

Skillsoft Reports Financial Results for the Second Quarter of Fiscal 2026

- Continued execution of transformation plan, making key go-to-market and Al product investments
- Fourth consecutive quarter of revenue growth for the enterprise solution within our Talent Development Solutions segment
- Continued strong Adjusted EBITDA* performance and margin expansion

BOSTON--(BUSINESS WIRE)-- Skillsoft Corp. (NYSE: SKIL) ("Skillsoft", "we", "us", or "our"), the platform that empowers organizations and learners to unlock their full potential, today announced its financial results for the second quarter of fiscal 2026 ended July 31, 2025.

Fiscal 2026 Second Quarter Select Metrics and Financial Measures⁽¹⁾

- Total Revenue of \$129 million, down 3% from the prior year.
- Talent Development Solutions ("TDS") Revenue of \$101 million flat compared to the prior year.
- Global Knowledge ("GK") Revenue of \$28 million, down 10% from the prior year.
- GAAP Net Loss of \$24 million compared to GAAP Net Loss of \$40 million in the prior year. GAAP Net Loss per share of \$2.78 compared to GAAP Net Loss per share of \$4.84 in the prior year.
- Adjusted EBITDA of \$28 million, reflecting a margin of 22% of Revenue, compared to \$28 million and a margin of 21% of Revenue in the prior year.
- Free Cash Flow of (\$23) million compared to (\$16) million in the prior year, bringing year-to-date Free Cash Flow to \$4 million.

"Our teams continued to execute on our transformation strategy during the quarter, and we are very pleased to have delivered a fourth consecutive quarter of revenue growth in our TDS enterprise solution, reinforcing the durability and potential of our core business," said Ron Hovsepian, Skillsoft's Executive Chair and Chief Executive Officer. "However, economic uncertainty continued into Q2 and weighed on revenue, primarily reflected in weaker discretionary demand for live training. Looking ahead, we are accelerating our execution to reimagine learning where talent development is a driver of business performance. This will be exhibited in our September announcements which introduce a set of AI Innovation based products and roadmap while reshaping our go to market to better execute the strategy."

Fiscal 2026 Second Quarter Business Highlights (1)*

- Achieved positive Free Cash Flow in both the year-to-date and last-twelve-month periods.
- Announced availability in AWS Marketplace, simplifying and accelerating the purchasing process.
- Expanded reach through partnership with Salesforce to bring Skillsoft CAISY™ agent

- actions to Agentforce and the Salesforce ecosystem.
- Achieved 50% year-over-year increase in the number of technology learners on the Skillsoft platform, as well as a 74% increase in Al learners and 158% increase in total Al learning hours.

"We were pleased with our cost discipline and working capital management during the quarter; however, to account for the softness in federal and live learning spending, we are revising our full year revenue guidance range," said John Frederick, Skillsoft's Chief Financial Officer. "Additionally, as we anticipated, we used cash in the quarter as our working capital normalized, but we generated positive free cash flow year-to-date. Looking ahead to the balance of the year, we remain on track to deliver on our adjusted EBITDA and free cash flow targets."

Full-Year Fiscal 2026 Financial Outlook

The following table reflects Skillsoft's financial outlook for the fiscal year ending January 31, 2026, based on current market conditions, expectations, and assumptions:

GAAP Revenue \$510 million - \$530 million Adjusted EBITDA* \$112 million - \$118 million

- * Denotes a non-GAAP financial measure. See "Non-GAAP Financial Measures and Key Performance Metrics" below for the definitions of these and other non-GAAP financial measures included in this press release, how they are calculated, and the rationale for their use. A reconciliation of historical non-GAAP financial measures to the most directly comparable GAAP financial measures is provided in the tables at the back of this press release. We do not provide quantitative reconciliations for forward-looking non-GAAP financial measures, as we are unable to provide a meaningful or accurate calculation or estimation of reconciling items and the information is not available without unreasonable effort. See "Non-GAAP Financial Measures and Key Performance Metrics" below for further detail.
- (1) Skillsoft has two operating and reportable segments: TDS (formerly referred to as Content & Platform) and GK (formerly referred to as Instructor-Led Training). Segment performance is evaluated based on segment revenue, segment ("business unit") contribution profit and segment ("business unit") contribution margin (segment contribution profit as a percentage of segment revenue). In the fourth quarter of the fiscal year ended January 31, 2025, the Company made changes to the components used to determine segment results to increase transparency and improve segment comparability to peers. All prior period comparatives have been recast to conform to the current presentation. See note 20 to the Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended January 31, 2025, and "Non-GAAP Financial Measures and Key Performance Metrics" below for further detail.

Webcast and Conference Call Information

Skillsoft will host a conference call and webcast today at 5:00 p.m. Eastern Time to discuss its financial results. To access the call, dial (877) 407-3088 from the United States and Canada or (201) 389-0927 from international locations. The live event can be accessed from the Investor Relations section of Skillsoft's website at investor.skillsoft.com. A replay will be available for twelve months.

