

# 2023 Final Results & Acquisition Highlights



DIVERSIFIED  
energy



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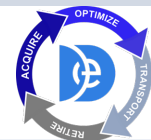
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## 2023 Strategic Successes

- ✓ Commenced trading on the New York Stock Exchange
- ✓ Generated \$219 million of Free Cash Flow
- ✓ Decreased leverage to 2.3x; realized ~15% Debt reduction in a challenged commodity price environment
- ✓ Delivered record production on stable, ~10% declines
- ✓ Distributed ~\$180 million in dividends, share repurchases
- ✓ Awarded OGMP 2.0 Gold Standard; 2<sup>nd</sup> consecutive year
- ✓ Retired more than 400 wells across our operating regions
- ✓ Completed multiple, accretive and innovative transactions

**821** MMcfepd

**137** Mboepd  
2023 Avg Production

**10%** Production Declines

Industry-leading

**\$543** Mn

2023 Adjusted EBITDA

**2.3x** Net Debt/  
Adj. EBITDA

Consistent Leverage Profile

**52%** Cash Margins

50% or higher since 2017

**\$800+** Mn

Return of Capital since IPO<sup>(a)</sup>

“Diversified is the right company at the right time to deliver long-term stakeholder returns while also providing the solution to existing, long-life producing wells that have become non-core assets for other operators.”

-Rusty Hutson, Co-Founder and CEO

a) Includes the total value of dividends paid and declared and share repurchases (including Employee Benefit Trust) since the Company's February 2017 IPO



# DELIVERING ON A DE-RISKED PRODUCTION MODEL



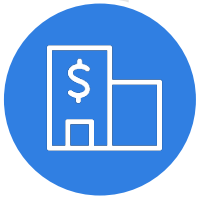
## Commodity Price Risk

- ✓ Dynamic hedging sustains realized pricing and delivers consistent cash margins



## Development/Operational Risk

- ✓ PDP focus eliminates the need for drill-bit exploration
- ✓ Smarter Asset Management enhances production
- ✓ Predictable, low & peer-leading corporate declines



## Financing Risk

- ✓ Investment grade, low fixed rate, fully amortizing debt limits interest rate and maturity exposure
- ✓ ABS structure provides natural de-leveraging

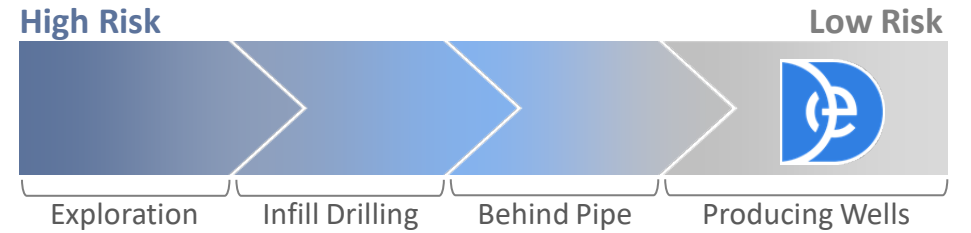


## Environmental Risk

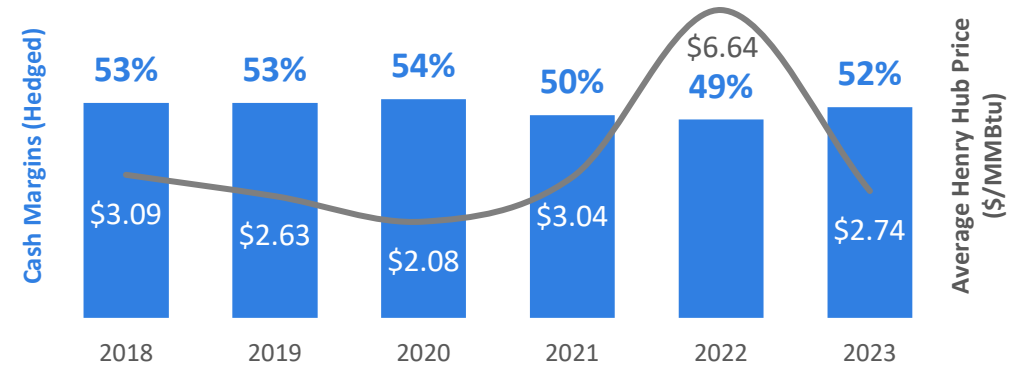
- ✓ Stewardship model focused on reducing emissions and improving already producing long-life assets
- ✓ Best-in-class sustainability reporting

Diversified's business model reduces exposure to typical industry risk factors

### Oil & Gas Development Risk Spectrum



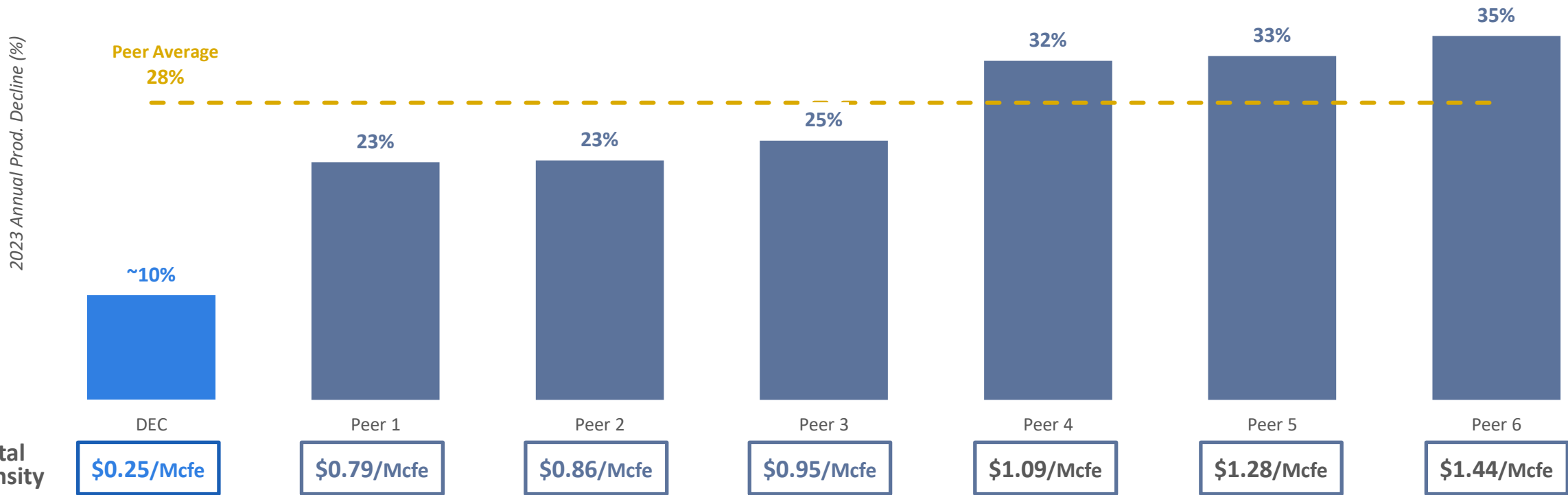
### Positioned to Generate Consistent Cash Flow



Average Henry Hub price based on value of settled monthly futures contracts for the periods presented



# LOW PRODUCTION DECLINES CREATE DISTINCT ADVANTAGES



## Superior Capital Intensity

Eases pressure to replace production and maintains generation of free cash flow

## Enhanced Free Cash Flows

Available for reinvestment, return of capital, debt repayment and sustainability investments

