid constraints, and rising energy costs are increasing customer urgency



Built Environment

Established growth platform serves growing demand for infrastructure modernization.

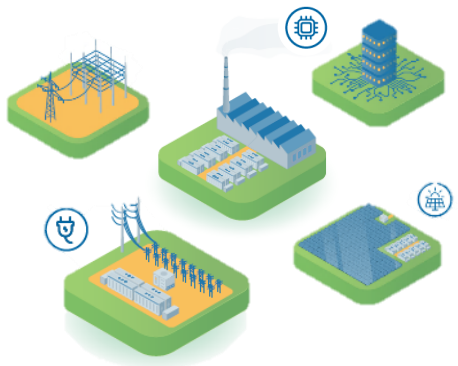
- Proven customer budget-aligned delivery models
- Deep expertise with resume of smart, integrated solutions



Data Centers

Trusted long-term partner for critical behind-the-meter power infrastructure.

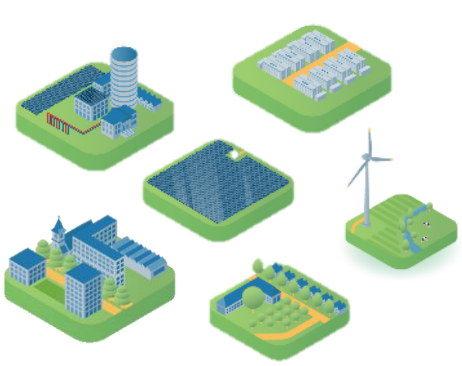
- Speed-to-power advantage
- Expertise navigating grid, regulatory, and power-quality complexities



Industrial & Utility

Reliability, grid flexibility, and navigating load growth with BESS expertise.

- Proven BESS execution across distributed & utility
- Integrate multiple technologies into scalable solutions



Europe

Decarbonization and energy security at scale with smart conservation & renewables.

- Converts energy transition goals into operating assets
- Local market expertise, global financial backing

Why Ameresco

Trusted partner for integrated infrastructure solutions – built for performance and progress.

	AMERESCO	EPC-Only Players	IPP / Developers	Utilities
Origination and Customer Access	✓	Limited	Limited	Limited
EPC Execution Excellence	✓	✓	Limited	Limited
Asset Ownership and Operations	✓	Limited	✓	✓
O&M and Lifecycle Services	✓	Limited	Limited	✓

Fully integrated partner across the entire energy infrastructure lifecycle.

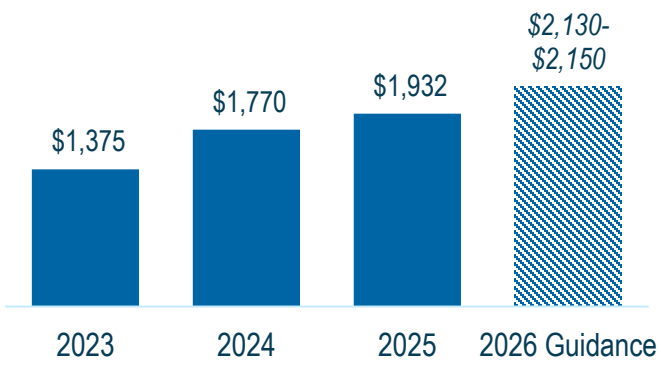
Financials

Durable Growth, Expanding Profit, Strong Revenue Visibility

Projects create scale and backlog, O&M strengthens customer continuity, and Energy Assets drive Adjusted EBITDA

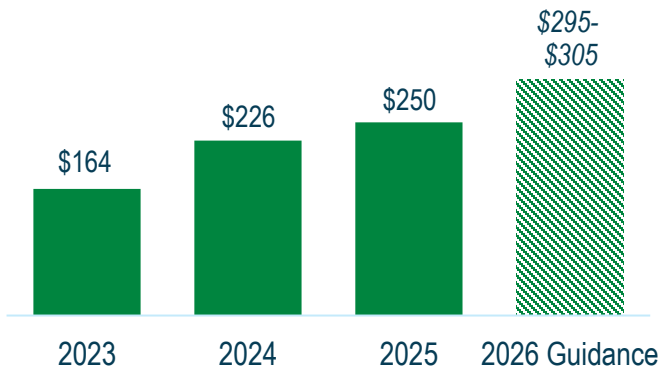
Revenue ($M)

15.9% CAGR
2023-2026[1]



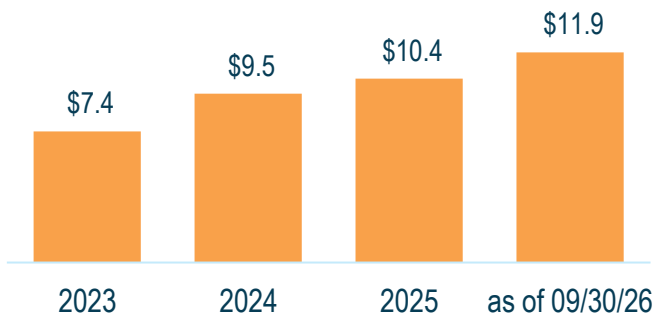
Adjusted EBITDA ($M)

22.3% CAGR (as adjusted[2])
2023-2026[1]



Total Revenue Visibility ($B)

17.0% CAGR
2023-2026[1]



Strong, **consistent growth** in revenue and Adj. EBITDA | **Recurring revenue** supports expanded earnings & cash flow | **Disciplined capital allocation** supports long-term value | Project backlog growth drives **multi-year revenue visibility**

