Any forward-looking statements contained in this presentation are included pursuant to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements involve known and unknown risks and uncertainties that may cause the Company’s actual results in future periods to be materially different from management’s expectations. Although the Company believes that the expectations reflected in such forward-looking statements are reasonable, no assurance can be given that such expectations will prove correct. Factors that could cause the Company's results to differ materially from the results discussed in such forward-looking statements principally include changes in domestic or international economic conditions, changes in foreign currency exchange rates, changes in the cost of materials used in the manufacture of the Company's products, changes in mortality and cremation rates, changes in product demand or pricing as a result of consolidation in the industries in which the Company operates, or other factors such as supply chain disruptions, labor shortages or labor cost increases, changes in product demand or pricing as a result of domestic or international competitive pressures, ability to achieve cost-reduction objectives, unknown risks in connection with the Company's acquisitions, cybersecurity concerns, effectiveness of the Company’s internal controls, compliance with domestic and foreign laws and regulations, technological factors beyond the Company's control, impact of pandemics or similar outbreaks, or other disruptions to our industries, customers, or supply chains, the impact of global conflicts, such as the current war between Russia and Ukraine, and other factors described in the Company’s Annual Report on Form 10-K and other periodic filings with the U.S. Securities and Exchange Commission ("SEC”).

The information contained in this presentation, including any financial data, is made as of September 30, 2022 unless otherwise noted. The Company does not, and is not obligated to, update this information after the date of such information. Included in this report are measures of financial performance that are not defined by generally accepted accounting principles in the United States ("GAAP"). The Company uses non-GAAP financial measures to assist in comparing its performance on a consistent basis for purposes of business decision-making by the impact of certain items that management believes do not directly reflect the Company's core operations including acquisition and divestiture costs, ERP integration costs, strategic initiative and other charges (which includes non-recurring charges related to operational initiatives and exit activities), stock-based compensation and the non-service portion of pension and postretirement expense. Management believes that presenting non-GAAP financial measures is useful to investors because it (i) provides investors with meaningful supplemental information regarding financial performance by excluding certain items that management believes do not directly reflect the Company's core operations, (ii) permits investors to view performance using the same tools that management uses to budget, forecast, make operating and strategic decisions, and evaluate historical performance, and (iii) otherwise provides supplemental information that may be useful to investors in evaluating the Company’s results. The Company believes that the presentation of these non-GAAP financial measures, when considered together with the corresponding GAAP financial measures and the reconciliations to those measures, provided herein, provides investors with an additional understanding of the factors and trends affecting the Company's business that could not be obtained absent these disclosures.

The Company believes that adjusted EBITDA provides relevant and useful information, which is used by the Company's management in assessing the performance of its business. Adjusted EBITDA is defined by the Company as earnings before interest, income taxes, depreciation, amortization and certain non-cash and/or non-recurring items that do not contribute directly to management's evaluation of its operating results. These items include stock-based compensation, the non-service portion of pension and postretirement expense, acquisition and divestiture costs, ERP integration costs, and strategic initiatives and other charges. Adjusted EBITDA provides the Company with an understanding of earnings before the impact of investing and financing charges and income taxes, and the effects of certain acquisition, divestiture and ERP integration costs, and items that do not reflect the ordinary earnings of the Company's operations. This measure may be useful to an investor in evaluating operating performance. It is also useful as a financial measure for lenders and is used by the Company's management to measure business performance. Adjusted EBITDA is not a measure of the Company's financial performance under GAAP and should not be considered as an alternative to net income or other performance measures derived in accordance with GAAP, or as an alternative to cash flow from operating activities as a measure of the Company's liquidity. The Company's definition of adjusted EBITDA may not be comparable to similarly titled measures used by other companies.

The Company has presented constant currency sales and constant currency adjusted EBITDA and believes these measures provide relevant and useful information, which is used by the Company's management in assessing the performance of its business on a consistent basis by removing the impact of changes due to foreign exchange translation rates. These measures allow management, as well as investors, to assess the Company’s sales and adjusted EBITDA on a constant currency basis.