## Greater Value Creation & Return

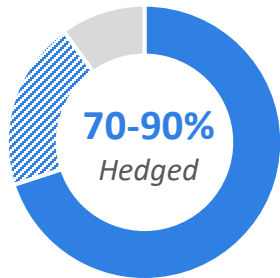
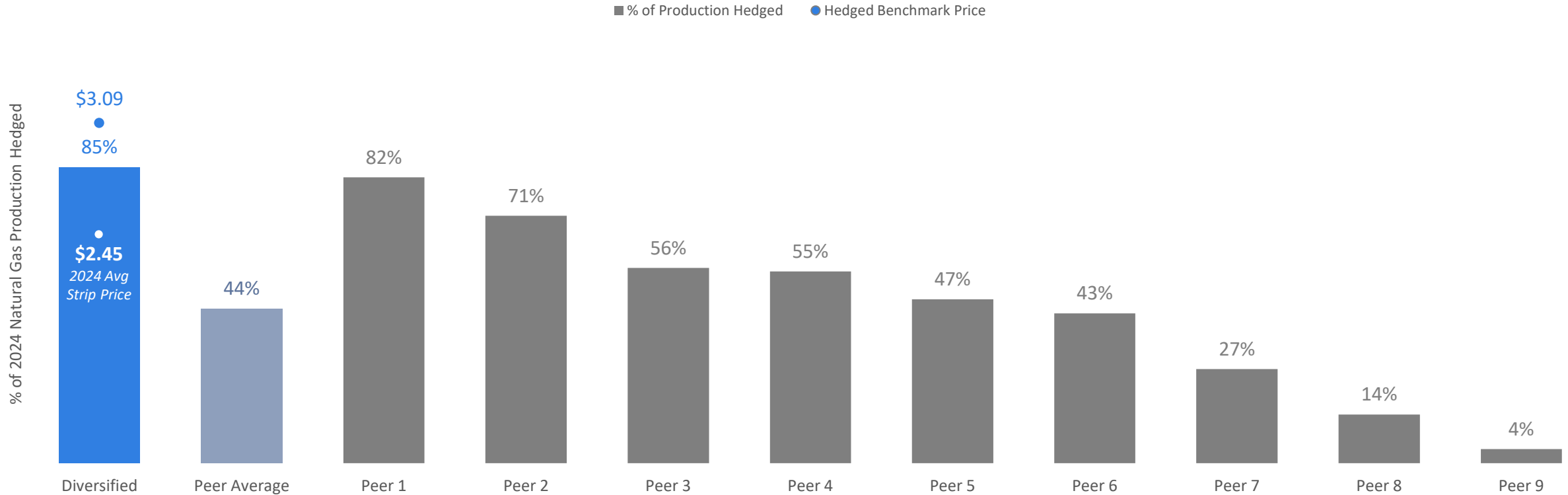
Organic capital generation rate exceeds that available to industry peers with higher capital intensity

Source: Company Data, Enverus, Factset;  
Peers include AR, CHK, EQT, GPOR, RRC and SWN  
Capital Intensity calculated as 2023 capital expenditures divided by 2023 net total production

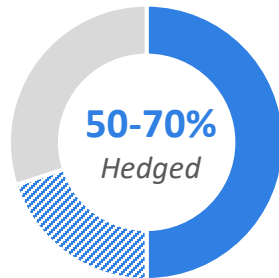


# HEDGING STRATEGY MITIGATES RISKS, ENHANCES RETURNS

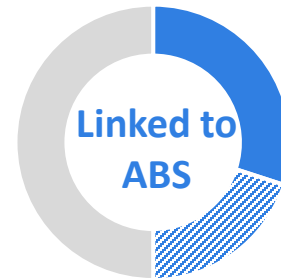
## Diversified Stands Out with Natural Gas Price Protection



**1-12 Months**  
 Maintain robust margins by reducing commodity price risk



**13-24 Months**  
 Opportunistically add value and cover future distribution



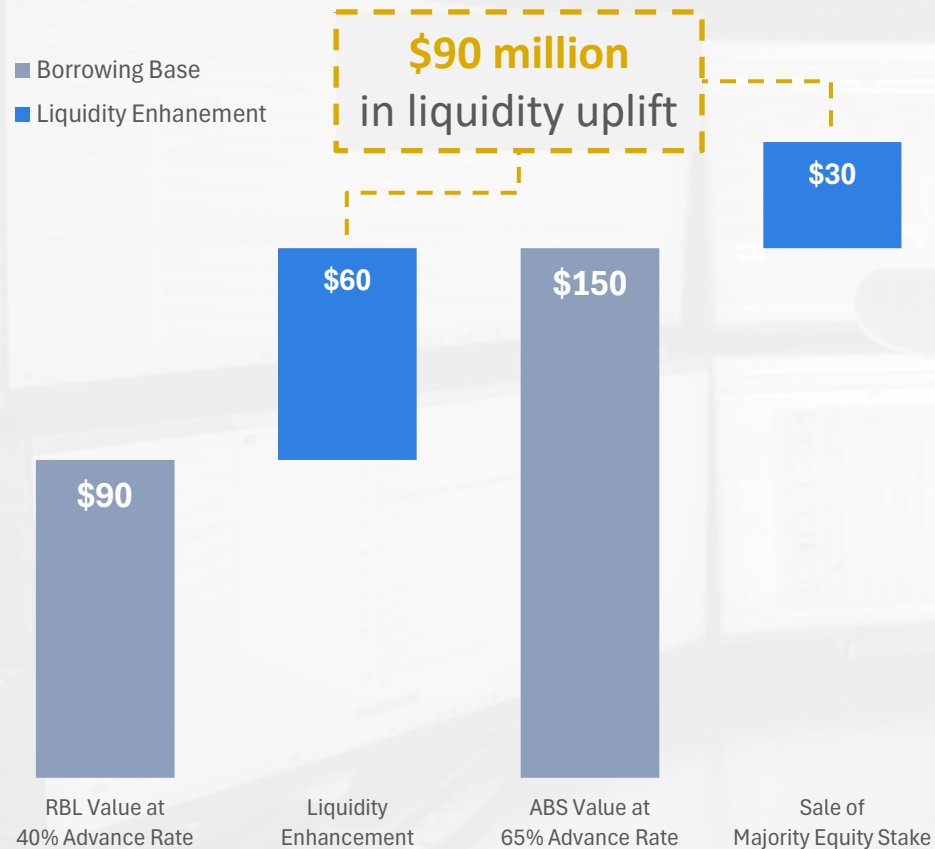
**25+ Months**  
 Long-dated Hedge Portfolio underpins investment-grade debt and fully-amortizing notes

Diversified hedge position as of 29 December 2023; NYMEX Strip for 2024 includes settled contracts for Jan-March 2024 and futures pricing for REM24 using NYMEX strip as of March 1, 2024; Source: Factset Peers include AR, Ascent Resources, CHK, CNX, CRK, EQT, GPOR, RRC, and SWN; Source: Company Data and Factset



# INNOVATIVE ASSET SALE PROVIDES LIQUIDITY AND REDUCES DEBT

## Illustrative Liquidity Enhancement



## Industry-First Transaction Unlocks Value of Assets

- ✓ First-in industry sale of equity cash flows on amortizing debt
- ✓ Robust economics with a **5.7x Adj. EBITDA Multiple**
- ✓ Diversified retained a 20% minority interest
- ✓ Transaction both **reduced debt and increased liquidity**
- ✓ Movement of collateral from the credit facility to structured, amortizing debt accessed additional reserve value
- ✓ Residual cash flows from minority interest continue to support Diversified's consolidated cash flow profile

# Financial and Operating Highlights





# SUMMARY FINANCIAL AND OPERATING RESULTS

## Generating Robust Operating Margins with Production and Cash Flows

821 MMcfepd

137 Mboepd

2023 Average Production

\$3.48 per Mcfe

\$20.87 per Boe

Average Realized Price<sup>(a)</sup>

\$28.26 /share

NAV per Share<sup>(c)</sup>

777 MMcfepd

129 Mboepd

4Q23 Average Production

\$1.69 per Mcfe

\$10.14 per Boe

Adjusted Cost per Unit<sup>(b)</sup>

2.3x

\$10.14 per Boe

Net Debt / Adj. EBITDA

86% | 11% | 3%

Gas / NGL / Oil Production Mix

\$543 Million

Adjusted EBITDA

52%

Cash Margin<sup>(d)</sup>

## Driving Value With Sustainable Operations

222 | 384

DEC / Total Wells Retired

98% Leak-Free<sup>(e)</sup>

Underpins OGMP Gold Standard

50+ well pads

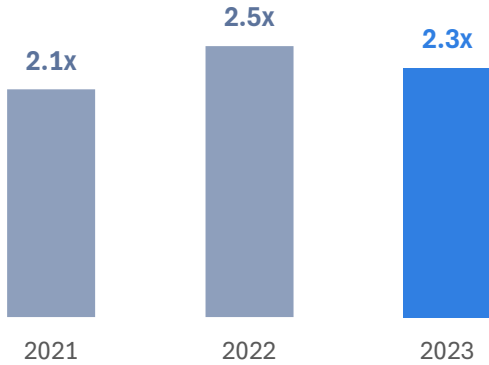
Pneumatic Devices Converted

a) Calculated as Total Revenue, Inclusive of Hedges per unit; Includes the impact of settled derivative instruments, Midstream and Other Revenue, and certain gains from land sales; excludes \$0.09/Mcfe of revenue related to the operations of Next LVL Energy  
b) For comparability purposes, amount excludes \$0.07/Mcfe within Base Lease Operating Expense related to the operations of Next LVL Energy  
c) Calculated as the sum of the Company's reserves at December 31, 2023 using 10-yr NYMEX strip, Net Debt and financial derivatives mark-to-market value as December 31, 2023; per share value calculated using shares outstanding of 47,222,211  
d) Calculated as Adjusted EBITDA (defined within footnote (c)), as a percentage of Total Revenue, Inclusive of hedges  
e) Amount includes asset inspections in the Company's Appalachia and Central Region operating areas; "Leak Free" defined as no detectable emissions when using handheld emissions technology

