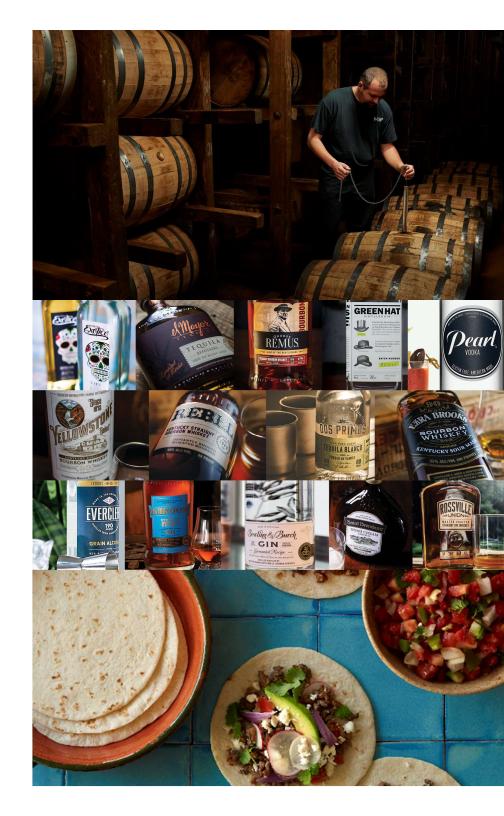
INVESTOR PRESENTATION

March 2022







FORWARD LOOKING STATEMENTS

Certain of the comments made in this presentation and in the question and answer session that follows may contain forward-looking statements in relation to operations, financial condition and operating results of MGP Ingredients, Inc. and such statements involve a number of risks and uncertainties. Forward looking statements are usually identified by or are associated with such words as "intend," "plan," "believe," "estimate," "expect," "anticipate," "hopeful," "should," "may," "will," "could," "encouraged," "opportunities," "potential," and/or the negatives or variations of these terms or similar terminology.

These statements reflect management's current beliefs and estimates of future economic circumstances, industry conditions, Company performance, and Company financial results and are not guarantees of future performance. All such forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement. Important factors that could cause actual results to differ materially from our expectations include, among others: (i) the ability to realize the anticipated benefits of the acquisition of Luxco; (ii) the ability to successfully integrate the businesses; (iii) disruption from the acquisition of Luxco making it more difficult to maintain business and operational relationships; and (iv) significant transaction costs and unknown liabilities. Additional factors that could cause results to differ materially include, among others, (i) disruptions in operations at our Atchison facility, our Indiana facility, or any Luxco facility, (ii) the availability and cost of grain and flour, and fluctuations in energy costs, (iii) the effectiveness of our grain purchasing program to mitigate our exposure to commodity price fluctuations, (iv) the effectiveness or execution of our strategic plan, (v) potential adverse effects to operations and our system of internal controls related to the loss of key management personnel, (vi) the competitive environment and related market conditions, (vii) the impact of the COVID-19 pandemic, (viii) the ability to effectively pass raw material price increases on to customers, (ix) our ability to maintain compliance with all applicable loan agreement covenants, (x) our ability to realize operating efficiencies, (xi) actions of governments, and (xii) consumer tastes and preferences.

For further information on these and other risks and uncertainties that may affect our business, including risks specific to our Distillery Products, Branded Spirits, and Ingredient Solutions segments, see Item 1A. Risk Factors of our Annual Report on Form 10-K for the year ended December 31, 2021.

Non-GAAP Financial Measures

In addition to providing financial information in accordance with U.S. GAAP, the company provides certain non-GAAP financial measures that are not in accordance with, or alternatives for, GAAP. In addition to the comparable GAAP measures, MGP has disclosed adjusted operating income, adjusted income before taxes, adjusted net income, adjusted MGP earnings, and basic and diluted adjusted earnings per share and adjusted EBITDA. The presentation of non-GAAP financial measures should be reviewed in conjunction with operating income, income before taxes, net income, net income attributable to common shareholders and basic and diluted earnings per share computed in accordance with U.S. GAAP and should not be considered a substitute for these GAAP measures. The non-GAAP adjustments referenced in the section entitled "Reconciliation of Selected GAAP Measures to Non-GAAP Measures," take into account the impacts of items that are not necessarily ongoing in nature and/or predictive of the Company's operating trends. We believe that these non-GAAP measures provide useful information to investors regarding the company's performance and overall results of operations. In addition, management uses these non-GAAP measures in conjunction with GAAP measures when evaluating the Company's operating results compared to prior periods on a consistent basis, assessing financial trends and for forecasting purposes. Non-GAAP financial measures may not provide information that is directly comparable to other companies, even if similar terms are used to identify such measures. The schedules attached at the end of the presentation provide a full reconciliation of these non-GAAP financial measures to their most directly comparable U.S. GAAP financial measures.

