

A white electric car is shown from a front-quarter view, parked at a Blink charging station. The car is connected to the station's charging cable. The background is a dark night sky with a network diagram overlay consisting of glowing blue nodes and connecting lines. The Blink logo is visible on the charging station. The overall scene is illuminated with blue and white light, creating a futuristic and technological atmosphere.

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FIRST QUARTER 2026 EARNINGS RESULTS

May 11, 2026

Safe Harbor Statement

Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act, that are based on management's current expectations and assumptions and are subject to risks and uncertainties. Such statements include, but are not limited to, statements about (i) delays in product development and deployment, (ii) market acceptance of our EV charging products and related services, (iii) technological change in the EV charging equipment industry, (iv) competition in EV markets generally in the United States and abroad, (v) intellectual property issues, and (vi) other aspects of our business identified in this presentation, as well as in our periodic reports that we file from time to time with the SEC. In some cases, you can identify forward-looking statements by terminology such as "may," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "tends," "believe," "estimate," "predict," "potential," "project" or "continue" or the negative of those terms or other comparable terminology. These statements are only predictions. Actual events or results may differ materially from those expressed or implied by these forward-looking statements because of market conditions in our industries or other factors that are in some cases beyond our control. All of the forward-looking statements are subject to risks and uncertainties. Various factors, including but not limited to the risks described from time to time in Blink Charging Co.'s periodic reports with the SEC, including, without limitation, the risks described in Blink Charging Co.'s Annual Report on Form 10-K for the year ended December 31, 2026 under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations," could cause actual results to differ from those implied by the forward-looking statements. Given these risks and uncertainties, you are cautioned not to place undue reliance on these forward-looking statements. All information is current as of the date this Company Overview is issued, and except as required by law, Blink Charging Co. does not undertake, and specifically declines, any obligation to update any of these statements or to publicly announce the results of any revisions to these statements to reflect future events or developments.

Non-GAAP Disclosure

The information provided herein includes certain non-GAAP financial measures. These non-GAAP financial measures are intended to supplement the GAAP financial information by providing additional insight regarding the results of operations of the Company. The non-GAAP Adjusted EBITDA financial measure used by the Company is intended to provide an enhanced understanding of our underlying operational measures to manage the Company's business, to evaluate performance compared to prior periods and the marketplace, and to establish operational goals. Certain items are excluded from this non-GAAP financial measure to provide additional comparability measures from period to period. These non-GAAP financial measures will not be defined in the same manner by all companies and may not be comparable to other companies. Non-GAAP financial measures are reconciled in the accompanying tables to the most directly comparable measures as reported in accordance with GAAP, and should be viewed in addition to, and not in lieu of, such comparable financial measures.