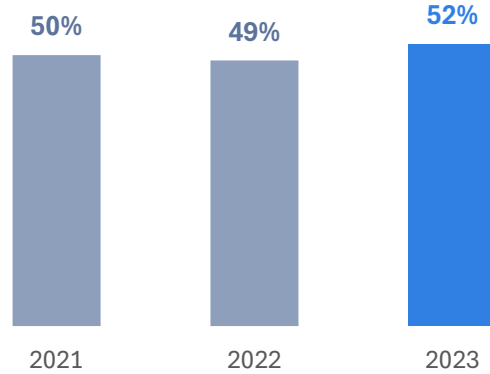


# MEASURING SUCCESS: KEY PERFORMANCE INDICATORS

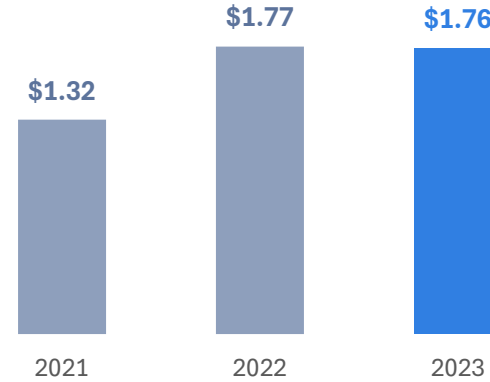
**Maintain Leverage at or Below 2.5x**  
(Net Debt / Adj. EBITDA)



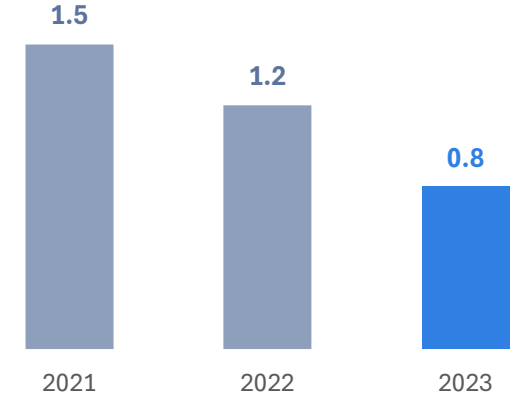
**Consistent Adj. EBITDA Margin**  
(%)



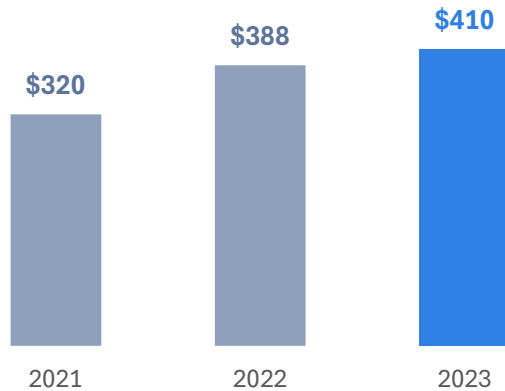
**Adjusted Operating Cost per Mcfe**  
(\$/Mcfe)



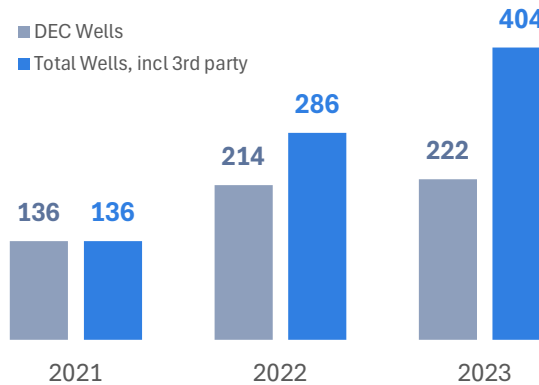
**Methane Emissions Intensity**  
(MT CO<sub>2</sub>e/MMcfe)



**Net Cash p/b Operating Activities**  
(\$ millions)

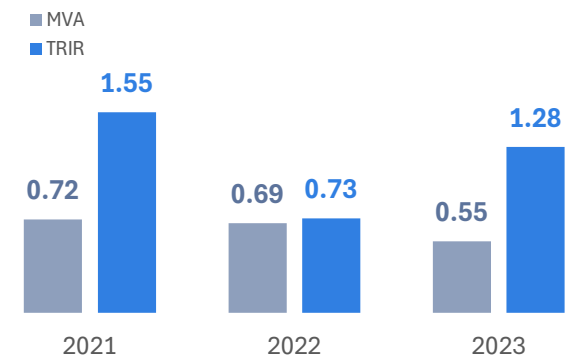


**Meet or Exceed State Retirement Goals**  
(wells retired)



**Safety Performance**

Motor Vehicle Accidents  
Total Recordable Incident Rate

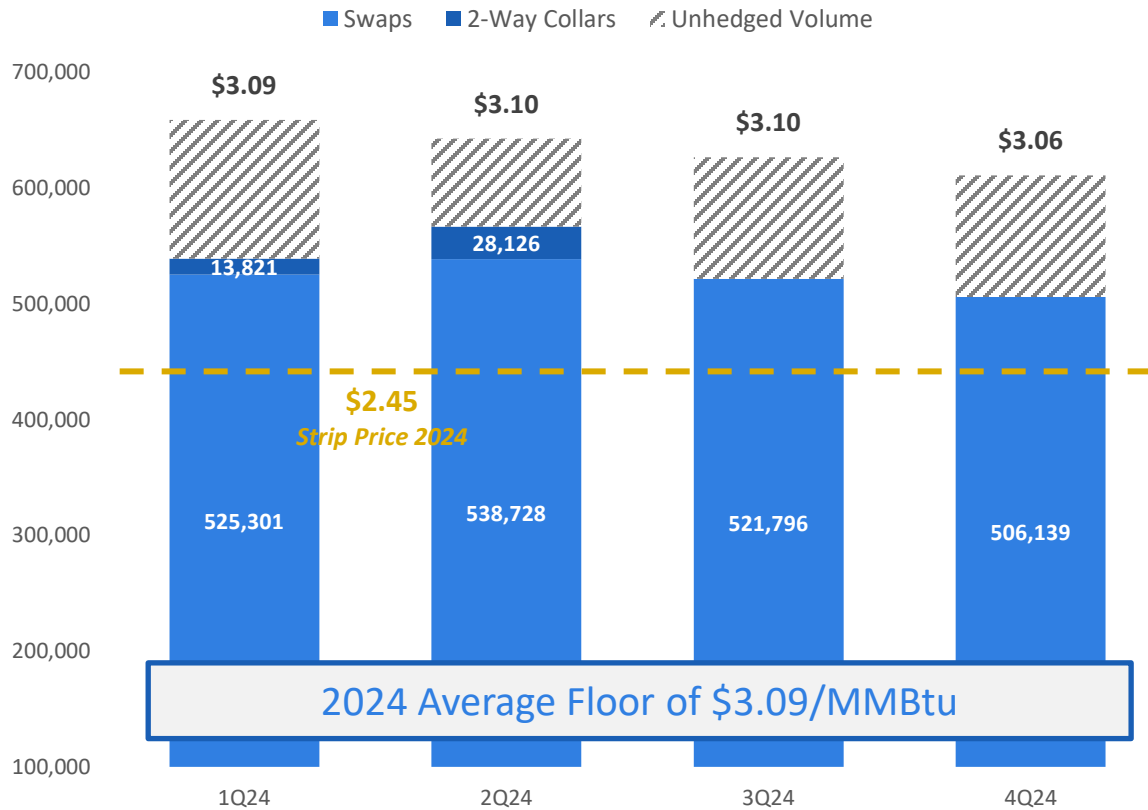


Key Performance Indicators allow stakeholders to measure Diversified's successful execution of its stated strategy