About Skillsoft

Skillsoft (NYSE: SKIL) empowers organizations and learners to unlock their full potential by delivering personalized, interactive learning experiences and enterprise-ready solutions. Powered by AI and strengthened by a broad ecosystem of partners, the Skillsoft platform helps customers solve some of today's most complex business challenges including bridging skill gaps, improving talent retention, driving digital transformation, and future-proofing the workforce. Skillsoft is the talent development partner of choice for thousands of organizations – including 60% of the Fortune 1000 – and serves a global community of more than 105 million learners. For more information, visit skillsoft.com.

Non-GAAP Financial Measures And Key Performance Metrics

We track the non-GAAP financial measures and key performance metrics that we believe are key financial measures of our success. Non-GAAP measures and key performance metrics are frequently used by securities analysts, investors, and other interested parties in their evaluation of companies comparable to us, many of which present non-GAAP measures and key performance metrics when reporting their results. These measures can be useful in evaluating our performance against our peer companies because we believe the measures provide users with valuable insight into key components of U.S. GAAP financial disclosures. For example, a company with higher U.S. GAAP net income may not be as appealing to investors if its net income is more heavily comprised of gains on asset sales. Likewise, excluding the effects of interest income and expense moderates the impact of a company's capital structure on its performance. In addition, management uses these non-GAAP financial measures and key performance metrics to assess operating performance, financial leverage and the effective use and allocation of resources; to provide more normalized period-to-period comparisons of operating results; to enhance investors' understanding of the core operating results of our business; and to set management incentive targets. We believe investors use both U.S. GAAP and non-GAAP financial measures, as well as key performance metrics to assess management's decisions associated with our priorities and capital allocation, as well as to analyze how our business operates in, or responds to, macroeconomic trends or other events that impact our core operations. We disclose the non-GAAP financial measures and key performance metrics included in this press release because we believe that they provide meaningful supplemental information. However, non-GAAP financial measures and key performance metrics have limitations as analytical tools. Because not all companies use identical calculations, our presentation of non-GAAP financial measures and key performance metrics may not be comparable to other similarly titled measures of other companies. They are not presentations made in accordance with U.S. GAAP, are not measures of financial condition or liquidity, and should not be considered as an alternative to profit or loss for the period determined in accordance with U.S. GAAP or operating cash flows determined in accordance with U.S. GAAP. As a result, these performance measures should not be considered in isolation from, or as a substitute analysis for, results of operations as determined in accordance with U.S. GAAP.

The non-GAAP financial measures included in this press release are: adjusted net income (loss); adjusted net income (loss) per share; adjusted net income (loss) margin % (i.e., adjusted net income (loss) as a percentage of revenue); adjusted EBITDA; adjusted EBITDA margin % (i.e., adjusted EBITDA as a percentage of revenue); adjusted total operating expenses; adjusted contribution margin; business unit contribution profit; business unit contribution margin (i.e., business unit contribution profit as a percentage of business unit revenue); adjusted costs of revenues; adjusted content and software development expenses; adjusted selling and marketing expenses; adjusted general and administrative expenses; business unit costs of revenues, business unit content and software development expenses; business unit product research and management expenses, free cash flow, adjusted free cash flow (levered), free cash flow conversion and adjusted net leverage.

We have provided at the back of this press release reconciliations of these historical non-GAAP financial measures to the most directly comparable GAAP financial measures for the three and six month periods ended July 31, 2025 and 2024. We do not reconcile our

forward-looking non-GAAP financial measures to the most directly comparable U.S. GAAP financial measures, due to variability and difficulty in making accurate forecasts and projections and/or certain information not being ascertainable or accessible; and because not all of the information necessary for a quantitative reconciliation of these forward-looking non-GAAP financial measures to the most directly comparable U.S. GAAP financial measures is available to us without unreasonable efforts. For the same reasons, we are unable to address the probable significance of the unavailable information. We provide non-GAAP financial measures that we believe will be achieved, however we cannot accurately predict all of the components of the adjusted calculations, and the U.S. GAAP financial measures may be materially different than the non-GAAP financial measures.

Key Performance Metric

• Dollar retention rate ('DRR") – For existing customers at the beginning of a given period, DRR represents subscription renewals, upgrades, churn, and downgrades in such period divided by the beginning total renewable base for such customers for such period. Renewals reflect customers who renew their subscription, inclusive of autorenewals for multi-year contracts, while churn reflects customers who choose to not renew their subscription. Upgrades include orders from customers that purchase additional licenses or content (e.g., a new Leadership and Business module), while downgrades reflect customers electing to decrease the number of licenses or reduce the size of their content package. Upgrades and downgrades also reflect changes in pricing. We use our DRR to measure the long-term value of customer contracts as well as our ability to retain and expand the revenue generated from our existing customers.