[1] *CAGR calculated from FY 2026 Guidance mid-point*
[2] *Adjusted EBITDA CAGR is calculated using results that represent consolidated net income and no longer includes an adjustment to remove the non-controlling interest portion.*

Integrated Platform: Three Lines of Business

A differentiated model combining project growth, recurring services and long-term asset ownership

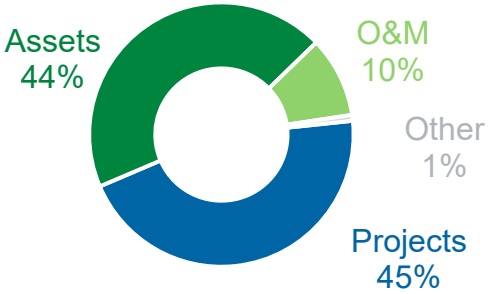
Projects	O&M	Energy Assets
Large-scale customer solutions create growth, revenue visibility & generate cash	Recurring revenue complements the full lifecycle model with long-term contracts	Owned infrastructure converts expertise into high-margin recurring revenue

Q3 2026 by Business Line

$580M
Revenue



$92M
Adjusted EBITDA*

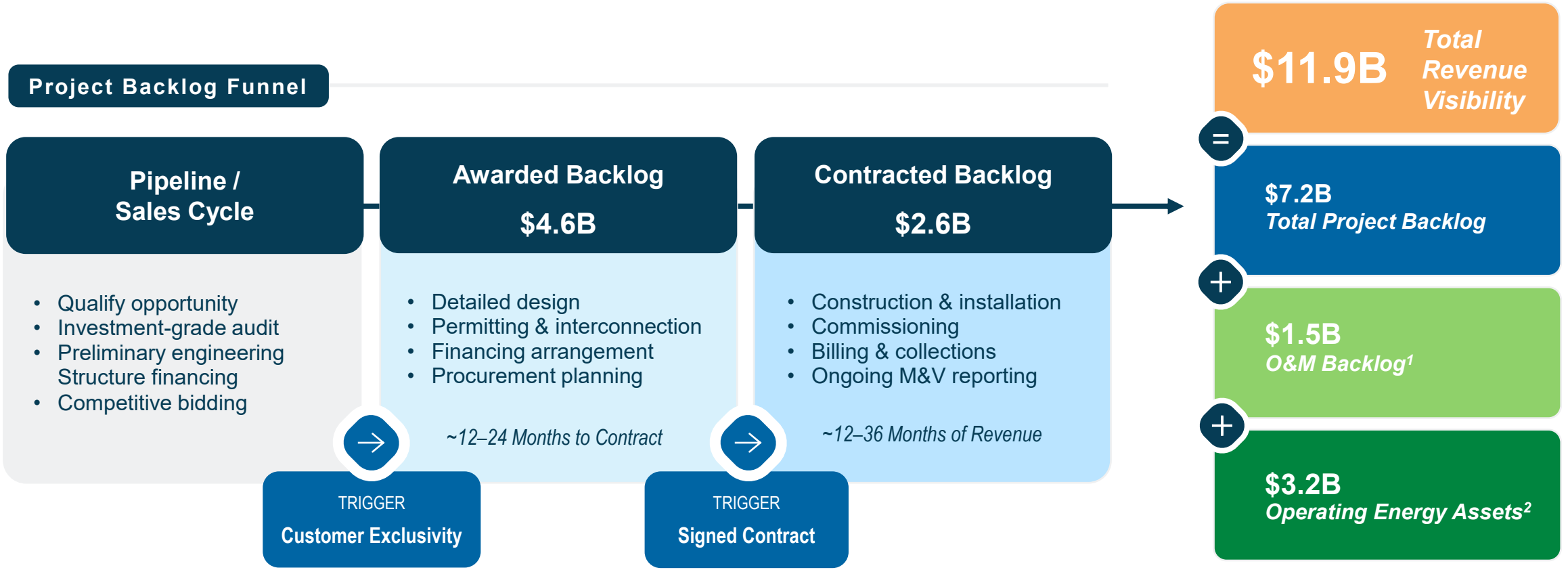


Complementary business lines drive recurring revenue, profits, and long-term revenue visibility.