CEO PERSPECTIVE: Executing Post Restructure

Mike Battaglia
President and CEO

Cost Reset Complete: Deploy & Utilize



Cost reset complete, near cash breakeven



Recurring revenue scaling



DC fast charging growth and continued investment

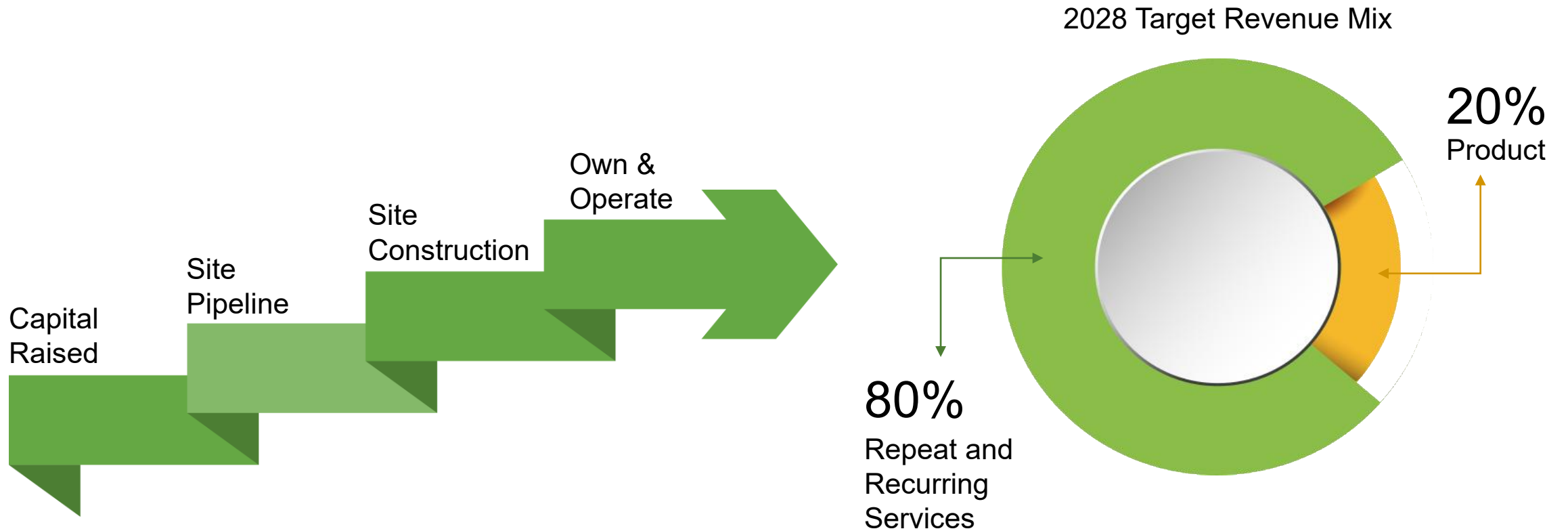


Large market tailwind



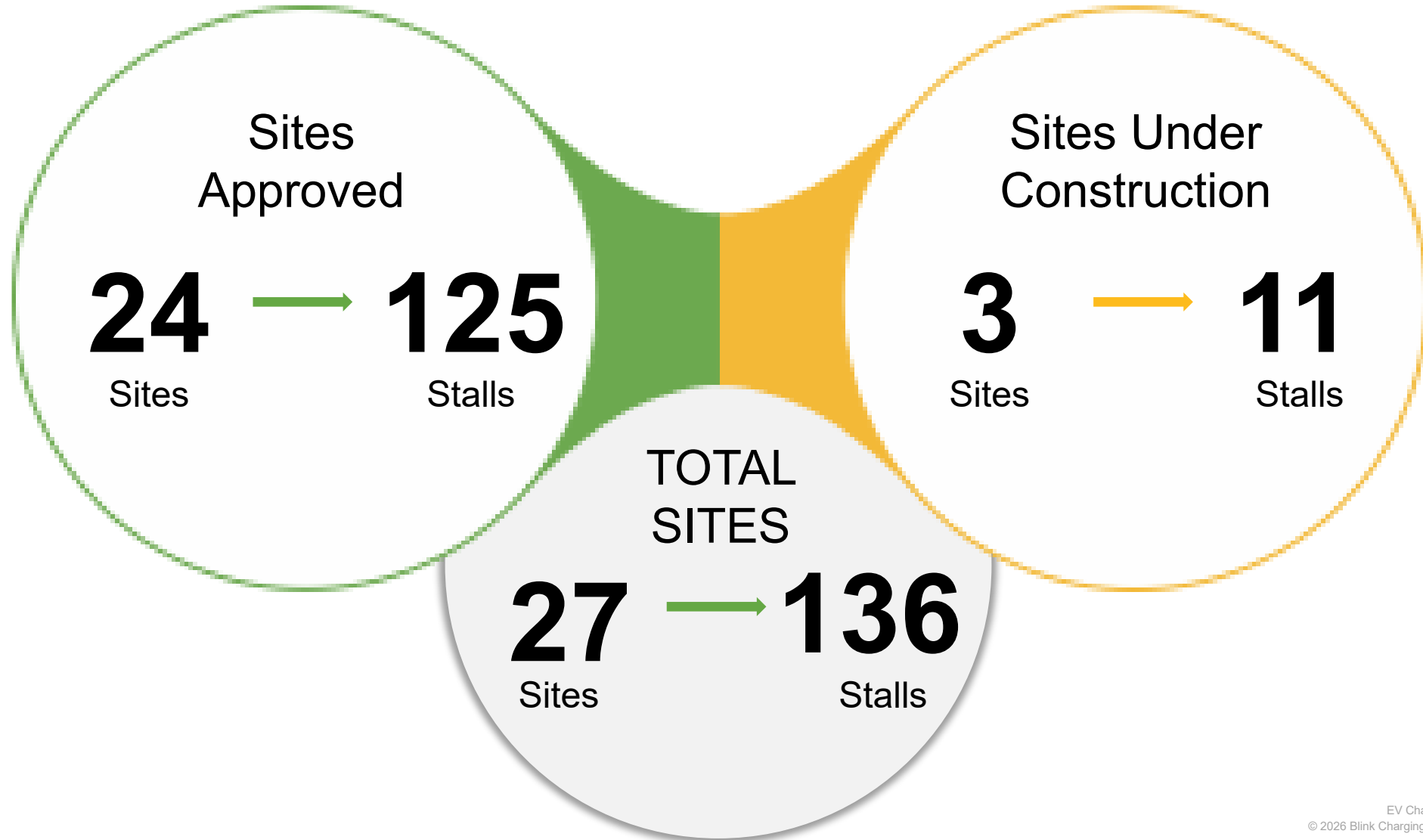
Attractive valuation and entry point

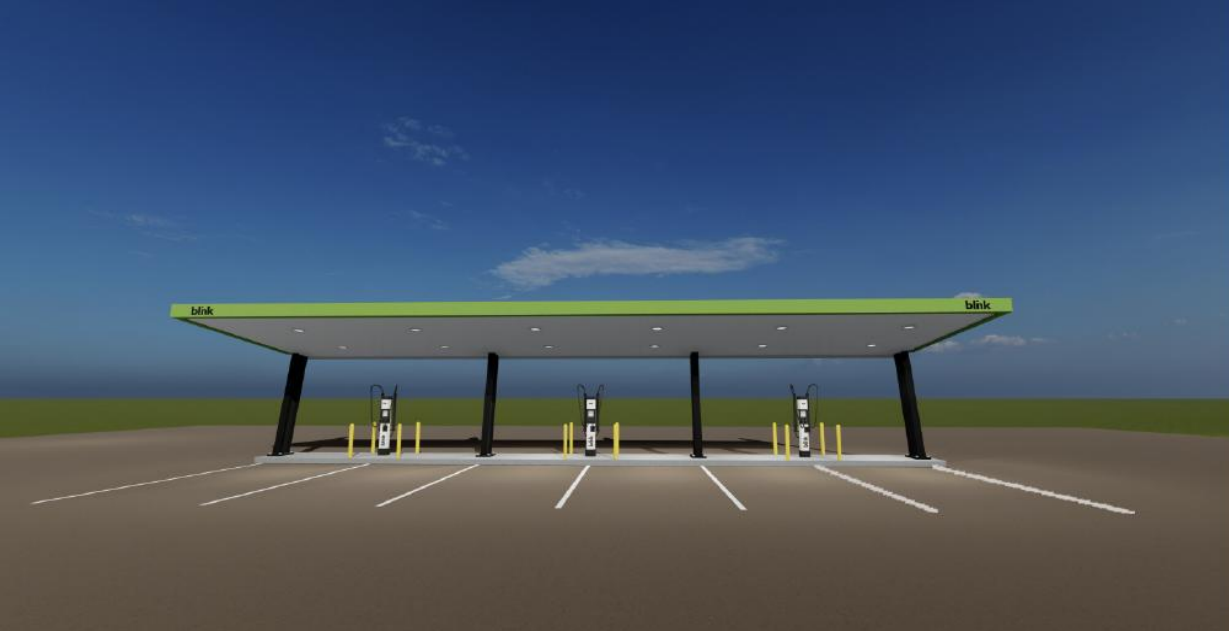
Model Shift Driving Margin Expansion



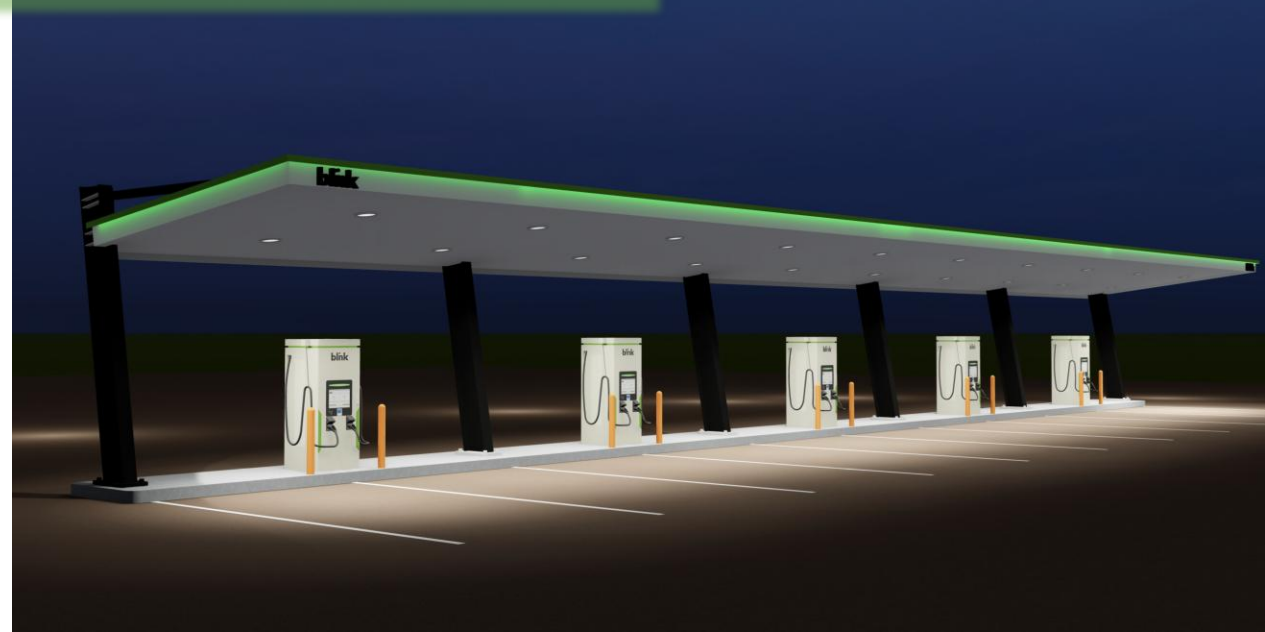
Recurring Revenue = Higher Margin + Predictability
This Transition Drives Structural Margin Expansion

DC Footprint Buildout





Future Blink Sites



Differentiated GTM



The Power of Our Network

Enabling the Future of Mobility – Leveraging Data and AI

Autonomous Mobility

- Charging as energy infrastructure for autonomous fleets
- High utilization via orchestration, prediction, routing
- Integration with autonomy stacks

OEM Integrations

- Plug-and-charge experience
- Unified navigation and charging UX
- Bundled subscriptions and loyalty

Open Ecosystem

- API-driven platform for fleet, navigation, third-party apps
- Integrated payments and fintech
- Smart city infrastructure connectivity

Intelligent Grid

- AI-driven demand, renewables, pricing optimization
- Efficient TCO charging at scale
- V2G and V2B for grid stability and energy storage

