

Ameresco Reports First Quarter 2020 Financial Results

- Strong Revenue Growth and Expense Control Drives Substantial Profit Growth -
 - Strong Liquidity Position to Fund Continued Growth -
 - Qualifies as an "Essential Service" Under Most Government Directives -
 - Maintains 2020 Guidance Range -

First Quarter 2020 Financial Highlights:

- Revenues of \$212.4 million, an increase of 42%
- GAAP EPS of \$0.13
- Non-GAAP EPS of \$0.15, an increase of 650%
- Adjusted EBITDA of \$21.2 million, an increase of 50%

FRAMINGHAM, Mass.--(BUSINESS WIRE)-- Ameresco, Inc. (NYSE:AMRC), a leading energy efficiency and renewable energy company, today announced financial results for the fiscal quarter ended March 31, 2020. The Company has also furnished supplemental information in conjunction with this press release in a Current Report on Form 8-K. The supplemental information includes non-GAAP financial metrics and has been posted to the "Investor Relations" section of the Company's website at www.ameresco.com.

"2020 is off to a very strong start, showcasing Ameresco's resilient business model characterized by excellent year-end project and asset backlog and healthy asset and O&M businesses generating recurring revenue," said George P. Sakellaris, President and Chief Executive Officer. "In the first quarter, we achieved exceptional revenue growth, led by the very strong performance of our Projects business. Anticipating potential COVID-19 disruptions, we worked collectively with our customers to accelerate project execution in order to avoid delays."

"In most of the states and federal facilities in which we operate, each of Ameresco's three operating groups is considered to provide "essential services", which has minimized the COVID-19 impact on our ability to execute projects and develop our asset portfolio. Throughout this health crisis, Ameresco has demonstrated its commitment to the health, safety and wellbeing of employees, customers, partners and the communities in which we operate. We have implemented risk prevention policies consistent with CDC guidelines and local authorities, provided personal protective equipment for all field personnel, and adopted company-wide teleworking practices.

"Ameresco has entered this crisis with strong financial resources and is well positioned to support our future growth. We ended the first quarter with \$40 million in cash, along with enhanced availability on our bank line of credit. The project finance market remains readily

accessible, and we believe we have access to sufficient funds to finance our expected asset development pipeline.

"We continue to prioritize customer activities and projects in construction especially in those locations where we provide critical operations support. In most cases, we are fortunate to have local support and are already working closely to ensure projects and operations run smoothly while mitigating any concerns. While our development and construction activity continues with only minor delays, we have noted a slowdown in new project and asset bid and conversion activity as many potential customers have shifted priorities to the COVID-19 crisis. As with other disruptions we have faced in the past, we believe this is a matter of timing as customers remain fully committed to their cost savings, infrastructure upgrades and sustainability goals," said George P. Sakellaris, President and Chief Executive Officer.

First Quarter Financial Results

(All financial result comparisons made are against the prior year period unless otherwise noted.)

Revenues were \$212.4 million, compared to \$150.1 million. This represented 42% growth driven primarily by stronger project revenue as the company proactively capitalized on additional business before potential COVID-19 related disruptions. Operating income was \$9.5 million compared to \$6.5 million, an increase of 46%. Net income attributable to common shareholders was \$6.2 million compared to \$4.1 million. Non-GAAP net income was \$7.4 million compared to \$0.8 million. Adjusted EBITDA, a non-GAAP financial measure, was \$21.2 million, compared to \$14.2 million, an increase of 50%, driven by operating leverage from stronger execution on projects and operating expense control. EPS was \$0.13 compared to \$0.09, and non-GAAP EPS was \$0.15 compared to \$0.02, an increase of 650%.

Project Backlog and Awards

Total project backlog at March 31, 2020 was \$2.2 billion and was comprised of:

- \$1.1 billion in contracted backlog representing signed customer contracts for installation or construction of projects, which we expect to convert into revenue over the next one to three years, on average; and
- \$1.1 billion of awarded projects, representing projects in development for which we do not have signed contracts.

First Quarter Project Highlights:

- U.S. Army Engineering and Support Center Huntsville awarded Ameresco a new contract vehicle, referred to as UMCS V (utility monitoring and control systems). This contract can be used for servicing/upgrades on HVAC systems, controls systems, and electronic security systems for Federal Agencies, and is worth a total programmatic contract capacity of \$2.1 billion over a seven-year period.
- Demonstrating Ameresco's capacity to do design build for large infrastructure projects, the Navy awarded Ameresco a Multiple Award Construction Contract for Disaster Relief at Marine Corps Sites in North Carolina. This is a large construction contract vehicle issued by Naval Facilities Command MidAtlantic (NAVFAC MIDLANT) with a

- capacity of \$975 million over five years. Ameresco was one of 5 awardees under this prime contract.
- Ameresco completes citywide street light conversion project in Phoenix, AZ, replacing nearly 100,000 standard street lights with LEDs to reduce energy consumption and generate \$3.5M in annual energy savings.
- Ameresco and New Bedford Housing Authority announce \$12.7M contract to provide energy and water cost savings, along with 2.4 MW of solar power generation.
- McKinleyville Community Services District in California selected Ameresco to develop an integrated community microgrid including battery storage, PV and an existing diesel generator.
- Ameresco completed energy efficiency project for the City of St. Peter, MN, a \$2.6 million ESPC to reduce municipal energy consumption and operating costs.
- Ameresco nationally recognized as one of the *Best and Brightest Companies to Work For* by the National Association for Business Resources (NABR).

