

# Hillman Reports First Quarter 2025 Results

CINCINNATI, April 29, 2025 (GLOBE NEWSWIRE) -- <u>Hillman Solutions Corp.</u> (<u>Nasdaq: HLMN</u>) (the "Company" or "Hillman"), a leading provider of hardware products and merchandising solutions, reported financial results for the thirteen weeks ended March 29, 2025.

# First Quarter 2025 Highlights (Thirteen weeks ended March 29, 2025)

- Net sales increased 2.6% to \$359.3 million compared to \$350.3 million in the prior year quarter
- Net loss totaled \$(0.3) million, or \$(0.00) per diluted share, compared to \$(1.5) million, or \$(0.01) per diluted share, in the prior year quarter
- Adjusted diluted EPS<sup>1</sup> was \$0.10 per diluted share compared to \$0.10 per diluted share in the prior year quarter
- Adjusted EBITDA<sup>1</sup> increased to \$54.5 million compared to \$52.3 million in the prior year quarter
- Net cash used by operating activities was \$(0.7) million compared to net cash generated by operating activities of \$11.7 million in the prior year quarter
- Free Cash Flow<sup>1</sup> totaled \$(21.3) million compared to \$(6.1) million in the prior year quarter

# Balance Sheet and Liquidity at March 29, 2025

- Gross debt was \$740.0 million compared to \$718.6 million on December 28, 2024
- Net debt<sup>1</sup> was \$703.7 million compared to \$674.0 million on December 28, 2024
- Liquidity available totaled \$200.9 million; consisting of \$164.6 million of available borrowing under the revolving credit facility and \$36.3 million of cash and equivalents
- Net debt<sup>1</sup> to trailing twelve month Adjusted EBITDA was 2.9x at quarter end compared to 2.8x on December 28, 2024

# **Management Commentary**

"We got off to a good start during 2025, posting both top and bottom line growth which was driven by contributions from Intex DIY, which we acquired in August of 2024, and new business wins," commented Jon Michael Adinolfi, President and CEO of Hillman. "Our current focus has shifted to working with our customers and suppliers to mitigate the impact from tariffs. Considering our long-term partnerships with our top customers and our plan to continue diversifying our supply chain, we believe we are well positioned given the current markets."

"Because the majority of Hillman's 111,000 SKUs are small-ticket items required to complete repair and maintenance projects around the home, Hillman has proven resilient throughout multiple market cycles during our 60-year history. We remain confident our team will successfully navigate this environment while continuing to take great care of our customers."

## Full Year 2025 Guidance - Updated

Based on year-to-date performance and its expectations for the remainder of the year, management is updating its guidance most recently provided on February 18, 2025 with Hillman's fourth quarter 2024 results.

	Original FY 2025 Guidance	Updated FY 2025 Guidance
Net Sales	\$1.495 to \$1.575 billion	Reiterated
Adjusted EBITDA <sup>1</sup>	\$255 to \$275 million	Reiterated
Free Cash Flow <sup>1</sup>	\$90 to \$110 million	2.5x leverage at year end

Rocky Kraft, Hillman's chief financial officer commented: "We remain confident in both our top- and bottom-line expectations for the year and are reiterating our Net Sales and Adjusted EBITDA full year guidance. Because of the uncertainties around the timing and magnitude of tariffs, we are withdrawing our free cash flow guidance. However, we believe we can manage our business in order to end the year with a leverage ratio of around 2.5 times."

1) Denotes Non-GAAP metric. For additional information, including our definitions, use of, and reconciliations of these metrics to the most directly comparable financial measures under GAAP, please see the reconciliations toward the end of the press release.

### First Quarter 2025 Results Presentation

Hillman plans to host a conference call and webcast presentation today, April 29, 2025, at 8:30 a.m. Eastern Time to discuss its results. President and Chief Executive Officer Jon Michael Adinolfi and Chief Financial Officer Rocky Kraft will host the results presentation.

Date: Tuesday, April 29, 2025

**Time:** 8:30 a.m. Eastern Time

Listen-Only Webcast: <a href="https://edge.media-server.com/mmc/p/40jzhxqt">https://edge.media-server.com/mmc/p/40jzhxqt</a>

A webcast replay will be available approximately one hour after the conclusion of the call using the link above.

Hillman's quarterly presentation and Form 10-Q are expected to be filed with the SEC and posted to its Investor Relations website, https://ir.hillmangroup.com, prior to the webcast presentation.