Non-GAAP Financial Measures

The non-GAAP measures included in this press release are defined as follows:

- Adjusted net income (loss) is defined as net income (loss) excluding non-cash items, discrete and event-specific costs that do not represent normal cash operating expenses necessary for our business operations, and certain accounting income and/or expenses. Management believes these exclusions enhance the comparability of our results from period to period, and as compared to peers, and are useful in assessing our operating performance, and consist of the following (including the related tax effects), when applicable to the periods presented:
 - Impairment charges Non-cash goodwill and intangible asset impairment charges.
 - Amortization of acquired intangible assets Non-cash amortization expense of finite-lived intangible assets recognized as a part of business combination accounting.
 - Acquisition and integration related costs Costs incurred to effectuate an acquisition, including contingent compensation expenses, and integration-related costs.
 - Restructuring charges Charges related to strategic cost saving initiatives, including severance costs, losses associated with the abandonment of right-ofuse assets, and contract termination costs.
 - Transformation costs Costs incurred to transform our operations through significant strategic non-ordinary course transactions.

- System migration costs Costs of temporary resources needed for the migration of content and customers from our legacy system to a global platform.
- Long-term incentive compensation expenses Charges associated with longterm incentive compensation programs, including stock-based compensation, cash awards tied to stock performance, and awards granted in-lieu of stock that are intended to be settled in cash.
- Executive exit costs Costs associated with the departure of executives.
- Fair value adjustments Mark-to-market adjustments of warrants and hedge instruments.
- Other (income) expense, net Unrealized and realized gains or losses primarily resulting from fluctuations of U.S. dollar appreciating or depreciating against other currencies, and impairments associated with property and equipment and other tangible assets when their carrying values are not recoverable.

Non-GAAP Financial Measures And Key Performance Metrics - continued

- Adjusted EBITDA is defined as net income (loss) excluding (when applicable to the
 periods presented) the same exclusions set forth above for the determination of
 adjusted net income (loss) plus the additional exclusions set forth below. Management
 believes these exclusions enhance the comparability of our results from period to
 period, and as compared to peers, and are useful in assessing our operating
 performance. The additional exclusions are:
 - Amortization of intangible assets Non-cash amortization expense for finite-lived intangible assets other than those recognized as a part of business combination accounting.
 - Depreciation expense Non-cash depreciation expense for property and equipment assets.
 - Provision for (benefit from) income taxes Current and deferred federal, state and foreign income tax expense (benefit).
- Adjusted total operating expenses are defined as costs of revenues, content and software development expenses, selling and marketing expenses, and general and administrative expenses, in each case excluding (where applicable) depreciation expense, long-term incentive compensation expense, system migration costs and transformation costs, as applicable.
- Adjusted contribution margin is defined as revenue less adjusted total operating expenses, divided by revenue for the same period.
- Business unit contribution profit Segment ("business unit") contribution profit is defined as business unit revenue, less business unit cost of revenues, business unit content and software development expenses, and business unit product research and management expenses.
- **Business unit contribution margin** is defined as business unit contribution profit divided by business unit revenue for the same period.
- Business unit cost of revenues is defined as cost of revenues attributable to the

business unit, excluding, where applicable, depreciation expense, long-term incentive compensation expense, system migration costs, and transformation expenses.

- Business unit content and software development expenses are defined as content and software development expenses attributable to the business unit, excluding, where applicable, depreciation, long-term incentive compensation, system migration costs, and transformation expenses.
- Business unit product research and management expenses are defined as certain selling and marketing costs attributable to the business unit reflected in the business unit contribution profit.
- Free cash flow is defined as net cash provided by (used in) operating activities less net purchases of property and equipment and internally developed software. Note that free cash flow does not represent residual cash flow available to Skillsoft for discretionary expenditures.
- Adjusted free cash flow (levered) is defined as free cash flow plus the cash impact of
 the charges excluded in the determination of adjusted EBITDA. Note that adjusted free
 cash flow (levered) does not represent residual cash flow available to Skillsoft for
 discretionary expenditures.
- Free cash flow conversion is defined as free cash flow divided by adjusted EBITDA for the same period.
- Adjusted net leverage is defined as current maturities of long-term debt, plus borrowings under our accounts receivable facility, plus long-term debt, less cash and equivalents and restricted cash, divided by adjusted EBITDA for the preceding twelvemonth period.

