Huntsman
Enriching lives through innovation

**Huntsman Corporation (NYSE – HUN)**
**Second Quarter 2026 Prepared Comments**
**July 30, 2026**

On July 31, 2026, at 10:00 a.m. ET, Peter Huntsman, Chairman, President and CEO, and Phil Lister, Executive Vice President and CFO, will host a public question-and-answer session with analysts accessible on our website or by telephone as detailed in our second quarter 2026 financial results news release. These are their prepared remarks to accompany our results. They should be read together with the second quarter 2026 financial results news release and earnings slides, both of which were publicly issued and posted on our website (www.huntsman.com/investors) after the close of NYSE trading on July 30, 2026.

This document, the accompanying slides, and the call/webcast include certain forward-looking statements about our projections or expectations for the future. All such statements are forward-looking statements and, while they reflect our current expectations, they involve risks and uncertainties and are not guarantees of future performance. You should review our filings with the SEC for more information regarding factors that could cause actual results to differ materially from these projections or expectations. We do not plan on publicly updating or revising any forward-looking statements during the quarter.

We also refer to certain non-GAAP financial measures such as adjusted EBITDA, adjusted net income or loss and free cash flow. You can find reconciliations to the most directly comparable GAAP financial measures in our earnings release which has been posted to our website at www.huntsman.com/investors.

## Slide 5: Overview

Huntsman reported second quarter 2026 revenues of $1.7 billion and adjusted EBITDA of $120 million. Second quarter net loss attributable to Huntsman was $6 million and operating cash flow used in continuing operations was $60 million.

## Slide 6: Polyurethanes

Adjusted EBITDA for the Polyurethanes division in the second quarter was $66 million. Sales volumes increased 4% year over year, driven primarily by growth in the Americas and, to a lesser extent, Europe, partly offset by lower volumes in Asia. The growth in end-market segments was primarily driven by the Industrial markets, including adhesives and elastomers, and our spray foam business.

Demand remained relatively consistent throughout the quarter, but raw material costs were materially affected by the Iran conflict, which increased energy costs in Europe and pushed global benzene prices higher. In response, our Polyurethanes business implemented price increases across all regions to offset these higher costs. However, after European energy prices began to decline in June, the re-escalation of the conflict, combined with unseasonably warm weather in Europe, has caused natural gas prices to rise materially again which will be a headwind in the third quarter. In addition, crude oil prices have moved higher which has driven up benzene prices.

Adjusted EBITDA for the second quarter more than doubled versus the prior year, primarily due to higher volumes and pricing offsetting higher raw material costs. Our PO/MTBE joint venture delivered better earnings versus last year as well. The quarter's adjusted EBITDA margin stood at 6%, which is notably below the mid-cycle average and suggests substantial room for improvement when industry conditions recover.

European volumes increased 1% year over year. Demand remained subdued, although we saw some positive trends in industrial and automotive markets, offset by lower construction volumes. Price increases during the quarter offset raw material costs. However, as noted earlier, regional costs have risen sharply in July, led by natural gas, which is currently equivalent to approximately $20/MMBtu—nearly seven times the U.S. price. These higher costs are being met with pricing pressure from muted demand and a seasonally softer quarter. We have announced price increases to offset these costs, but we expect the net effect to be a third-quarter headwind versus the second quarter. Despite this cost volatility, our restructuring actions in the region are successfully reducing fixed costs and have returned Europe to positive Adjusted EBITDA levels. We will continue to pursue opportunities to improve overall regional margins.

Asian volumes declined year over year, as gains in adhesives and coatings were more than offset by lower volumes in insulation and automotive markets. Regional MDI prices, after a sharp increase at the start of the quarter, dropped towards the back end of the quarter, putting pressure on margins, while overall demand was softer than initially expected. We do not expect these trends to change materially as we move through the third quarter, although the re-escalation of hostilities in the Middle East places continued uncertainty in the direction of raw materials. In the near term, profitability in the region has improved modestly from the exit rates of the second quarter, as prices have begun to rise. The PO/MTBE joint venture contributed $4 million to segment adjusted EBITDA, supported by stronger Propylene Oxide margins versus the prior year, and we currently expect it to continue contributing positively in the third quarter.