2 NASDAO:MGPI



MISSION STATEMENT

Secure our future by consistently delivering superior financial results by more fully participating in all levels of the alcohol and food ingredients segments for the betterment of our shareholders, employees, partners, consumers and communities.







MGP OVERVIEW



MGP has a portfolio of highly attractive business units centered around its historic core

DISTILLERY PRODUCTS

Sales: \$353MM (56% of Total) GP Margin: 32.4%



BRANDED SPIRITS(1)

Sales: \$184MM (29% of Total) Adj. GP Margin⁽²⁾: 35.5%



INGREDIENT SOLUTIONS

Sales: \$91MM (15% of Total) GP Margin: 24.5%



- Leading supplier of distilled spirits, facilitating the creation of bourbons, rye whiskeys, distilled gins and vodkas
- Continued strategic position within MGP as legacy producer of food grade alcohol
- Capacity and capability provide key competitive advantage
- Shifting business mix towards higher margin opportunities as a supplier to our increasingly diverse range of customers
- Becoming a "solutions provider" to our customers

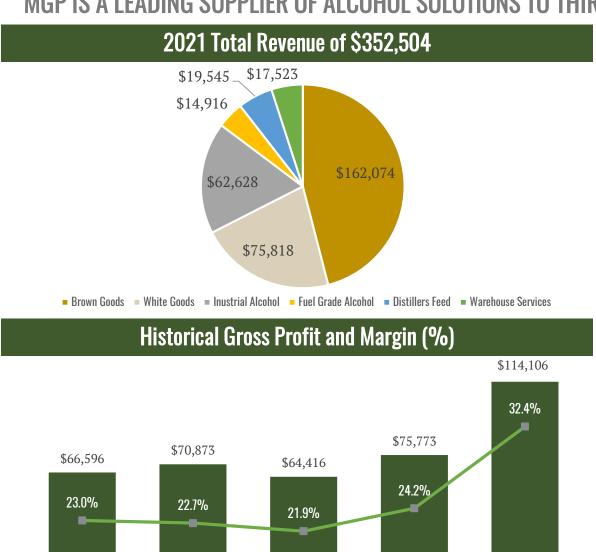
- Attractive and growing portfolio of spirit brands in fastest growing categories
- A natural evolution to leverage MGP's expertise in production to target the highly attractive branded spirits market
- Combination with Luxco provides step change in scale and a platform for future growth
- Diversified standard and value portfolio positioned at affordable price points and provides stable cash flows
- Award winning premium and super premium brands offer a significant long-term upside

- Largest U.S. supplier of specialty wheat proteins and starches
- Rapidly growing category with significant long-term upside
- Aligned with several important consumer trends (e.g. clean label, better for you)
- Particular focus on specialty starches and proteins
- MGP's history affords unique knowhow in the specialty ingredient category and we are widely regarded as experts in the industry
 - 1. Branded Spirits segment includes results from date of acquisition (4/1/2021) through year end
 - 2. See appendix for GAAP to Non-GAAP Reconciliation

Note: Results above are for year ended December 31, 2021



MGP IS A LEADING SUPPLIER OF ALCOHOL SOLUTIONS TO THIRD PARTIES



2019

2020

2021

2018

Products consist of the following:

- **Brown Goods:** Premium bourbon and rye whiskeys sold as aged whiskey or unaged new distillate, which is then aged by customers from two to four years
- White Goods: Primarily grain neutral spirits ("GNS"), including vodka and gin
- **Industrial Alcohol:** Used as an ingredient in foods, personal care products, cleaning solutions, pharmaceuticals, and other products
- **Fuel Grade Alcohol:** Sold primarily for blending with gasoline to increase the octane and oxygen levels
- Distillers Feed and Related Co-Products: Primarily dried mash and corn oil sold to processors of animal feeds
- Warehouse Services: Services related primarily to customer storage of Brown Goods product for aging

Diversified customer base supporting over 300 new distillate and aged customers

Compete on product innovation, product characteristics, functionality, price, service, and quality factors, like flavor