Ameresco Asset Metrics

Total operating assets were 255 MWe, assets in development were 298 MWe

- \$900 million estimated contracted revenue and incentives during PPA period
- 14-year weighted average PPA remaining

First Quarter Asset Highlights:

- 7 MWe placed into operations
- Philips Farm, NY 6.2 MW solar added to development pipeline
- Hampden, MA 5.8MW solar added to development pipeline

Contracted O&M Backlog

Total O&M backlog of \$1.1 billion with a 16-year weighted average lifetime

First Quarter O&M Highlights:

 McKinleyville Community Services District design and build an integrated microgrid including battery storage, PV and an existing diesel generator

Summary and Outlook

"First quarter results along with our substantial backlog position Ameresco for considerable year-on-year growth in 2020. We are maintaining the guidance we provided with our fourth quarter results. While we normally do not provide quarterly guidance, given the unusual circumstances we will provide some color on the second quarter. We anticipate second quarter revenue to be down sequentially due to the proactive pull forward of \$20 million dollars of project revenue that contributed to our strong first quarter revenue results. We also expect an additional \$10 million dollars of revenue will be pushed out of the second quarter to the second half of the year as a result of project delays. The combination of the revenue shifts along with incremental remobilization costs will reduce operating income by approximately \$6 million dollars. This guidance is predicated on a return to a more normal operating environment allowing a resumption of contract bidding and conversions by midyear.

"More than ever, we see the need for the services that Ameresco provides – resiliency, cost savings, efficiency and carbon free energy - to our customers. In the aftermath of the COVID-19 crisis, we expect clients, especially municipalities and institutions, to be focused on reducing operating costs and upgrading their infrastructure, which we believe will drive additional growth opportunities for Ameresco," Mr. Sakellaris concluded.

The Company's guidance excludes the impact of any non-controlling interest activity and any additional charges relating to the Company's restructuring activities, as well as any related tax impact.

FY 2020 Guidance						
Revenue	\$910 million	\$980 million				
Gross Margin	18.5%	19.5%				
Adjusted EBITDA	\$102 million	\$112 million				
Interest Expense & Other	\$17 million	\$19 million				
Effective Tax Rate	8%	12%				
Non-GAAP EPS	\$0.86	\$0.96				

Conference Call/Webcast Information

The Company will host a conference call today at 4:30 p.m. ET to discuss results. The conference call will be available via the following dial in numbers:

- U.S. Participants: Dial 1-877-359-9508 (Access Code: 6298527)
- International Participants: Dial 1-224-357-2393 (Access Code: 6298527)

Participants are advised to dial into the call at least ten minutes prior to register. A live, listen-only webcast of the conference call will also be available over the Internet. Individuals wishing to listen can access the call through the "Investor Relations" section of the Company's website at www.ameresco.com. An archived webcast will be available on the Company's website for one year.

Use of Non-GAAP Financial Measures

This press release and the accompanying tables include references to adjusted EBITDA, Non- GAAP EPS, non-GAAP net income and adjusted cash from operations, which are non-GAAP financial measures. For a description of these non-GAAP financial measures, including the reasons management uses these measures, please see the section following the accompanying tables titled "Exhibit A: Non-GAAP Financial Measures". For a reconciliation of these non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Other Non-GAAP Disclosures and Non-GAAP Financial Guidance in the accompanying tables.

About Ameresco, Inc.

Founded in 2000, Ameresco, Inc. (NYSE:AMRC) is a leading independent provider of comprehensive services, energy efficiency, infrastructure upgrades, asset sustainability and renewable energy solutions for businesses and organizations throughout North America and Europe. Ameresco's sustainability services include upgrades to a facility's energy infrastructure and the development, construction and operation of renewable energy plants. Ameresco has successfully completed energy saving, environmentally responsible projects

with Federal, state and local governments, healthcare and educational institutions, housing authorities, and commercial and industrial customers. With its corporate headquarters in Framingham, MA, Ameresco has more than 1,000 employees providing local expertise in the United States, Canada, and the United Kingdom. For more information, visit www.ameresco.com.