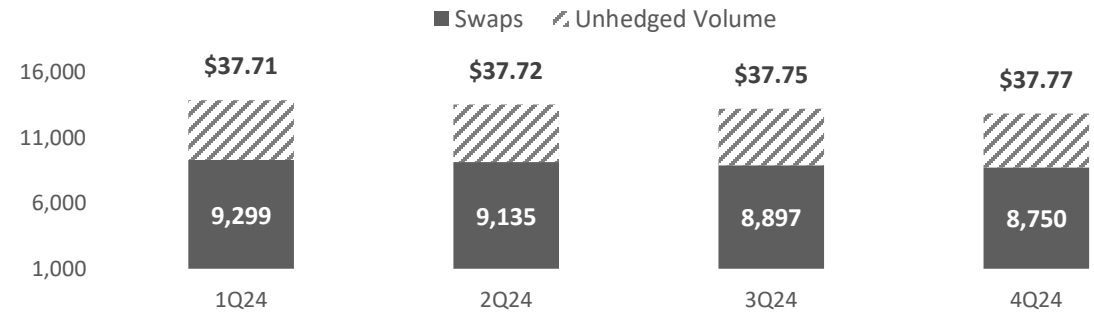


# SUBSTANTIALLY HEDGED TO SECURE CASH FLOWS

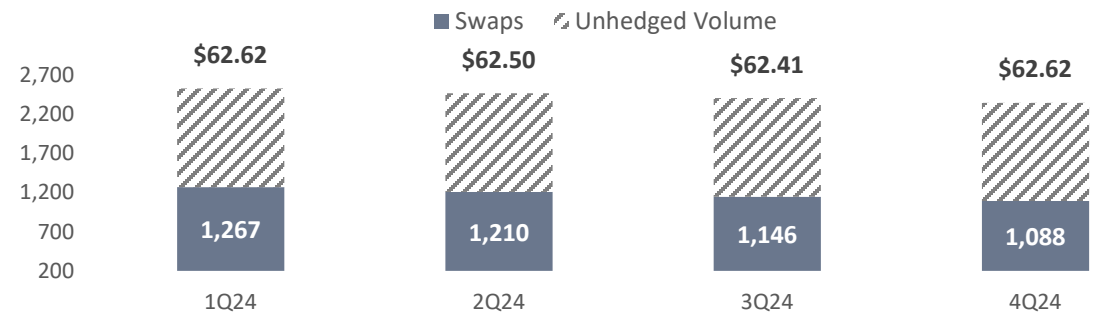
## Natural Gas (MMBTu/d)



## NGLs (Bbl/d)



## Oil (Bbl/d)



~85% of 2024 volumes are hedge-protected

Nat Gas hedged at a 25% Premium to Henry Hub

Hedge portfolio central to margin-focused strategy



# ROBUST MARGINS IN ANY PRICE ENVIRONMENT

## Total Revenue, Inclusive of Hedges

\$1,024 Mn

\$1,046 Mn

Henry Hub Avg: \$6.64

WTI Avg: \$93.53

FY2022

Henry Hub Avg: \$2.74

WTI Avg: \$77.62

FY2023

### Hedged to Maintain Pricing

2023 hedge settlements of \$178 Mn mitigated commodity price impact

### Improvement in Unit Costs

Decreased 3% despite ongoing inflationary environment

### Variable Unit Cost Structure

Mitigates impact of production declines and supports margins

### Favorable Impact of Pricing

Drove reductions in production taxes and certain G&T expenses

## Adjusted Operating Cost per Unit

49%  
Cash Margin

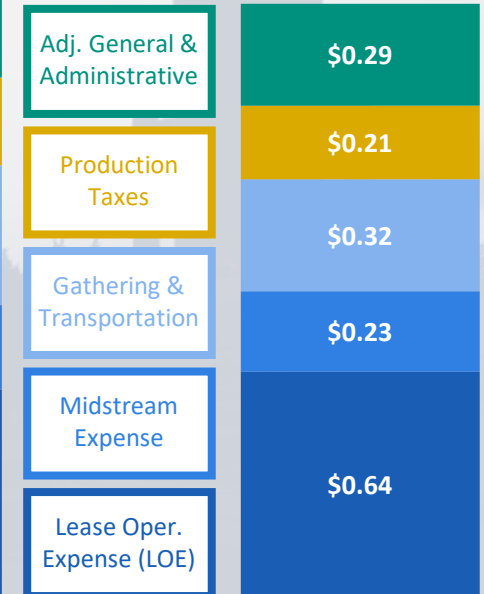
\$1.73/Mcfe  
(\$10.40/Boe)



FY2022

52%  
Cash Margin

\$1.69/Mcfe  
(\$10.14/Boe)



FY2023

For Company-specific terms or Non-IFRS measures, please refer to the "Glossary of Terms", "Alternative Performance Metrics" and "Non-IFRS Reconciliations" within the Company's 2022 Annual Report. For all periods presented, certain expenses relating to Next LVL Energy have excluded from Base LOE (2022: \$0.03/Mcfe; 2023: \$0.07/Mcfe). Where applicable, Henry Hub pricing given in \$/MMBtu and WTI ("West Texas Intermediate crude") has been given in \$/Bbl.



## Modern Field Management Philosophy

- ✓ Common Systems enhance process efficiency, reliability
- ✓ Cloud First / Wireless First eliminate technical debt, and improves data collection, warehousing and analytics
- ✓ Data integration and governance standards improve reporting speed and reliability
- ✓ Scalable model decreases integration timelines and allows for standardized, repeatable processes
- ✓ Real-time monitoring, data visualization AI-powered analytics provide next-generation business insights



**Developing a Scalable Platform with Low Total Cost of Ownership**



**Investing in Flexible, Innovative and Efficient IT and OT Systems**



**Driving Safe, Sustainable Value Creation Throughout the Company**



# SMARTER ASSET MANAGEMENT IN ACTION



## Central Region Workovers Improve Production

- ✓ Includes capitalized and expensed maintenance
- ✓ High-return projects pay back in under two months
- ✓ Offsets declines, extends economic production



## Buildout of Appalachian Midstream Assets

- ✓ Construction of gathering lines for equity volumes
- ✓ Ensures product flow; mitigates interruption potential
- ✓ Saved \$150k by leveraging in-house labor



## Compression Optimization in Central Region

- ✓ Right-sizing of compression for consolidated footprint
- ✓ Elimination of unnecessary third-party equipment leases
- ✓ Annualized impact results in \$2.0 million of savings



## Deferral of DUC Completions (Tanos II)

- ✓ Preserves high-margin initial volumes for improved pricing
- ✓ Low corporate declines afford the ability to strategically time completions for highest returns