Note: All figures in thousands. The above amounts may not foot due to rounding and sourced alcohol financials, exclusive of Branded Spirits segment results



MGP'S UNIQUE EXPERTISE POSITIONS US AS THE PREFERRED PARTNER TO OUR CUSTOMERS

Scale provides competitive pricing

Capacity supports long-term growth

Capabilities to meet diverse customer needs - Standard & custom mash bills; Blending

Flexibility to shift between various offerings

Library of different mash bills and ages

Broad base of premium beverage offerings

Leveraging aged whiskey to retain and attract new customers



Partnership approach to our core business

Atchison, KS Operations

- Company HQ
- Distillery
 - Largest supplier of distilled gin
 - Grain Neutral Spirits/Vodka
 - Industrial alcohol
- Research & Development

Lawrenceburg, IN Operations

- Distillery
 - Top-5 American Whiskey producer
 - Largest supplier of rye whiskey
 - Bourbon
 - Gin & Grain Neutral Spirits/Vodka
- Whiskey aging warehouses
- Research & Development

AGED WHISKEY CUSTOMER ECONOMIC BENEFITS

- Shortens timeline to cash flow
- Brand launches can occur in weeks rather than years
- Reduces working capital investment
- No need to build additional distillation capacity or warehouses
- Enables M&A-related growth and brand expansion
- MGP provides a reliable long-term supply chain solution



MGP IS WELL POSITIONED TO CONTINUE BENEFITTING FROM GROWTH IN U.S. SPIRITS – PRIMARILY AMERICAN WHISKEY

U.S. Spirits Continue To Gain Share Of Total Beverage Alcohol



- Total distilled spirits have experienced 12 straight years of market share gains in the U.S.
 - 2021 volume up 9.3% to 291M cases
 - 2021 revenues up 12.0% to \$36B
- Premiumization trends across categories continued to drive U.S. volume growth for high end and super premium brands in 2021
 - Super Premium American Whiskey +15.6%
 - Rye Whiskey +12.9%
 - Super Premium Gin +121.9%

Growth of American Whiskey Continues To Outperform

5-year U.S. American Whiskey Volume CAGR Remains Robust



- 2021 volume was up 4.5% to 29.7M cases, revenues up 6.7% to \$4.6B
- Historical length of trends in the U.S. indicates sustainable growth opportunities
- Significant headroom for additional American Whiskey growth in the U.S.

9-LTR Case Volume	1970	2010	2021
American Whiskey	35.6M	15.3M	29.7M
Vodka	18.8M	62.1M	78.1M
Tequila	0.4M	11.6M	26.8M

Amer. Whiskey Metrics	1970	2010	2021
9-LTR Case Volume	35.6M	15.3M	29.7M
Per Capita Consumption	0.69	0.16	0.29
LDA Population	122M	221M	245M ⁽¹⁾
Share of TDS	22.8%	8.0%	10.2%



MGP HAS IDENTIFIED FIVE STRATEGIES TO CONTINUE DELIVERING LONG-TERM GROWTH WITHIN THE DISTILLERY PRODUCTS SEGMENT

Distillery Products Growth Strategy

- Focused Migration Away From Industrial Alcohol To White Beverage Alcohol
- 2. Continue Cultivating Multi-national And Craft Customers For Aged Whiskey Sales
- 3. Enhance Offerings To Become A Beverage Alcohol "Solutions Provider"
- 4. Develop Export Market For Aged Brown Goods
- 5. Attract Control Label Customers To Boost Overall Brown Goods Growth

Distillery Products Gross Profit Ladder



American Whiskey is Underdeveloped Outside U.S.

Despite current tariffs, exports expected to be a key driver of long-term growth, particularly in the European Union

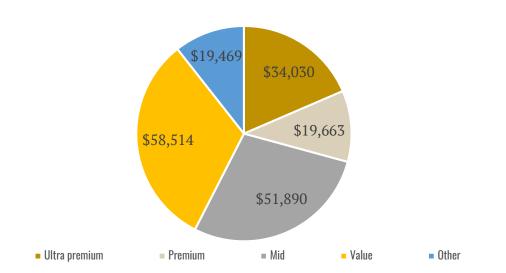


Note: Data sourced from Distilled Spirits Council, USITC Dataweb and Impact. (1) Data is for 2020 as the 2021 information is not available yet