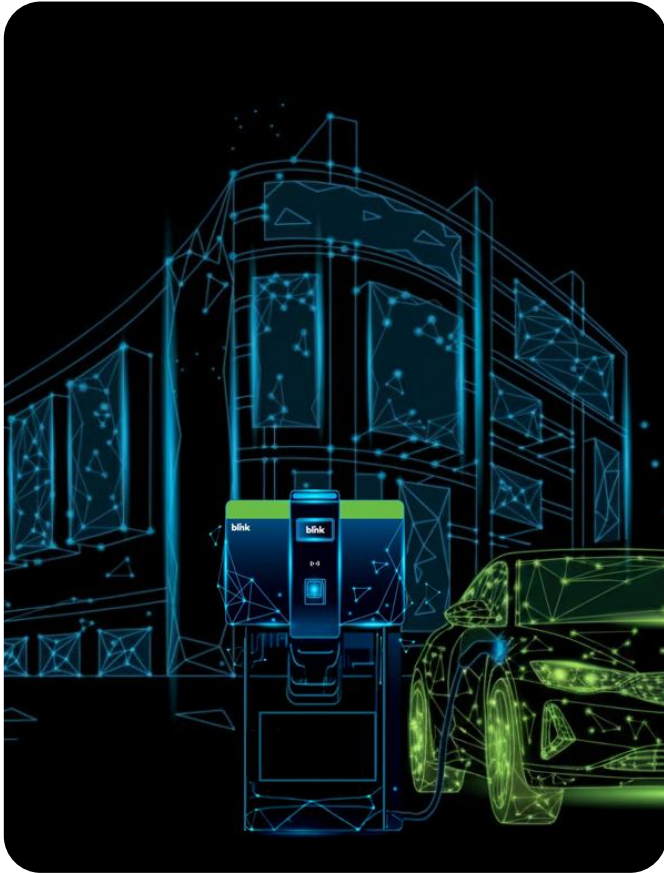
Takeaway

Data platform + AI = Uptime, Margin, and Defensible Advantage

Q1 HIGHLIGHTS

Mike Battaglia
President and CEO

Q1 2026 Highlights¹



\$20.8M

Total Revenue

\$6.6M

Gross Profit

32.0%

Gross Margin

42.4%

Non-GAAP Gross Margin,
+213 bps YoY

\$13.3M

↑ 25% Service Revenues²

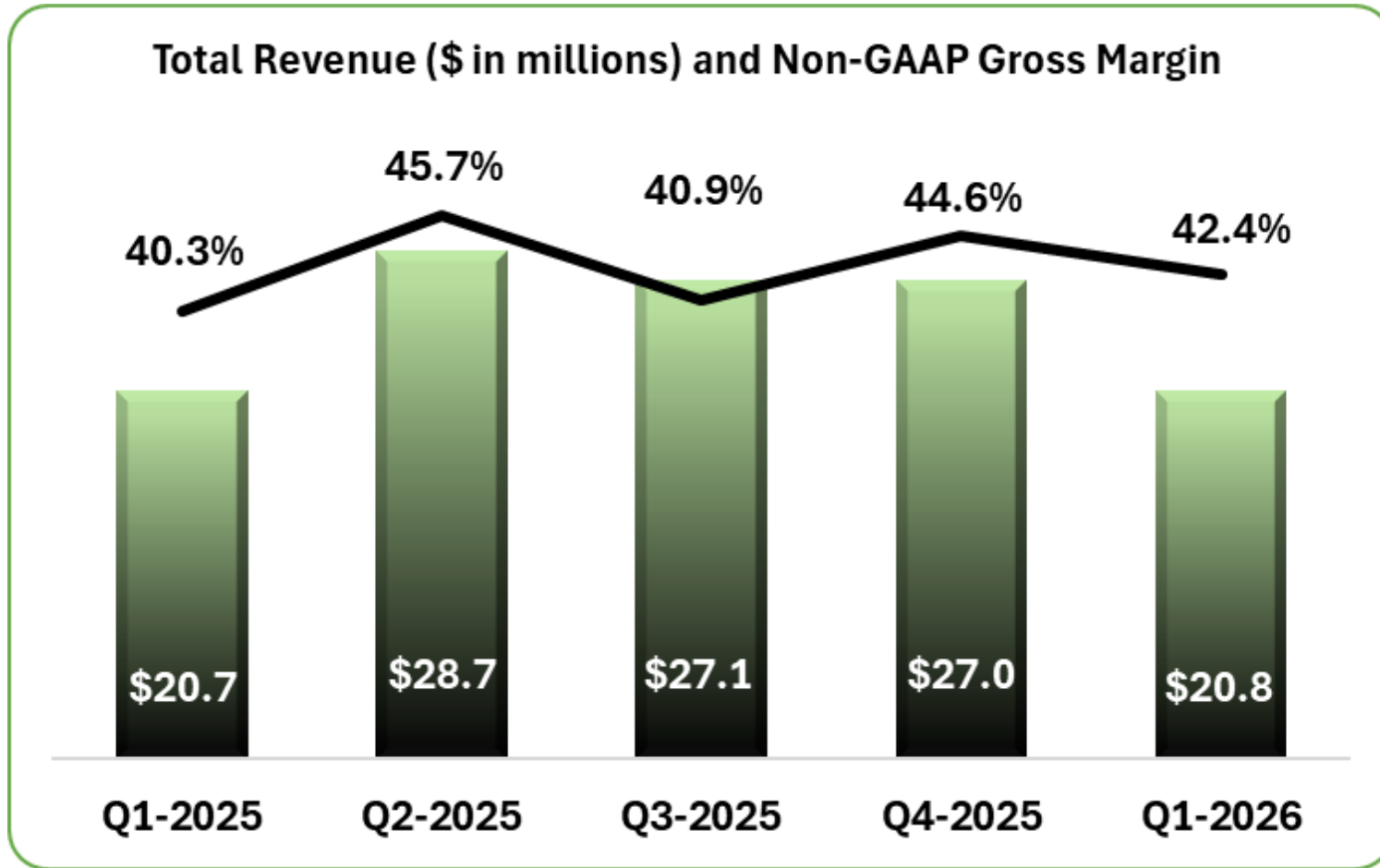
~56 GWh

Disbursed on Blink Networks

¹ All comparisons are Q1-2026 year-over-year, unless otherwise noted

² Service Revenues consist of repeatable charging revenues, recurring network fees, and car-sharing service revenues

Financial Performance



From Stabilization to Operational Leverage

* Refer to Appendix section of the presentation for definitions of non-GAAP metrics

FINANCIAL HIGHLIGHTS

Michael Bercovich
CFO

Selected Financials

(\$ in 000s)	Q1 2026	Q1 2025	YoY Change
Product Sales	\$6,194	\$8,380	(26.1%)
Service Revenue (1)	\$13,349	\$10,681	25.0%
Other Revenue (2)	\$1,236	\$1,657	(25.4%)
TOTAL REVENUES	\$20,779	\$20,718	0.3%
Gross Profit	\$6,639	\$7,069	(6.1%)
Operating Expenses	\$18,415	\$28,450	(35.3%)
ADJUSTED EBITDA (3)	(\$5,058)	(\$14,276)	64.6%

