Parker Hannifin Corporation

2nd Quarter Fiscal Year 2019 Earnings Release





Forward-Looking Statements and Non-GAAP Financial Measures

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. These statements may be identified from the use of forward-looking terminology such as "anticipates," "believes," "may," "should," "could," "potential," "continues," "plans," "forecasts," "estimates," "projects," "projects," "would," "intends," "anticipates," "expects," "targets," "is likely," "will," or the negative of these terms and similar expressions, and include all statements regarding future performance, earnings projections, events or developments. It is possible that the future performance and earnings projections of the company, including its individual segments, may differ materially from current expectations, depending on economic conditions within its mobile, industrial and aerospace markets, and the company's ability to maintain and achieve anticipated benefits associated with announced realignment activities, strategic initiatives to improve operating margins, actions taken to combat the effects of the current economic environment, and growth, innovation and global diversification initiatives.

Additionally, the actual impact of the U.S. Tax Cuts and Jobs Act on future performance and earnings projections may change based on subsequent judicial or regulatory interpretations of the Act that impact the company's tax calculations. A change in the economic conditions in individual markets may have a particularly volatile effect on segment performance. Among other factors which may affect future performance of the company are: changes in business relationships with and purchases by or from major customers, suppliers or distributors, including delays or cancellations in shipments; disputes regarding contract terms or significant changes in financial condition, changes in contract cost and revenue estimates for new development programs and changes in product mix; ability to identify acceptable strategic acquisition targets; uncertainties surrounding timing, successful completion or integration of acquisitions and similar transactions, including the integration of CLARCOR; the ability to successfully divest businesses planned for divestiture and realize the anticipated benefits of such divestitures; the determination to undertake business realignment activities and the expected costs thereof and, if undertaken, the ability to complete such activities and realize the anticipated cost savings from such activities; ability to implement successfully capital allocation initiatives, including timing, price and execution of share repurchases; availability, limitations or cost increases of raw materials, component products and/or commodities that cannot be recovered in product pricing; ability to manage costs related to insurance and employee retirement and health care benefits; compliance costs associated with environmental laws and regulations; potential labor disruptions; threats associated with and efforts to combat terrorism and cyber-security risks; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; global competitive market conditions, incl

This presentation reconciles (a) sales amounts reported in accordance with U.S. GAAP to organic sales, which are sales amounts adjusted to remove the effects of divestitures and the effects of currency exchange rates, (b) cash flow from operating activities and cash flow from operating activities as a percent of sales in accordance with U.S. GAAP to cash flow from operating activities and cash flow from operating activities as a percent of sales without the effect of discretionary pension plan contributions, (c) as reported and forecast segment operating income and operating margins without the effect of business realignment charges, CLARCOR cost to Achieve, (d) as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. GAAP to as reported and forecast earnings per diluted share reported in accordance with U.S. Tax Reform one-time impact, net. This presentation also contains references to EBITDA and adjusted EBITDA are not measures of performance calculated in accordance with GAAP, we believe that it is useful to an investor in evaluating the results of this quarter versus one year ago. The effects of divestitures, currency exchange rates, discretionary pension pla

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Agenda

Chairman & CEO Comments

Results & Outlook

Questions & Answers



Parker's Competitive Differentiators

- The Win Strategy™
- Decentralized business model
- Technology breadth & interconnectivity
- Engineered products with intellectual property
- Long product life cycles
- Balanced OEM vs. aftermarket
- Low capital investment requirements
- Great generators and deployers of cash over the cycle





Highlights of Quarter Results

Key Takeaways

- Safety 23% Reduction in recordable incidents
- Strong quarter: reflects benefits of The Win Strategy™
- 2nd quarter records for sales, margins, net income and EPS
- Outstanding total segment margin performance of 16.4%, as reported

Strong Performance in Fiscal 2019 2nd Quarter

- Sales increased 3%, organic growth of 6%: currency headwinds
- Order rates moderating against tougher comps
- Adjusted total segment operating margins at 16.6%
- Operating cash to sales >10%, year to date
- Repurchased \$500 million in shares in Q2