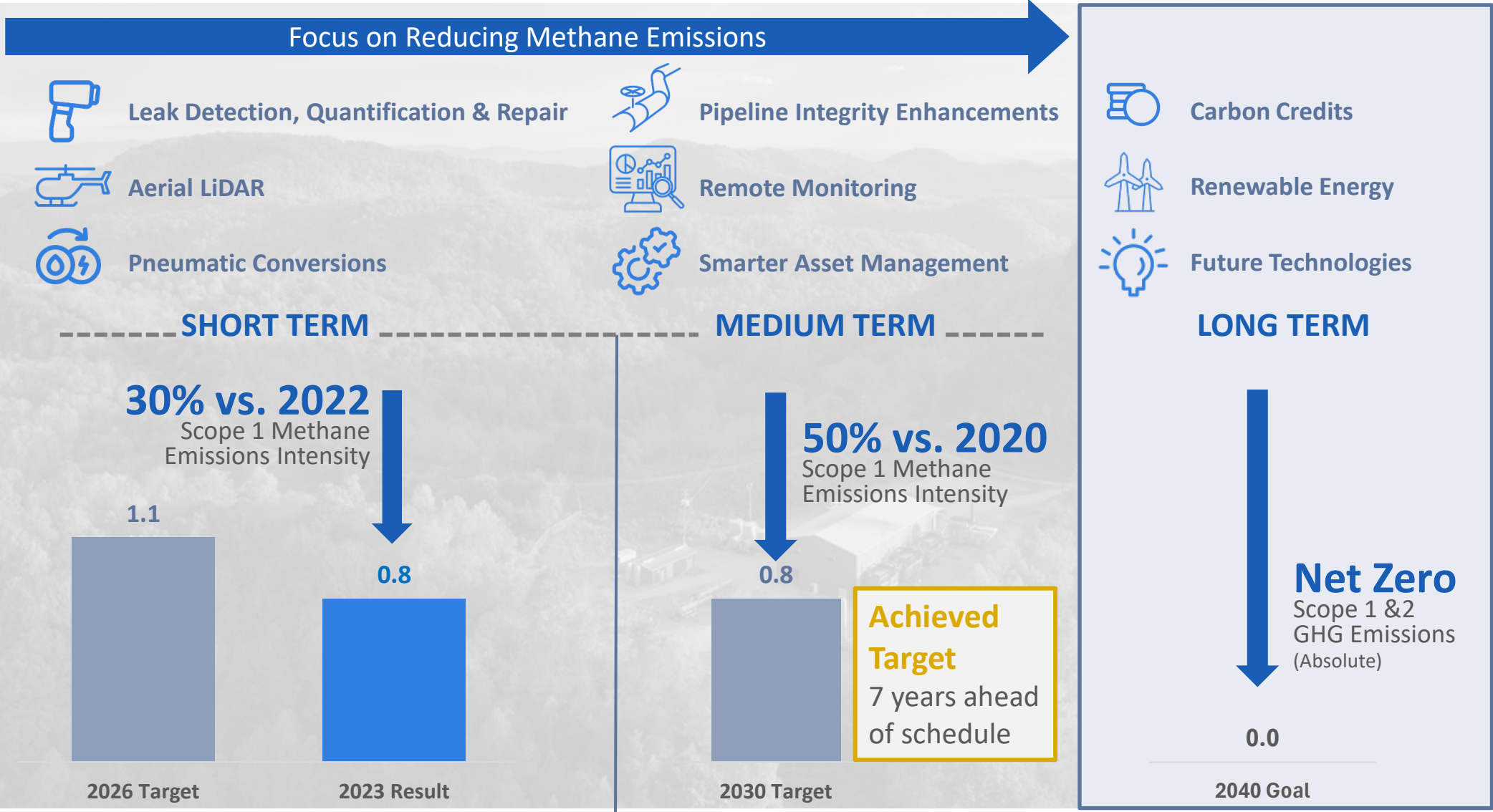
### Case Study: Impact of 2023 Workovers Central Region, Capitalized and Expensed

# of Workovers	158 wells
Total Cost	\$2.9 million
Average Cost	\$18 thousand
Total Uplift	25 MMcfepd
Average Payout	55 Days

Low-cost, high-return projects mitigate approximately 30% of annual production declines



# ACHIEVED 2030 TARGET FOR SCOPE 1 METHANE EMISSIONS INTENSITY





# SETTING THE STANDARD FOR WELL RETIREMENT



## Exceeding State Requirements

Total wells retired continue to significantly exceed levels mandated through state agreements



## Retirement of Orphan Wells

Diversified partnered with regulators to permanently retire 148 orphan wells



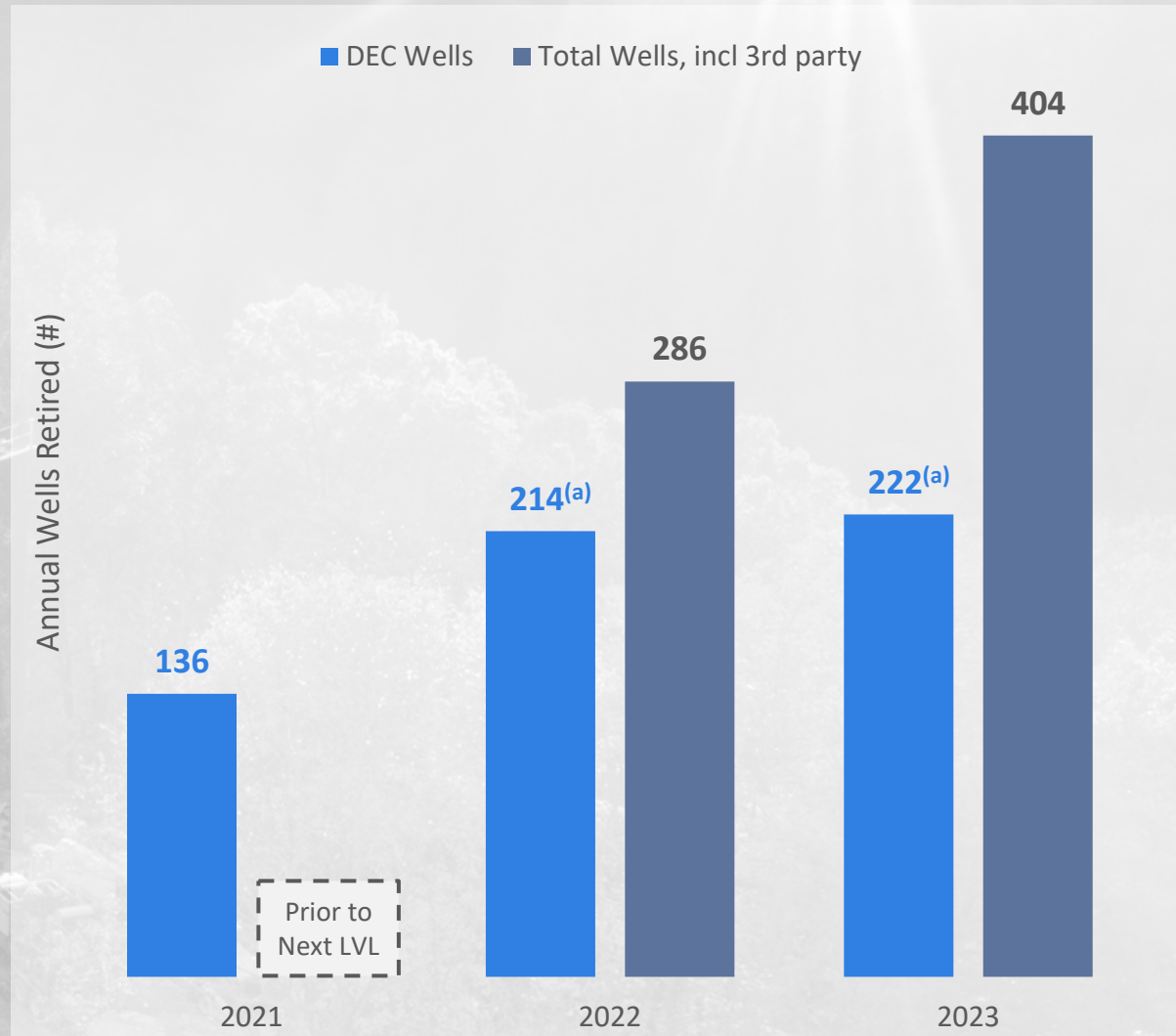
## Next LVL Energy Operating Efficiently

Total retirements by Next LVL Energy exceeded the prior year by more than 5x



## Offsetting Internal Retirement Costs

3<sup>rd</sup> party contracts generate margins that reduce Diversified's net cash cost to retire operated wells



a) DEC Wells retired per year includes well retirement activity in the Central Region, 2022: 14 wells, 2023: 21 wells



# Acquisition Update

Oaktree Buyout Increases Scale and Improves Margins



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energy



# ACQUISITION OVERVIEW – OAKTREE WORKING INTEREST BUYOUT

**\$386Mn**

Net Purchase Price<sup>(a)</sup>

**122** MMcfepd

2024 Net Production<sup>(b)</sup>

**\$126 Mn**

2024 Adj. EBITDA<sup>(b)</sup>

**65%**

Adj. EBITDA Margin<sup>(b)</sup>

**3.1x | PV17**

Transaction Multiple | PV EQ<sup>(c)</sup>

**\$462 Mn**

PDP PV-10

## Low-Risk, High Return Working Interest Acquisition

*Upsizing production, cash flow and reserves with zero operational risk and immediate administrative synergies*