Volumes in the Americas increased approximately 12% versus the second quarter of last year, partly reflecting favorable comparisons. As a reminder, last year's construction season was significantly affected by several factors, including U.S. tariff announcements. Beyond the easier comparison, business wins in select markets, including our spray foam business, along with improving demand in industrial markets, more than offset lower automotive volumes and continued softness in underlying construction demand. Price increases have offset higher costs, although implementation is gradual due to existing contracts. Looking ahead, we expect North American profitability to return to cycle-average levels as demand recovers. However, rather than waiting for better market conditions, we are taking proactive steps to reduce fixed costs through our previously announced restructuring initiatives.

Our global automotive business, which represents approximately 15% of Polyurethanes volume, was flat versus the prior year in the second quarter. The global elastomers business, which accounts for roughly 10% of the portfolio, grew at a low double-digit rate and continues to generate stronger profitability, with margins well above the overall Polyurethanes segment average. Positive trends in certain TPU markets within elastomers that we highlighted last quarter are materializing and are expected to support growth in 2026.

We anticipate our Polyurethanes business will return to cycle average profitability, however future improvement depends on the balance of global supply and demand which will be linked to a sustained recovery in global construction markets. In the near term, we currently expect relatively stable profitability for the third quarter versus the second quarter, which will be a clear improvement year-over-year. We expect Polyurethanes third quarter adjusted EBITDA will be in the range of $60 million to $75 million.

**Slide 7: Performance Products**

Performance Products reported adjusted EBITDA of $37 million for the second quarter of 2026, up 16% from the prior-year period which included a $7 million benefit from the reversal of a non-cash loss contingency accrual. The year-over-year improvement was primarily driven by 3% higher volumes and fixed cost savings from restructuring actions. Price increases announced in response to higher raw material costs during the quarter helped maintain overall margins. Adjusted EBITDA margins for second quarter increased from the first quarter to 13%.

While underlying demand across many Performance Products markets was generally stable, volumes benefited from supplier outages in maleic anhydride and lower Chinese imports into Western markets. Lower sales into construction were offset by growth in coatings, including infrastructure, fuels and lubes, and other industrial markets. During the quarter, we adjusted the supply chain at our Saudi Arabia joint venture, mitigating most of the negative impact experienced in the first quarter at the onset of the Iran conflict.

Pricing actions during the quarter offset higher raw material costs, which remain volatile. Cost reduction initiatives also remained a key focus, including year-on-year benefits from the previously announced closure of the Moers site in 2025. These restructuring actions delivered fixed cost savings that supported margin improvement. We expect further benefits in 2026 from these cost reduction programs, as well as from recently completed growth capital investments.

For the third quarter of 2026, we will see some seasonality and currently expect adjusted EBITDA for Performance Products to be in the range of $25 million to $35 million.

**Slide 8: Advanced Materials**

Advanced Materials delivered adjusted EBITDA of $64 million in the second quarter of 2026, with a 20% adjusted EBITDA margin. Sales rose 19% year over year, driven by an 8% increase in volumes and favorable price/mix and foreign exchange impacts. Although the prior-year period provided an easier comparison, Advanced Materials benefited from strong demand in aerospace and power, as well as innovation gains in automotive, delivering the best quarter in the last four years.

Aerospace demand was solid in the quarter, with sales increasing significantly from the prior year period, which had been negatively impacted by low OEM build rates caused by industry supply chain disruptions. We do believe that there was some modest pull forward of demand in this market, as customers looked to achieve supply security with the ongoing geopolitical turmoil. Nevertheless, we expect our aerospace business to benefit from improving build rates, particularly for wide-body aircraft, supported by a healthy multi-year order backlog at both Airbus and Boeing. As a reminder, our aerospace business is most heavily tied to wide-body platforms, so higher production levels should positively impact results. We also expect adhesive applications for aircraft interiors to continue performing well at attractive margins.

All markets in the segment improved year over year. Power remains Advanced Materials' most consistent growth area, with a double-digit improvement in the second quarter. We expect power to continue benefiting from sustained global investment in generation and grid infrastructure through at least the end of the decade. PMI indexes in the United States and Europe have averaged slightly above 50 in 2026, which we believe is supporting the improvement across most of Advanced Materials' industrial businesses. Raw material headwinds were mitigated through price actions.

Our long-term strategy for Advanced Materials remains focused on strengthening the portfolio through bolt-on acquisitions, as capital structure allows, and targeted investments. We are prioritizing innovation-led sales growth, commercial wins, and improved returns. We will also continue supporting organic growth initiatives and research and development, including ongoing progress in Miralon.