** Adjusted EBITDA percentages allocate corporate expenses according to revenue share*

Project Backlog Funnel with Recurring Revenue Foundation

As of 9/30/2026



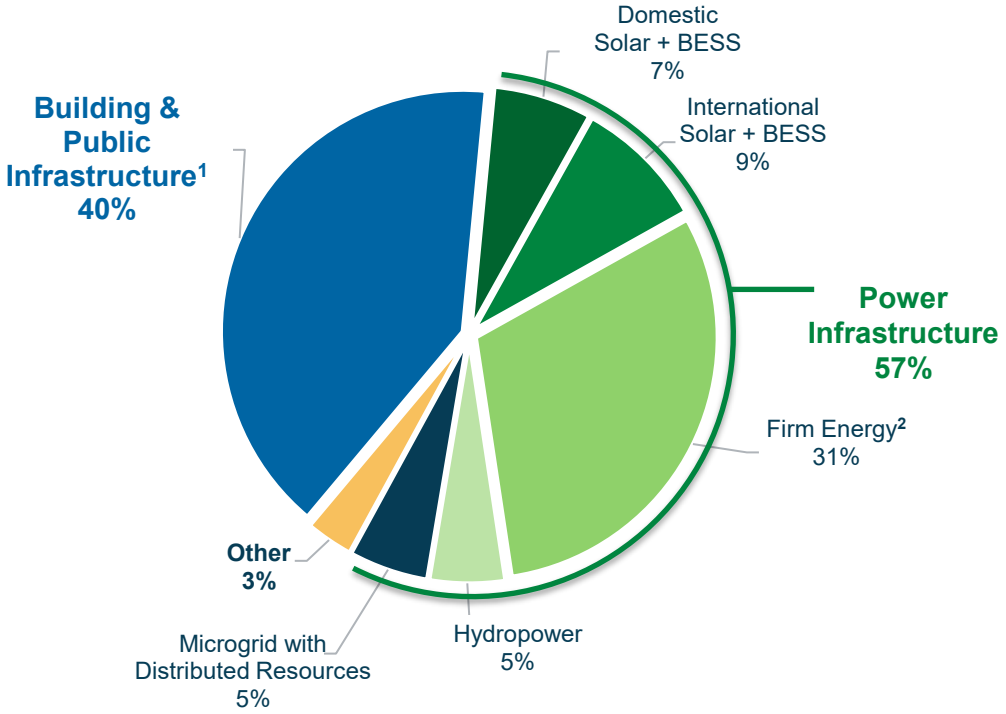
Project execution drives future growth, and recurring revenue delivers long-term cash flows.

[1] 17.0 year weighted avg. lifetime
[2] $3.2 Operating Energy Asset Revenue visibility = $2.01B (14.6 year weighted average PPA remaining; Estimated contracted revenue and incentives during PPA period) + $1.2B (additional estimated revenue from market price RNG; Estimated additional revenue from operating RNG assets over a 20-year period, assuming RINs at $1.50/gallon and brown gas at $3.50/MMBtu with $3.00/MMBtu for LCFS on certain projects)

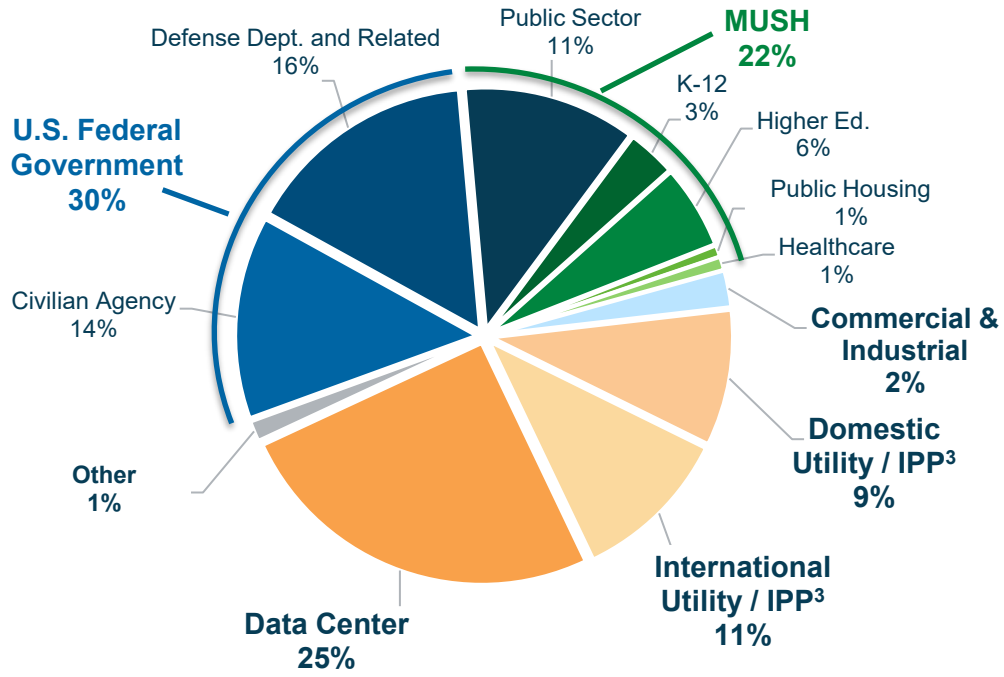
Diversified Total Project Backlog of $7.2B