Safe Harbor Statement

Any statements in this press release about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline and backlog, as well as estimated future revenues and net income, and other statements containing the words "projects," "believes," "anticipates," "plans," "expects," "will" and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward looking statements as a result of various important factors, including the timing of, and ability to, enter into contracts for awarded projects on the terms proposed; the timing of work we do on projects where we recognize revenue on a percentage of completion basis, including the ability to perform under recently signed contracts without unusual delay; demand for our energy efficiency and renewable energy solutions; our ability to arrange financing for our projects; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy; the ability of customers to cancel or defer contracts included in our backlog; the effects of our recent acquisitions and restructuring activities; seasonality in construction and in demand for our products and services; a customer's decision to delay our work on, or other risks involved with, a particular project; availability and costs of labor and equipment; the addition of new customers or the loss of existing customers; market price of the Company's stock prevailing from time to time; the nature of other investment opportunities presented to the Company from time to time; the Company's cash flows from operations; and other factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2019, filed with the U.S. Securities and Exchange Commission on March 4, 2020. Currently, one of the most significant factors, however, is the potential adverse effect of the current pandemic of the novel coronavirus, or COVID-19, on our financial condition, results of operations, cash flows and performance and the global economy and financial markets. The extent to which COVID-19 impacts us, suppliers, customers, employees and supply chains will depend on future developments, which are highly uncertain and cannot be predicted with confidence, including the scope, severity and duration of the pandemic, the actions taken to contain the pandemic or mitigate its impact, and the direct and indirect economic effects of the pandemic and containment measures, among others. Moreover, you should interpret many of the risks identified in this report, as well as the risks set forth below, as being heightened as a result of the ongoing and numerous adverse impacts of COVID-19. In addition, the forward-looking statements included in this press release represent our views as of the date of this press release. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this press release.

AMERESCO, INC. CONDENSED CONSOLIDATED UNAUDITED BALANCE SHEETS (in thousands, except share amounts)

(in thousands, except share amounts)			
	March 31, 2020	Decembe 31, 2019	er
	(Unaudited)		
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 40,351		
Restricted cash	15,012	20,00	
Accounts receivable, net	110,742	95,86	
Accounts receivable retainage, net	21,265	16,97 202,24	
Costs and estimated earnings in excess of billings Inventory, net	189,566 9,229	9,23	
Prepaid expenses and other current assets	28,052	29,42	
Income tax receivable	7,135	5,03	
Project development costs	16,740	13,18	
Total current assets	438,092	425,19	_
Federal ESPC receivable	239,156	230,61	
Property and equipment, net	9,952	10,10	
Energy assets, net	596,492	579,46	
Deferred income tax	2,470	-	_
Goodwill	57,741	58,41	4
Intangible assets, net	1,408	1,61	
Operating lease assets	32,444	32,79	
Other assets	35,828	35,82	
Total assets	\$1,413,583	\$1,374,01	3
LIABILITIES, REDEEMABLE NON-CONTROLLING INTERESTS AND STOCKHOLDERS' EQUITY Current liabilities: Current portion of long-term debt and capital lease liabilities Accounts payable	\$ 69,282 182,354	\$ 69,96 202,41	
Accrued expenses and other current liabilities	32,528	31,35	6
Current portion of operating lease liabilities	5,360	5,80	
Billings in excess of cost and estimated earnings	25,350	26,61	
Income taxes payable	1,205	48	
Total current liabilities	316,079	336,64	7
Long-term debt and capital lease liabilities, net of current portions and deferred financing fees Federal ESPC liabilities	285,553 276,177	266,18 245,03	
Deferred income taxes, net	270,177	245,05	
Deferred grant income	6,682	6,88	
Long-term portions of operating lease liabilities, net of current	29,104	29,10	
Other liabilities	35,872	29,57	
Redeemable non-controlling interests	31,939	31,61	
Stockholders' equity: Preferred stock, \$0.0001 par value, 5,000,000 shares authorized, no shares issued and outstanding at March 31, 2020 and December 31, 2019	_	-	_
Class A common stock, \$0.0001 par value, 500,000,000 shares authorized, 31,611,956 shares issued and 29,510,161 shares outstanding at March 31, 2020, 31,331,345 shares issued and 29,230,005 shares outstanding at December 31, 2019	3		3
Class B common stock, \$0.0001 par value, 144,000,000 shares authorized, 18,000,000 shares issued and outstanding at March 31, 2020 and December 31, 2019	2		2
Additional paid-in capital	136,591	133,68	
Retained earnings	320,660	314,45	
Accumulated other comprehensive loss, net	(13,291)	(7,514	
Treasury stock, at cost, 2,101,795 shares at March 31, 2020 and 2,101,340 shares at December 31, 2019	(11,788)	(11,782	2)
Total stockholders' equity	432,177	428,85	6
Total liabilities, redeemable non-controlling interests and stockholders' equity	\$1,413,583	\$1,374,01	3

AMERESCO, INC. CONDENSED CONSOLIDATED UNAUDITED STATEMENTS OF INCOME (in thousands, except per share amounts)

