November 9, 2026

The ONE Group to Participate in the 2026 Restaurant Finance & Development Conference in Las Vegas

Company to showcase Benihana Express franchise opportunities, featuring a premium fast casual concept designed for efficient development and expansion

DENVER--(BUSINESS WIRE)-- The ONE Group Hospitality, Inc. (“The ONE Group” or the “Company”) (Nasdaq: STKS) today announced its participation in the 2026 Restaurant Finance & Development Conference (RFDC), taking place November 9–11, 2026, in Las Vegas, Nev.

During the conference, The ONE Group will showcase Benihana Express franchise opportunities, introducing prospective franchise partners, investors and restaurant industry leaders to the brand's innovative approach to bringing the iconic Benihana dining experience to consumers in a convenient format.

Operating under the tagline “Your Benihana Fix, On The Go!”, Benihana Express delivers the craveable food and flavors of Benihana in a premium fast casual setting. The small box concept has a footprint of approximately 800 to 1,000 square feet and an estimated net build cost of $400 to $500 per square foot, creating an attractive opportunity for qualified franchise operators.

“The Benihana Express brand continues to advance, and we see meaningful opportunities ahead,” said Emanuel “Manny” Hilario, President and Chief Executive Officer of The ONE Group. “Benihana Express delivers the food and flavors that consumers associate with Benihana in a convenient, premium fast casual format designed for current dining preferences. RFDC gives us an effective platform to introduce the concept to prospective franchise partners and to meet experienced restaurant operators and investors. We look forward to presenting the concept and exploring opportunities to expand the brand into new markets.”

Attendees interested in learning more about the concept are encouraged to connect with The ONE Group team during RFDC or visit www.benihanaexpress.com.

About The ONE Group

The ONE Group Hospitality, Inc. (Nasdaq: STKS) is an international restaurant company that develops and operates upscale and polished casual, high-energy restaurants and lounges

and provides hospitality management services for hotels, casinos and other high-end venues both in the U.S. and internationally. The ONE Group is recognized as one of "America's Greatest Companies" (Newsweek, 2025), and Benihana is honored as one of "America's Best Brands for Value" (Forbes, 2025). The ONE Group's focus is to be the global leader in Vibe Dining, and its restaurant brands and operations are:

- STK, a modern twist on the American steakhouse concept with restaurants in major metropolitan cities in the U.S., Europe and the Middle East, featuring premium steaks, seafood and specialty cocktails in an energetic upscale atmosphere.
- Benihana, an interactive dining destination with highly skilled chefs preparing food right in front of guests and served in an energetic atmosphere alongside fresh sushi and innovative cocktails. The Company franchises Benihanas in the U.S., Caribbean, Central America, and South America.
- Samurai, an interactive dining experience located in sunny Miami, FL, provides a distinctive dining experience where skilled personal chefs masterfully perform the ancient art of teppanyaki right before your eyes.
- Kona Grill, a polished casual, bar-centric Grill concept with restaurants in the U.S., featuring American favorites, award-winning sushi, and specialty cocktails in an upscale casual atmosphere.
- Salt Water Social is your gateway to the seven seas, featuring an array of signature and unique fresh seafood items, complemented by the highest quality beef dishes and elegant, delicious cocktails.
- Benihana Express, a small footprint fast casual concept showcasing the best of Benihana but without teppanyaki tables or bar.
- RA, a Japanese fusion cuisine concept that offers a fun-filled, bar-forward, upbeat, and vibrant dining atmosphere with restaurants in the U.S. anchored by creative sushi, inventive drinks, and outstanding service.
- ONE Hospitality, The ONE Group's food and beverage hospitality services business develops, manages and operates premier restaurants and turnkey food and beverage services within high-end hotels and casinos currently operating venues in the U.S. and Europe.

Additional information about The ONE Group can be found at www.togrp.com.

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