As of 9/30/2026

Total Project Backlog by Solution



Total Project Backlog by Customer Segment

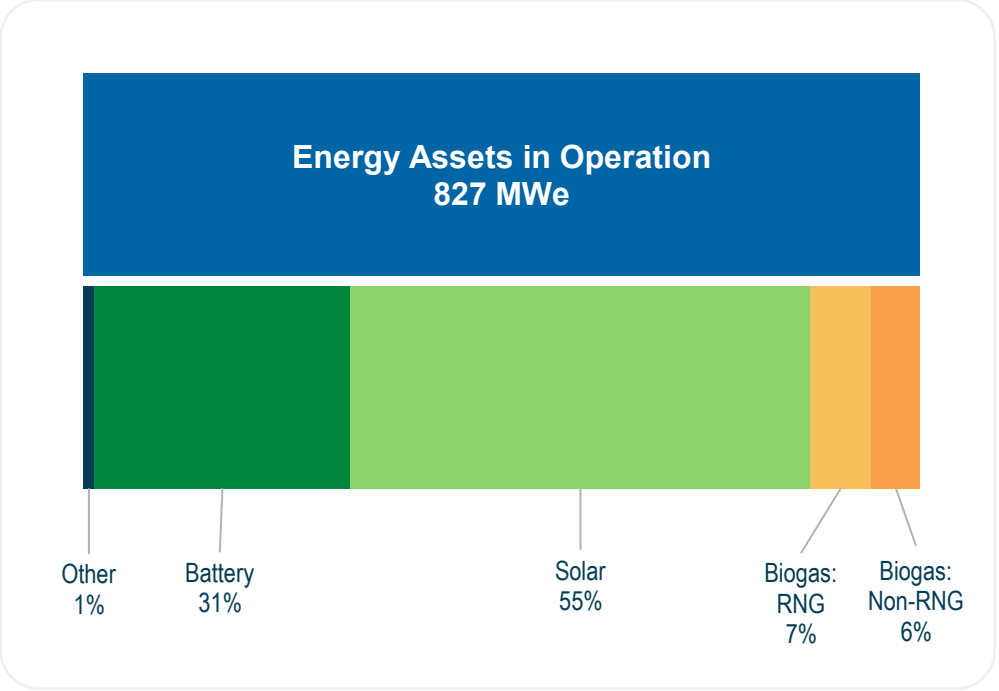


Project backlog is well-diversified, balancing core efficiency demand with growing power infrastructure opportunities.

[1] *Buildings & Public Infrastructure includes solutions such as: Energy efficiency, Building Envelope, Lighting, HVAC, Controls, Central Plant, etc.*
[2] *Firm Energy includes solutions such as: Cogeneration (CHP), Natural Gas Power Plant, Fuel Cell, etc.*
[3] *IPP = Independent Power Producer, or similar*

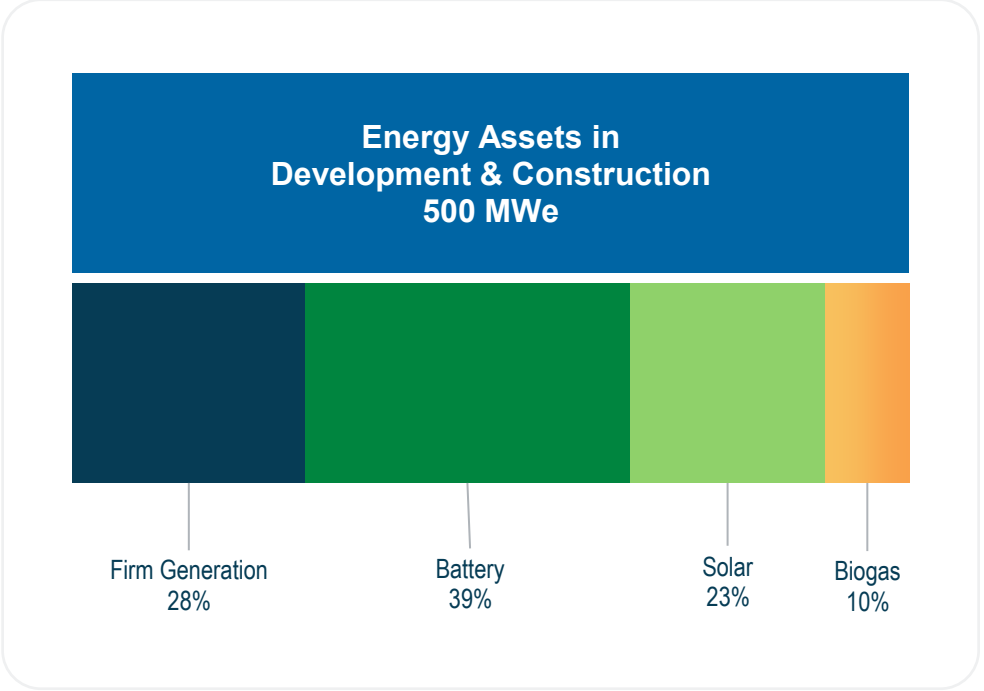
Energy Asset Portfolio – Ameresco's Ownership

As of 9/30/2026



827 MWe of Energy Assets in Operation
48 MWe of Non-RNG Biogas, 61 MWe of RNG,
454 MW of Solar, 253 MW of Battery, 11 MW of Other

The formation of Neogenyx in Q2 2026 deconsolidated 26MWe of RNG and 21MW of non-RNG biogas from our previously-reported figures at a 70/30 split



500 MWe of Energy Assets in Development

The formation of Neogenyx Fuels in Q2 2026 deconsolidated 19 MWe of RNG from our previously reported figures at a 70/30 split

Adjusted Cash from Operations Better Reflects Underlying Cash Generation

As of 09/30/2026

The Challenge

- Federal ESPC financing is key to our project economics but is classified outside GAAP **Cash from Operations (CFO)**
- Project timing and working capital movements create significant quarter-to-quarter volatility
- As a result, reported GAAP CFO can obscure the underlying cash generated by the business

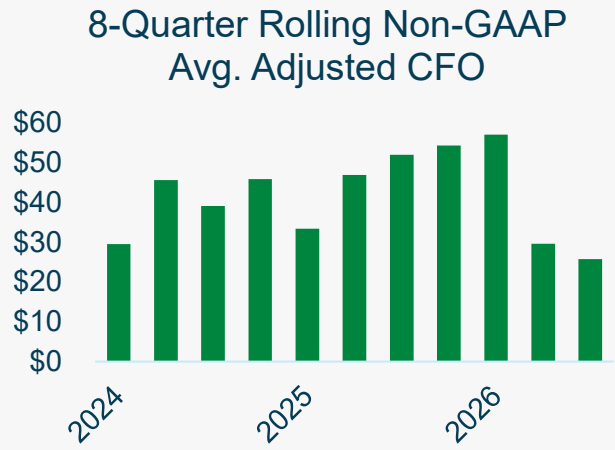
Economic Reality	GAAP Classification
Working capital & Federal ESPC receivables	Operating
Federal ESPC financing proceeds	Financing