Looking ahead, for the third quarter of 2026 we expect an adjusted EBITDA range of $55 million to $60 million.

**Slide 9 -11: Year-over-Year & Quarter-over-Quarter and Cost Realignment Plans**

Adjusted EBITDA for the second quarter was $120 million compared to $74 million in the second quarter of 2025 and $73 million in the prior quarter. Revenues improved by 14% compared to the prior year and increased by 17% compared to the prior quarter. Adjusted EBITDA margin improved both year-over-year and sequentially to 7%.

Volumes increased 4% year over year, with growth across all three divisions. North America grew 10%, driven by business wins, innovation and some improved industrial demand, which tends to track the Purchasing Managers Index (PMI) and has expanded in recent months after several years of contraction. Construction, however, remains soft in the region. European volumes grew slightly both sequentially and year over year while Asia was flat sequentially and down year over year on weak domestic demand in China. Overall, construction markets globally improved sequentially in line with typical seasonality but were flat year over year, despite an easy prior-year comparison. All three regions continue to face subdued demand, along with raw material cost pressures.

In the second quarter, construction represented approximately 55% of global sales volumes and approximately 50% of revenue. Approximately 60% of our construction revenue globally derives from commercial or infrastructure sales, and approximately 40% comes from sales into residential end markets. By region, approximately 45% of total construction revenue came from North America sales mostly into residential housing, 25% from Europe driven by commercial sales, and approximately 20% from Asia where the majority of sales were for the infrastructure and commercial markets.

In local currency, price/mix increased 8% year over year and 9% sequentially, reflecting pricing actions taken across the portfolio to offset higher raw material costs and a more favorable mix in certain businesses, such as aerospace and power. Polyurethanes price/mix increased 10% year over year and 14% sequentially, primarily driven by price increases implemented in response to higher benzene and regional energy costs with the continued volatility resulting from the Middle East conflict. Advanced Materials price/mix increased 8% year over year and 2% sequentially, supported by stronger demand in high-value markets including Aerospace. Performance Products price/mix increased 1% year over year and 2% sequentially, as pricing actions offset higher raw material costs with generally stable underlying demand.

Our cost realignment programs continue to deliver benefits and support our broader earnings improvement efforts. During the second quarter, we achieved an annualized run-rate benefit of approximately $120 million, up from approximately $110 million in the first quarter, and now expect more than $50 million of in-year cost optimization benefit in 2026, excluding the impact of inflation and changes in non-cash incentive compensation.

SG&A costs were higher than in the second quarter of the prior year due to the negative impact of foreign currency translation and an approximately $20 million difference in non-cash incentive compensation expense, reflecting a higher accrual rate in 2026 compared to a weak second quarter in 2025.

Corporate expenses in the second quarter were $47 million compared to $34 million in the prior year period and $37 million in the prior quarter. The increase compared to the prior year and prior quarter was driven by higher non-cash incentive compensation accruals and the negative impact of foreign exchange. For the full year, we expect Corporate and Other expense of approximately $165 million.

Our adjusted effective tax rate for the quarter was 61% and our effective tax rate was 65%. At lower levels of adjusted taxable income, our aggregate rates can fluctuate significantly depending on the level and mix of geographical income, particularly how much adjusted operating income is generated in China compared to Europe and the United States.

**Slide 12: Cash Flow and Liquidity Considerations**

Cash flow from operations was a use of $60 million in the second quarter, compared with an inflow of $92 million in the prior year period. Free cash flow was a use of $90 million. Primary working capital was a net outflow of $120 million, reflecting significant inflationary increases on both selling prices and raw materials related to Middle East hostilities. Sequentially, revenues increased at an annualized rate of approximately $1 billion with the consequent impact of accounts receivable increasing by approximately $115 million versus the first quarter. Our cash conversion cycle improved meaningfully compared to the prior year period, driven by a continued focus on our cash management programs of accounts payable and receivable term improvements and inventory management. During the quarter, we completed the divestiture of our Italy-based automotive aftermarket business for approximately $50 million in proceeds, which were used to repay short-term debt.

Capital expenditures were $30 million in the second quarter, compared with $37 million in the prior year period and $38 million in the prior quarter. We continue to manage capital spending prudently and are targeting approximately $170 million of capital expenditures in 2026. Depreciation and amortization are expected to be approximately $290 million for the year.