The Company has also presented adjusted net income and adjusted earnings per share and believes each measure provides relevant and useful information, which is widely used by analysts and investors, as well as by the Company’s management in assessing the performance of its business. Adjusted net income and adjusted earnings per share provides the Company with an understanding of the results from the primary operations of our business by excluding the effects of certain acquisition, divestiture and system-integration costs, and items that do not reflect the ordinary earnings of the Company's operations. These measures provide management with insight into the earning value for shareholders excluding certain costs, not related to the Company’s primary operations. Likewise, these measures may be useful to an investor in evaluating the underlying operating performance of the Company’s business overall, as well as performance trends, on a consistent basis.

The Company has also presented net debt and a net debt leverage ratio and believes each measure provides relevant and useful information, which is widely used by analysts and investors as well as by our management. These measures provide management with insight on the indebtedness of the Company, net of cash and cash equivalents and relative to adjusted EBITDA. These measures allow management, as well as analysts and investors, to assess the Company's leverage.

Lastly, the Company has presented free cash flow as supplemental measures of cash flow that are not required by, or presented in accordance with, GAAP. Management believes that these measures provide relevant and useful information, which is widely used by analysts and investors as well as by our management. These measures provide management with insight on the cash generated by operations, excluding capital expenditures. These measures allow management, as well as analysts and investors, to assess the Company's ability to pursue growth and investment opportunities designed to increase Shareholder value.

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Matthews today builds on its legacy with development of new technologies that provide a platform for continued evolution and growth.

The Industrial Technologies segment designs, manufactures, services and distributes high-tech custom energy storage solutions, product identification, and warehouse automation technologies and solutions.

The Memorialization segment is a leading provider of memorialization products, including memorials, caskets, cremation-related products, and cremation and incineration equipment, primarily to cemetery and funeral home customers that help families move from grief to remembrance.

The SGK Brand Solutions segment is a leading provider of packaging solutions and brand experiences, helping companies simplify their marketing, amplify their brands and provide value.
The Segment results do not include Corporate and Non-Operating Expense of $56,602 for FY20, $64,227 for FY21 and $58,323 for FY22. Total Adjusted EBITDA as defined by the company as earnings before interest, income taxes, depreciation, amortization and certain non-cash and/or non-recurring items that do not contribute directly to management’s evaluation of its operating results. See reconciliation at Appendix B.
KEY FIGURES

FY22 Total Sales by Segment

- Matthews 48%
- ASGK 19%

FY22 Total Sales by Region

- Americas 70%
- Europe 25%
- Asia & Pacific 5%

173 YEARS IN BUSINESS

$1.76 BILLION FY22 Consolidated Revenue

6 CONTINENTS 30+ COUNTRIES 300+ WORLDWIDE LOCATIONS

~11,000+ EMPLOYEES
INDUSTRIAL TECHNOLOGIES
# OUR BUSINESSES

## Energy / EV Batteries

### MATTHEWS ENGINEERING

- Advanced tooling and equipment supporting next-generation lithium-ion battery production

## Industrial Automation

### WAREHOUSE AUTOMATION

- Software & hardware control solutions that enable product tracking and distribution for automated order fulfillment

### PRODUCT IDENTIFICATION

- Industrial marking technologies solutions including laser and ink-jet printing in high-volume settings

### Principal Product Lines

<table>
<thead>
<tr>
<th>Principal Product Lines</th>
<th>MATTHEWS ENGINEERING</th>
<th>WAREHOUSE AUTOMATION</th>
<th>PRODUCT IDENTIFICATION</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Energy / EV Batteries</strong></td>
<td>Advanced tooling and equipment supporting next-generation lithium-ion battery production</td>
<td>Software &amp; hardware control solutions that enable product tracking and distribution for automated order fulfillment</td>
<td>Industrial marking technologies solutions including laser and ink-jet printing in high-volume settings</td>
</tr>
</tbody>
</table>