The Adjustment

- Adjust for financing and monetization proceeds directly tied to project economics
- Rolling 8-quarter Adjusted CFO is a better representation of project implementation cycle
- Provides a more consistent view of cash conversion over time

$26M **Q3 2026 8-Quarter Avg. Adjusted CFO**

Reported GAAP CFO [1]	$1M
+ Federal ESPC Financing	$25M
= Adjusted CFO	$26M



Rolling 8-qtr Adjusted CFO provides a more representative view of underlying cash generation across project-driven model.

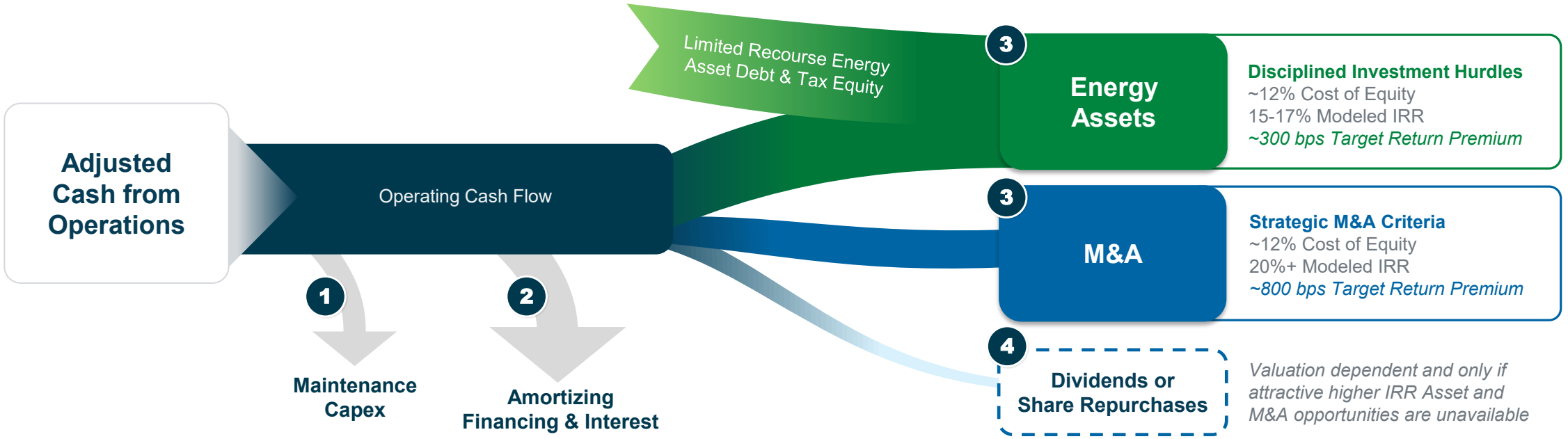
[1] Cash flows from operating activities includes proceeds from sales of investment tax credits. Prior to the change in our method of accounting for nonrefundable, transferable investment tax credits associated with our energy assets, these proceeds were not included in operating activities. Prior periods, including 2025, have been retrospectively adjusted.

Capital Allocation

Balancing investment in operating assets, debt reduction, strategic growth opportunities, and shareholder returns

Capital deployed in priority order:

1. Maintain & strengthen the existing asset base
2. Service and pay off debt
3. Invest in high return Energy Assets and M&A
4. Return excess capital to shareholders

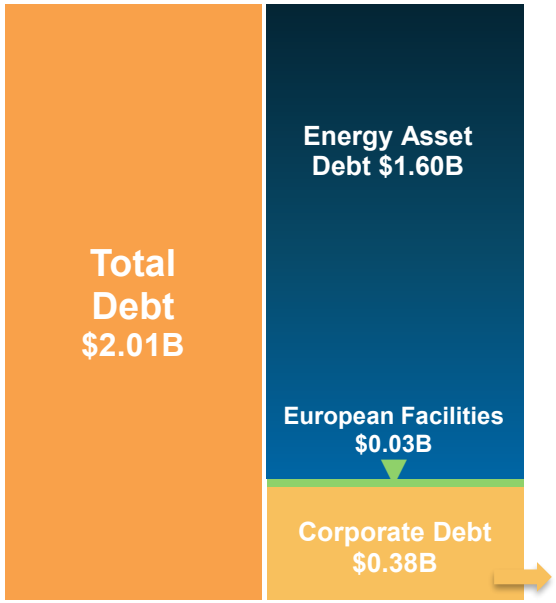


Disciplined capital allocation balances high-return growth with balance sheet strength & long-term shareholder returns.