### **About Hillman Solutions Corp.**

Hillman Solutions Corp. ("Hillman") is a leading provider of hardware-related products and solutions to home improvement, hardware, and farm and fleet retailers across North America. Renowned for its commitment to customer service, Hillman has differentiated itself with its competitive moat built on direct-to-store shipping, a dedicated in-store sales and service team of over 1,200 professionals, and over 60 years of product and industry experience. Hillman's extensive portfolio includes hardware solutions (fasteners, screws, nuts and bolts), protective solutions (work gloves, jobsite storage and protective gear), and

robotic and digital solutions (key duplication and tag engraving). Leveraging its world-class distribution network, Hillman regularly earns vendor of the year recognition from top customers. For more information on Hillman, visit www.hillman.com.

# **Forward Looking Statements**

All statements made in this press release that are consider to be forward-looking are made in good faith by the Company and are intended to qualify for the safe harbor from liability established by Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934, and the Private Securities Litigation Reform Act of 1995. You should not rely on these forward-looking statements as predictions of future events. Words such as "expect," "estimate," "project," "budget," "forecast," "anticipate," "intend," "plan," "target", "goal", "may," "will," "could," "should," "believes," "predicts," "potential," "continue," and similar expressions are intended to identify such forward-looking statements. These forwardlooking statements include, without limitation, the Company's expectations with respect to future performance. These forward-looking statements involve significant risks and uncertainties that could cause the actual results to differ materially from the expected results. Most of these factors are outside the Company's control and are difficult to predict. Factors that may cause such differences include, but are not limited to: (1) unfavorable economic conditions that may affect our and our customers', suppliers' and other business partners' operations, financial condition and cash flows including spending on home renovation or construction projects, inflation, recessions, instability in the financial markets or credit markets; (2) increased supply chain costs, including tariffs, raw materials, sourcing, transportation and energy; (3) the highly competitive nature of the markets that we serve; (4) the ability to continue to innovate with new products and services; (5) seasonality; (6) large customer concentration; (7) the ability to recruit and retain qualified employees; (8) the outcome of any legal proceedings that may be instituted against the Company; (9) adverse changes in currency exchange rates; or (10) regulatory changes and potential legislation that could adversely impact financial results. The foregoing list of factors is not exclusive, and readers should also refer to those risks that are included in the Company's filings with the Securities and Exchange Commission ("SEC"), including the Annual Report on Form 10-K filed on February 20, 2025. Given these uncertainties, current or prospective investors are cautioned not to place undue reliance on any such forward looking statements.

Except as required by applicable law, the Company does not undertake or accept any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements in this communication to reflect any change in its expectations or any change in events, conditions or circumstances on which any such statement is based.

#### Contact:

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#### HILLMAN SOLUTIONS CORP.

Condensed Consolidated Statement of Net Loss, GAAP Basis (dollars in thousands) Unaudited

Net sales		Thirteen Weeks Ended March 29, 2025		Thirteen Weeks Ended March 30, 2024	
		359,343	\$	350,305	
Cost of sales (exclusive of depreciation and amortization shown separately below)		190,740		183,434	
Selling, warehouse, general and administrative expenses		119,052		118,565	
Depreciation		19,395		16,338	
Amortization		15,415		15,254	
Other (income) expense		(274)		410	
Income from operations	-	15,015		16,304	
Interest expense, net		14,460		15,271	
Refinancing costs		906		3,008	
loss before income taxes		(351)		(1,975)	
Income tax benefit		(34)		(483)	
Net loss	\$	(317)	\$	(1,492)	
Basic and diluted loss per share	\$	(0.00)	\$	(0.01)	
Weighted average basic and diluted shares outstanding		197,284		195,365	