WITH THE ACQUISITION OF LUXCO, MGP HAS AN ESTABLISHED PORTFOLIO WITH A FOCUS ON GROWING HIGH POTENTIAL, HIGH MARGIN BRANDS

2021 Total Revenue of \$183,566 (1)



Historical Adjusted Gross Profit and Adjusted Margin (%) (1) (2)



- 1. Branded Spirits segment includes results from date of acquisition April 1, 2021
- 2. See appendix for GAAP to Non-GAAP Reconciliation

All figures in thousands

Luxco Brand Examples By Price Tier:

- Ultra Premium: Yellowstone Select Bourbon, George Remus Bourbon, Blood Oath Bourbon, Minor Case Straight Rye Whiskey, Rossville Union Straight Rye Whiskey, Green Hat Gin, Rebel 10 Year Bourbon, Old Ezra 7 Year Bourbon
- Premium: Everclear, The Quiet Man Irish Whiskey, Ezra Brooks 99 Bourbon, Rebel 100 Proof Bourbon, Dos Primos Tequila, El Mayor Tequila
- MID: St. Brendan's Irish Cream, Pearl Vodka, Ezra Brooks 90 Proof Bourbon, Lord Calvert Canadian Whisky, Exotico Tequila
- VALUE: Arrow Cordials, Juarez Tequila, Canada House Canadian Whisky, Lady Bligh Rum

EXPANSIVE FAMILY OF BRANDS



YELLOWSTONE

LIMITED

Whiskey

SRP: \$99.99



REMUS REPEAL RESERVE Straight Bourbon Whiskey SRP: \$89.99

GEORGE REMUS Straight Bourbon Whiskey SRP: \$39.99 YELLOWSTONE Straight Bourbon Whiskey SRP: \$39.99





O BH

QUIET MAN

THE QUIET MAN Irish Whiskey

SRP: \$32.99



MINOR CASE

Straight Rye

Whiskey

SRP: \$39.99

DOS PRIMOS

TEQUILA BLANCO

DOS PRIMOS

Blanco Tequila

SRP: \$44.99

EZRA BROOKS Straight Bourbon Whiskey SRP: \$15.99



EXOTICO

Exelico

Blanco Tequila SRP: \$18.99

EVERCLEAR Clear Grain Spirit SRP: \$19.99



EZRA BROOKS 99 Proof SRP: \$24.99



EL MAYOR

Blanco Tequila

Whiskey SRP: \$29.99

DAVID NICHOLSON Straight Bourbon

David Nicholson 1843

100

GREEN HAT

Distilled Gin

SRP: \$29.99

GREENHAT

1

B

10



COMPLETED IN APRIL 2021, THE LUXCO ACQUISITION INCREASES MGP'S SCALE IN BRANDED SPIRITS & ESTABLISHES AN ADDITIONAL PLATFORM FOR FUTURE GROWTH

The Luxco Acquisition Offers Numerous Key Benefits

National Sales Platform

- Sales / Distributor representation in every state and a dedicated international sales team
- Dedicated sales and marketing team of over 40 members spanning coast to coast with decades of experience in the spirits industry
- Strong relationships with major U.S. distributors

National Distribution Partners













Operational Capabilities





Other Facilities



Distilleries

Extensive operational capacity to satisfy future production needs

Bottling / Blending

Various bottling lines with cream, spirits and RTD processing capabilities

Distribution Center

Warehouse and fulfillment center in St. Louis

Diverse Portfolio of Brands

































MGP'S BRANDED SPIRITS CONTINUE TO FOCUS AND INNOVATE WITHIN U.S. SPIRITS GROWTH - PRIMARILY HIGH-END AMERICAN WHISKEY, TEQUILA & GIN

Growth Across Spirits Categories Continues to Outperform in the High-End

AMERICAN WHISKEY	9L Case Volume	52 Weeks Trend
Ultra Premium	964,509	+18%
Super Premium	3,578,400	+0%
Premium	4,306,487	-4%
Mid	5,408,806	-10%
Value	789,955	-13%

TEQUILA	9L Case Volume	52 Weeks Trend
Ultra Premium	704,908	+39%
Super Premium	1,514,962	+20%
Premium	2,647,208	+8%
Mid	2,221,478	-12%
Value	466,058	+4%

GIN	9L Case Volume	52 Weeks Trend
Ultra Premium	136,821	+13%
Super Premium	356,250	+3%
Premium	1,339,893	-9%
Mid	1,084,688	-16%
Value	381,262	-9%

