

# Executive Biography

**Clifford T. Smith** Executive Vice President, Chief Operating Officer

Mr. Smith has executive oversight for the Company's operations, commercial sales, research and innovation, and business development. In his role, he leads the execution of the Company's strategy across the organization, and is focused on driving excellence, innovation and growth opportunities for the business. In 2020, Mr. Smith played a key role the acquisitions of AK Steel and ArcelorMittal USA, as the company became the largest flat-rolled producer of steel in the United States.

Prior to his present role, he was Executive Vice President, Business Development and had leadership for developing emerging business opportunities to grow Cleveland-Cliffs' U.S. domestic market. He served as Executive Vice President, Seaborne Iron Ore where he had oversight for the Company's former international operations in Australia and Canada. Mr. Smith has also held various senior management positions within Cleveland-Cliffs including Vice President of Cliffs Michigan operations, Vice President of Latin American Operations and Senior Vice President of Business Development.

During his career, Mr. Smith held mine management positions with Asarco, Southern Peru Copper Corporation, and Amax Coal. He received a BSc in mining engineering from the South Dakota School of Mines and Technology.



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