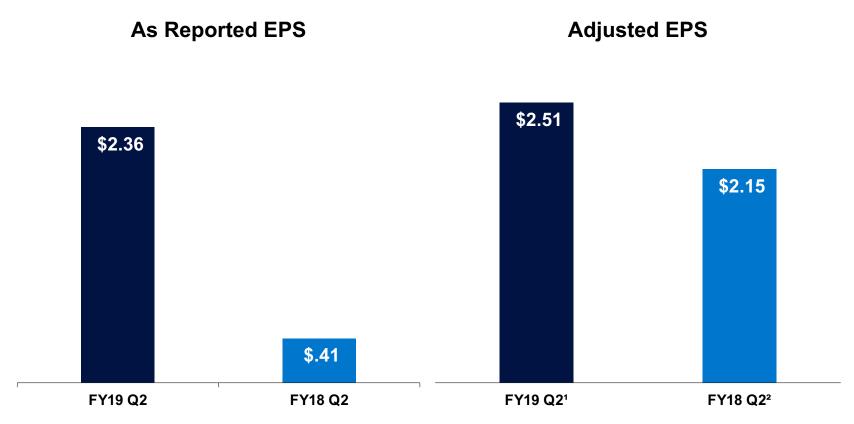
Going Forward

- Increasing earnings guidance for full year Fiscal 2019
- Continue driving the Win Strategy many areas of opportunity
- Confidence in reaching our FY23 financial targets



Diluted Earnings Per Share

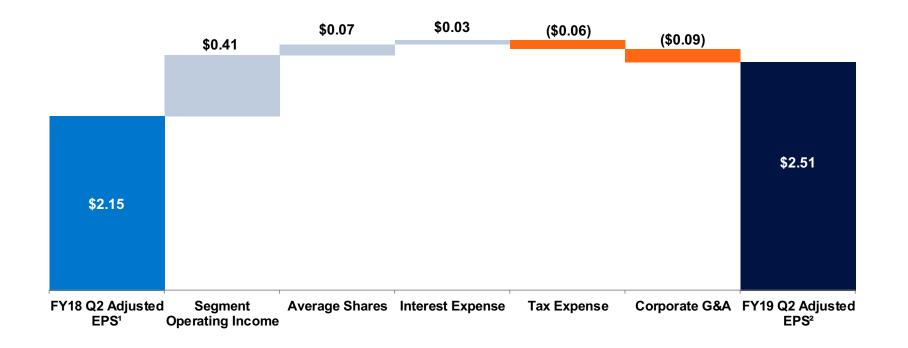
2nd Quarter FY2019



¹Adjusted for Business Realignment Charges, Clarcor Costs to Achieve and Tax Expense related to US Tax Reform

²Adjusted for Business Realignment Charges, Clarcor Costs to Achieve and Gain on Sale and Writedown of Assets, net and U.S. Tax Reform one-time impact, net

Influences on Adjusted Earnings Per Share 2nd Quarter FY2019 vs. 2nd Quarter FY2018



¹Adjusted for Business Realignment Charges, Clarcor Costs to Achieve and Tax Expense related to US Tax Reform

²Adjusted for Business Realignment Charges, Clarcor Costs to Achieve and Gain on Sale and Writedown of Assets, net and U.S. Tax Reform one-time impact, net



Total Parker

\$ in millions	2nd Quarter					
			%			
	FY	<u>′2019</u>	Change	FY	2 018	i
Sales						
As Reported	\$3	3,472	3.0 %	\$3	3,371	
Divestitures		(17)	(0.5)%			
Currency		(73)	(2.2)%			
Organic Sales	\$3,562		5.7 %			
			% of			% of
	FΥ	′ 2019	Sales	FY	⁄2018	Sales
Segment Operating Margin						
As Reported	\$	568	16.4 %	\$	478	14.2 %
Business Realignment		3			13	
CLARCOR Costs to Achieve		5			12	
Adjusted	\$	576	16.6 %	\$	503	14.9 %



Diversified Industrial North America

\$ in millions		21				
			%			
	<u>FY</u>	<u>′2019</u>	Change	FY	2 018	
Sales						
As Reported	\$ ^	1,632	4.3 %	\$ ^	,565	
Divestitures		(6)	(0.4)%			
Currency		(5)	(0.3)%			
Organic Sales	\$1,643		5.0 %			
			% of			% of
	FY	′ 2019	Sales	FY	2 018	Sales
Segment Operating Margin						
As Reported	\$	258	15.8 %	\$	226	14.4 %
Business Realignment		1			2	
CLARCOR Costs to Achieve		3			9	
Adjusted	\$	262	16.0 %	\$	237	15.1 %