Disciplined Use of Debt

As of 9/30/2026

Total Debt



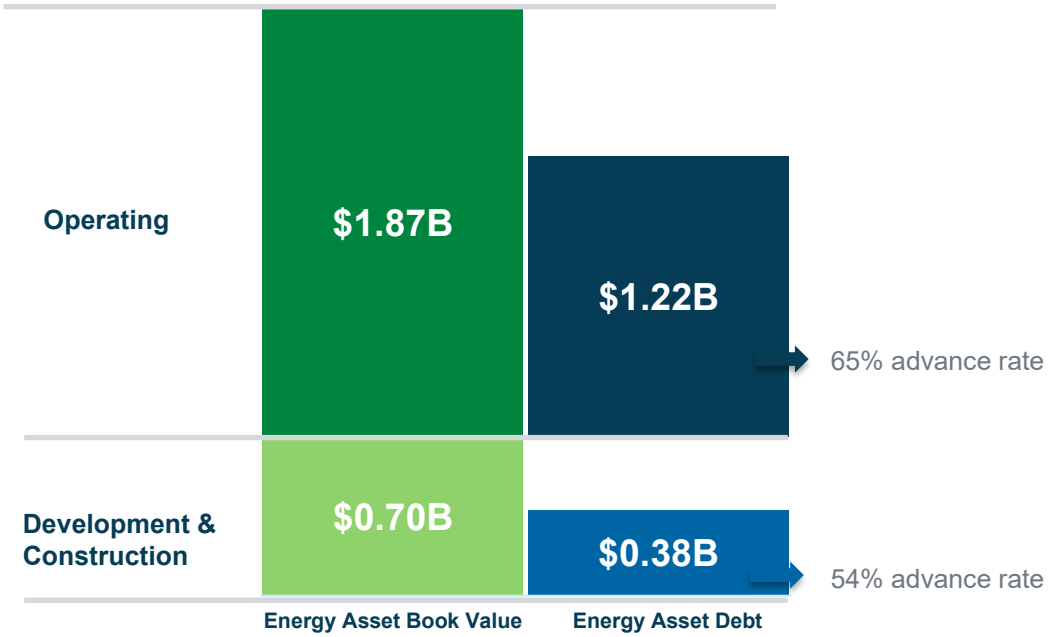
Energy Asset Debt

- Debt amortizes through energy asset cash generation
- Conservative underwriting based on a debt service coverage ratio to contracted cash flows
- Underlying assets as collateral

Corporate Debt

- Recourse to Ameresco corporate
- Support operations & working capital

Energy Asset Debt by Stage



Majority of Ameresco's debt is limited recourse and backed by contracted cash flows with investment grade off-takers.

FY 2026 Guidance

Published 11/09/26

Guidance	Low	High
Revenue	$2.13 billion	$2.15 billion
Gross Margin	17%	18%
Adjusted EBITDA[1]	$295 million	$305 million
Depreciation & Amortization	$115 million	$116 million
Interest Expense & Other	$105 million	$110 million
Effective Tax Rate	Approximately (50%)	
Non-GAAP EPS[1]	$1.85	$1.95

Total Revenue Visibility supports confidence in full year guidance.

[1] *The Company's Adjusted EBITDA and Non-GAAP EPS guidance excludes adjustments for one-time charges, energy asset and goodwill impairment charges, changes in contingent consideration, restructuring activities, as well as any related tax impact.*

Long-Term Value Creation

Leading energy infrastructure company delivering integrated solutions to create reliable power & modernize infrastructure



Expert Integrators

Creating **visible growth** by solving complex infrastructure challenges across solutions & markets, resulting in a large and expanding backlog.



Full Lifecycle Partner

Generating **increasing recurring earnings** through long-term customer relationships and growing O&M and energy asset revenue streams.



Disciplined Execution

Covert experience and disciplined capital allocation to deliver **sustainable shareholder value** while maintaining financial flexibility.



Leading energy infrastructure company delivering integrated solutions to provide reliable power & modernize infrastructure.

NYSE: AMRC

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Appendix



Industry Recognition & Acclaim

Recognized by…

2026 GLOBEE AWARDS GOLD WINNER LEADERSHIP

E+E Leader AWARDS 2026 Winner

GOLD 2026 STEVIE WINNER FOR TECHNOLOGY EXCELLENCE

15th Anniversary 2025 TOP SOLAR CONTRACTORS
Solar / Storage Contractor

FORTUNE CHANGE THE WORLD 2025

REUTERS
Global Energy Transition Awards

ILC

WORLD ECONOMIC FORUM
Public-Private Collaboration Award

SMART 20 AWARDS

Recognized for 2026

North American Microgrid Technology Innovation Leadership

by Frost & Sullivan

FROST & SULLIVAN
2026 BEST PRACTICES RECOGNITION
NORTH AMERICAN MICROGRID TECHNOLOGY INNOVATION LEADERSHIP

Featured in…

THE WALL STREET JOURNAL.

FOX BUSINESS

S&P Global

Forbes

cheddar

npr

Building Value with Performance Contracting

Budget-neutral solutions place energy-efficient upgrades within financial reach

- Converts aging facility infrastructure and rising operating costs into funded modernization – reduce energy costs with capital projects and operational modifications
- Energy Savings Performance Contracts (ESPC) allow customers to pursue critical upgrades with no upfront capital by using guaranteed savings to support project economics
- Combines energy efficiency, renewable energy, resiliency measures, and long-term performance accountability