# HILLMAN SOLUTIONS CORP.

Condensed Consolidated Balance Sheets (dollars in thousands)
Unaudited

Current assets:   Cash and cash equivalents   \$ 36,309   \$ 44,510     Accounts receivable, net of allowances of \$1,732 (\$2,827 - 2024)   134,244   109,788     Inventories, net		Ma	rch 29, 2025	D	ecember 28, 2024
Cash and cash equivalents         36,309         44,510           Accounts receivable, net of allowances of \$1,732 (\$2,827 - 2024)         134,244         109,788           Inventories, net         396,891         403,678           Other current assets         16,876         15,213           Total current assets         584,320         573,184           Property and equipment, net of accumulated depreciation of \$388,776 (\$376,150 - 2024)         588,272         828,553           Other intangibles, net of accumulated amortization of \$545,911 (\$530,398 - 2024)         590,035         605,859           Operating lease right of use assets         77,764         81,809           Operating lease right of use assets         15,064         17,025           Total assets         15,064         17,025           LIABILITIES AND STOCKHOLDERS' EQUITY         150,648         139,057           Current portion of debt and financing lease liabilities         115,064         139,057           Current portion of operating lease liabilities         112,019         16,850           Accounts payable         150,648         139,057         17,210         16,850           Current portion of operating lease liabilities         13,661         12,975         13,977           Current portion of operating lease liabilities         25,5	ASSETS				
Accounts receivable, net of allowances of \$1,732 (\$2,827 - 2024)         134,244         109,788           Inventories, net         366,891         403,673           Other current assets         584,320         15,213           Total current assets         584,320         573,184           Property and equipment, net of accumulated depreciation of \$388,776 (\$376,150 - 2024)         322,911         2224,174           Goodwill         828,727         828,553         605,859           Other intangibles, net of accumulated amortization of \$545,911 (\$30,398 - 2024)         590,635         605,859           Operating lease right of use assets         77,764         81,708         17,026           Other assets         2,330,917         25,330,503         17,025           Total assets         15,664         17,026         17,026           Current portion of debt and financing lease liabilities         15,664         12,975           Current portion of operating lease liabilities         13,661         12,975           Current portion of operating lease liabilities         14,199         34,977           Pricing allowances         5,556         7,651           Salaries and wages         14,199         34,977           Pricing allowances         5,556         7,651           <	Current assets:				
Inventories, net         396,81         403,673           Other current assets         16,876         15,213           Total current assets         584,320         573,184           Property and equipment, net of accumulated depreciation of \$388,776 (\$376,150 - 2024)         232,911         224,174           Goodwill         2828,727         282,853           Other intangibles, net of accumulated amortization of \$545,911 (\$530,398 - 2024)         590,635         208,583           Other assets         77,764         81,708           Other assets         16,560         17,025           Total assets         2,330,910         2,330,503           Current liabilities         150,648         139,057           Current portion of debt and financing lease liabilities         150,648         139,057           Current portion of operating lease liabilities         13,661         12,975           Current portion of operating lease liabilities         13,661         12,975           Current portion of operating lease liabilities         14,199         34,977           Pricing allowances         5,556         7,651           Salaries and wages         14,199         3,577         10,377           Pricing allowances         5,556         7,651           Income	Cash and cash equivalents	\$	36,309	\$	44,510
Other current assets         16,876         15,213           Total current assets         584,320         573,184           Property and equipment, net of accumulated depreciation of \$388,776 (\$376,150 - 2024)         282,971         228,155           Other intangibles, net of accumulated amortization of \$545,911 (\$530,398 - 2024)         590,635         605,859           Operating lease right of use assets         77,764         81,708           Other assets         16,560         17,025           Total assets         LIABILITIES AND STOCKHOLDERS' EQUITY         2330,910         2330,910           Current liabilities         150,648         139,057           Current portion of debt and financing lease liabilities         13,661         12,975           Current portion of operating lease liabilities         13,661         12,975           Current portion of operating lease liabilities         14,199         34,977           Pricing allowances         14,199         34,977           Pricing allowances         8,577         10,377           Income and other taxes         8,577         1,348           Operating lease liabilities         27,515         31,843           Operating lease liabilities         66,977         71,744           Operating lease liabilities         6	Accounts receivable, net of allowances of \$1,732 (\$2,827 - 2024)		134,244		109,788
Total current assets	Inventories, net		396,891		403,673
Property and equipment, net of accumulated depreciation of \$388,776 (\$376,150 - 2024)         232,911         224,174           Goodwill         828,727         828,553           Other intangibles, net of accumulated amortization of \$545,911 (\$530,398 - 2024)         590,635         605,859           Operating lease right of use assets         77,764         81,708           Other assets         16,560         17,025           Total assets         \$2,330,917         \$2,330,503           LIABILITIES AND STOCKHOLDERS' EQUITY         \$150,648         \$139,057           Current liabilities:         13,661         12,975           Current portion of debt and financing lease liabilities         13,661         12,975           Current portion of operating lease liabilities         13,661         12,975           Accrued expenses:         \$14,199         34,977           Pricing allowances         5,556         7,651           Income and other taxes         8,577         10,377           Other accrued liabilities         237,366         253,730           Long-term debt         713,450         669,77           Operating lease liabilities         66,977         7,1474           Other non-current liabilities         66,977         7,1474           Other non-current	Other current assets		16,876		15,213
Goodwill         828,753         828,553           Other intangibles, net of accumulated amortization of \$545,911 (\$530,398 - 2024)         590,635         605,859           Operating lease right of use assets         77,764         81,708           Other assets         16,660         17,025           Total assets         2,330,917         2,330,903           LIABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities         13,661         12,975           Current portion of debt and financing lease liabilities         13,661         12,975           Current portion of operating lease liabilities         13,661         12,975           Current portion of operating lease liabilities         14,199         34,977           Pricing allowances         14,199         34,977           Pricing allowances         8,577         10,377           Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         6,671         5,551           Other non-current liabilities         6,791         5,551	Total current assets		584,320		573,184