Diversified Industrial International

\$ in millions		21				
	%					
	FY	2 019	Change	FY	2018	
Sales						
As Reported	\$ 1	1,224	(2.5)%	\$1	,256	
Divestitures		(10)	(0.8)%			
Currency		(67)	(5.3)%			
Organic Sales	\$1,301		3.6 %			
			% of			% of
	FY	2 019	Sales	FY	2018	Sales
Segment Operating Margin						
As Reported	\$	189	15.5 %	\$	165	13.1 %
Business Realignment		2			11	
CLARCOR Costs to Achieve		2			3	
Adjusted	\$	193	15.7 %	\$	178	14.2 %



Aerospace Systems

\$ in millions		21				
			%			
	<u>F</u>	<u>′2019</u>	Change	FY	<u>′2018</u>	
Sales						
As Reported	\$	616	12.1 %	\$	550	
Currency		(1)	(0.1)%			
Organic Sales	\$	617	12.2 %			
			% of			% of
	FY	′ 2019	Sales	FY	2 018	Sales
Segment Operating Margin						
As Reported	\$	121	19.7 %	\$	87	15.9 %
Business Realignment		-			1	
Adjusted	\$	121	19.7 %	\$	88	16.0 %



Order Rates

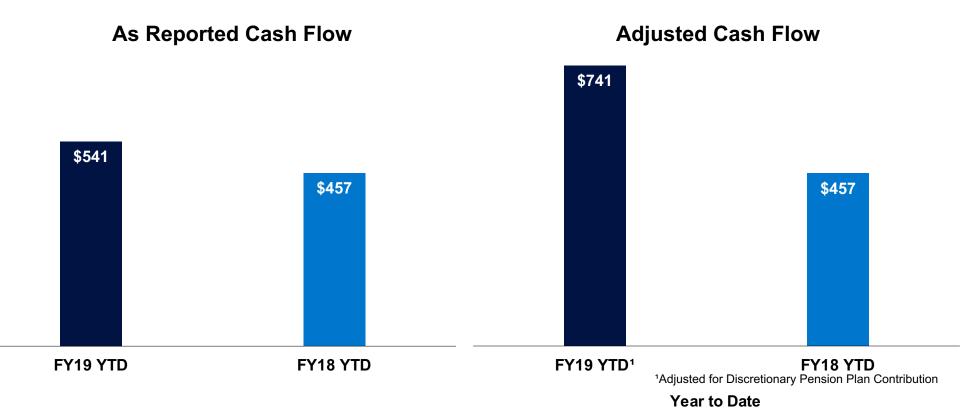
	Dec 2018		Se	Sep 2018		c 2017	Sep 2017	
Total Parker	+	1 %	+	5 %	+	13 %	+	11 %
Diversified Industrial North America	+	0 %	+	8 %	+	15 %	+	10 %
Diversified Industrial International	-	2 %	+	3 %	+	13 %	+	15 %
Aerospace Systems	+	10 %	+	3 %	+	8 %	+	4 %

Excludes Acquisitions, Divestitures & Currency
3-month year-over-year comparisons of total dollars, except Aerospace Systems
Aerospace Systems is calculated using a 12-month rolling average



Cash Flow from Operating Activities

FY2019 YTD



As Reported Cash Flow From Operating Activities Discretionary Pension Plan Contribution Adjusted Cash Flow From Operating Activities

 FY 2019
 % of Sales
 FY 2018
 % of Sales

 \$ 541
 7.8%
 \$ 457
 6.8%

 \$ 200
 \$

 \$ 741
 10.7%
 \$ 457
 6.8%



FY2019 Guidance

EPS Midpoint: \$11.29 As Reported, \$11.60 Adjusted

Sales Growth vs. Prior Year	
Diversified Industrial North America	1.4% - 3.9%
Diversified Industrial International	(4.9)% - (2.5)%
Aerospace Systems	4.5% - 6.6%
Total Parker	(.4)% - 2.0%

Segment Operating Margins	As Reported	Adjusted ¹
Diversified Industrial North America	16.6% - 17.2%	17.0% - 17.5%
Diversified Industrial International	15.7% - 16.1%	16.1% - 16.5%
Aerospace Systems	18.9% - 19.3%	19.0% - 19.3%
Total Parker	16.7% - 17.2%	17.0% - 17.4%