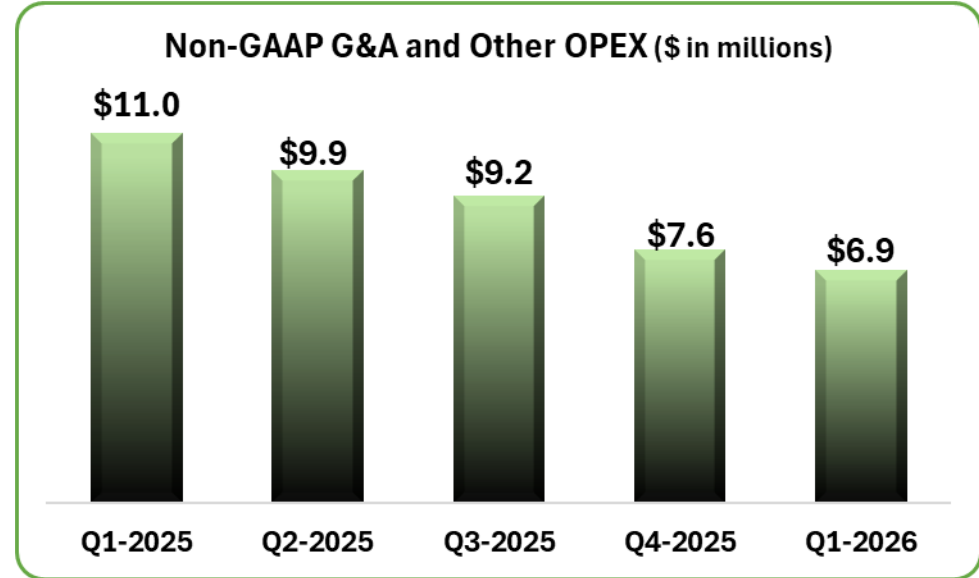
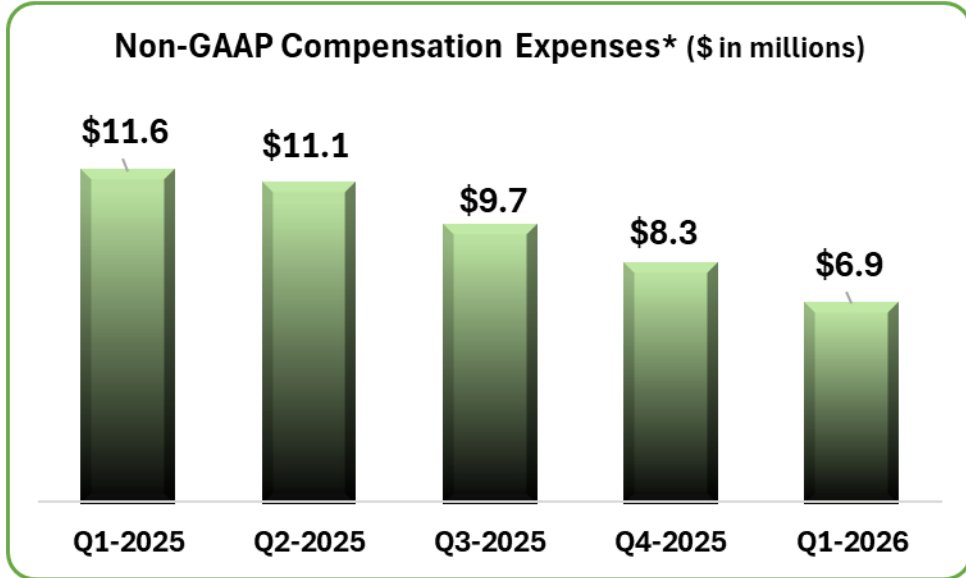
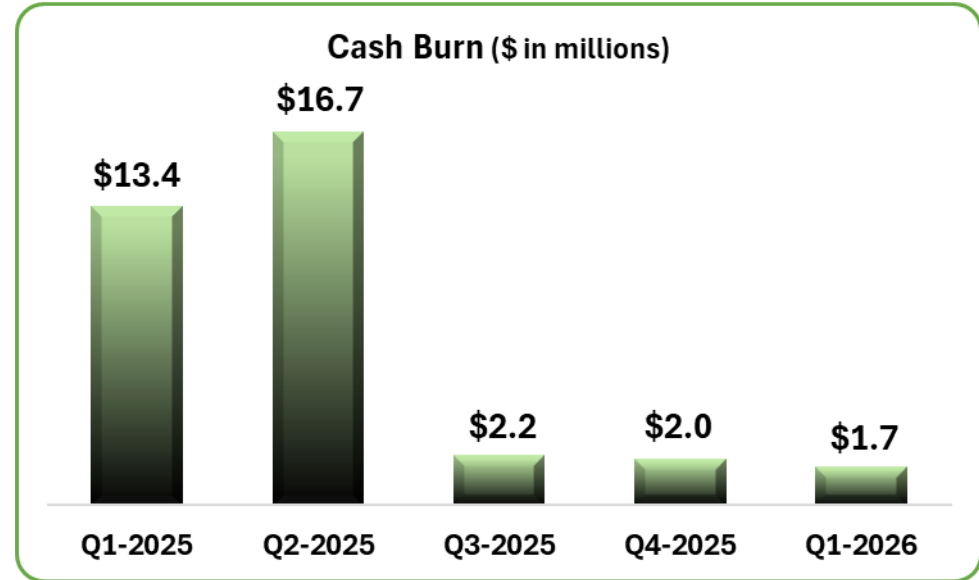
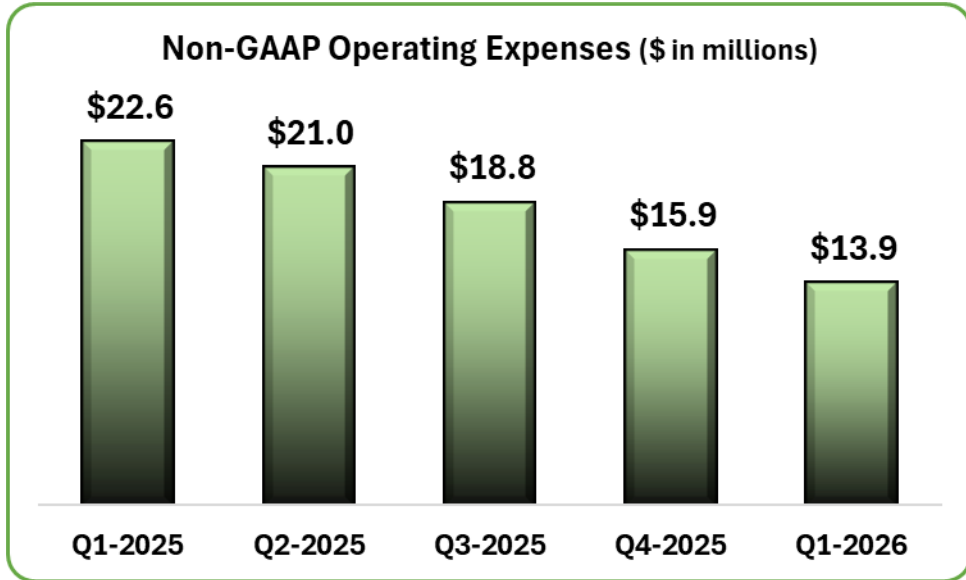
¹ Service Revenue consist of repeatable charging revenues, recurring network fees, and ride-sharing service revenues.

² Other Revenue consist of warranties, other revenues, grants and rebates.

³ Adjusted EBITDA defined as EBITDA adjusted for non-recurring or non-cash items, such as share-based compensation, depreciation and amortization, and inventory and PP&E impairment.

A reconciliation of GAAP to non-GAAP financial measures can be found in the appendix of this presentation.