- ✓ Diversified has operated assets for 24+ months<sup>(d)</sup>
- ✓ Assets already integrated with OT/IT systems
- ✓ Financing matches existing debt profile
- ✓ Assets already included in emissions reporting
- ✓ Oaktree remains stakeholder in operations

a) Includes the assumption of amortizing debt as part of total consideration

b) Based on engineering reserves assumptions using historical cost assumptions and NYMEX strip as of March 8, 2024 for the 12 month period ended December 31, 2024; includes the estimated impact of settled derivative instruments; does not include the impact of any projected or anticipated synergies that may occur subsequent to acquisition

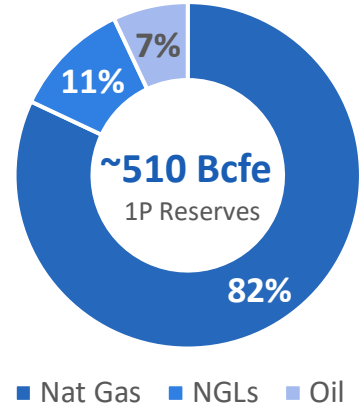
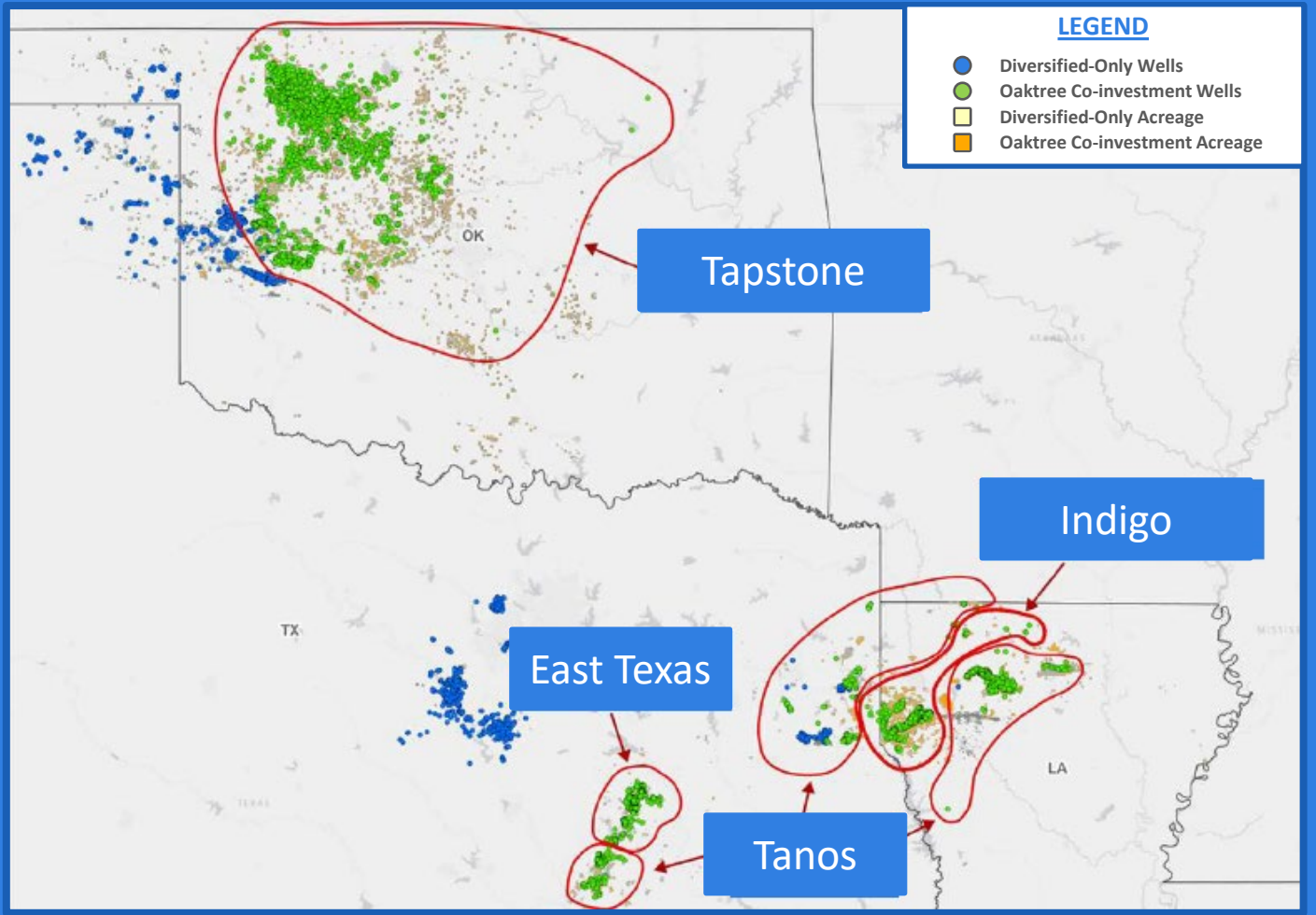
c) Transaction multiple reflects the sum of the Net Purchase Price and divided by the 2024E Adjusted EBITDA of the acquisition; PV-EQ represents the approximate PV-discount value of the Net Purchase Price

d) Duration of assets under Diversified operations calculated using average time since close date for respective historical acquisitions in which Oaktree co-invested



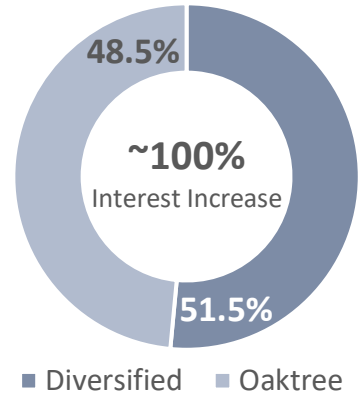
# ADDING SCALE TO EXISTING CENTRAL REGION OPERATIONS

## Acquisition Doubles Central Region Acreage



### Increasing PDP Reserves

- ✓ Significant gas weighting
- ✓ Value-enhancing liquids
- ✓ Low-decline production



### Upsizing Interest in Assets

- ✓ ~100% increase in ownership
- ✓ Diversified operates assets
- ✓ Drives administrative efficiencies

Reserves as of November 01, 2023 effective date; Change in percent of ownership calculated using the average Diversified and Oaktree ownership interest in the underlying historical coinvestments