IRISH WHISKEY	9L Case Volume	52 Weeks Trend
Ultra Premium	57,427	+3%
Super Premium	94,271	-1%
Premium	1,610,517	-5%
Mid	116,103	-12%
Value	2,577	-5%

Recent Innovation Launches are Designed to Capitalize on Fastest Growing Price Segments

99 Proof SRP: \$24.99 Jan '21



Dos Primos Blanco SRP: \$44.99 Jan '21



Daviess County
Straight Bourbon
SRP: \$39.99
Jan '20



Bowling & Burch Gin SRP: \$39.99 Jan '20

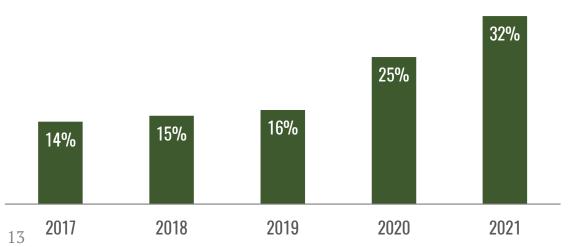


WE'VE IDENTIFIED FIVE STRATEGIES TO CONTINUE DELIVERING LONG-TERM GROWTH WITHIN THE BRANDED SPIRITS SEGMENT

Branded Spirits Growth Strategy

- 1. Focus on the Right Categories
- 2. Focus on the Right Brands
- 3. Focus on the Right Price
- 4. Focus on the Right Size
- 5. Focus on the Right Marketing Support

Premium Plus % of Total Net Sales



Focus on the Right Marketing Support

AWARENESS

- Paid Social (Facebook, Instagram)
- Online/Streaming (YouTube, Pre-Roll Video)
- · Cable TV
- OTT Digital Video

CONSIDERATION

- Paid Search
- CRM Strategy
- Digital Display
- Influencer Management

CONVERSION

- E-Commerce Promo (retargeting-ads to promote purchase)
- Digital Coupons (Ibotta)
- E-Commerce Sites: Instacart, Thirstie, Caskers/Flaviar, Reserve Bar

INGREDIENT SOLUTIONS



MGP IS A LEADING SUPPLIER OF SPECIALTY WHEAT STARCHES & PROTEINS





All figures in thousands

Products consist of the following:

- Specialty Wheat Starches: Premium wheat starches sold to food processors and distributors, a substantial portion of which is altered for special applications such as improving tastes and textures or improving the nutritional profile
 - Fibersym® is expertly modified to add dietary fiber in foods while reducing calories and net carbs on labels
- Specialty Wheat Proteins: Derived from vital wheat gluten for food applications; competes with other ingredients and modified proteins, primarily soy protein
 - Proterra® is an emerging textured plant protein that is a premium meat replacement solution.
 - Arise® improves functional texture and softness in baked goods while increasing protein content in foods.
- **Commodity Wheat Starches:** Non-specialized product with non-food and food applications, which primarily competes with corn starch
- Commodity Wheat Proteins: Also known as vital wheat gluten, this product represents a free-flowing light tan powder, containing 70 80% protein, which is used by bakeries and food processors to improve the nutritional content, texture, strength, shape, and other aspects of their product

INGREDIENT SOLUTIONS



MGP IS STRONGLY POSITIONED TO SERVE GROWING SPECIALTY PLANT-BASED MARKETS



- One in four consumers say they are eating more protein from plant sources vs. a year ago¹
 - Global sales of meat alternatives expected to reach \$100B in the next decade²
 - Consumption of plant-based meat alternatives is higher for 19% of consumers surveyed vs. a year ago¹
- More than 80% of consumers regard dietary fiber as a healthy component to their food³
 - Starches used for fiber are expected to grow in volume by a CAGR of 6.7% over the next 5 years⁴
- When asked what consumers generally try to consume, protein and fiber lead the list with 62% and 56% of respondents, respectively¹

Source: CFRA from Sosland Publishing, Foodinsight.org 2021 Food & Health Survey, Foodinsight.org from Sosland Publishing, OYResearch

¹ Per Foodinsight.org 2021 Food & Health Survey | ² Per CFRA from Sosland Publishing

³ Per Foodinsight.org from Sosland Publishing | ⁴ Per OYResearch (2019)

INGREDIENTS SOLUTIONS



MGP HAS IDENTIFIED FIVE STRATEGIES TO CONTINUE DELIVERING LONG-TERM GROWTH WITHIN THE INGREDIENTS SOLUTIONS SEGMENT

Ingredients Solutions Growth Strategy

- 1. Expand Market Share of Fibersym and Arise Brand Platforms
- 2. Expand Textured Plant Proteins under ProTerra Brand
- 3. Maximize the Value of Clean Label Starches
- 4. Optimize Customer, Market and Channel to Drive Additional Profitability
- 5. Evaluate M&A Opportunities to Accelerate Growth

What Nutrients Do Consumers See As "Healthy"?