	Three Months Ended March 31,				
		2020	2019		
	(U	naudited)	(U	naudited)	
Revenues	\$	212,413	\$	150,112	
Cost of revenues		173,967		117,480	
Gross profit		38,446		32,632	
Selling, general and administrative expenses		28,924		26,083	
Operating income		9,522		6,549	
Other expenses, net		5,389		3,421	
Income before provision for income taxes		4,133		3,128	
Income tax provision (benefit)		(2,503)		257	
Net income		6,636		2,871	
Net loss (income) attributable to redeemable non-controlling interests		(435)		1,276	
Net income attributable to common shareholders	\$	6,201	\$	4,147	
Net income per share attributable to common shareholders:					
Basic	\$	0.13	\$	0.09	
Diluted	\$	0.13	\$	0.09	
Weighted average common shares outstanding:					
Basic		47,384		46,293	
Diluted		48,497		47,654	

AMERESCO, INC. CONDENSED CONSOLIDATED UNAUDITED STATEMENTS OF CASH FLOWS (in thousands)

Case In flows from operating activities: 2004 Case In flows	·	Thre	Three Months Ended March 31,			
Cash flows from operating activities: \$ 6,636 \$ 2,871 Net income \$ 6,636 \$ 2,871 Adjustments to reconcile net income to cash flows from operating activities: 9,299 8,407 Depreciation of energy assets 9,299 8,407 Depreciation of property and equipment 833 619 Amortization of flost issuance costs 660 693 Amortization of Intangible assets 179 213 Accretion of ARO and contingent consideration 21 51 Provision for bad debts 49 77 Loss on disposal / sale of assets (223) (273) Stock-based compensation expense 429 385 Deferred income taxes (1217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: 429 385 Accounts receivable retainage (14,161) 4,718 Accounts receivable retainage (14,161) 4,718 Accounts receivable retainage (39,946) (26,986) Inventory, net 7			2020		2019	
Net income \$ 6,636 \$ 2,871 Adjustments to reconcile net income to cash flows from operating activities: 9,299 8,407 Depreciation of energy assets 9,299 8,407 Depreciation of property and equipment 833 619 Amortization of intangible assets 1779 213 Accretion of ARO and contingent consideration 21 51 Provision for bad debts — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: — (1,4161) 4,718 Accounts receivable retainage (14,161) 4,718 4,718 Accounts receivable retainage in excess of billings 12,211 (1,627) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,13 (2,939)		(U	naudited)	(U	naudited)	
Adjustments to reconcile net income to cash flows from operating activities: 9,299 8,407 Depreciation of energy assetts 833 619 Amortization of forbeth issuance costs 660 693 Amortization of ARO and contingent consideration 21 51 Accretion of ARO and contingent consideration 21 51 Loss on disposal / sale of assets — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: Accounts receivable (14,161) 4,718 Accounts receivable retainage (4,445) (1,201) Accounts receivable retainage (4,445) (1,201) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Pripect development costs (3,224) (3,888) Other assets 8 549 Accoun	Cash flows from operating activities:					
Depreciation of energy assets 9,299 8,407 Depreciation of property and equipment 833 619 Amortization of idebt issuance costs 660 693 Amortization of Intangible assets 179 213 Accretion of ARO and contingent consideration 21 51 Provision for bad debts 49 77 Loss on disposal / sale of assets — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: — (4,465) (1,217) — Accounts receivable retainage (4,445) (1,201) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) C5 (26,986) Inventory, expenses and other current assets 1,233 (2,939) Other assets 1,234 (3,688) Other assets 8 549	Net income	\$	6,636	\$	2,871	
Depreciation of property and equipment 833 619 Amortization of debt issuance costs 660 693 Amortization of intangible assets 179 213 Accretion of ARO and contingent consideration 21 51 Provision for bad debts 49 77 Loss on disposal / sale of assets — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: Accounts receivable (14,161) 4,718 Accounts receivable retainage (4,445) (1,201) (1,201) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities	Adjustments to reconcile net income to cash flows from operating activities:					
Amortization of debt issuance costs 660 693 Amortization of intangible assets 179 213 Accretion of ARO and contingent consideration 21 51 Provision for bad debts 49 77 Loss on disposal / sale of assets — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: — (14,161) 4,718 Accounts receivable retainage (4,445) (1,201) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Other assets 3,224 (3,688) Other assets (58,60) (28,947) Accounts payable, accrued expenses and other current liabilities	Depreciation of energy assets		9,299		8,407	
Amortization of intangible assets 179 213 Accretion of ARO and contingent consideration 21 51 Provision for bad debts 49 77 Loss on disposal / sale of assets — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: — (14,161) 4,718 Accounts receivable retainage (14,4161) 4,718 4,718 Accounts receivable retainage (4,445) (1,201) 62,986 Inventory, net 7 (1,165) 62,986 Inventory, net 7 (1,165) 62,986 Inventory, net 7 (1,165) 62,986 Costs and estimated earnings in excess of billings 12,131 (1,027) Prepaid expenses and other current assets (3,224) (3,688) Other assets 8 549 <	Depreciation of property and equipment		833		619	
Accretion of ARO and contingent consideration 21 51 Provision for bad debts 49 77 Loss on disposal / sale of assets — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: Accounts receivable (14,161) 4,718 Accounts receivable retainage (4,445) (1,201) Federal ESPC receivable Inventory, net (39,946) (26,986) Inventory, net (7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) (28) Other liabi	Amortization of debt issuance costs		660		693	
Provision for bad debts 49 77 Loss on disposal / sale of assets — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: — (14,161) 4,718 Accounts receivable (14,4161) 4,718 (26,986) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 3,224 (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (724) (1,247) Income taxes payable (566) (228) Cash flows used in operating activities <td>Amortization of intangible assets</td> <td></td> <td>179</td> <td></td> <td>213</td>	Amortization of intangible assets		179		213	
Loss on disposal / sale of assets — (2,160) Net gain from derivatives (223) (723) Stock-based compensation expense 429 36 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: — (14,161) 4,718 Accounts receivable (14,161) 4,718 4,718 Accounts receivable retainage (4,445) (12,01) Federal ESPC receivable Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Other assets 3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (566) 609 Other liabilities (586) (228) Income taxes payable (586) (228) Cash flows used in oper	Accretion of ARO and contingent consideration		21		51	
Net gain from derivatives (223) (723) Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities:	Provision for bad debts		49		77	
Stock-based compensation expense 429 385 Deferred income taxes (1,217) — Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: — 414,161 4,718 Accounts receivable (14,465) (12,01) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (1,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (724) (1,287) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23	Loss on disposal / sale of assets		_		(2,160)	