Financial Health Trends



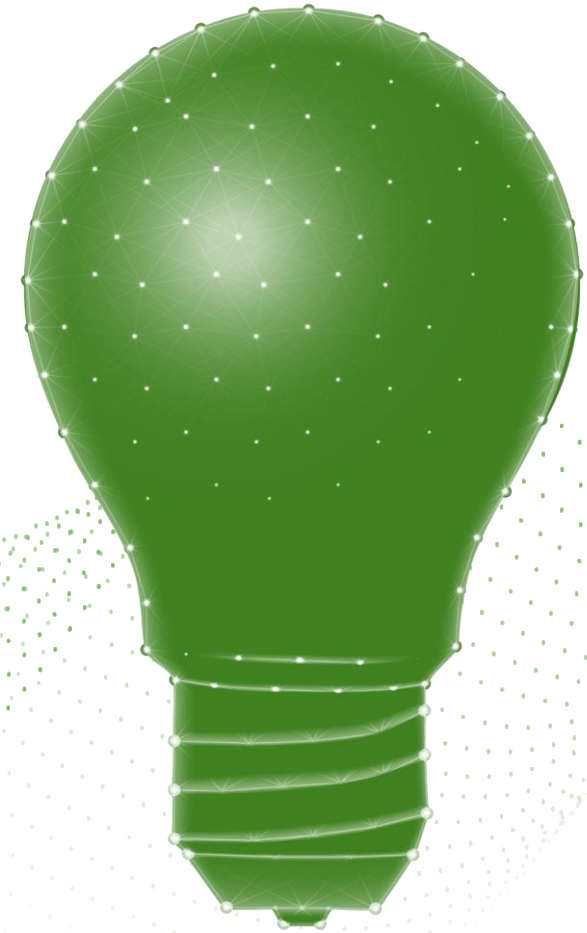
* Refer to the Appendix section of the presentation for reconciliations and definitions of non-GAAP metrics

CONCLUDING REMARKS

Mike Battaglia
President and CEO

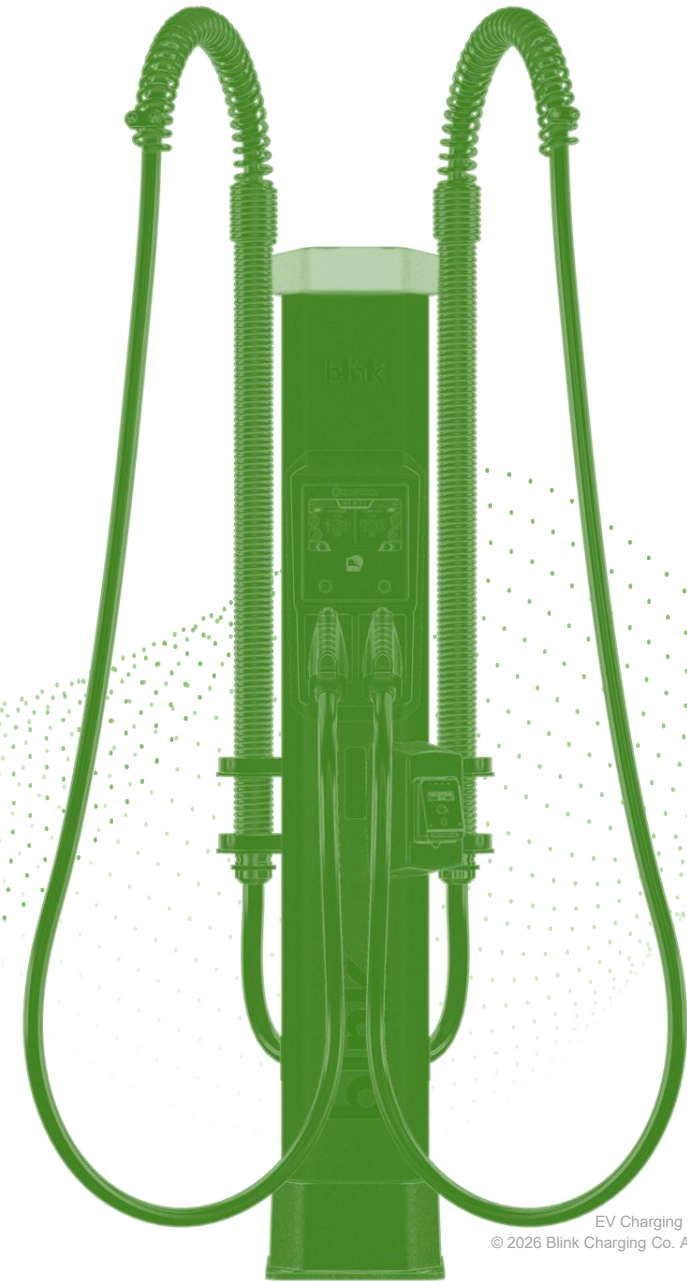
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Q&A



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APPENDIX



GAAP to Non-GAAP Reconciliation



(in '000s)	Q1 2026		Q1 2025	
GAAP Net Loss (as a % of revenue)	(11,563)	(55.6%)	(21,008)	(101.4%)
Share-Based Compensation	1,837		905	
Non-recurring or non-cash charges	1,898		2,030	
Other Adjustments ⁽¹⁾	-		679	
Non-GAAP Net Loss (as a % of revenue)	(7,828)	(37.7%)	(17,394)	(84.0%)
Provision for Income Tax	29		28	
Interest income	(242)		(401)	
Depreciation and Amortization	2,983		3,492	
Non-GAAP adjusted EBITDA (as a % of revenue)	(5,058)	(24.3%)	(14,276)	(64.6%)