Other intangibles, net of accumulated amortization of \$545,911 (\$530,398 - 2024)         590,635         605,859           Operating lease right of use assets         77,764         81,708         17,026         18,108         17,026         18,050         17,026         2,330,917         2,330,503         2,305,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,330,503         2,035,505         2,055,505         2,055,505         2,055,505         2,055,505         2,051,505         2,051,505         2,051,505         2,051,505         2,051,505	Property and equipment, net of accumulated depreciation of \$388,776 (\$376,150 - 2024)		232,911		224,174
Operating lease right of use assets         77,764         81,708           Other assets         16,560         17,025           Total assets         2,330,917         ≥ 2,330,503           LIABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities:           Accounts payable         150,648         139,057           Current portion of oberating lease liabilities         13,661         12,975           Current portion of operating lease liabilities         14,199         34,977           Current portion of operating lease liabilities         14,199         34,977           Accrued expenses:         2         7,651         16,850           Accrued expenses:         3,575         7,651         16,850           Accrued liabilities         14,199         34,977         9,776         10,377         10,377         10,377         10,377         10,377         10,377         10,377         10,377         10,377         10,377         10,377         10,472         27,515         31,843         10,377         10,474         10,472         69,1726         69,1726         69,1726         69,1726         69,1726         69,1726         69,917         70,474         71,474         71,474         71,474 </td <td>Goodwill</td> <td></td> <td>828,727</td> <td></td> <td>828,553</td>	Goodwill		828,727		828,553
Other assets         16,560         17,025           Total assets         2,330,917         2,330,503           LIABILITIES AND STOCKHOLDERS' EQUITY           Accounts payable         \$ 150,648         139,057           Current portion of debt and financing lease liabilities         13,661         1,2975           Current portion of operating lease liabilities         11,7210         16,850           Accrued expenses:         3,575         7,651           Salaries and wages         14,199         34,977           Pricing allowances         5,556         7,651           Income and other taxes         8,577         10,377           Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         25,373           Long-term debt         71,3450         691,726           Deferred tax liabilities         16,697         71,474           Other non-current liabilities         6,697         71,474           Other non-current liabilities         6,697         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         2,751         3,148,132           Commitments and contingencies (Note 6)	Other intangibles, net of accumulated amortization of \$545,911 (\$530,398 - 2024)		590,635		605,859
Total assets	Operating lease right of use assets		77,764		81,708
LIABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities:           Accounts payable         \$ 150,648         \$ 139,057           Current portion of debt and financing lease liabilities         13,661         12,975           Current portion of operating lease liabilities         13,661         12,975           Accrued expenses:           Salaries and wages         14,199         34,977           Pricing allowances         5,556         7,651           Income and other taxes         8,577         10,377           Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         \$1,148,864         1,148,132           Commitments and contingencies (Note 6)           Stockholders' equity:         2         2           Common stock: \$0,0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         2         2 <t< td=""><td>Other assets</td><td></td><td>16,560</td><td></td><td>17,025</td></t<>	Other assets		16,560		17,025
Current liabilities:           Accounts payable         \$ 150,648         \$ 139,057           Current portion of debt and financing lease liabilities         13,661         12,975           Current portion of operating lease liabilities         17,210         16,850           Accrued expenses:         8,577         16,850           Salaries and wages         14,199         34,977           Pricing allowances         5,556         7,651           Income and other taxes         8,577         10,377           Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         66,977         71,474           Operating lease liabilities         66,977         77,474           Other non-current liabilities         6,991         6,591           Total liabilities         31,148,864         1,148,132           Commitments and contingencies (Note 6)         31,148,864         1,148,132           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,44	Total assets	\$	2,330,917	\$	2,330,503
Accounts payable         \$ 150,648         \$ 139,057           Current portion of debt and financing lease liabilities         13,661         12,975           Current portion of operating lease liabilities         17,210         16,850           Accrued expenses:         34,977         14,199         34,977           Pricing allowances         5,556         7,651         10,377         Offer accrued liabilities         8,577         10,377         Other accrued liabilities         27,515         31,843         Total current liabilities         237,366         253,730           Long-term debt         237,366         253,730	LIABILITIES AND STOCKHOLDERS' EQUITY			_	
Current portion of debt and financing lease liabilities         13,661         12,975           Current portion of operating lease liabilities         17,210         16,850           Accrued expenses:         34,172         16,850           Accrued expenses:         14,199         34,977           Pricing allowances         5,556         7,651           Income and other taxes         8,577         10,377           Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         6,791         6,591           Commitments and contingencies (Note 6)         5         1,148,864         1,148,132           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951) <tr< td=""><td>Current liabilities:</td><td></td><td></td><td></td><td></td></tr<>	Current liabilities:				
Current portion of operating lease liabilities         17,210         16,850           Accrued expenses:         34,977         14,199         34,977           Pricing allowances         5,556         7,651         10,377         10,373         691,726         253,730         253,730         20,7366         253,730         124,611         10,726         691,726         691,726         691,726         124,280         124,611         10,726         691,726         691,726         691,726         691,726         691,726         6,991         71,474         66,977         71,474         71,474         71,474         71,474         71,474         71,474         71,48,864         1,148,132         1,148,132         1,148,132         1,148,132         1,148,132         1,148,132         1,148,132         1,148,132         1,148,132         1,148,132         1,14	Accounts payable	\$	150,648	\$	139,057