Deferred income taxes	Net gain from derivatives		(223)		(723)	
Unrealized foreign exchange loss (gain) 212 (59) Changes in operating assets and liabilities: 4,718 Accounts receivable (14,161) 4,718 Accounts receivable retainage (4,445) (1,201) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (586) (228) Cash flows used in operating activities (1,388) 3,666 Cash flows from investing activities (28,497) (23,334) Purchases of property and equipment (724) (1,287) Contributions to equity investment (2	Stock-based compensation expense		429		385	
Changes in operating assets and liabilities: Accounts receivable (14,161) 4,718 Accounts receivable retainage (4,445) (1,201) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,133 (2,939) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities (28,497) (23,334) Acquisitions, net of cash received (28,497) (23,334) Acquisitions, net of cash received (29,348) (26,092) Cash flows used in investing activities (29,348)	Deferred income taxes		(1,217)		_	
Changes in operating assets and liabilities: Accounts receivable (14,161) 4,718 Accounts receivable retainage (4,445) (1,201) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,133 (2,939) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities (28,497) (23,334) Acquisitions, net of cash received (28,497) (23,334) Acquisitions, net of cash received (29,348) (26,092) Cash flows used in investing activities (29,348)	Unrealized foreign exchange loss (gain)		212		(59)	
Accounts receivable retainage (4,445) (1,201) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities (28,497) (23,334) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Cosh flows used in investing activities (28,497) (23,334) Experiments of fin						
Accounts receivable retainage (4,445) (1,201) Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities (28,497) (23,334) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Cosh flows used in investing activities (28,497) (23,334) Experiments of fin	Accounts receivable		(14,161)		4,718	
Federal ESPC receivable (39,946) (26,986) Inventory, net 7 (1,165) Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows irom investing activities (28,497) (23,334) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities (155) — Payments of financing	Accounts receivable retainage				(1,201)	
Inventory, net	Federal ESPC receivable					
Costs and estimated earnings in excess of billings 12,181 (1,027) Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (13,388) 3,666 Cash flows used in operating activities (58,094) Cash flows from investing activities: (28,497) (23,334) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received (28,497) (23,334) Contributions to equity investment (127) (192) Cash flows used in investing activities: (29,348) (26,092) Cash flows from financing activities: (127) (192) Payments of financing fees (155) — Proceeds from	Inventory, net				(1,165)	
Prepaid expenses and other current assets 1,233 (2,939) Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities: (228,497) (23,334) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities (29,348) (26,092) Cash flows from financing activities (29,348) (26,092) Cash flows from senior secured credit facility, net (1,27) (6)	•		12,181			
Project development costs (3,224) (3,688) Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities: (28,497) (23,334) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: Payments of financing fees (155) — Proceeds from exercises of options and ESPP 2,473 649 Repurchase of common stock (6) — Proceeds from senior secured credit facility, net 31,000 11,373<	g g					
Other assets 8 549 Accounts payable, accrued expenses and other current liabilities (17,241) (40,976) Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities: (724) (1,287) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: (29,348) (26,092) Cash flows from financing activities (155) — Payments of financing fees (155) — Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 39,598 P			-			
Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities: Verichases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: (29,348) (26,092) Cash flows from financing dees (155) — Proceeds from exercises of options and ESPP 2,473 649 Repurchase of common stock (6) — Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 39,598 Proceeds from Federal ESPC projects 1,541 1,732 Contributions from redeemable non-controlling interests, net of distributio			,		,	
Billings in excess of cost and estimated earnings (956) 809 Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities: Verichases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: (29,348) (26,092) Cash flows from financing dees (155) — Proceeds from exercises of options and ESPP 2,473 649 Repurchase of common stock (6) — Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 39,598 Proceeds from Federal ESPC projects 1,541 1,732 Contributions from redeemable non-controlling interests, net of distributio	Accounts payable, accrued expenses and other current liabilities		(17.241)		(40.976)	
Other liabilities (586) (228) Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities: (724) (1,287) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: — (155) — Payments of financing fees (155) — — Proceeds from exercises of options and ESPP 2,473 649 Repurchase of common stock (6) — Proceeds from Federal ESPC projects 61,198 39,598 Proceeds from Federal ESPC projects 61,198 39,598 Proceeds for energy assets from Federal ESPC 1,541 1,732 Contributions from redeemable non-controlling interests, net of distributions (103) (1			,			
Income taxes payable (1,388) 3,666 Cash flows used in operating activities (51,640) (58,094) Cash flows from investing activities: (724) (1,287) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: (29,348) (26,092) Cash flows from financing activities: (155) — Proceeds from exercises of options and ESPP 2,473 649 Repurchase of common stock (6) — Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 39,598 Proceeds for energy assets from Federal ESPC 1,541 1,732 Contributions from redeemable non-controlling interests, net of distributions (103) (103) Payments on long-term debt (12,019)			, ,			
Cash flows used in operating activities: Purchases of property and equipment Purchases of energy assets Acquisitions, net of cash received Cash flows used in investing activities Cash flows used in investment Cash flows used in investing activities Cash flows used in investing activities Cash flows from financing activities: Payments of financing fees Proceeds from exercises of options and ESPP Repurchase of common stock Proceeds from senior secured credit facility, net Proceeds from Federal ESPC projects Proceeds for energy assets from Federal ESPC Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities Espect of exchange rate changes on cash Cash, cash equivalents and restricted cash, beginning of period Espect (15,804) (22,334) (23,334) (23,334) (24,97) (23,334) (26,092) (29,348) (26,092) (29,348) (26,092) (29,348) (26,092) (192) (27,473 (49,92) (41,072) (49,072) (49,072) (49,072) (49,072) (40,07						
Cash flows from investing activities: (724) (1,287) Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: — (155) — Payments of financing fees (155) — — Proceeds from exercises of options and ESPP 2,473 649 — Repurchase of common stock (6) — — — Proceeds from exercises of options and ESPP 2,473 649 —	···					