### Competitive Advantages

<table>
<thead>
<tr>
<th>Competitive Advantages</th>
<th>MATTHEWS ENGINEERING</th>
<th>WAREHOUSE AUTOMATION</th>
<th>PRODUCT IDENTIFICATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ IP protected platform supporting advanced calendering processes</td>
<td>✓ Diverse client base consisting of global retailers and ecommerce leaders</td>
<td>✓ Expertise allows for greater ease of integration</td>
<td></td>
</tr>
<tr>
<td>✓ A leader in the renewable energy market with advanced dry-battery manufacturing solutions for lithium-ion batteries</td>
<td>✓ Highly innovative and customized robotics designs and solutions for fulfillment and distribution applications</td>
<td>✓ Product variety meets customers’ needs while reducing maintenance costs and downtime</td>
<td></td>
</tr>
<tr>
<td>✓ IRA tax incentives drive incremental GWh growth</td>
<td>✓ High switching costs and our operational ease of use and low maintenance creates high customer retention</td>
<td>✓ Consumables and replacement parts enables ongoing recurring revenue</td>
<td></td>
</tr>
</tbody>
</table>

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Creators of world-leading energy and converting technologies

Matthews Engineering is a global team that turn ideas into powerful technologies

Over 70 years of experiences as a production equipment manufacturer, offering advanced calendering and processing systems, coating lines, rotary embossing, cutting cylinders and assembly and production lines

We build machines for tomorrow’s innovators
Advanced calendering system enables patented lithium-ion dry-battery electrode (DBE) manufacturing and embossing cylinders used in hydrogen fuel cells and electrolyzers by automotive and battery manufacturers.

Leading Expertise
- 10 years experience, 9 patent families
- Multi-year EV, battery and hydrogen fuel cell orders (>200M order in 1Q’23)
  - Expected growth in alignment with EV market
  - Recurring service revenue
  - IRA tax incentives provide tailwinds in EV and green energy markets

Reduces Customer Cost of Production
- Reduced capital investment with smaller plant footprint
- Lower labor cost and energy consumption
- Eliminates environmental concern

Better Battery
- Improved life and density
- Step toward solid state batteries

Lithium-Ion Battery
Hydrogen Fuel Cell
LITHIUM-ION BATTERY

STRUCTURE AND PRINCIPLE OF OPERATION
DRI Y CO A TED ELECTRODES

WET CO A TED ELECTRODES

CUSTOMER EXPERIENCE

70% Total Investment Reduction

75% Reduction in Labor

75% Reduction in Utilities

Eliminates Toxic Solvents & Improves Battery Performance

Allows Faster Gigafactories Buildout

ELECTRODE PRODUCTION

MIXING

SLURRY MIXING

CALENDERING

COATING & DRYING

CALENDERING & LAMINATING

SOLVENT RECOVERY

Source: Customer provided

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ENERGY SOLUTIONS GROWTH

Tax Incentives Stimulate Demand

- Over 600 incremental Gigawatt hour (GWh) installation projection for U.S. by 2030 prior to the Inflation Reduction Act
- Expect projected GWh to grow significantly based on the tax credits and incentives available
- Matthews’ estimates growth in addressable market to reach $6B globally by 2030

Energy Storage Solutions Sales ($mm)*

Note: All figures reflect fiscal years ended September 30th.
Creators of premier industrial automation applications.

Designs manufacturing technologies and solutions for industrial automation applications that mark, identify, track, control and pick products at the highest levels of accuracy

Business Units
• Warehouse Automation
• Product Identification
WAREHOUSE AUTOMATION

Delivers industry-leading technologies that integrate dynamic material handling applications, increasing productivity in ecommerce, omnichannel fulfillment centers, and manufacturing facilities

Our Products
• Pyramid™ and Compass™
• Lightning Pick®
• Guidance Automation™

Our Technologies
• Warehouse Execution System (WES)
• Pick-to-Light Systems
• Autonomous Mobile Robots
• Optical Character Recognition (OCR)
WAREHOUSE AUTOMATION

Global Warehouse Automation Market Size ($bn)