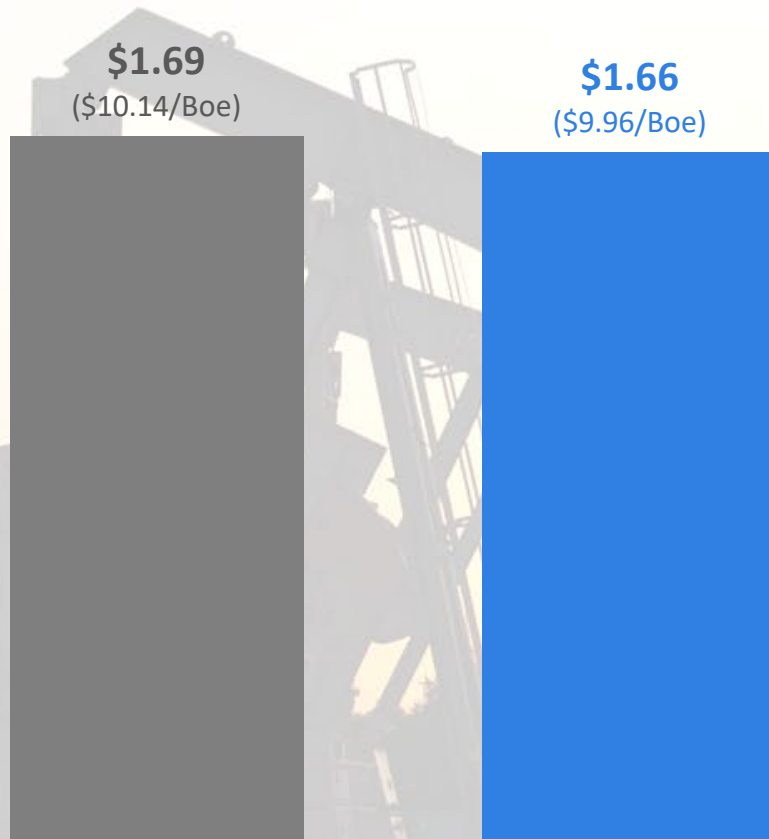


# ACQUISITION IS IMMEDIATELY SYNERGISTIC AND ENHANCES MARGINS

## Adjusted Operating Cost per Unit

■ FY2023 ■ Pro Forma

\$/Mcf



### 2% Reduction in Unit Costs

Compared to FY2023 operating performance

### ~\$15 Million in Cost Efficiencies

No incremental G&A required post-acquisition

### 54% Pro Forma EBITDA Margins

Enhances already-strong cash generation strategy

### Additional SAM Opportunities

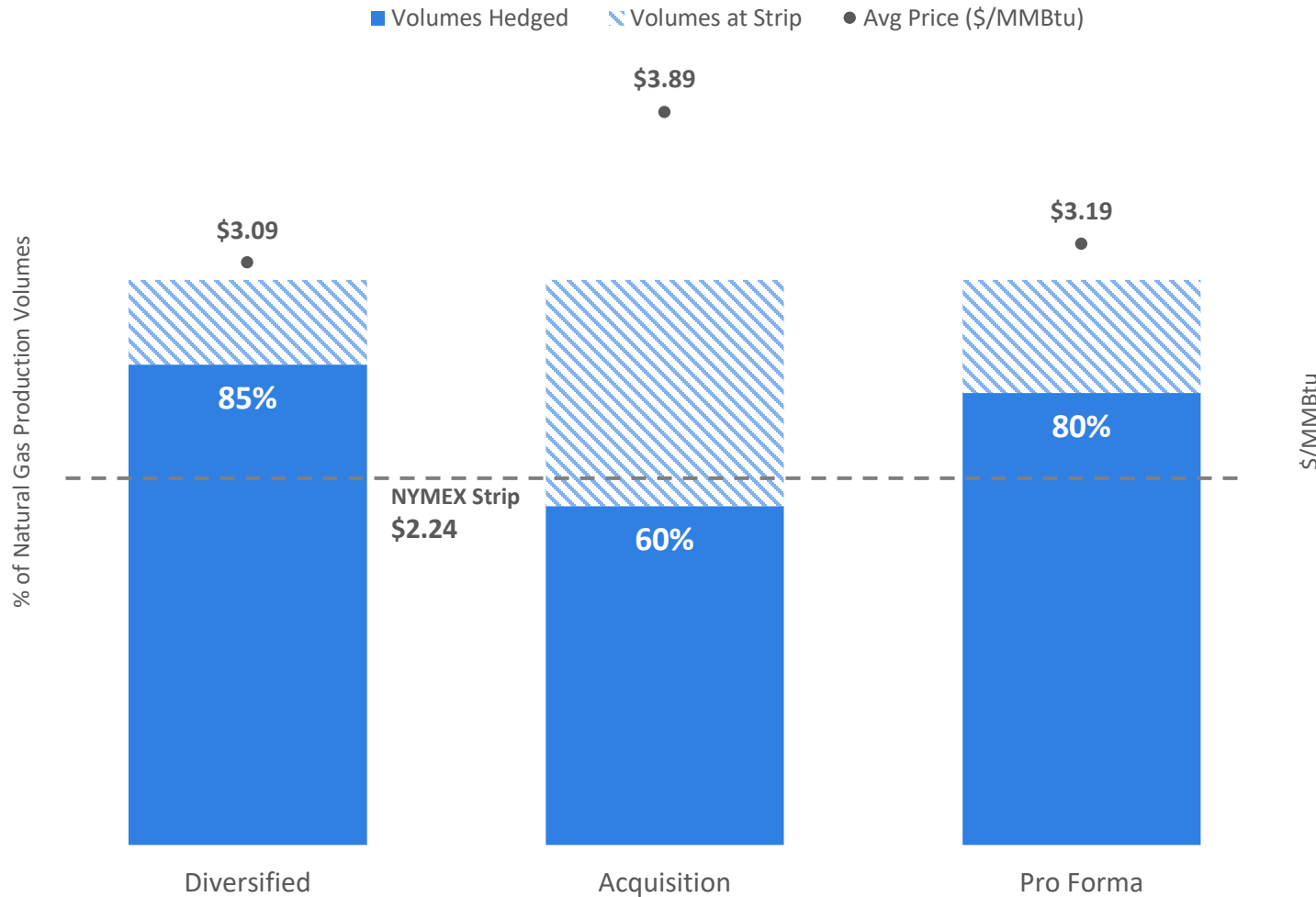
Expands portfolio of low-cost, high-margin projects

### Simple and Efficient Systems Integration



# COMPLEMENTARY IN-THE-MONEY HEDGE PORTFOLIO

## Acquired 2024 Hedges Complement Existing Portfolio



### Premium to Current Hedging

*Average floor price for acquired volumes at 25% premium to current hedge portfolio*

### Improves Price Protection

*Provides a \$0.10/MMBtu uplift to the pro forma average for FY2024*

### Increases Opportunity for 2025

*Unhedged volumes beyond the current year create opportunity to capture higher prices*

### De-risks Acquisition Multiple

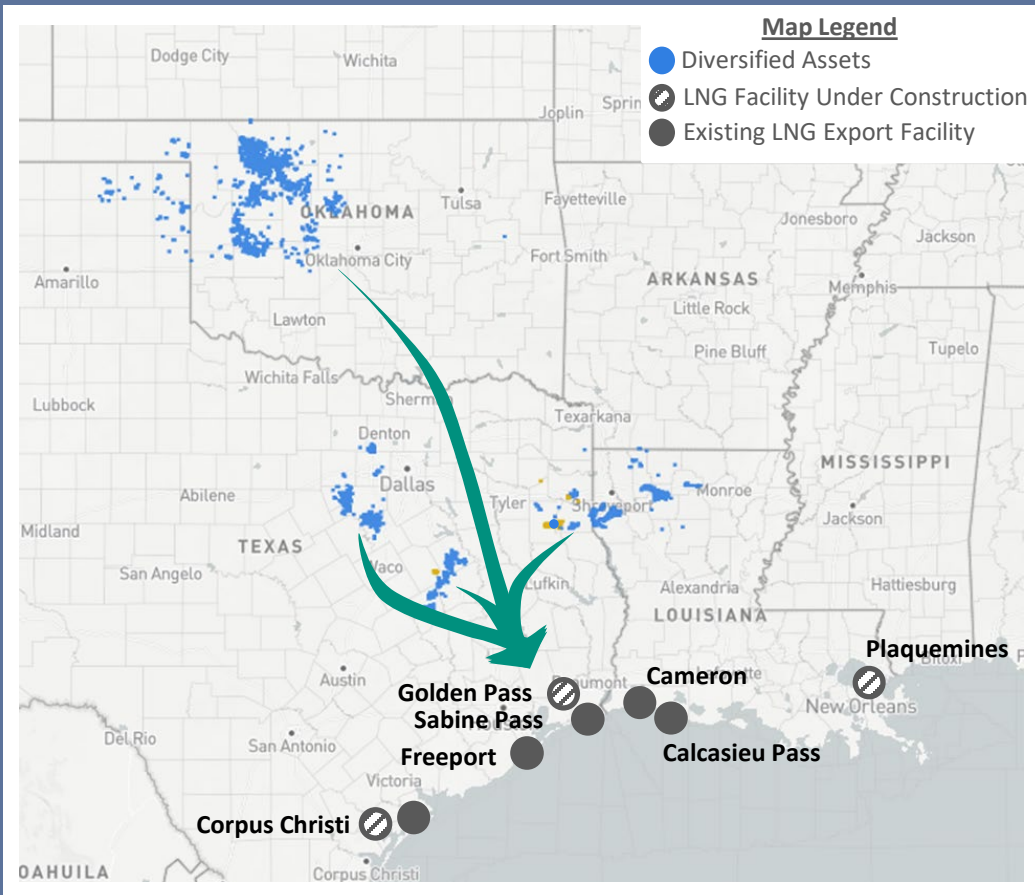
*Acquiring hedged production insulates transaction economics from price volatility*



# INCREASED EXPOSURE TO PREMIUM GULF COAST PRICING

## Advantageously Positioned in the Gulf Coast

Assets located in close proximity to several major hubs



LNG exports will potentially represent 20-25% of current U.S. natural gas production by 2026