Purchases of property and equipment (724) (1,287) Purchases of energy assets (28,497) (23,334) Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: — Payments of financing fees (155) — Proceeds from exercises of options and ESPP 2,473 649 Repurchase of common stock (6) — Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 39,598 Proceeds for energy assets from Federal ESPC 1,541 1,732 Contributions from redeemable non-controlling interests, net of distributions (103) (103) Payments on long-term debt (12,019) (5,716) Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash (509) 140 Net increase (decrease) in cash, cash equivalents and restricted cash 2,432 <			(01,040)		(00,004)	
Purchases of energy assets Acquisitions, net of cash received Contributions to equity investment Cash flows used in investing activities Cash flows from financing activities: Payments of financing fees Proceeds from exercises of options and ESPP Repurchase of common stock Proceeds from senior secured credit facility, net Proceeds from Federal ESPC projects Proceeds for energy assets from Federal ESPC Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities Effect of exchange rate changes on cash Cash, cash equivalents and restricted cash, beginning of period (12,019) (23,334) (1,127) (<u> </u>		(724)		(1 287)	
Acquisitions, net of cash received — (1,279) Contributions to equity investment (127) (192) Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: Payments of financing fees (155) — Proceeds from exercises of options and ESPP 2,473 649 Repurchase of common stock (6) — Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 39,598 Proceeds for energy assets from Federal ESPC 1,541 1,732 Contributions from redeemable non-controlling interests, net of distributions (103) (103) Payments on long-term debt (12,019) (5,716) Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash (509) 140 Net increase (decrease) in cash, cash equivalents and restricted cash 2,432 (36,513) Cash, cash equivalents and restricted cash, beginning of period 77,264 97,914						
Contributions to equity investment Cash flows used in investing activities Cash flows from financing activities: Payments of financing fees Proceeds from exercises of options and ESPP Repurchase of common stock Proceeds from senior secured credit facility, net Proceeds from Federal ESPC projects Proceeds for energy assets from Federal ESPC Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities Effect of exchange rate changes on cash Cash, cash equivalents and restricted cash, beginning of period (127) (192) (29,348) (26,092) (26,092) (29,348) (26,092) (155) — (155) — (155) — (154) 11,373 (64) (77,264 (77,264 (77,264 (77,264) (77,264 (77,914			(20,401)		,	
Cash flows used in investing activities (29,348) (26,092) Cash flows from financing activities: Payments of financing fees (155) — Proceeds from exercises of options and ESPP 2,473 649 Repurchase of common stock (6) — Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 39,598 Proceeds for energy assets from Federal ESPC 1,541 1,732 Contributions from redeemable non-controlling interests, net of distributions (103) (103) Payments on long-term debt (12,019) (5,716) Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash (509) 140 Net increase (decrease) in cash, cash equivalents and restricted cash 2,432 (36,513) Cash, cash equivalents and restricted cash, beginning of period 77,264 97,914	•					
Cash flows from financing activities: Payments of financing fees Proceeds from exercises of options and ESPP Repurchase of common stock Repurchase of commo			, ,			
Payments of financing fees Proceeds from exercises of options and ESPP Repurchase of common stock Repu	<u> </u>		(29,348)		(26,092)	
Proceeds from exercises of options and ESPP Repurchase of common stock (6) Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 93,598 Proceeds for energy assets from Federal ESPC Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash Net increase (decrease) in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period	<u> </u>					
Repurchase of common stock Proceeds from senior secured credit facility, net 31,000 11,373 Proceeds from Federal ESPC projects 61,198 39,598 Proceeds for energy assets from Federal ESPC 1,541 1,732 Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash Net increase (decrease) in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period (6) ——————————————————————————————————	· · · · · · · · · · · · · · · · · · ·					
Proceeds from senior secured credit facility, net Proceeds from Federal ESPC projects Proceeds for energy assets from Federal ESPC Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities Effect of exchange rate changes on cash Net increase (decrease) in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period 11,373 39,598 61,198 39,598 (103) (103) (103) (103) (12,019) (5,716) (5,716) (509) 140 (36,513)					649	
Proceeds from Federal ESPC projects Proceeds for energy assets from Federal ESPC Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities Effect of exchange rate changes on cash Net increase (decrease) in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period 1,541 (103) (103) (12,019) (5,716) (5,716) (509) 140 (36,513)	•				_	
Proceeds for energy assets from Federal ESPC Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash Net increase (decrease) in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period 1,541 1,732 (103) (103) (5,716) (5,716) (104) (5,716) (105) (107) (1			•		•	
Contributions from redeemable non-controlling interests, net of distributions Payments on long-term debt Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash Net increase (decrease) in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period (103) (103) (5,716) (5,716) (103) (5,716) (103) (5,716) (103) (•			
Payments on long-term debt (12,019) (5,716) Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash (509) 140 Net increase (decrease) in cash, cash equivalents and restricted cash 2,432 (36,513) Cash, cash equivalents and restricted cash, beginning of period 77,264 97,914						
Cash flows from financing activities 83,929 47,533 Effect of exchange rate changes on cash (509) 140 Net increase (decrease) in cash, cash equivalents and restricted cash 2,432 (36,513) Cash, cash equivalents and restricted cash, beginning of period 77,264 97,914	Contributions from redeemable non-controlling interests, net of distributions					
Effect of exchange rate changes on cash Net increase (decrease) in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period 77,264 97,914	Payments on long-term debt		(12,019)		(5,716)	
Net increase (decrease) in cash, cash equivalents and restricted cash Cash, cash equivalents and restricted cash, beginning of period 77,264 97,914	Cash flows from financing activities		83,929		47,533	
Cash, cash equivalents and restricted cash, beginning of period 77,264 97,914	Effect of exchange rate changes on cash		(509)		140	
	Net increase (decrease) in cash, cash equivalents and restricted cash		2,432		(36,513)	
Cash, cash equivalents and restricted cash, end of period \$\frac{\\$79,696}{\}\$\$ \frac{61,401}{\}	Cash, cash equivalents and restricted cash, beginning of period		77,264		97,914	
	Cash, cash equivalents and restricted cash, end of period	\$	79,696	\$	61,401	