Below the Line Items	As Reported
Corporate General & Administrative Expense, Interest and Other	\$ 497 M
Tax Rate	As Reported
Full Year	23%
Shares	
Diluted Shares Outstanding	132.3 M

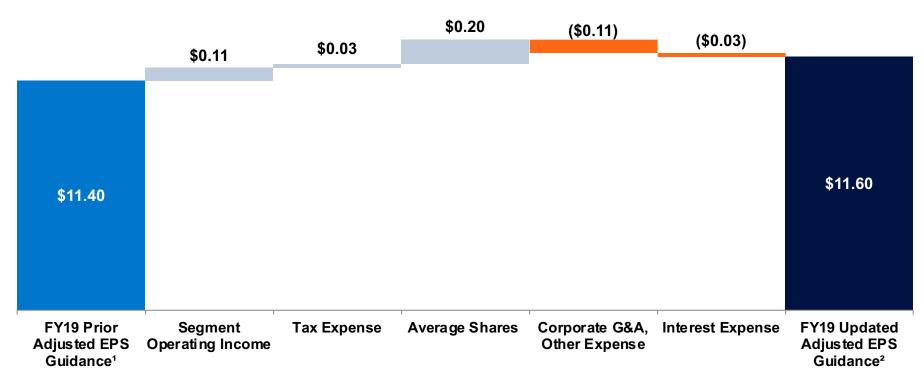
Earnings Per Share	As Reported	Adjusted ¹
Range	\$11.04 - \$11.54	\$11.35 - \$11.85

¹Expected FY19 Adjusted Segment Operating Margins and Expected Adjusted Earnings Per Share exclude FY19 Business Realignment Charges, Clarcor Costs to Achieve and Tax Expense related to US Tax Reform



FY2019 Guidance

Reconciliation to Prior Guidance

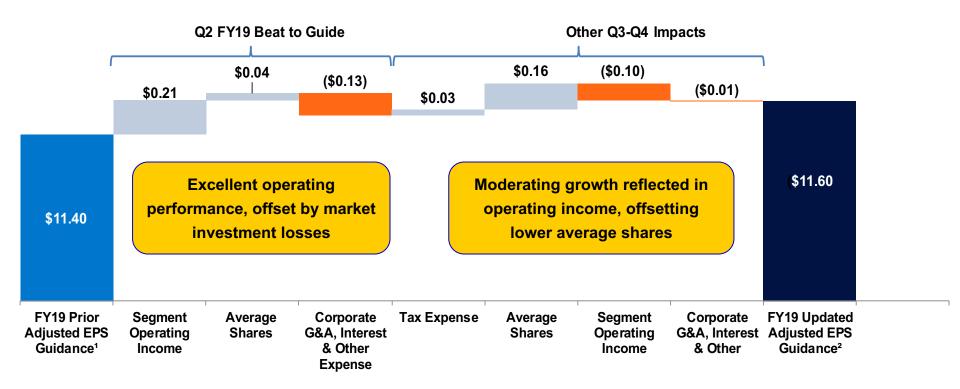


¹Adjusted for Expected Business Realignment Charges and Clarcor Costs to Achieve ²Adjusted for Expected Business Realignment Charges, Clarcor Costs to Achieve and Tax Expense related to US Tax Reform



FY2019 Guidance

Reconciliation of Q2 Beat and Updated Guidance



¹Adjusted for Expected Business Realignment Charges and Clarcor Costs to Achieve ²Adjusted for Expected Business Realignment Charges, Clarcor Costs to Achieve and Tax Expense related to US Tax Reform







Appendix

- Consolidated Statement of Income
- Adjusted Amounts Reconciliation
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- Business Segment Information
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- Reconciliation of Cash Flow from Operations to Adjusted Cash Flow from Operations
- Reconciliation of Forecasted EPS
- Supplemental Sales Information Global Technology Platforms