Current portion of operating lease liabilities         17,210         16,850           Accrued expenses:         34,977         14,199         34,977           Pricing allowances         5,556         7,651         10,377         10,373         691,726         25,730         25,730         20,730         20,730         20,726         25,730         20,726         20,730         20,726         20,730         20,726         20,	Current portion of debt and financing lease liabilities		13,661		12,975
Salaries and wages         14,199         34,977           Pricing allowances         5,556         7,651           Income and other taxes         8,577         10,377           Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         67,91         6,591           Total liabilities         1,148,864         1,148,132           Commitments and contingencies (Note 6)         8         1,148,864         1,148,132           Stockholders' equity:         2         2           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371			17,210		16,850
Pricing allowances         5,556         7,651           Income and other taxes         8,577         10,377           Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         \$1,148,864         \$1,148,132           Commitments and contingencies (Note 6)         \$1,148,864         \$1,148,132           Stockholders' equity:         \$20         20           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371	Accrued expenses:				
Pricing allowances         5,556         7,651           Income and other taxes         8,577         10,377           Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         \$1,148,864         \$1,148,132           Commitments and contingencies (Note 6)         \$1,148,864         \$1,148,132           Stockholders' equity:         \$20         20           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371	Salaries and wages		14,199		34,977
Other accrued liabilities         27,515         31,843           Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         \$1,148,864         1,148,132           Commitments and contingencies (Note 6)         Stockholders' equity:         2         2           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371			5,556		7,651
Total current liabilities         237,366         253,730           Long-term debt         713,450         691,726           Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         \$ 1,148,864         1,148,132           Commitments and contingencies (Note 6)         Stockholders' equity:         2         2           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,371	Income and other taxes		8,577		10,377
Long-term debt         713,450         691,726           Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         \$ 1,148,864         \$ 1,148,132           Commitments and contingencies (Note 6)         \$ 1,148,864         \$ 1,148,132           Stockholders' equity:         Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371	Other accrued liabilities		27,515		31,843
Deferred tax liabilities         124,280         124,611           Operating lease liabilities         66,977         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         1,148,864         1,148,132           Commitments and contingencies (Note 6)         Stockholders' equity:         2         2           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371	Total current liabilities		237,366		253,730
Operating lease liabilities         66,977         71,474           Other non-current liabilities         6,791         6,591           Total liabilities         \$ 1,148,864         \$ 1,148,132           Commitments and contingencies (Note 6)         Stockholders' equity:         \$ 20         \$ 20           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958         42,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371	Long-term debt		713,450		691,726
Other non-current liabilities         6,791         6,591           Total liabilities         \$ 1,148,864         \$ 1,148,132           Commitments and contingencies (Note 6)         \$ 1,148,864         \$ 1,148,132           Stockholders' equity:         \$ 20         \$ 20           Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully         20         20           Additional paid-in capital         1,444,265         1,442,958           Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371	Deferred tax liabilities		124,280		124,611
Total liabilities \$ 1,148,864 \$ 1,148,132 \$ Commitments and contingencies (Note 6) \$ Stockholders' equity: Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully 20 20 Additional paid-in capital 1,444,265 1,442,958 Accumulated deficit (219,268) (218,951) Accumulated other comprehensive loss (42,964) (41,656) Total stockholders' equity 1,182,371	Operating lease liabilities		66,977		71,474
Commitments and contingencies (Note 6)         Stockholders' equity:         Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully       20       20         Additional paid-in capital       1,444,265       1,442,958         Accumulated deficit       (219,268)       (218,951)         Accumulated other comprehensive loss       (42,964)       (41,656)         Total stockholders' equity       1,182,053       1,182,371	Other non-current liabilities		6,791		6,591
Stockholders' equity:         Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully       20       20         Additional paid-in capital       1,444,265       1,442,958         Accumulated deficit       (219,268)       (218,951)         Accumulated other comprehensive loss       (42,964)       (41,656)         Total stockholders' equity       1,182,371	Total liabilities	\$	1,148,864	\$	1,148,132
Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and 196,705,710 issued and outstanding in 2025 and 2024, respectfully       20       20         Additional paid-in capital       1,444,265       1,442,958         Accumulated deficit       (219,268)       (218,951)         Accumulated other comprehensive loss       (42,964)       (41,656)         Total stockholders' equity       1,182,053       1,182,371	Commitments and contingencies (Note 6)				
196,705,710 issued and outstanding in 2025 and 2024, respectfully       20       20         Additional paid-in capital       1,444,265       1,442,958         Accumulated deficit       (219,268)       (218,951)         Accumulated other comprehensive loss       (42,964)       (41,656)         Total stockholders' equity       1,182,053       1,182,371	Stockholders' equity:				
Additional paid-in capital       1,444,265       1,442,958         Accumulated deficit       (219,268)       (218,951)         Accumulated other comprehensive loss       (42,964)       (41,656)         Total stockholders' equity       1,182,053       1,182,371	Common stock: \$0.0001 par value, 500,000,000 shares authorized, 197,380,504 and				
Accumulated deficit         (219,268)         (218,951)           Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371	196,705,710 issued and outstanding in 2025 and 2024, respectfully		20		20
Accumulated other comprehensive loss         (42,964)         (41,656)           Total stockholders' equity         1,182,053         1,182,371	Additional paid-in capital		1,444,265		1,442,958
Total stockholders' equity 1,182,053 1,182,371	Accumulated deficit		(219,268)		(218,951)
	Accumulated other comprehensive loss		(42,964)		(41,656)
Total liabilities and stockholders' equity \$ 2,330,917 \$ 2,330,503	Total stockholders' equity		1,182,053		1,182,371
	Total liabilities and stockholders' equity	\$	2,330,917	\$	2,330,503