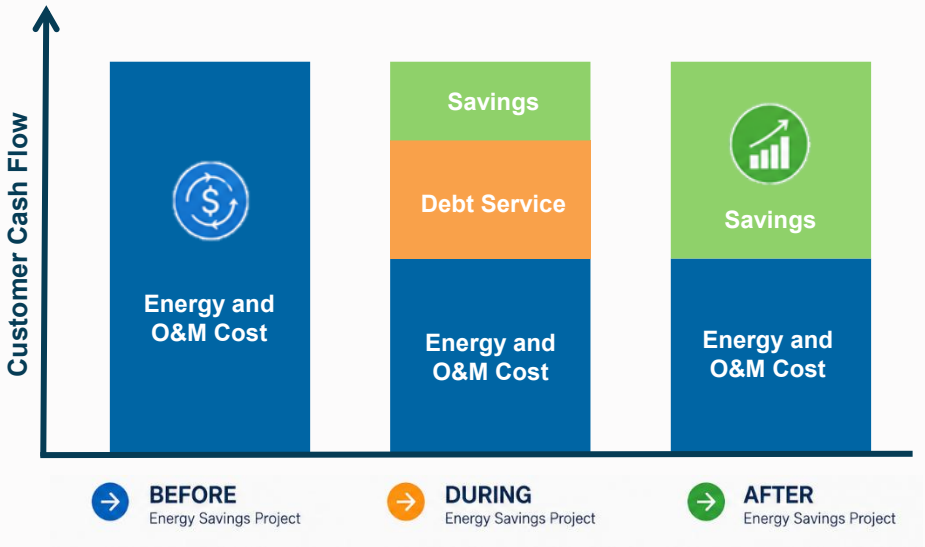


Illustration only. % of savings varies from project-to-project

Budget-neutral facility modernization with guaranteed performance and cost savings

Our Vision to Energize a Sustainable World

2010

Since 2010, Ameresco's renewable energy assets and customer projects have delivered a carbon emissions reduction equivalent to

140M+ metric tons of CO_2

2025

Ameresco's 2025 carbon emission reduction of ~18 million metric tons of CO_2 is equal to one of:

- Carbon dioxide emissions from ~46 billion miles driven by an average passenger vehicle
- Carbon sequestered by ~18 million acres of U.S. forests in one year

2050

Ameresco is committed to reducing our customers' carbon footprints by a cumulative

500M metric tons of CO_2 by 2050



A trusted long-term partner with a track record of **reducing consumption, costs & carbon** to energize a sustainable world.

Resilient, renewable energy resources	Comprehensive energy conservation programs	Decarbonization pathways at scale	Sustainability advisory & audit-ready carbon reporting

Note: Figures rounded. These data estimates are derived from a methodology that leverages data captured on Ameresco assets owned, operating, and customer projects. The annual carbon impact is calculated using these Ameresco inputs and source GHG emission factors published by the US EPA eGRID database to calculate the avoided carbon emissions of any given asset or project.

Doing Well by Doing Good

- Company culture focused on the lasting impact of our business across employees, customers, partners, communities, planet, industry & beyond
- Bringing our vision to **energize a sustainable world** to life across 1,500+ employees and customer footprint spanning North America & Europe

- **Highlights of most recent Impact Report include:**
  - Ameresco's owned energy assets helped customers avoid 625,000 MT of CO_2e in 2025, which is 174% of Ameresco's 2025 scope 1 + 2 emissions
  - Numerous customer stories focused on climate action, energy efficiency, decarbonization and energy infrastructure resilience
  - Giving Back: 3,700+ hours spent C.A.R.I.N.G. for our communities
  - 23,000+ hours of employee training completed companywide
  - Best-in-class Cybersecurity infrastructure and models













Access the full report on our website at: ameresco.com/2025-impact-report

Non-GAAP Financial Measures

Non-GAAP Financial Measures

We use the Non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These Non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these Non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the table at the end of this presentation titled “GAAP to Non-GAAP Reconciliation.” We understand that, although measures similar to these Non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements and not to rely on any single financial measure to evaluate our business.

Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as net income before income tax (benefit) provision, interest and other expenses net, depreciation and amortization of intangible assets, accretion of asset retirement obligations, stock-based compensation expense, energy asset and goodwill impairment, contingent consideration, restructuring and other charges, gain or loss on sale of equity investment, and gain or loss upon deconsolidation of a variable interest entity. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue. We believe adjusted EBITDA and adjusted EBITDA margin are useful to investors in evaluating our operating performance for the following reasons: (i) adjusted EBITDA and similar Non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired, (ii) securities analysts often use adjusted EBITDA and similar Non-GAAP measures as supplemental measures to evaluate the overall operating performance of companies, and (iii) by comparing our adjusted EBITDA across historical periods and with that of other companies, investors can evaluate our operating results without the additional variations resulting from certain items that may vary based on financing and accounting methods, capital structures, asset values and acquisition methods. Our management uses adjusted EBITDA and adjusted EBITDA margin (i) as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance, (ii) for planning purposes, including the preparation of our annual operating budget, (iii) to allocate resources to enhance the financial performance of the business, (iv) to evaluate the effectiveness of our business strategies, and (v) in communications with the board of directors and investors concerning our financial performance.

Non-GAAP Net Income and Non-GAAP EPS

We define Non-GAAP net income and Non-GAP earnings per share (Non-GAAP EPS) to exclude certain discrete items that management does not consider representative of our ongoing operations, including energy asset and goodwill impairment, contingent consideration, restructuring and other charges, gain or loss on sale of equity investment, and gain or loss upon deconsolidation of a variable interest entity. Non-GAAP EPS is equal to Non-GAAP net income divided by diluted shares outstanding. We consider Non-GAAP net income and Non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

Non-GAAP Adjusted Cash from Operations

We define Non-GAAP adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Federal ESPC projects are treated as financing cash flows under GAAP. These cash flows, however, correspond to benefits generated by the underlying assets and projects. Thus, we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses Non-GAAP adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our operations.