85% Dietary Fiber in Diet- #1

84% Vitamin D

81% Whole Grains

72% Protein from Plant Sources

70% Omega-3 Fatty Acids



Healthfulness Among U.S. Consumers

Year	Plant Protein	Animal Protein
2017	4 th	9 th
2018	4 th	8 th
2019	3rd	10 th
2020	3rd	9 th

INGREDIENTS SOLUTIONS

AGGRESSIVELY EXPAND FIBERSYM AND ARISE PLATFORMS

Fibersym® RW Overview

- Granular RS4-type resistant wheat starch
- Allows formulators to boost the fiber content and to lower net carbs of a diverse line of food products
- Delivers health benefits to consumers; lower blood glucose levels





Arise® Overview

- Line of wheat protein isolates
- Clean label ingredient
- Provides functional benefits to a wide range of bakery and other flour-based food products





Strategy

- Maximize value of existing capacities
- SKU rationalization
- Develop marketing campaign to connect to end users using real solutions
- Aggressively expand in EU and Asia with new distributor partnership
- Expand market share with industrial bakers leveraging distributor platform
- Expand retained account network volumes in USA to improve margins and profits in both Fibersym and Arise platforms

INGREDIENTS SOLUTIONS

EXPAND TEXTURED PLANT PROTEINS

U.S. product launches and plant-based claims

Region	2015	2016	2017	2018	2019
U.S.	88	192	198	291	539











Texturized Protein Extrusion Plant

- \$16.7MM texturized protein extrusion plant slated for completion in late 2023 will be capable of producing 10MM pounds of texturized protein products per year
- Achieving in-house production of ProTerra line will
 - Reduce lead times related to co-packers scheduling issues
 - Increase flexibility related to R&D projects
 - Enhance our ability to effectively commercialize new products

Source: International Food Information Council (IFIC) Foundation.

MGP

Strategy

- Expand our production capabilities with new "in-house" extrusion platform in Atchison
- Innovate new products to include pea, pulses, soy and combinations of plant proteins under new brand ProTerra. Improve nutrition and function.
- Develop new flavored textured plant protein food products for food service channel for market testing and launch in early 2022
- Develop new ready-to-eat textured plant-based snacks for potential new channel entry and e-Commerce website in 2023
- Expand into Asia and South America with new textured plant protein blends under ProTerra platform and new distribution
- Expand further into U.S. account network through new marketing platform and focused distributor strategy

OPERATIONAL EXCELLENCE

MGP

A CULTURE OF CONTINUOUS IMPROVEMENT



- Improving throughput while maintaining consistency of high quality products
- Managing commodity cost risks
 - Formula-driven pricing
 - Locking in margins
 - Passing through significant swings in cost
- Continued focus on safety initiative Safety Up
- BRC audit Grade AA ratings (highest rating) at our Distillery Products and Ingredient Solutions facilities
- Ongoing sustainability efforts
- Developing the talent to support our growth
- Launching MGP "House of Zero Loss" operational excellence initiative





RESPONSIBLY GROW OUR BRANDS AND PRODUCTS, WHILE FOSTERING A SUSTAINABLE FUTURE FOR THE ENVIRONMENT ON WHICH WE DEPEND

As a small public company, MGP has begun its ESG journey

As an organization, we are making our own commitments to:

- Promoting a positive role for alcohol
- Promoting diversity, equity and inclusion initiatives
- Preserving natural resources and promoting environmental sustainability
- Making a positive contribution in our communities

Environmental Commitments

Environmental Compliance

100% regulatory and reporting compliance

Environmental Sustainability

Focus Areas: Water, Waste, Energy, Greenhouse Gas Emission, Packaging and Reporting

- Improve water usage efficiency
- Improve energy usage efficiency
- Reduce waste going into landfill
- Promote sourcing of packaging materials from sustainable sources
- Evaluate potential options to reduces greenhouse gas emission
- Prepare an environmental sustainability report for CY 2022 adopting GRI 300 standard