# HILLMAN SOLUTIONS CORP.

Condensed Consolidated Statement of Cash Flows (dollars in thousands)
Unaudited

	Thirteen Week Ended March 29, 202	Ended
Cash flows from operating activities:		
Net loss	\$ (31	7) \$ (1,492)
Adjustments to reconcile net loss to net cash (used for) provided by operating activities:		
Depreciation and amortization	34,81	31,592
Deferred income taxes	(97	4) (386)
Deferred financing and original issue discount amortization	1,25	7 1,330
Stock-based compensation expense	3,27	8 2,829
Loss on debt restructuring	90	3,008
Cash paid to third parties in connection with debt restructuring	(90	6) (1,554)
Loss on disposal of property and equipment	(13	9) 56
Change in fair value of contingent consideration	(32	6) 332
Changes in operating items:		
Accounts receivable, net	(24,61	7) (25,095)
Inventories, net	7,31	9 (2,341)
Other assets	(2,15	2) (4,014)
Accounts payable	11,34	14,632
Accrued salaries and wages	(20,76	9) (6,315)
Other accrued expenses	(9,36	5) (906)
Net cash (used for) provided by operating activities	(65	5) 11,676
Net cash from investing activities	·	<u> </u>
Acquisition of business, net of cash received	_	- (23,956)
Capital expenditures	(20,65	
Other investing activities	(6	7) (67)
Net cash used for investing activities	(20,72	5) (41,782)
Cash flows from financing activities:		
Repayments of senior term loans	(2,12	8) (2,128)
Financing fees	(=,·=	- (33)
Borrowings on revolving credit loans	62.00	` ,
Repayments of revolving credit loans	(44,00	-,
Principal payments under finance lease obligations	(1,27	, , ,
Proceeds from exercise of stock options	30	, ,
Payments of contingent consideration	(7	
Other financing activities	(44	, , ,
Net cash provided by financing activities	14,39	<u>,                                      </u>
Effect of exchange rate changes on cash	(1,21	
Net decrease in cash and cash equivalents	(8,20	
Cash and cash equivalents at beginning of period	44,51	, , , ,
	\$ 36,30	
Cash and cash equivalents at end of period	Ψ 30,30	σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ σ