GAAP to Non-GAAP Reconciliation

	Three Months Ended September 30,	
	2026 (Unaudited)	2025 As Adjusted [1] (Unaudited)
Adjusted EBITDA:		
Net Income [2]	46,802	77,283
Less: Income tax benefit	(12,255)	(61,150)
Plus: Interest and other expenses, net	26,712	24,188
Plus: Depreciation and amortization	25,969	29,264
Plus: Stock-based compensation	4,092	3,746
Plus: Contingent consideration, restructuring and other charges	421	391
Adjusted EBITDA	$ 91,741	$ 73,722
Adjusted EBITDA margin	**15.8%**	**14.0%**
Non-GAAP net income and Non-GAAP EPS:		
Net income attributable to common shareholders	$ 31,881	$ 74,038
Impact from non-controlling interests and redeemable non-controlling interests	14,921	3,245
Net Income	46,802	77,283
Adjustment for accretion of tax equity financing fees	-	(27)
Plus: Contingent consideration, restructuring and other charges	421	391
Income Tax effect of Non-GAAP adjustments	(109)	(102)
Non-GAAP net income (loss)	$ 47,114	$ 77,545
Non-GAAP earnings per share:		
Diluted net income (loss) per common share	$ 0.59	$ 1.39
Non-GAAP EPS	$ 0.88	$ 1.45
Non-GAAP Adjusted cash from operations		
Cash flows from operating activities [3]	$ (8,849)	$ 17,711
Plus: proceeds from Federal ESPC projects	12,593	46,619
Non-GAAP Adjusted cash from operations	$ 3,744	$ 64,331

[1] During Q3 2026, we changed our method of accounting for nonrefundable, transferable investment tax credits associated with our energy assets effective January 1, 2026. Under the new method, we recognize ITCs in the income tax provision in the period the credits are generated rather than as a reduction in the cost basis of the related energy assets. The change was applied retrospectively, including to our 2025 results.

[2] The reconciliation to Adjusted EBITDA now begins with consolidated net income rather than net income attributable to common shareholders, eliminating the need for an adjustment to remove the non-controlling interest portion.

[3] Cash flows from operating activities includes proceeds from sales of investment tax credits. Prior to the change in our method of accounting for nonrefundable, transferable investment tax credits associated with our energy assets, these proceeds were not included in operating activities. Prior periods, including 2025, have been retrospectively adjusted.

GAAP to Non-GAAP Reconciliation

$000 USD	Nine Months Ended September 30, 2026				
	Projects	Assets	O&M	Other	Consolidated
Adjusted EBITDA:					
Net income (loss) [1]	$ 43,705	$ (14,308)	$ 18,002	$ 371	$ 47,770
Plus (less): Income tax provision (benefit)	$ (562)	$ (15,783)	$ (34)	$ (21)	$ (16,400)
Plus: Other expenses, net	$ 24,043	$ 50,568	$ 1,940	$ 2,081	$ 78,632
Plus: Depreciation and amortization	$ 2,498	$ 87,314	$ 755	$ 450	$ 91,017
Plus: Stock-based compensation	$ 8,364	$ 2,027	$ 774	$ 482	$ 11,647
Plus: Energy asset impairment charges	$ -	$ 334	$ -	$ -	$ 334
Plus: Contingent consideration, restructuring and other charges	$ 500	$ 717	$ 13	$ 2	$ 1,232
Adjusted EBITDA	$ 78,548	$ 110,869	$ 21,450	$ 3,365	$ 214,232
Adjusted EBITDA margin	**7.0%**	**52.3%**	**20.7%**	**5.2%**	**14.3%**

[1] The reconciliation to Adjusted EBITDA now begins with consolidated net income rather than net income attributable to common shareholders, eliminating the need for an adjustment to remove the non-controlling interest portion.
[2] Adjusted EBITDA by Line of Business includes corporate expenses allocated according to revenue share

GAAP to Non-GAAP Reconciliation

($ in Thousands)	2022				2023				2024				2025				2026		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Cash Flow from Operations [1]	(276,122)	(31,722)	34,674	(65,118)	58,772	(92,621)	(6,572)	(29,570)	20,817	53,314	25,091	18,376	(28,304)	43,914	17,712	18,690	35,396	(86,798)	(8,852)
Proceeds from Federal ESPC projects	64,788	56,943	52,134	64,495	42,309	34,390	30,604	47,040	19,580	100,550	9,269	35,380	29,731	5,689	46,619	17,682	26,583	21,527	12,592
Non-GAAP Adjusted Cash from Operations	(211,333)	25,220	86,808	(623)	101,081	(58,231)	24,032	17,469	40,397	153,864	34,360	53,756	1,427	49,603	64,331	36,372	61,979	(65,271)	3,741
Rolling 8-qtr Non-GAAP Adjusted Cash from Operations	(10,955)	(14,108)	(9,606)	(14,126)	(840)	(5,479)	(5,496)	(1,947)	29,519	45,600	39,044	45,841	33,384	46,864	51,901	54,264	56,962	29,570	25,742

[1] Cash flows from operating activities includes proceeds from sales of investment tax credits. Prior to the change in our method of accounting for nonrefundable, transferable investment tax credits associated with our energy assets, these proceeds were not included in operating activities. Prior periods, including 2025, have been retrospectively adjusted.