Social Responsibility Commitments

- Focus areas:
 - Diversity, Equity, and Inclusion (DEI)
 - Alcohol Responsibility
 - Community Responsibility
- Lay the groundwork: benchmarking 2021 2022
- Integrate Brands Division with inclusion into ESG reporting
- Adopt a reporting framework 2022
- Quarterly updates on MGP website
- Continuous improvement in the following years (2023 2026)



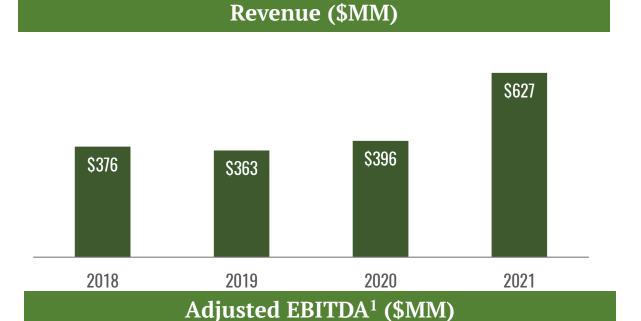
FINANCIAL RESULTS



CONSOLIDATED FINANCIAL RESULTS



THE COMPANY HAS DELIVERED RECORD RESULTS IN EACH BUSINESS SEGMENT









Sales are projected to be in the range of \$690 million to \$715 million.

Adjusted EBITDA is expected to be in the range of \$150 million to \$157 million.

Basic adjusted earnings per share are forecasted to be in the \$4.15 to \$4.35 range, with basic weighted average shares outstanding expected to be approximately 22.0 million at year end.

Fully diluted adjusted earnings per share are forecasted to be in the \$3.95 to \$4.10 range, with fully diluted weighted average shares outstanding expected to be approximately 24.1 million at year end

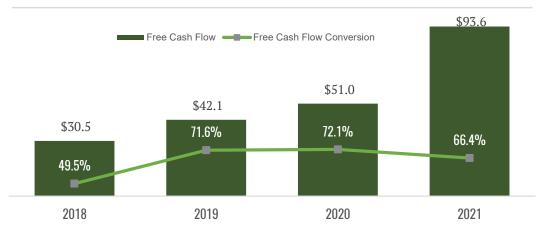
STRONG BALANCE SHEET, CASH FLOW AND EXCELLENT



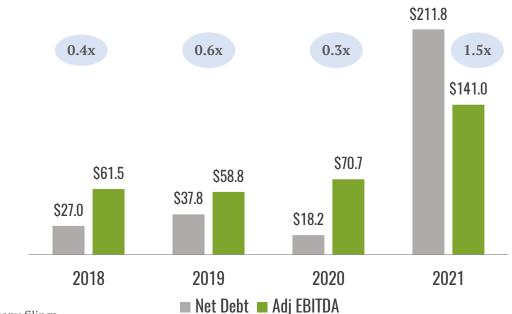
ACCESS TO CAPITAL

- MGP has seen strong, consistent improvement in free cash
- In recent quarters, improvement in operating cash flow was driven by record aged whiskey, branded spirits and food ingredient sales
- MGP's library of aging whiskey inventory is expected to increase in market value as it matures, resulting in sustainable contributions to free cash flow in the coming years
- Free cash flow conversion remains at a healthy level inclusive of recent elevated CapEx invested and aged whiskey put aways
- Integration of the Luxco acquisition remains on-track, including the achievement of synergy expectations; the platform has driven improved cash flows and provides for long-term growth opportunities
- Access to capital remains robust
 - \$400 million capacity on Credit Agreement
 - Approved for an additional \$120 million in private placement notes

Free Cash Flow and Conversion ¹



Net Debt to Adjusted EBITDA ¹

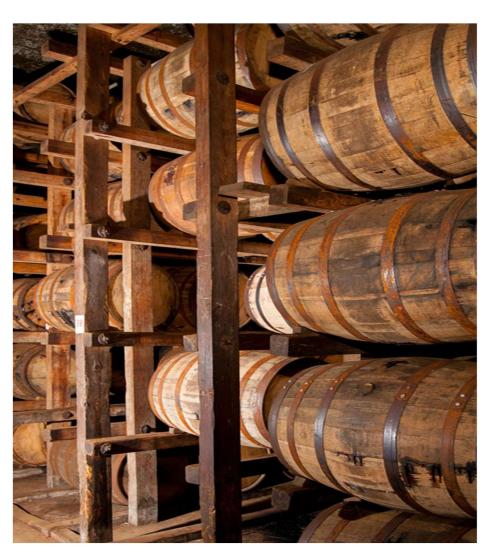


Source: Company filings

Note: \$ in millions; free cash flow defined as adjusted EBITDA less CapEx; Net debt is defined as debt less cash ¹Non-GAAP measure; see reconciliation tables in Appendix