Non-GAAP Financial Measures (in thousands)

Timunolal measures (in thousands)	Т	Three Months Ended March 31,			
		2020	2019		
		(Unaudited)	(Unaudited)		
Adjusted EBITDA:					
Net income attributable to common shareholders	\$	6,201	\$	4,147	
Impact from redeemable non-controlling interests		435		(1,276)	
Plus: Income tax provision (benefit)		(2,503)		257	
Plus: Other expenses, net		5,389		3,421	
Plus: Depreciation and amortization of intangible assets	s	10,311		9,239	
Plus: Stock-based compensation		429		385	
Plus: Restructuring and other charges		976		149	
Less: Gain on deconsolidation of VIE		_		(2,160)	
Adjusted EBITDA	\$	21,238	\$	14,162	
Adjusted EBITDA margin	Ť	10.0%	Ť	9.4%	
Adjusted EBITDA margin		10.0 /6		3.4 /0	
Non-GAAP net income and EPS:					
Net income attributable to common shareholders	\$	6,201	\$	4,147	
Impact from redeemable non-controlling interests		435		(1,276)	
Plus: Restructuring and other charges		976		98	
Less: Gain on deconsolidation of VIE		_		(2,160)	
Less: Income tax effect of non-GAAP adjustments		(212)			
Non-GAAP net income	\$	7,400	\$	809	
Non Sivil net moome	=	·	_		
Diluted net income per common share	\$	0.13	\$	0.09	
Effect of adjustments to net income	•	0.02	•	(0.07)	
•	Φ.		Φ.		
Non-GAAP EPS	\$	0.15	\$	0.02	
Adjusted cash from operations:					
Cash flows from operating activities	\$	(51,640)	\$	(58,094)	
Plus: proceeds from Federal ESPC projects		61,198		39,598	
Adjusted cash from operations	\$	9,558	\$	(18,496)	
, ajactos das., nom operatione	_		_	· · · · · · · · · · · · · · · · · · ·	
	_	As of N	/lar		
		2020	2019		
		(Unaudited)		(Unaudited)	
Construction backlog:					
Awarded ⁽¹⁾	\$	1,130,300	\$	1,283,000	
Fully-contracted		1,049,860		753,600	
Total construction backlog	\$	2,180,160	\$	2,036,600	
(a)					
Energy assets in development ⁽²⁾	\$	658,600	\$	549,300	
	1	hree Months	En	ded March 31,	
	-	2020		2019	
	-	(Unaudited)	-	(Unaudited)	
New contracts and awards:					
New contracts	\$	86,000	\$	114,000	
New awards ⁽¹⁾	\$	55,000	\$	155,000	
	Ψ	33,000	Ψ	100,000	