Consolidated Statement of Income

(Unaudited)	Three Months	s Ende	d December 31,	Six Months En	nded December 31,		
(Dollars in thousands, except per share amounts)		2018		2017	2018		2017
Net sales	\$	3,472,045	\$	3,370,673	\$ 6,951,339	\$	6,735,324
Cost of sales		2,602,339		2,564,449	5,197,162		5,087,743
Selling, general and administrative expenses		397,259		408,338	791,581		805,322
Interest expense		47,518		53,133	91,857		106,688
Other (income) expense, net		(6,225)		(15,468)	(20,138)		1,048
Income before income taxes		431,154		360,221	890,877		734,523
Income taxes		119,241		303,899	203,065		392,666
Net income		311,913		56,322	687,812		341,857
Less: Noncontrolling interests		176		163	364		301
Net income attributable to common shareholders	\$	311,737	\$	56,159	\$ 687,448	\$	341,556
Earnings per share attributable to common shareholders:							
Basic earnings per share	\$	2.39	\$.42	\$ 5.23	\$	2.57
Diluted earnings per share	\$	2.36	\$.41	\$ 5.15	\$	2.51
Average shares outstanding during period - Basic		130,361,273		133,112,568	131,361,463		133,144,766
Average shares outstanding during period - Diluted		132,311,210		136,194,919	133,449,673		135,874,530
CASH DIVIDENDS PER COMMON SHARE							
CASH DIVIDENDS PER COMMON SHARE (Unaudited)		Three Months	s Ende	d December 31,	Six Months En	ided D	ecember 31,
		Three Months 2018	s Ende	d December 31, 2017	 Six Months En	ided D	ecember 31, 2017



Adjusted Amounts Reconciliation

SECOND QUARTER 2019 U.S. GAAP TO ADJUSTED AMOUNTS RECONCILIATION INCOME STATEMENT

SECOND QUARTER FY 2019

			usiness	Clarcor		ax Expense	
	As Reported		alignment	Costs to		Related to	Adjusted
	 Dec-18	С	Charges	Achieve	U.S	. Tax Reform	Dec-18
Net sales Cost of sales	\$ 3,472,045 2,602,339	\$	- 868	\$ - 2,801	\$	- \$	3,472,045 2,598,670
Selling, general and administrative expenses	397,259		1,647	2,066		-	393,546
Interest expense	47,518		-	-		-	47,518
Other (income), net	(6,225)		-	220		-	(6,445)
Income before income taxes Income taxes Net income	431,154 119,241 311,913		(2,515) 599 (1,916)	(5,087) 1,211 (3,876)		- (14,485) (14,485)	438,756 106,566 332,190
Less: Noncontrolling interests	176		·	-		·	176
Net income attributable to common shareholders	\$ 311,737	\$	(1,916)	\$ (3,876)	\$	(14,485) \$	332,014
EPS attributable to common shareholders:							
Diluted earnings per share	\$ 2.36	\$	(0.01)	\$ (0.03)	\$	(0.11) \$	2.51

SECOND QUARTER FY 2019 U.S. GAAP TO ADJUSTED AMOUNTS RECONCILIATION SEGMENTS

SECOND QUARTER FY 2019

				Business		Clarcor			
		As Reported	F	Realignment		Costs to	Adjusted		
		Dec-18		Charges		Achieve	Dec-18		
Segment Operating Income Industrial:									
North America	φ.	057 774	Φ	500	Φ	2.202 6	204 502		
	\$	257,774	\$	526	Ф	3,293 \$	261,593		
International		189,085		1,989		1,574	192,648		
Aerospace		121,463		-		-	121,463		
Total segment operating income		568,322		(2,515)		(4,867)	575,704		
Corporate administration		63,890		-		-	63,890		
Income before interest expense and other		504,432		(2,515)		(4,867)	511,814		
Interest expense		47,518		-		-	47,518		
Other (income) expense		25,760		-		220	25,540		
Income before income taxes	\$	431,154	\$	(2,515)	\$	(5,087) \$	438,756		



Reconciliation of EPS

(Unaudited)		Three Months Ended	December 31,	Six Months Ended Dec	ember 31,
(Amounts in dollars)		2018	2017	2018	2017
Earnings per diluted share	\$	2.36 \$.41 \$	5.15 \$	2.51
Adjustments:					
Business realignment charges		0.01	0.07	0.02	0.12
Clarcor costs to achieve		0.03	0.07	0.07	0.10
(Gain) loss on sale and writedown of assets, net		-	(0.05)	-	0.02
U.S. Tax Reform one-time impact, net		0.11	1.65	0.11	1.65
Adjusted earnings per diluted share	\$	2.51 \$	2.15 \$	5.35 \$	4.40