Key Megatrends Driving Growth

- **Growth of e-commerce**
  - Growth of e-commerce sales requires improved order fulfillment capabilities
  - Increased throughput volume and the importance of accuracy requires reducing human-error in sorting and picking processes

- **Labor shortages in warehouse**
  - Shortages of qualified skilled labor for warehouse fulfillment exacerbated in periods of peak labor demand
  - Wages steadily rising contributes to margin pressure in non automated facilities

- **Speed of shipping**
  - Consumers expect faster delivery speeds while ordering a variety of SKUs
  - Shift toward one-day shipping has made automation of certain warehousing tasks essential

Source: Polaris Report 2022, Management Estimates
MARKET OPPORTUNITY

PRODUCT IDENTIFICATION ADDRESSABLE MARKET

Significant market opportunity for organically developed product. 

Source: Technavio Report 2022
Helping families move from grieving to remembrance for nearly 100 years

Leading provider of products, business solutions and technology services to cemeteries, funeral homes, and monument dealers
MEMORIALIZATION COMPETITIVE ADVANTAGE

**STRONG BRAND & REPUTATION**
- Respected and growing market leader within the death care services industry

**BREADTH OF PRODUCT OFFERING**
- Superior product quality and service

**DEEP CUSTOMER RELATIONSHIPS**
- Provides innovative, value-added services to help clients grow their businesses

**LEAN OPERATING MODEL & NATIONAL DELIVERY NETWORK**
- Maintains a strong supply chain that maximizes efficiency and reliability

**OPERATOR OF SCALE**
- Leadership position and barriers to entry create strong margins and stable cash flow generation

**INNOVATION**
- Complimentary new products (Jewelry, 3D casting and others)
STABLE DEMAND WITH GROWTH POTENTIAL

Casketed Deaths vs. Non-casketed Deaths

Sales of Cremation Products ($m)

Relatively stable demand driven by predictable trends: increased deaths and rising cremation rates.

Significant and growing position in cremation products and equipment with average annual growth of 9% for 2017 through 2022.

Note: All financial figures reflect fiscal years ended September 30th.

1 Internal estimates based upon data compiled from CDC, US Census Bureau and Industry reports; 2 Includes incineration products.
Creators of experiences and solutions, we simplify marketing and amplify brands

SGK Brand Solutions connects many of the largest global consumer products companies through every step of the packaging continuum – from brand development and creative stages to the adaptation necessary for deployment and bringing a range of products to market.

Our marketing and technological capabilities have created a sustainable competitive advantage for major brands across the CPG, health, retail, and lifestyle sectors built on differentiation.
Brand Development