### Demand Driven by Proximity to LNG Hubs

Growing global demand for U.S. LNG exports drives demand for regional production

### Regional Hubs Benefit from Premium Pricing

East Texas gas tied closely with Henry Hub and features enhanced full-cycle economics

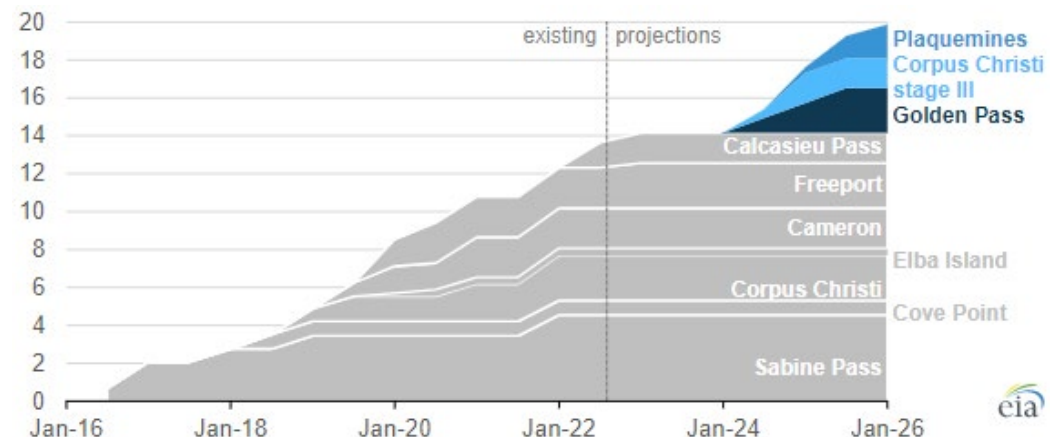
### Ample Takeaway Capacity with Near Term Growth

Extensive infrastructure, access to premium Gulf markets supports production growth

### In-House Marketing Enhances Realizations, Margins

US Top 25 natural gas marketer<sup>(a)</sup>, can advantageously sell highest-priced market

## U.S. LNG Projects Under Construction



a) As published by Natural Gas Intel, December 2022



# MERGER MANIA ACTIVITY ACCELERATING IN ENERGY SECTOR

## Public-to-Public Transactions



## Private- to-Public Transactions



## Corporate Transactions Dominating Landscape

- ✓ **Upstream equities have outperformed WTI spot prices by 32% since 2022**
  - ✓ YTD US E&P's YTD up **~3%** vs. UK E&P's down **~19%**
- ✓ **Over \$215 billion in LTM corporate transactions, \$25 billion in A&D in LTM**
  - ✓ ~\$16 billion in natural gas-weighted deals in the last 3 months
- ✓ **O&G undergoing a historic consolidation wave comparable to the late 1990s**
  - ✓ Equity markets are highly supportive of strategic, accretive consolidation
  - ✓ Average single-day share outperformance of ~2%
- ✓ **Non-core assets likely to be divested in next 12-24 months due to consolidation**
  - ✓ Occidental announced plans to divest \$6 billion in assets
- ✓ **Strategic and financial capital returning to the O&G sector**
- ✓ **Proposed EPA emissions fee increases operating costs for E&P's behind the curve on methane reduction standards and creates opportunity for Diversified**

*Diversified Energy continues to be focused on accretive acquisition opportunities, going on offense to capitalize on any periods of near-term weakness in commodity prices*

# Path for 2024 and Beyond

Focus Five and Capital Allocation



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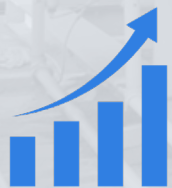


# NAVIGATING THE PATH FORWARD- “FOCUS FIVE”



## Optimized Cash Flow Generation

Unlock hidden asset value, enhance hedge book, leverage internal marketing team, and continue to grow NEXT LVL



## Scale Through Accretive Growth

Sustained execution through a disciplined acquisition framework delivers attractive cash flows



## Financial and Operational Flexibility

Reduce debt-servicing costs and increase access to various capital sources



## Cost Structure Optimization

Capture value enhancements through SAM, vertical integration, technology, and exhaustive cost review



## Sustainability Innovation

Deliver solutions with best-in-class emissions measurement, monitoring, and mitigation technology providers

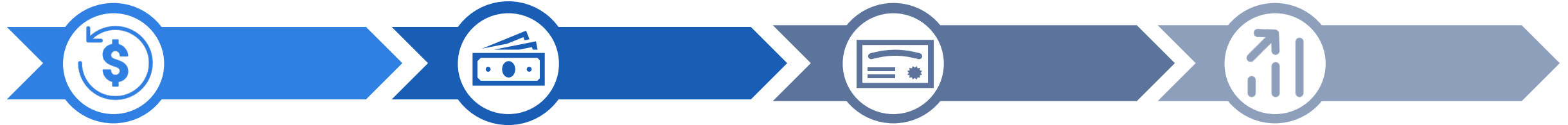


## Focus Five

A renewed emphasis on our principles to increase free cash flow generation and accelerate long term shareholder returns



# CAPITAL ALLOCATION FRAMEWORK AND RETURN



## Systematically Reduce Debt

Maintain leverage target between 2.0x to 2.5x with debt reduction creating long-term equity value

## Sustainable Fixed Dividend

Deliver top quartile yield while providing a meaningful return of capital

## Strategic Share Repurchases

Maintain financial flexibility for open market purchases, tenders, and block trades based on market conditions

## Accretive Strategic Acquisitions

Expand production and cash flows as the natural consolidator of producing gas & oil properties

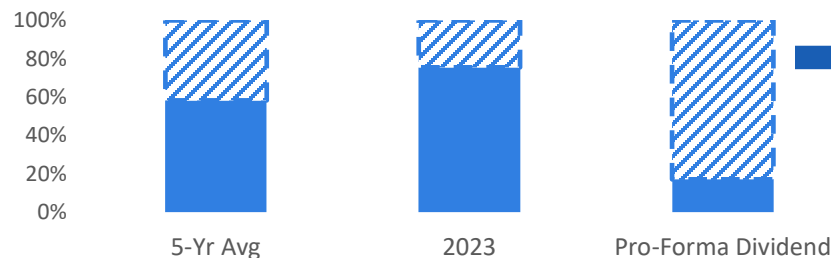
### Model Supports Significant Free Cash Flows

- ✓ **~60% of Cash Flow from Operations** retained as Free Cash Flow
- ✓ **Consistent Cash Margins of Over 50%** lay the foundation for debt repayments and sustainable fixed dividends

### Strategically Limited CapEx and Interest

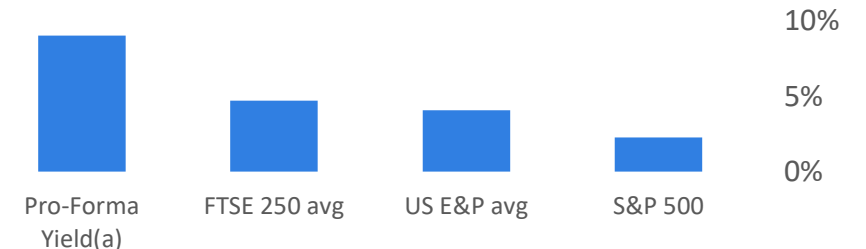
- ✓ **Production-focused model** de-risks the business and eliminates exploration & development costs
- ✓ **Low fixed interest on over 80% of debt** reduces rate risk and long-term financing costs

## Increase in Distributable Cash Flow From Operations



Pro-Forma Dividend Allows More Cash Flow to Create Value While Still Maintaining a Competitive Yield

## Pro-Forma Dividend Yield Comparison



Proportionate uses of Cash Flows calculated as reported within the Company's annual reports and accounts for the 2019-2023 fiscal years  
a) Pro Forma Yield calculated using annual fixed dividend of \$1.16 share and March 14, 2023 closing price of \$11.66



## Systematic Debt Reduction

Reduce borrowings by \$200 million

Decrease leverage to lower end of stated range



## Fixed per-share Dividend

Provide a sustainable capital return structure

Top-quartile dividend among FTSE250



## Strategic Share Repurchases

Conduct strategic and regimented buybacks

Expands capital return opportunities / options



## Accretive Acquisitions

Grow opportunistically at attractive multiples

Increase scale and access to capital markets



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