# Reconciliations of Non-GAAP Financial Measures to the Most Directly Comparable GAAP Financial Measures

The Company uses non-GAAP financial measures to analyze underlying business performance and trends. The Company believes that providing these non-GAAP financial measures enhances the Company's and investors' ability to compare the Company's past financial performance with its current performance. These non-GAAP financial measures are provided as supplemental information to the financial measures presented in this press release that are calculated and presented in accordance with GAAP. Non-GAAP financial measures should not be considered a substitute for, or superior to, financial measures determined or calculated in accordance with GAAP. The Company's definitions of its non-GAAP financial measures may not be comparable to similarly titled measures reported by other companies. Because GAAP financial measures on a forward-looking basis are not accessible, and reconciling information is not available without unreasonable effort,

reconciliations to GAAP financial measures are not provided for forward-looking non-GAAP measures. For the same reasons, the Company is unable to address the probable significance of the unavailable information, which could be material to future results.

Non-GAAP financial measures such as consolidated adjusted EBITDA and Adjusted Diluted Earnings per Share (EPS) exclude from the relevant GAAP metrics items that neither relate to the ordinary course of the Company's business, nor reflect the Company's underlying business performance.

# Reconciliation of Adjusted EBITDA (Unaudited)

## (dollars in thousands)

Adjusted EBITDA is a non-GAAP financial measure and is the primary basis used to measure the operational strength and performance of our businesses as well as to assist in the evaluation of underlying trends in our businesses. This measure eliminates the significant level of noncash depreciation and amortization expense that results from the capital-intensive nature of our businesses and from intangible assets recognized in business combinations. It is also unaffected by our capital and tax structures, as our management excludes these results when evaluating our operating performance. Our management use this financial measure to evaluate our consolidated operating performance and the operating performance of our operating segments as well as to allocate resources and capital to our operating segments. Additionally, we believe that Adjusted EBITDA is useful to investors because it is one of the bases for comparing our operating performance with that of other companies in our industries, although our measure of Adjusted EBITDA may not be directly comparable to similar measures used by other companies.

	E	en Weeks nded n 29, 2025	 een Weeks Ended ch 30, 2024
Net loss	\$	(317)	\$ (1,492)
Income tax expense		(34)	(483)
Interest expense, net		14,460	15,271
Depreciation		19,395	16,338
Amortization		15,415	15,254
EBITDA	\$	48,919	\$ 44,888
Stock compensation expense		3,278	2,829
Restructuring and other <sup>(1)</sup>		1,691	991
Transaction and integration expense <sup>(2)</sup>		58	274
Change in fair value of contingent consideration		(326)	332
Refinancing costs <sup>(3)</sup>		906	3,008
Total adjusting items		5,607	7,434
Adjusted EBITDA	\$	54,526	\$ 52,322

- (1) Includes consulting and other costs associated with severance related to our distribution center relocations and corporate restructuring activities.
- (2) Transaction and integration expense includes professional fees and other costs related to the Koch Industries, Inc. and Intex DIY, Inc acquisitions.
- (3) In the first quarters of 2025 and 2024, we entered into a Repricing Amendment (2025 Repricing Amendment and 2024 Repricing Amendment) on our existing Senior Term Loan due July 14, 2028.