CAPITAL ALLOCATION PRIORITIES REMAIN FOCUSED ON GROWTH OPPORTUNITIES



Capital Allocation Priorities

A&M

• M&A will continue to be an important lever to increase our capabilities, margin up our portfolios, and accelerate growth in all segments.

Whiskey Put-Away

• With our inventory in balance, matching put-away with growing future distillery products sales and branded spirits sales is a priority.

Capital Expenditures

• In addition to maintenance and EHS capital, projects contributing to growth and strengthening our competitive position (high payback) will continue to be assessed.

Dividends

- Achieved a consistent quarterly dividend to approximately 22 million shares.
- Dividends are viewed as an important way to share the success of the company with shareholders; assessed quarterly with the board.

Debt Pay Down

• Maintaining adequate cash availability to fund M&A, whiskey put-away and capex is essential for continued growth investment and company success.



APPENDIX



U.S. SPIRITS MARKET

9-Liter Cases (000s)

	2021 Volume	% Change
Total Distilled Spirits (TDS)	291,110	+9.3%
Total Whiskey	76,453	+4.9%
American Whiskey (Bourbon/Rye/Tennessee)	29,703	+4.5%
Super Premium	4,723	+15.6%
Rye	1,593	+12.9%
Vodka	78,067	+1.6%
Super Premium	5,669	+13.9%
Gin	9,989	-1.7%
Super Premium	579	+121.9%

RECONCILIATION OF SELECTED GAAP TO NON-GAAP MEASURES



BRANDED SPIRITS GROSS PROFIT TO ADJUSTED GROSS PROFIT

(\$ in thousands)	2021
Branded Spirits – Gross Profit	\$62,644
Inventory Step-Up	2,529
Adjusted Gross Profit ¹	\$65,173

RECONCILIATION OF SELECTED GAAP TO NON-GAAP MEASURES



EARNINGS PER SHARE TO ADJUSTED EARNINGS PER SHARE

	2018	2019	2020	2021
Basic EPS	\$2.17	\$2.27	\$2.37	\$4.37
Insurance recoveries	-	-	-	(0.59)
Inventory Step-Up – Branded Spirits	-	-	-	0.12
Business Acquisition Costs	-	-	0.05	0.36
CEO Transition Costs	-	-	0.09	-
Adjusted Basic EPS ¹	\$2.17	\$2.27	\$2.51	\$4.26

Source: Company filings

Note: the dilutive impact on eps is \$(0,04)

¹ Non-GAAP figure

RECONCILIATION OF SELECTED GAAP TO NON-GAAP MEASURES

NET INCOME TO ADJUSTED EBITDA AND FREE CASH FLOW

(\$ in thousands)	2018	2019	2020	2021
Net Income	\$37,284	\$38,793	\$40,345	\$90,817
Interest	1,168	1,305	2,267	4,037
Taxes	11,696	7,144	12,256	30,279
Depreciation and Amortization	11,362	11,572	12,961	19,092
Equity Method Investment	-	-	-	1,611
Insurance Recoveries	-	-	-	(16,325)
Inventory Step-Up – Branded Spirits	-	-	-	2,529
Business Acquisition Costs	-	-	919	8,927
CEO Transition Costs	-	-	1,932	-
Adjusted EBITDA ¹	\$61,510	\$58,814	\$70,680	\$140,967
Capital Expenditures	31,046	16,730	19,701	47,389
Free Cash Flow ¹	\$30,464	\$42,084	\$50,979	\$93,578
Free Cash Flow Conversion 1,2	49.5%	71.6%	72.1%	66.4%

Source: Company filings

¹ Non-GAAP figure

² Calculated as Free Cash Flow / Adjusted EBITDA



RECONCILIATION OF DEBT TO NET DEBT

(\$ in thousands)	2018	2019	2020	2021
Total Debt	\$32,014	\$41,060	\$39,871	\$233,399
Cash and cash equivalents	5,025	3,309	21,662	21,568
Net Debt	\$26,989	\$37,751	\$18,209	\$211,831