Business Segment Information

(Unaudited)	Three Month	s Ended	December 31,	31, Six Months Ended				
(Dollars in thousands)		2018		2017		2018		2017
Net sales								
Diversified Industrial:								
North America	\$	1,632,059	\$	1,565,416	\$	3,313,103	\$	3,160,107
International		1,223,679		1,255,569		2,457,445		2,494,343
Aerospace Systems		616,307		549,688		1,180,791		1,080,874
Total	\$	3,472,045	\$	3,370,673	\$	6,951,339	\$	6,735,324
Segment operating income								
Diversified Industrial:								
North America	\$	257,774	\$	225,807	\$	532,885	\$	481,834
International		189,085		164,806		395,179		356,597
Aerospace Systems		121,463		87,148		231,318		164,582
Total segment operating income		568,322		477,761		1,159,382		1,003,013
Corporate general and administrative expenses		63,890		46,942		114,215		88,292
Income before interest and other expense		504,432		430,819		1,045,167		914,721
Interest expense		47,518		53,133		91,857		106,688
Other expense		25,760		17,465		62,433		73,510
Income before income taxes	\$	431,154	\$	360,221	\$	890,877	\$	734,523



Reconciliation of Total Segment Operating Margin to Adjusted Total Segment Operating Margin

(Unaudited)	Three Months Ended				Three Months Ended			
(Dollars in thousands)		December	r 31, 2018		December 31, 2017			
	Оре	rating income	ating income Operating margin Operating		Operating income	Operating margin		
Total segment operating income	\$	568,322	16.4%	\$	477,761	14.2%		
Adjustments:								
Business realignment charges		2,515			13,428			
Clarcor costs to achieve		4,867			11,948			
Adjusted total segment operating income	\$	575,704	16.6%	\$	503,137	14.9%		



Reconciliation of EBITDA to Adjusted EBITDA

(Unaudited)	Three Months	s Ended	December 31,		Six Months Ended December 31,				
(Dollars in thousands)	2018		2017		2018		2017		
Net sales	\$ 3,472,045	\$	3,370,673	\$	6,951,339	\$	6,735,324		
Earnings before income taxes	\$ 431,154	\$	360,221	\$	890,877	\$	734,523		
Depreciation and amortization	110,052		118,109		222,543		234,216		
Interest expense	47,518		53,133		91,857		106,688		
EBITDA	588,724		531,463		1,205,277		1,075,427		
Adjustments:									
Business realignment charges	2,515		13,428		4,918		21,654		
Clarcor costs to achieve	5,087		11,948		11,297		17,748		
(Gain) loss on sale and writedown of assets, net	-		(8,453)		-		5,324		
Adjusted EBITDA	\$ 596,326	\$	548,386	\$	1,221,492	\$	1,120,153		
EBITDA margin	17.0%		15.8%		17.3%		16.0%		
Adjusted EBITDA margin	17.2%		16.3%		17.6%		16.6%		



Consolidated Balance Sheet

(Unaudited)	December 31,	June 30,	December 31,
(Dollars in thousands)	2018	2018	2017
<u>Assets</u>			
Current assets:			
Cash and cash equivalents	\$ 1,047,385	\$ 822,137	\$ 1,024,770
Marketable securities and other investments	30,956	32,995	107,976
Trade accounts receivable, net	1,938,709	2,145,517	1,857,282
Non-trade and notes receivable	324,254	328,399	313,221
Inventories	1,804,564	1,621,304	1,780,262
Prepaid expenses and other	188,868	134,886	202,848
Total current assets	5,334,736	5,085,238	5,286,359
Plant and equipment, net	1,793,805	1,856,237	1,937,074
Deferred income taxes	98,779	57,623	36,668
Goodw ill	5,462,555	5,504,420	5,698,707
Intangible assets, net	1,883,825	2,015,520	2,174,104
Other assets	733,987	801,049	832,269
Total assets	\$ 15,307,687	\$ 15,320,087	\$ 15,965,181
<u>Liabilities and equity</u>			
Current liabilities:			
Notes payable	\$ 1,144,347	\$ 638,466	\$ 1,248,212
Accounts payable	1,307,178	1,430,306	1,229,336
Accrued liabilities	874,792	929,833	896,750
Accrued domestic and foreign taxes	182,617	198,878	163,405
Total current liabilities	3,508,934	3,197,483	3,537,703
Long-term debt	4,303,331	4,318,559	4,798,371
Pensions and other postretirement benefits	937,938	1,177,605	1,363,466
Deferred income taxes	286,622	234,858	137,196
Other liabilities	449,696	526,089	609,235
Shareholders' equity	5,815,209	5,859,866	5,513,401
Noncontrolling interests	5,957	 5,627	5,809
Total liabilities and equity	\$ 15,307,687	\$ 15,320,087	\$ 15,965,181