## Reconciliation of Adjusted Diluted Earnings Per Share

# (in thousands, except per share data) Unaudited

We define Adjusted Diluted EPS as reported diluted EPS excluding the effect of one-time, non-recurring activity and volatility associated with our income tax expense. The Company believes that Adjusted Diluted EPS provides further insight and comparability in operating performance as it eliminates the effects of certain items that are not comparable from one period to the next. The following is a reconciliation of reported diluted EPS from continuing operations to Adjusted Diluted EPS from continuing operations:

Reconciliation to Adjusted Net Loss  Net loss  Remove adjusting items (1) Remove amortization expense Remove tax benefit on adjusting items and amortization expense (2)  Adjusted Net Income  Reconciliation to Adjusted Diluted Earnings per Share	ded 29, 2025	Ended ch 30, 2024
Remove adjusting items <sup>(1)</sup> Remove amortization expense Remove tax benefit on adjusting items and amortization expense <sup>(2)</sup> Adjusted Net Income  Reconciliation to Adjusted Diluted Earnings per Share		
Remove amortization expense Remove tax benefit on adjusting items and amortization expense (2) Adjusted Net Income  \$  Reconciliation to Adjusted Diluted Earnings per Share	(317)	\$ (1,492)
Remove tax benefit on adjusting items and amortization expense (2)  Adjusted Net Income  \$  Reconciliation to Adjusted Diluted Earnings per Share	5,607	7,434
Adjusted Net Income \$  Reconciliation to Adjusted Diluted Earnings per Share	15,415	15,254
Reconciliation to Adjusted Diluted Earnings per Share	(1,720)	(2,236)
,	18,985	\$ 18,960
Diluted Fornings per Chara		
Diluted Earnings per Share \$	(0.00)	\$ (0.01)
Remove adjusting items <sup>(1)</sup>	0.03	0.04
Remove amortization expense	80.0	0.08
Remove tax benefit on adjusting items and amortization expense (2)	(0.01)	(0.01)
Adjusted Diluted Earnings per Share	0.10	\$ 0.10
Reconciliation to Adjusted Diluted Shares Outstanding		
Diluted Shares, as reported	197,284	195,365
Non-GAAP dilution adjustments:		
Dilutive effect of stock options and awards	2,553	 2,287
Adjusted Diluted Shares	199,837	 197,652

Note: Adjusted EPS may not add due to rounding.

- (1) Please refer to "Reconciliation of Adjusted EBITDA" table above for additional information on adjusting items. See "Per share impact of Adjusting Items" table below for the per share impact of each adjustment.
- (2) We have calculated the income tax effect of the non-GAAP adjustments shown above at the applicable statutory rate of 25% for the U.S. and 26.2% for Canada except for the following items:
  - a. The tax impact of stock compensation expense was calculated using the statutory rate of 25%, excluding certain awards that are non-deductible.
  - b. The tax impact of acquisition and integration expense was calculated using the statutory rate of 25%, excluding certain charges that were non-deductible.
  - c. Amortization expense for financial accounting purposes was offset by the tax benefit of deductible amortization expense using the statutory rate of 25%.

## **Per Share Impact of Adjusting Items**

	Er	Thirteen Weeks Ended March 29, 2025		en Weeks nded 30, 2024
Stock compensation expense	\$	0.02	\$	0.01
Restructuring and other costs		0.01		0.01
Transaction and integration expense		0.00		0.00
Change in fair value of contingent consideration		0.00		0.00
Refinancing costs		0.00		0.02
Total adjusting items	\$	0.03	\$	0.04

Note: Adjusting items may not add due to rounding.

### **Reconciliation of Net Debt**

We define Net Debt as reported gross debt less cash on hand. Net debt is not defined under U.S. GAAP and may not be computed the same as similarly titled measures used by other companies. The Company believes that Net Debt provides further insight and comparability into liquidity and capital structure. The following is the calculation of Net Debt:

	Mar	ch 29, 2025	De	ecember 28, 2024
Revolving loans	\$	80,000	\$	62,000
Senior term loan, due 2028		643,343		645,470
Finance leases and other obligations		16,629		11,085
Gross debt	\$	739,972	\$	718,555
Less cash		36,309		44,510
Net debt	\$	703,663	\$	674,045

#### **Reconciliation of Free Cash Flow**

We calculate free cash flow as cash flows from operating activities less capital expenditures. Free cash flow is not defined under U.S. GAAP and may not be computed the same as similarly titled measures used by other companies. We believe free cash flow is an important indicator of how much cash is generated by our business operations and is a measure of incremental cash available to invest in our business and meet our debt obligations.

	Thirte	Thirteen Weeks Ended March 29, 2025		teen Weeks
	E			Ended
	Marc			ch 30, 2024
Net cash provided by operating activities	\$	(655)	\$	11,676
Capital expenditures		(20,658)		(17,759)
Free cash flow	\$	(21,313)	\$	(6,083)

Source: Hillman Solutions Corp.

# HILLMAN

Source: The Hillman Group