Free cash flow was a use of $90 million in the second quarter, compared with an inflow of $55 million in the prior-year period. The prior year benefited from aggressive inventory reductions that were pulled forward from the third quarter into the second as demand for chemicals weakened. Net debt leverage declined to 5.4 times at the end of the second quarter. We ended the quarter with approximately $0.9 billion of available liquidity. We remain committed to a disciplined financial policy and continue to expect full-year free cash flow to meet full-year dividend requirements.

Adjusted diluted loss per share was nil for the quarter. Our quarterly dividend remains $0.0875 per share, representing an annual payout of $0.35 per share and an approximate dividend yield of 4%. We did not repurchase any shares during the quarter and do not currently expect to repurchase shares in 2026.

**Slide 14: Merger of Equals Transaction Update**

Turning to our planned merger of equals with Olin, we are pleased with the progress made since announcing the transaction. We have completed several key milestones, including signing and announcing the merger agreement; filing the Form S-4 registration statement, which has been declared effective by the SEC; submitting our HSR filing; and mailing definitive proxy materials ahead of the stockholder meetings scheduled for August 25. We continue to advance the regulatory review process while making progress on integration planning, including the establishment of the Integration Management Office. The strong collaboration between the two organizations reinforces our confidence in our ability to deliver the $400 million-plus of anticipated synergies and integration benefits. We remain excited about the opportunities the combined company will create through greater scale, vertical integration, and an enhanced ability to generate long-term value for shareholders.

This concludes our prepared remarks regarding the second quarter 2026 results and our current outlook. We look forward to updating the market when we report our third quarter 2026 results.

**About Huntsman:**
*Huntsman Corporation is a publicly traded global manufacturer and marketer of diversified chemical products with 2025 revenues of approximately $6 billion from our continuing operations. Our chemical products number in the thousands and are sold worldwide to manufacturers serving a broad and diverse range of consumer and industrial end markets. We operate more than 55 manufacturing, R&D and operations facilities in approximately 25 countries and employ approximately 6,000 associates within our continuing operations. For more information about Huntsman, please visit the company's website at www.huntsman.com.*

**Social Media:**
*X: www.x.com/Huntsman_Corp*
*Facebook: www.facebook.com/huntsmancorp*
*LinkedIn: www.linkedin.com/company/huntsman*

**Forward-Looking Statements:**
*This press release includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements include statements concerning our plans, objectives, goals, strategies, future events, future revenue or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions, divestitures or strategic transactions, including the planned merger of equals with Olin Corporation, business trends and any other information that is not historical information. When used in this press release, the words "estimates," "expects," "anticipates," "likely," "projects," "outlook," "plans," "intends," "believes," "forecasts," or future or conditional verbs, such as "will," "should," "could" or "may," and variations of such words or similar expressions are intended to identify forward-looking statements. These forward-looking statements, including, without limitation, management's examination of historical operating trends and data, are based upon our current expectations and various assumptions and beliefs. In particular, such forward-looking statements are subject to uncertainty and changes in circumstances and involve risks and uncertainties that may affect the Company's operations, markets, products, prices and other factors as discussed in the Company's filings with the Securities and Exchange Commission (the "SEC"). Significant risks and uncertainties may relate to, but are not limited to, high energy costs in Europe, inflation and high capital costs, geopolitical instability, volatile global economic conditions, cyclical and volatile product markets, disruptions in production at manufacturing facilities, reorganization or restructuring of the Company's operations, including any delay of, or other negative developments affecting the ability to implement cost reductions and manufacturing optimization improvements in the Company's businesses and to realize anticipated cost savings, and other financial, operational, economic, competitive, environmental, political, legal, regulatory and technological factors. Any forward-looking statement should be considered in light of the risks set forth under the caption "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2025, which may be supplemented by other risks and uncertainties disclosed in any subsequent reports filed or furnished by the Company from time to time. All forward-looking statements apply only as of the date made. Except as required by law, the Company undertakes no obligation to update or revise forward-looking statements to reflect events or circumstances that arise after the date made or to reflect the occurrence of unanticipated events.*