Cautionary Notes Regarding Forward Looking Statements

This document includes statements that are, or may be deemed to be, "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. For all such statements, we claim the protection of the safe harbor for forward-looking statements provided by such sections and the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical facts, are forward-looking statements. These forward-looking statements include, but are not limited to, statements that address activities, events or developments that we expect or anticipate may occur in the future, including statements related to our outlook (including our Full Year Fiscal 2026 Financial Outlook), our product development and planning, our pipeline, future capital expenditures, future share repurchases, anticipated financial results, the impact of regulatory changes, our current and evolving business strategies, including with respect to acquisitions and dispositions, demand for our services, our competitive position, the benefits of new initiatives, growth of our business and operations, the effectiveness of our products, the outcomes of litigation proceedings and claims, the state and future of skilling in the workplace, our ability to successfully implement our plans, strategies, objectives, and our expectations and intentions. Forward-looking statements may, without limitation, be preceded by, followed by,

or include words such as "may," "will," "would," "anticipate," "believe," "estimate," "expect," "intend," "plan," "contemplate," "continue," "project," "forecast," "seek," "outlook," "target," "goal," "objective," "potential," "possible," "probably," or similar expressions, or employ such future or conditional verbs as "may," "might," "will," "could," "should," or "would," or may otherwise be indicated as forward-looking statements by grammatical construction, phrasing or context. Such statements are based upon the current beliefs and expectations of Skillsoft's management and are subject to significant risks and uncertainties. Actual results may differ materially from those set forth in the forward-looking statements. All forward-looking disclosure is speculative by its nature, and we caution you against unduly relying on these forward-looking statements.

Factors that could cause or contribute to such differences include those described under "Part I - Item 1A. Risk Factors" and "Part II, Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Form 10-K for the fiscal year ended January 31, 2025 ("2025 Form 10-K"). These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements included in the 2025 Form 10-K, in this document and in our other periodic filings with the Securities and Exchange Commission. The forward-looking statements contained in this document represent our estimates only as of the date of this press release and should not be relied upon as representing our estimates as of any subsequent date. While we may elect to update these forward-looking statements in the future, we specifically disclaim any obligation to do so, whether to reflect actual results, changes in assumptions, changes in other factors affecting such forward-looking statements, or otherwise, except as required by law.

Although we believe that the assumptions underlying our forward-looking statements are reasonable, any of these assumptions, and therefore also the forward-looking statements based on these assumptions, could themselves prove to be inaccurate. Given the significant uncertainties inherent in the forward-looking statements included in this document, our inclusion of this information is not a representation or guarantee by us that our objectives and plans will be achieved. Annualized, pro forma, projected and estimated numbers are used for illustrative purposes only, are not forecasts and may not reflect actual results. Additionally, statements as to market share, industry data and our market position are based on the most current data available to us and our estimates regarding market position or other industry statistics included in this document or otherwise discussed by us involve risks and uncertainties and are subject to change based on various factors, including as set forth above.

All forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by the foregoing cautionary statements.

Industry and Market Data

Within this document, we may reference information and statistics regarding market share, industry data and our market position. Certain of this information has been obtained from various independent third-party sources, including independent industry publications, news reports, reports by market research firms and other independent sources. We believe that these external sources and estimates are reliable but have not independently verified them. In addition, certain of this information and statistics are based on our own internal surveys and assessments, which are developed in good faith using reasonable estimates. The information is based on the most current data available to us and our estimates regarding

market position or other industry statistics included in this document or otherwise discussed by us involve risks and uncertainties and are subject to change based on various factors, including as set forth above.

SKILLSOFT CORP. UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except number of shares and per share amounts)

	July 31, 2025			January 31, 2025
ASSETS				
Current assets:				
Cash and cash equivalents	\$	100,512	\$	100,766
Restricted cash		2,908		2,571
Accounts receivable, net of allowance for credit losses of approximately \$321 and \$501 as of July 31, 2025 and January 31, 2025, respectively		96,778		178,989
Prepaid expenses and other current assets		52,581		50,527
Total current assets	_	252,779		332,853
Goodwill		317,071		317,071
Intangible assets, net		374,654		427,221
Other assets		24,922		28,924
Total assets	\$	969,426	\$	1,106,069
LIABILITIES AND SHAREHOLDERS' EQUITY (DEFICIT)				
Current liabilities:				
Current maturities of long-term debt	\$	6,404	\$	6,404
Borrowings under accounts receivable facility		1,000		1,000
Accounts payable		26,794		13,458
Accrued compensation		26,096		47,803
Accrued expenses and other current liabilities		21,265		26,022
Deferred revenue		215,309		282,295
Total current liabilities		296,868	_	376,982
Long-term debt		571,203		573,267
Deferred tax liabilities		39,360		42,039
Deferred revenue - non-current		1,000		1,656
Other long-term liabilities		18,542		18,279
Total long-term liabilities		630,105		635,241
Commitments and contingencies				
Shareholders' equity (deficit):				
Shareholders' common stock - Class A common shares, \$0.0001 par value: 18,750,000 shares authorized and 8,972,560 shares issued and 8,672,783 shares outstanding as of July 31, 2025, and 8,616,633 shares issued and 8,316,856 shares outstanding as of				
January 31, 2025		1		1
Additional paid-in capital		1,572,538		1,565,040
Accumulated (deficit)		(1,505,223)		(1,443,386)
Treasury stock, at cost - 299,777 shares as of July 31, 2025 and January 31, 2025		(10,891)		(10,891)
Accumulated other comprehensive income (loss)		(13,972)		(16,918)
Total shareholders' equity (deficit)		42,453		93,846
Total liabilities and shareholders' equity (deficit)	\$	969,426	\$	1,106,069