Merchandising

Pre-Media

Tooling

Printer
SGK BRAND SOLUTIONS

CORE PACKAGING

DEFINE
- DESIGN STRATEGY
- MARKETING
- OPS
- CONSULTING
- BUSINESS PROCESS
- OUTSOURCING

CREATE
- DESIGN
- PHOTOGRAPHY
- RETOUCHING
- ILLUSTRATION
- eCOMMERCE ASSETS

PRODUCE
- PRODUCTION ART
- PREMEDIA
- PRINT TECHNICAL SERVICES

TRANSFORM
- FLEXOGRAPHIC PLATES
- ROTOGRAVURE CYLINDERS
- TECHNOLOGY APPLICATION
## SGK BRAND SOLUTIONS

### DIVERSE CLIENT BASE

<table>
<thead>
<tr>
<th>FOOD/BEVERAGE CLIENTS</th>
<th>GLOBAL PHARMA/HEALTHCARE CLIENTS</th>
<th>GLOBAL RETAILER CLIENTS</th>
<th>OTHER LEADING BRANDS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nestle</td>
<td>Ascension Diabetes Care</td>
<td>Walmart</td>
<td>American Express</td>
</tr>
<tr>
<td>Kelloggs</td>
<td>Lilly</td>
<td>Marks &amp; Spencer</td>
<td>P&amp;G</td>
</tr>
<tr>
<td>Smuckers</td>
<td>Medtronic</td>
<td>Amazon</td>
<td>Nike</td>
</tr>
<tr>
<td>Campbell's</td>
<td>Shire</td>
<td>Sainsbury's</td>
<td>Unilever</td>
</tr>
<tr>
<td>Danone</td>
<td>Care</td>
<td>Albertsons</td>
<td>Chick-Fil-A</td>
</tr>
<tr>
<td>Mondelez</td>
<td>Johnson &amp; Johnson</td>
<td>Sainsbury's</td>
<td>Unilever</td>
</tr>
<tr>
<td>General Mills</td>
<td>AstraZeneca</td>
<td>The North Face</td>
<td>bp</td>
</tr>
<tr>
<td>Kind</td>
<td>Amgen</td>
<td>Dollar General</td>
<td>Dick's Sporting Goods</td>
</tr>
<tr>
<td>Heineken</td>
<td>biogen Idec</td>
<td>Giant Eagle</td>
<td>Samsung</td>
</tr>
<tr>
<td>FERRERO</td>
<td></td>
<td>Air France</td>
<td></td>
</tr>
<tr>
<td>DIAGEO</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Coca-Cola</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hormel</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Norgine</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reckitt Benckiser</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lidl</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

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INVESTMENT HIGHLIGHTS AND FINANCIAL OVERVIEW
KEY INVESTMENT HIGHLIGHTS

1. GROWTH OPPORTUNITIES SUPPORTED BY STABLE CORE BUSINESSES

2. FAVORABLE COMPETITIVE POSITIONS IN ATTRACTIVE ADDRESSABLE MARKETS

3. ROBUST CASH FLOW HISTORY

4. DISCIPLINED TRACK RECORD OF ACQUISITIONS AND INTEGRATION

5. STRONG AND EXPERIENCED MANAGEMENT TEAM
FINANCIAL POLICY & CAPITAL ALLOCATION STRATEGY

Debt Reduction
- Historically maintained a modest leverage profile
- Publicly stated Net Debt Leverage Ratio (1) target of 3.0x or less
- Continued emphasis on leverage, balanced growth and share repurchase
- Settled the principal U.S. defined benefit plan and SERP plan- reduced the Company’s accrued pension liabilities over $100 million from September 30, 2020
- New receivables purchased agreement entered into during Q2 of FY2022 (reduced debt $97 million as of September 30, 2022)

Growth – Organic & Acquisitions
- Organic: Leverage existing capability in new markets and geographic regions, cost structure improvements, new product development
- Recent growth initiatives include (i) Saueressig engineered machines used in electric vehicle battery production, and (ii) new technology in industrial product identification business
- Acquisitions: Identify and integrate complementary businesses with prudent capital deployment (achieve long-term annual return on invested capital of at least 12%)

Share Repurchases & Dividends
- Opportunistically repurchase in periods of excess cash flow
- Authorization of 1.3 million shares at September 30, 2022
- Quarterly dividend of $0.23 per share for FY2023 vs. $0.22 per share for FY2022

Note: See Disclaimer (Page 2) for Management’s assessment of supplemental information related to non-GAAP net debt leverage ratio.
(1) Non-GAAP net debt leverage ratio is defined as outstanding debt (net of cash) relative to adjusted EBITDA. See reconciliation at Appendix E.
## FINANCIAL SUMMARY

(Unaudited)

### Sales: (Dollars in thousands)

<table>
<thead>
<tr>
<th>Segment</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Memorialization</td>
<td>$656,035</td>
<td>$769,016</td>
<td>$840,124</td>
</tr>
<tr>
<td>Industrial Technologies</td>
<td>228,453</td>
<td>284,495</td>
<td>335,523</td>
</tr>
<tr>
<td>SGK Brand Solutions</td>
<td>613,818</td>
<td>617,519</td>
<td>586,756</td>
</tr>
<tr>
<td><strong>Consolidated Sales</strong></td>
<td><strong>$1,498,306</strong></td>
<td><strong>$1,671,030</strong></td>
<td><strong>$1,762,403</strong></td>
</tr>
</tbody>
</table>