Consolidated Statement of Cash Flows

(Unaudited)	Six Months Ended December 31,					
(Dollars in thousands)		2018		2017		
Cash flows from operating activities:						
Net income	\$	687,812	\$	341,857		
Depreciation and amortization		222,543		234,216		
Stock incentive plan compensation		64,615		64,267		
Loss on sale of businesses		623		-		
Loss (gain) on plant and equipment and intangible assets		3,428		(26,529)		
Loss (gain) on sale of marketable securities		5,701		(1)		
(Gain) loss on investments		(3,213)		33,759		
Net change in receivables, inventories, and trade payables		(110,709)		(249,615)		
Net change in other assets and liabilities		(379,687)		120,301		
Other, net		49,927		(61,481)		
Net cash provided by operating activities		541,040		456,774		
Cash flows from investing activities:						
Acquisitions (net of cash of \$690 in 2018)		(2,042)		-		
Capital expenditures		(94,426)		(144,781)		
Proceeds from sale of plant and equipment		34,121		59,848		
Proceeds from sale of businesses		19,540		-		
Purchases of marketable securities and other investments		(2,845)		(78,309)		
Maturities and sales of marketable securities and other investments		14,432		12,710		
Other		(90)		8,706		
Net cash (used in) investing activities		(31,310)		(141,826)		
Cash flows from financing activities:						
Net payments for common stock activity		(565,335)		(134,360)		
Net proceeds from debt		505,811		127,723		
Dividends		(200,459)		(176,187)		
Net cash (used in) financing activities		(259,983)		(182,824)		
Effect of exchange rate changes on cash		(24,499)		7,760		
Net increase in cash and cash equivalents		225,248		139,884		
Cash and cash equivalents at beginning of period		822,137		884,886		
Cash and cash equivalents at end of period	\$	1,047,385	\$	1,024,770		



Reconciliation of Cash Flow from Operations to Adjusted Cash Flow from Operations

(Unaudited)						
(Dollars in thousands)	Six I	Months Ended		Si	x Months Ended	
	Dece	mber 31, 2018		Dec	ember 31, 2017	
			Percent of sales	-		Percent of sales
As reported cash flow from operations	\$	541,040	7.8%	\$	456,774	6.8%
Discretionary pension contribution		200,000			-	
Adjusted cash flow from operations	\$	741,040	10.7%	\$	456,774	6.8%



Reconciliation of Forecasted EPS

(Unaudited)

(Amounts in dollars)

Forecasted earnings per diluted share	Fis cal Year 2019 Prior Guide \$10.90 - \$11.50	Fiscal Year 2019 Revised Guide \$11.04 - \$11.54
Adjustments:		
Business realignment charges	0.13	0.11
Clarcor costs to achieve	0.07	0.09
U.S. Tax Reform income tax expense adjustment		0.11
Adjusted forecasted earnings per diluted share	\$11.10 - \$11.70	\$11.35 - \$11.85



Supplemental Sales Information Global Technology Platforms

(Unaudited)							
(Dollars in thousands)	Three Mo	onths	Ending	Six Months Ending			
	 Decem	ber 3	1,	Dece	31,		
	2018		2017	2018		2017	
Net sales							
Diversified Industrial:							
Motion Systems	\$ 856,357	\$	825,695	\$ 1,715,930	\$	1,635,442	
Flow and Process Control	1,015,200		997,837	2,076,264		1,993,184	
Filtration and Engineered Materials	984,181		997,453	1,978,354		2,025,824	
Aerospace Systems	616,307		549,688	1,180,791		1,080,874	
Total	\$ 3,472,045	\$	3,370,673	\$ 6,951,339	\$	6,735,324	