**Additional Information and Where to Find It**

*This release may be deemed to be solicitation material in respect of the proposed transaction between Olin Corporation ("Olin") and Huntsman Corporation ("Huntsman"). In connection with the proposed transaction, Olin and Huntsman have filed and intend to file relevant materials with the United States Securities and Exchange Commission (the "SEC"), including, among other filings, an Olin registration statement on Form S-4, as filed on July 2, 2026 and as amended on July 10, 2026 (the "Form S-4"), in connection with the proposed issuance of shares of Olin's common stock pursuant to the proposed transaction, which Form S-4 contains a joint proxy statement/prospectus of Olin and Huntsman. The registration statement was declared effective by the SEC on July 13, 2026 and Olin filed a prospectus and each of Olin and Huntsman filed a definitive proxy statement, respectively, and commenced mailing the definitive joint proxy statement/prospectus on July 13, 2026 to each of the shareholders of Olin and stockholders of Huntsman entitled to vote on their respective transaction-related proposals at the respective special meetings. INVESTORS AND STOCKHOLDERS OF OLIN AND HUNTSMAN ARE URGED TO READ ALL RELEVANT DOCUMENTS FILED WITH THE SEC IN THEIR ENTIRETY, INCLUDING THE REGISTRATION STATEMENT AND THE DEFINITIVE JOINT PROXY STATEMENT/PROSPECTUS, AS EACH MAY BE AMENDED OR SUPPLEMENTED FROM TIME TO TIME, BECAUSE THEY CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION, THE PARTIES TO THE PROPOSED TRANSACTION AND ANY SOLICITATION. This release is not a substitute for the registration statement, the definitive joint proxy statement/prospectus or any other document that Olin or Huntsman may file with the SEC and send to their respective shareholders and stockholders in connection with the proposed transaction. Investors and securityholders will be able to obtain free copies of the registration statement and the definitive joint proxy statement/prospectus, as each may be amended or supplemented from time to time, and other relevant documents filed with the SEC by Olin and Huntsman from the SEC's website at http://www.sec.gov, on Olin's website at https://olin.com under the tab "Investors" and under the heading "SEC Filings" and on Huntsman's website at https://www.huntsman.com under the tab "Investors" and under the heading "Financials" and subheading "SEC filings."*

**Participants in the Solicitation**

*Olin, Huntsman, their respective directors, executive officers and certain other members of management and employees, under SEC rules, may be deemed to be "participants" in the solicitation of proxies from Olin's shareholders and Huntsman's stockholders in connection with the proposed transaction. Information about Olin's directors and executive officers is set forth in Olin's Proxy Statement on Schedule 14A for its 2026 Annual Meeting of shareholders, which was filed with the SEC on March 20, 2026, its Annual Report on Form 10-K for the year ended December 31, 2025, which was filed with the SEC on February 20, 2026, its Current Report on Form 8-K, which was filed with the SEC on April 30, 2026, and subsequent statements of changes in beneficial ownership on file with the SEC, including the Initial Statements of Beneficial Ownership on Form 3, Statements of Change in Ownership on Form 4 or Annual Statements of Beneficial Ownership on Form 5 on file with the SEC, including filings made on March 20, 2026, May 5, 2026, May 5, 2026, May 5, 2026, May 5, 2026, May 5, 2026, May 5, 2026, May 5, 2026, May 5, 2026, May 19, 2026, June 3, 2026 and June 18, 2026. Information about Huntsman's directors and executive officers is set forth in the Huntsman Proxy Statement on Schedule 14A for its 2026 Annual Meeting of stockholders, which was filed with the SEC on March 16, 2026, its Annual Report on Form 10-K for the year ended December 31, 2025, which was filed with the SEC on February 18, 2026, its Current Report on Form 8-K, which was filed with the SEC since May 1, 2026, and subsequent statements of changes in beneficial ownership on file with the SEC, including the Initial Statement of Beneficial Ownership on Form 3, Statements of Change in Ownership on Form 4 or Annual Statements of Beneficial Ownership on Form 5 on file with the SEC, including filings made on June 3, 2026.*

*Additional information concerning the interests of potential participants in the solicitation of proxies in connection with the proposed transaction, which may, in some cases, be different than those of Olin's shareholders or Huntsman's stockholders generally, are set forth in the registration statement, the definitive joint proxy statement/prospectus and other relevant materials filed with and to be filed with the SEC relating to the proposed transaction. You may obtain these documents free of charge through the website maintained by the SEC at http://www.sec.gov and from the Olin or Huntsman websites described above.*

**No Offer or Solicitation**

*This release does not constitute an offer to sell or the solicitation of an offer to buy or exchange any securities or a solicitation of any vote or approval in any jurisdiction. It does not constitute a prospectus or prospectus equivalent document. No offering of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the U.S. Securities Act of 1933, as amended.*