(1) Change in fair value and impairment of goodwill/intangible assets

GAAP to Non-GAAP Reconciliation

(in '000s)	Q1 2026	Q1 2025
GAAP Net Loss per Share	(0.08)	(0.21)
Share-Based Compensation	0.01	0.01
Non-recurring or non-cash charges	0.01	0.02
Other Adjustments ⁽¹⁾	-	0.01
Non-GAAP Net Loss per Share	(0.06)	(0.17)
Provision for Income Tax	0.00	0.00
Interest income	(0.00)	(0.00)
Depreciation and Amortization	0.02	0.03
Non-GAAP adjusted EBITDA per Share	(0.04)	(0.14)

(1) Change in fair value and impairment of goodwill/intangible assets

GAAP to Non-GAAP Reconciliation



(in '000s)	Q1 2026		Q1 2025	
Reconciliation of GAAP gross profit and margin to non-GAAP gross profit and margin				
GAAP gross profit and margin	6,639	32.0%	7,069	34.1%
Non-recurring or non-cash charges	252		(565)	
Depreciation	1,917		1,836	
Non-GAAP gross profit and margin	8,808	42.4%	8,340	40.3%
Reconciliation of GAAP total operating expenses to non-GAAP total operating expenses				
GAAP Operating Expenses (as a % of revenue)	18,415	88.6%	28,450	137.3%
Share-Based Compensation	(1,837)		(905)	
Depreciation and Amortization	(1,067)		(1,656)	
Non-recurring or non-cash charges	(1,646)		(2,595)	
Other Adjustments ⁽¹⁾	-		(679)	
Non-GAAP Operating Expenses (as a % of revenue)	13,865	66.7%	22,615	109.2%

(1) Change in fair value and impairment of goodwill/intangible assets

GAAP to Non-GAAP Reconciliation



(in '000s)	Q1 2026	Q1 2025
Reconciliation of GAAP Compensation and G&A and Other Expenses to non-GAAP		
GAAP Compensation Expenses	10,163	13,554
Share-Based Compensation	(1,837)	(905)
Non-recurring or non-cash charges	(1,387)	(1,078)
Non-GAAP Compensation Expenses	6,939	11,571
GAAP G&A and Other Expenses	8,252	14,896
Depreciation and Amortization	(1,067)	(1,656)
Non-recurring or non-cash charges	(259)	(1,517)
Other Adjustments ⁽¹⁾	-	(679)
Non-GAAP G&A and Other Expenses	6,926	11,044
Total Non-GAAP Operating Expenses	13,865	22,615

(1) Change in fair value and impairment of goodwill/intangible assets

Non-GAAP Definitions

Non-GAAP Net Loss excludes share-based compensation, non-recurring and non-cash charges, and other adjustments, but unlike Adjusted EBITDA, retains the impact of taxes, depreciation and amortization and interest income/expense.

Non-GAAP Gross Profit is defined as GAAP gross profit adjusted to exclude (i) depreciation and amortization charges included in cost of revenues, and (ii) non-recurring or non-cash charges within cost of revenues (such as inventory write-downs or one-time warranty costs). Blink Charging believes Non-GAAP Gross Profit provides investors with a clearer view of the Company's underlying operational profitability by removing the impact of asset depreciation related to its charging infrastructure build-out and non-recurring items that are not indicative of ongoing performance. Non-GAAP Gross Margin is Non-GAAP Gross Profit divided by total revenues.

Non-GAAP Operating Expenses is defined as GAAP total operating expenses adjusted to exclude (i) stock-based compensation, (ii) depreciation and amortization within operating expenses, (iii) non-recurring and non-cash charges (including severance and retention payments, executive recruiting fees, one-time legal and consulting costs, and charges related to discontinued software or services), and (iv) changes in fair value of consideration payable and impairment of goodwill and intangible assets. Blink Charging believes Non-GAAP Operating Expenses is a useful measure for investors to assess the Company's structural cost base and ongoing operating expense discipline, as it removes the impact of non-cash compensation, asset depreciation, and one-time charges that do not reflect recurring operational costs.

Non-GAAP Compensation Expense is defined as total GAAP compensation expense excluding non-cash stock-based compensation. Blink Charging believes Non-GAAP Compensation Expense is a useful measure for management, securities analysts, and investors in evaluating the Company's ongoing cash compensation costs and underlying operational efficiency, as it removes the impact of non-cash equity awards that can vary significantly from period to period based on grant timing, vesting schedules, and share price fluctuations rather than changes in headcount or business activity. Non-GAAP Compensation Expense should be considered in addition to, and not as a substitute for, or superior to, total compensation expense or other measures of financial performance prepared in accordance with GAAP and may be defined differently by other companies.

Adjusted EBITDA is defined as GAAP Net Loss adjusted to add back: (i) stock-based compensation; (ii) depreciation and amortization included in cost of revenues; (iii) non-recurring and non-cash charges (including severance, retention payments, one-time legal and consulting fees, and similar items not reflective of ongoing operations); (iv) changes in fair value of consideration payable and impairment of goodwill and intangible assets; (v) provision for income taxes; (vi) depreciation and amortization within operating expenses; less (vii) net interest and other income (expense). This reconciliation bridge corresponds directly to the line items presented in the Non-GAAP reconciliation tables above.