- (1) Represents estimated future revenues from projects that have been awarded, though the contracts have not yet been signed
- (2) Estimated total construction value of all energy assets in construction and development

Non-GAAP Financial Guidance

Adjusted earnings before interest, taxes, depreciation and amortization (adjusted EBITDA):					
(in thousands)					
Year Ended December 31, 2020					
		Low		High	
Operating income ⁽¹⁾	\$	58,000	\$	66,000	
Depreciation and amortization of intangible assets		42,000		43,000	
Stock-based compensation		1,000		2,000	
Restructuring and other charges		1,000		1,000	
Adjusted EBITDA	\$	102,000	\$	112,000	

(1) Although net income is the most directly comparable GAAP measure, this table reconciles adjusted EBITDA to operating income because we are not able to calculate forward-looking net income without unreasonable efforts due to significant uncertainties with respect to the impact of accounting for our redeemable non-controlling interests and taxes.

Exhibit A: Non-GAAP Financial Measures

We use the non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Other Non-GAAP Disclosure and Non-GAAP Financial Guidance in the tables above.

We understand that, although measures similar to these non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements included above, and not to rely on any single financial measure to evaluate our business.

Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as operating income before depreciation, amortization of intangible assets, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, restructuring charges, and gain upon deconsolidation of a variable interest entity ("VIE"). We believe adjusted EBITDA is useful to investors in evaluating our operating performance for the following reasons: adjusted EBITDA and similar non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired; securities analysts often use adjusted EBITDA and similar non-GAAP measures as supplemental measures to evaluate the overall operating performance of companies; and by comparing our adjusted EBITDA in different historical periods, investors can evaluate our operating results without the additional variations of depreciation and amortization expense, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, restructuring charges, and gain upon deconsolidation of a VIE. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue.

Our management uses adjusted EBITDA and adjusted EBITDA margin as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance; for planning purposes, including the preparation of our annual operating budget; to allocate resources to enhance the financial performance of the business; to evaluate the effectiveness of our business strategies; and in communications with the board of directors and investors concerning our financial performance.

Non-GAAP Net Income and EPS

We define non-GAAP net income and earnings per share ("EPS") to exclude certain discrete items that management does not consider representative of our ongoing operations, including restructuring charges, gain upon deconsolidation of a VIE and impact from redeemable non-controlling interest. We consider non-GAAP net income and non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

Adjusted Cash from Operations

We define adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Cash received in payment of Federal ESPC projects is treated as a financing cash flow under GAAP due to the unusual financing structure for these projects. These cash flows, however, correspond to the revenue generated by these projects. Thus we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our revenue generated by operations.

View source version on businesswire.com: https://www.businesswire.com/news/home/20200504005722/en/

Media Relations Leila Dillon, 508.661.2264, news@ameresco.com

Investor Relations

Eric Prouty, Advis**IR**y Partners, 212.750.5800, eric.prouty@advisiry.com Lynn Morgen, Advis**IR**y Partners, 212.750.5800, lynn.morgen@advisiry.com

Source: Ameresco, Inc.