SKILLSOFT CORP. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except number of shares and per share amounts)

	Three Months Ended July 31,					ix Months E	nde	nded July 31,	
		2025	2024		2025			2024	
Revenues:									
Total revenues	\$	128,822	\$	132,223	\$	253,023	\$	260,016	
Operating expenses:									
Costs of revenues		32,889		32,471		65,136		66,942	
Content and software development		14,317		14,993		28,419		30,499	
Selling and marketing		39,591		40,684		79,200		82,976	
General and administrative		19,467		19,395		42,419		44,704	
Amortization of intangible assets		31,444		31,788		63,052		63,371	
Acquisition and integration related costs		787		921		1,310		2,418	
Restructuring		2,157		11,299		3,503		12,266	
Total operating expenses		140,652		151,551		283,039		303,176	
Operating income (loss)		(11,830)		(19,328)		(30,016)		(43,160)	
Other income (expense), net		(61)		(418)		(2,507)		1,799	
Fair value adjustment of interest rate swaps		2,128		(6,506)		(2,128)		1,240	
Interest income		520		1,045		983		1,973	
Interest expense		(14,962)		(16,415)		(29,358)		(32,693)	
Income (loss) before provision for (benefit from) income taxes		(24,205)		(41,622)		(63,026)		(70,841)	
Provision for (benefit from) income taxes		(417)		(2,056)		(1,189)		(3,639)	
Net income (loss)	\$	(23,788)	\$	(39,566)	\$	(61,837)	\$	(67,202)	
Net income (loss) per share:									
Basic and diluted	\$	(2.78)	\$	(4.84)	\$	(7.32)	\$	(8.26)	
Weighted average common share outstanding:									
Basic and diluted		8,567,973		8,180,374		8,448,433		8,135,353	

SKILLSOFT CORP. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)

	;	Six Months E	nded	led July 31,		
		2025		2024		
Cash flows from operating activities:						
Net income (loss)	\$	(61,837)	\$	(67,202		
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:						
Amortization expense of intangible assets		63,052		63,371		
Stock-based compensation expense		8,087		6,339		
Depreciation expense		908		1,404		
Non-cash interest expense		1,138		1,080		
Non-cash operating lease right-of-use asset expense		812		1,448		
Non-cash property, equipment, software and operating right-of-use asset impairment charges		5		2,293		
Provision for credit loss expense (recovery)		(180)		56		
Provision for (benefit from) deferred income taxes – non-cash		(2,909)		(6,271		
Fair value adjustment of interest rate swaps		2,128		(1,240		
Changes in current assets and liabilities:				, ,		
Accounts receivable		85,734		75,004		
Prepaid expenses and other assets, including long-term		373		(3,113		
Accounts payable		13,027		(603)		
Accrued expenses and other liabilities, including long-term		(24,848)		(12,107)		
Deferred revenue		(72,036)		(56,962)		
Net cash provided by (used in) operating activities		13,454	-	3,497		
Cash flows from investing activities:						
Purchase of property and equipment		(1,139)		(399		
Internally developed software - capitalized costs		(8,775)		(8,796		
Net cash provided by (used in) investing activities		(9,914)	_	(9,195		
Cash flows from financing activities:						
Shares repurchased for tax withholding upon vesting of restricted stock-based awards		(3,331)		(479		
Proceeds from (payments on) accounts receivable facility		_		(4,574		
Principal payments on term loans		(3,202)		(3,202		
Net cash provided by (used in) financing activities		(6,533)		(8,255		
Effect of exchange rate changes on cash and cash equivalents		3,076		(2,427)		
Net increase (decrease) in cash, cash equivalents and restricted cash		83		(16,380		
Cash, cash equivalents and restricted cash, beginning of period		103,337		146,523		
Cash, cash equivalents and restricted cash, end of period	\$	103,420	\$	130,143		
Supplemental disclosure of cash flow information:						
Cash and cash equivalents	\$	100,512	\$	122,652		
Restricted cash	_	2,908	_	7,491		
Cash, cash equivalents and restricted cash, end of period	\$	103,420	\$	130,143		

SKILLSOFT CORP.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES (in thousands, except percentages, number of shares and per share amounts, unaudited)

	Т	hree Month 3		ded July	Six Months Ended July 31,				
		2025 2024			2025		5 2024		
Revenues									
Talent Development Solutions	\$	101,185	\$	101,652	\$	200,333	\$	199,727	
		27,637		30,571		52,690		60,289	
Global Knowledge									
Total revenues, as reported	\$	128,822	\$	132,223	\$	253,023	\$	260,016	

Net income (loss), as reported	\$	(23,788)	\$	(39,566)	\$	(61,837)	\$	(67,202)
Amortization of acquired intangible assets (1)		28,859		29,781		57,651		59,649
Acquisition and integration related costs		787		921		1,310		2,418
Restructuring		2,157		11,299		3,503		12,266
Transformation costs		1,003		508		2,607		1,165
System migration costs		· —		1		· —		118
Long-term incentive compensation expenses		4,299		(809)		9,089		6,339
Executive exit costs		_		3,326		_		3,326
Fair value adjustment of interest rate swaps		(2,128)		6,506		2,128		(1,240)
Other (income) expense, net		61		418		2,507		(1,799)
Tax impact of adjustments		(3,397)		(5,281)		(6,626)		(8,323)
Adjusted net income (loss)		7,853		7,104	-	10,332		6,717
Interest evenes and		14 440		15 270		20 275		20.720
Interest expense, net		14,442		15,370		28,375		30,720
Expense (benefit from) income taxes, excluding tax impacts above		2,980		3,225		5,437		4,684
Depreciation		461		643		907		1,404
Amortization of capitalized internally developed software (1)		2,585		2,007		5,401		3,722
	\$	28,321	\$	28,349	\$	50,452	\$	47,247
Adjusted EBITDA	<u> </u>		<u> </u>		Ť		<u> </u>	
Weighted average common shares outstanding:								
Basic and diluted		8,567,973	_	8,180,374		8,448,433	_	8,135,353
Basic and diluted per share information:								
Net income (loss) per share, as reported	\$	(2.78)	\$	(4.84)	\$	(7.32)	\$	(8.26)
Adjusted net income (loss) per share	\$	0.92	\$	0.87	\$	1.22	\$	0.83
Net income (loss) margin %		(18.5)%				/2 A A\0/	,	(25.8)%
Amortization of acquired intangible assets (1)				(29.9)%		(24.4)%		
		22.4%		22.5%		22.8%		
Acquisition and integration related costs		22.4% 0.6%		22.5% 0.7%		22.8% 0.5%		0.9%
Acquisition and integration related costs Restructuring		22.4% 0.6% 1.7%		22.5% 0.7% 8.5%		22.8% 0.5% 1.4%		0.9% 4.7%
Acquisition and integration related costs Restructuring Transformation costs		22.4% 0.6% 1.7% 0.8%		22.5% 0.7% 8.5% 0.4%		22.8% 0.5% 1.4% 1.0%		0.9% 4.7% 0.4%
Acquisition and integration related costs Restructuring Transformation costs System migration costs		22.4% 0.6% 1.7% 0.8% 0.0%		22.5% 0.7% 8.5% 0.4% 0.0%		22.8% 0.5% 1.4% 1.0% 0.0%		0.9% 4.7% 0.4% 0.0%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses		22.4% 0.6% 1.7% 0.8% 0.0% 3.3%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6%		0.9% 4.7% 0.4% 0.0% 2.4%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs		22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0%		0.9% 4.7% 0.4% 0.0% 2.4% 1.3%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs Fair value adjustment of interest rate swaps		22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0% (1.7)%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5% 4.9%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0% 0.8%		0.9% 4.7% 0.4% 0.0% 2.4% 1.3% (0.5)%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs Fair value adjustment of interest rate swaps Other (income) expense, net		22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0% (1.7)% 0.0%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5% 4.9% 0.3%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0% 0.8% 1.0%		0.9% 4.7% 0.4% 0.0% 2.4% 1.3% (0.5)%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs Fair value adjustment of interest rate swaps Other (income) expense, net Tax impact of adjustments		22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0% (1.7)% 0.0% (2.6)%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5% 4.9% 0.3% (4.0)%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0% 0.8% 1.0% (2.6)%		0.9% 4.7% 0.4% 0.0% 2.4% 1.3% (0.5)% (0.7)%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs Fair value adjustment of interest rate swaps Other (income) expense, net Tax impact of adjustments Adjusted net income (loss) margin %		22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0% (1.7)% 0.0% (2.6)%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5% 4.9% 0.3% (4.0)%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0% 0.8% 1.0% (2.6)% 4.1%		0.9% 4.7% 0.4% 0.0% 2.4% 1.3% (0.5)% (0.7)% (3.2)%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs Fair value adjustment of interest rate swaps Other (income) expense, net Tax impact of adjustments Adjusted net income (loss) margin % Interest expense, net		22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0% (1.7)% 0.0% (2.6)%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5% 4.9% 0.3% (4.0)%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0% 0.8% 1.0% (2.6)%		0.9% 4.7% 0.4% 0.0% 2.4% 1.3% (0.5)% (0.7)% (3.2)%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs Fair value adjustment of interest rate swaps Other (income) expense, net Tax impact of adjustments Adjusted net income (loss) margin %		22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0% (1.7)% 0.0% (2.6)%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5% 4.9% 0.3% (4.0)%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0% 0.8% 1.0% (2.6)% 4.1%		0.9% 4.7% 0.4% 0.0% 2.4% 1.3% (0.5)% (0.7)% (3.2)%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs Fair value adjustment of interest rate swaps Other (income) expense, net Tax impact of adjustments Adjusted net income (loss) margin % Interest expense, net Expense (benefit from) income taxes, excluding tax impacts		22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0% (1.7)% 0.0% (2.6)% 6.1%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5% 4.9% 0.3% (4.0)% 5.4%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0% 0.8% 1.0% (2.6)% 4.1%		0.9% 4.7% 0.4% 0.0% 2.4% 1.3% (0.5)% (0.7)% (3.2)% 2.6% 11.8%
Acquisition and integration related costs Restructuring Transformation costs System migration costs Long-term incentive compensation expenses Executive exit costs Fair value adjustment of interest rate swaps Other (income) expense, net Tax impact of adjustments Adjusted net income (loss) margin % Interest expense, net Expense (benefit from) income taxes, excluding tax impacts above	_	22.4% 0.6% 1.7% 0.8% 0.0% 3.3% 0.0% (1.7)% 0.0% (2.6)% 6.1% 11.2%		22.5% 0.7% 8.5% 0.4% 0.0% (0.6)% 2.5% 4.9% 0.3% (4.0)% 5.4%		22.8% 0.5% 1.4% 1.0% 0.0% 3.6% 0.0% 0.8% 1.0% (2.6)% 4.1% 11.3%		22.9% 0.9% 4.7% 0.4% 0.0% 2.4% 1.3% (0.5)% (0.7)% 3.2)% 2.6% 11.8% 0.5% 1.5%

⁽¹⁾ All amortization (not only amortization pertaining to finite-lived intangible assets recognized as part of business combination accounting) is excluded in the determination of Adjusted EBITDA.

SKILLSOFT CORP. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES - continued (in thousands, except percentages, unaudited)

	31,				x Months E	nded	ded July 31,		
	2025		2024		2025		2024		
Talent Development Solutions									
Revenue	\$ 101,185	\$	101,652	\$	200,333	\$	199,727		
Business unit cost of revenues	15,795		15,533		32,067		31,718		
Business unit content and software development expenses	12,467		13,332		24,565		26,795		
Business unit product research and management expenses	2,299		1,916		4,598		3,885		
Business unit contribution profit	\$ 70,624	\$	70,871	\$	139,103	\$	137,329		
Business unit contribution margin	69.8%	D	69.7%		69.7%		69.4%)	68.8%
Global Knowledge									
Revenue	\$ 27,637	\$	30,571	\$	52,690	\$	60,289		
Business unit cost of revenues	16,953		16,699		32,659		34,702		
Business unit content and software development expenses	718		676		1,462		1,238		
Business unit contribution profit	\$ 9,966	\$	13,196	\$	18,569	\$	24,349		
Business unit contribution margin	36.1%	5	43.2%	Ď	35.2%)	40.4%		

SKILLSOFT CORP. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES - continued

(in thousands, unaudited)

	Th	ree Months	s Ended July 1,	Six Months E	nded July 31,	
		2025	2024	2025	2024	
Operating expenses:						
GAAP costs of revenues	\$	32,889	\$ 32,471	\$ 65,136	\$ 66,942	
Depreciation		(67)	(107)	(135)	` ,	
Long-term incentive compensation expenses		(74)	(132)	(275)	(298)	
Adjusted costs of revenues		32,748	32,232	64,726	66,420	
GAAP content and software development expenses		14,317	14,993	28,419	30,499	
Depreciation		(90)	(70)	(172)	(144)	
Long-term incentive compensation expenses		(1,042)	(914)	(2,220)	(2,204)	
System migration costs		_	(1)	_	(118)	
Adjusted content and software development expenses		13,185	14,008	26,027	28,033	
GAAP selling and marketing expenses		39,591	40,684	79,200	82,976	
Depreciation		(147)	(162)	(285)	(370)	
Long-term incentive compensation expenses		(939)	(797)	(1,980)	(2,053)	
Transformation costs		_	(36)	_	(213)	
Adjusted selling and marketing expenses		38,505	39,689	76,935	80,340	
GAAP general and administrative expenses		19,467	19,395	42,419	44,704	
Depreciation		(157)	(304)	(315)	(666)	
Long-term incentive compensation expenses		(2,244)	2,652	(4,614)	(1,784)	
Transformation costs		(1,003)	(472)	(2,607)		
Executive exit costs		_	(3,326)	_	(3,326)	
Adjusted general and administrative expenses		16,063	17,945	34,883	37,976	
Total GAAP operating expenses		106,264	107,543	215,174	225,121	
Depreciation		(461)	(643)	(907)	(1,404)	
Long-term incentive compensation expenses		(4,299)	809	(9,089)		
System migration costs		_	(1)	_	(118)	
Transformation costs		(1,003)	(508)	(2,607)	(1,165)	
Executive exit costs		_	(3,326)	_	(3,326)	

Adjusted total operating expenses

100,501

103,874

202,571

212,769

SKILLSOFT CORP. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES - continued

(in thousands, unaudited)

Three Months Ended July 31,			Six Months En			ided July 31,	
	2025		2024		2025		2024
\$	15,934	\$	15,730	\$	32,452	\$	32,155
	(64)		(86)		(130)		(180)
	(74)		(111)		(254)		(257)
	15,796		15,533		32,068		31,718
	13.577		14.290		26.901		29,231
	•						(138)
	(1,021)		(890)		(2,166)		(2,180)
			(1)				(118)
	12,467		13,332	_	24,565		26,795
	29.511		30.020		59.353		61,386
	•						(318)
	(1,095)		(1,001)		(2,420)		(2,437)
			(1)		_		(118)
\$	28,263	\$	28,865	\$	56,633	\$	58,513
\$	16,955	\$	16,741	\$	32,684	\$	34,787
	(3)		(21)		(5)		(44)
	_		(21)		(21)		(41)
	16,952		16,699		32,658		34,702
	740		702		1 510		1 060
	740		703		1,518		1,268
	_		(3)		(1)		(6)
	(22)		(24)		(55)		(24)
	718		676	_	1,462	_	1,238
	17,695		17,444		34,202		36,055
	(3)		(24)		(6)		(50)
	(22)		(45)		(76)		(65)
\$	17,670	\$	17,375	\$	34,120	\$	35,940
	\$ \$	\$ 15,934 (64) (74) 15,796 13,577 (89) (1,021) ————————————————————————————————————	\$ 15,934 \$ (64) (74) 15,796 13,577 (89) (1,021) — 12,467 \$ 29,511 (153) (1,095) — \$ 28,263 \$ \$ \$ 16,955 \$ (3) — 16,952 740 — (22) 718 17,695 (3) (22) (22) 17,695 (3) (22) (22)	\$ 15,934 \$ 15,730 (64) (86) (74) (111) (15,796) 15,533 (67) (1,021) (890) (67) (1,021) (890) (153) (153) (153) (153) (1,095) (1,001) (1) (1) \$ 28,263 \$ 28,865 (21) (21) (21) (21) (22) (24) (718) 676 (17,695) (17,444) (3) (22) (24) (45) (17,025) (31, Six 2025 2024 \$ 15,934 \$ 15,730 \$ (64) (64) (86) (74) (111) 15,796 15,533 13,577 14,290 (890) (89) (67) (10) (1,021) (890) (10) — (11) (11) 12,467 13,332 29,511 30,020 (153) (153) (153) (1,001) — (1) \$ 28,263 \$ 28,865 \$ \$ 16,955 \$ 16,741 \$ (3) (21) — (21) 16,952 16,699 740 703 — (3) (22) (24) 718 676 17,695 17,444 (3) (24) (22) (45)	31, Six Months E 2025 2024 \$ 15,934 \$ 15,730 \$ 32,452 (64) (86) (130) (74) (111) (254) 15,796 15,533 32,068 13,577 14,290 26,901 (89) (67) (170) (1,021) (890) (2,166) — (1) — 12,467 13,332 24,565 29,511 30,020 59,353 (153) (153) (300) (1,095) (1,001) (2,420) — (1) — \$ 28,263 \$ 28,865 \$ 56,633 \$ 16,955 \$ 16,741 \$ 32,684 (3) (21) (5) — (21) (21) 16,952 16,699 32,658 740 703 1,518 — (3) (1) (22) (24) (55) 718 676 <td< td=""><td> 31, 2025 2024 2025 </td></td<>	31, 2025 2024 2025

SKILLSOFT CORP. FREE CASH FLOW RECONCILIATION

(in thousands, unaudited)

	Th	Three Months Ended July 31,					Six Months Ended July 31				
		2025		2024		2025		2024			
Free cash flow reconciliation											
Net cash provided by (used in) operating activities	\$	(17,844)	\$	(11,440)	\$	13,454	\$	3,497			
Purchase of property and equipment, net		(624)		(246)		(1,139)		(399)			
Internally developed software - capitalized costs		(4,156)		(4,432)		(8,775)		(8,796)			
Free cash flow		(22,624)		(16,118)		3,540		(5,698)			
Cash impact for adjusted EBITDA excluded charges		4,558		4,015		9,538		7,098			
Adjusted free cash flow (levered)	\$	(18,066)	\$	(12,103)	\$	13,078	\$	1,400			

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