### Adjusted EBITDA:

<table>
<thead>
<tr>
<th>Segment</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Memorialization</td>
<td>$146,285</td>
<td>$165,653</td>
<td>$151,849</td>
</tr>
<tr>
<td>Industrial Technologies</td>
<td>23,055</td>
<td>34,889</td>
<td>56,762</td>
</tr>
<tr>
<td>SGK Brand Solutions</td>
<td>90,342</td>
<td>91,435</td>
<td>60,120</td>
</tr>
<tr>
<td><strong>Corporate and Non-Operating</strong></td>
<td><strong>(56,602)</strong></td>
<td><strong>(64,227)</strong></td>
<td><strong>(58,323)</strong></td>
</tr>
<tr>
<td><strong>Total Adjusted EBITDA</strong></td>
<td><strong>$203,080</strong></td>
<td><strong>$227,750</strong></td>
<td><strong>$210,408</strong></td>
</tr>
</tbody>
</table>

**Note**: Effective in the first quarter of fiscal 2022, the Company transferred its surfaces and engineered products businesses from the SGK Brand Solutions segment to the Industrial Technologies segment. The above chart sets forth sales and adjusted EBITDA for the years ended September 30, 2021, 2020 as if the segments had been reported under the new reportable segment structure. See Disclaimer (Page 2) for Management’s assessment of supplemental information related to total adjusted EBITDA.

(1) Total adjusted EBITDA is defined by the Company as earnings before interest, income taxes, depreciation, amortization and certain non-cash and/or non-recurring items that do not contribute directly to management’s evaluation of its operating results. See reconciliation at Appendix B.
ESG Overview
ESG COMMITMENT TO SUSTAINABILITY

Business Solutions to Drive Efficiency and Environmental Performance
• Provider of Energy storage solutions including battery production technology for electric vehicles
• Waste-to-Energy solutions with projects in UK and Europe
• Creating environmental solutions to reduce packaging materials
• Working to reduce VOC emissions with launch of new printing technology

Socially Responsible Employment Environment
• D&I program that supports diversity in culture, talent and geography
• Comprehensive EHS system covering all employees and contractors, focuses on actions to actively reduce risk, identifies and addresses serious incident potential, and influences a positive safety culture that ensures compliance
• Committed to being a good neighbor in our communities

Key Areas of Environmental Metrics Focus Identified for the Business

<table>
<thead>
<tr>
<th>Metric</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Green House Gas (GHG) Emissions</td>
<td>Matthews is committed to being part of the global solution in reducing carbon emissions consistent with the 2ºC Scenario.</td>
</tr>
<tr>
<td>Energy Management</td>
<td>Matthews’ absolute target for non-renewable energy usage is to use 20% less KWH/$1000 revenue by 2030</td>
</tr>
<tr>
<td>Solid Waste and Hazardous Waste Management</td>
<td>The Company is committed to reduce the waste from both operations and packaging by 50% by 2030 from the 2017 baseline</td>
</tr>
<tr>
<td>Water Management</td>
<td>Matthews’ target is to reduce water usage by 10% by the year 2030.</td>
</tr>
</tbody>
</table>
Appendix
OUR EXECUTIVE TEAM

**Joseph C. Bartolacci**
Chief Executive Officer & President
- **2006**: Named Chief Executive Officer and President
- **2005-2006**: Chief Operating Officer
- **2004-2005**: President of York Casket division and EVP of Matthews
- **1999-2004**: President of Caggiati and Matthews, Europe
- **1997**: Joined Matthews

**Steven F. Nicola**
Chief Financial Officer & Secretary
- **2003**: Named Chief Financial Officer
- **2001**: Vice President, Accounting and Finance
- **1995**: Corporate Controller
- **1992**: Joined Matthews
- Prior to Matthews: Steve worked at Coopers & Lybrand (now PricewaterhouseCoopers LLP)

**Gregory S. Babe**
CTO & Group President, Industrial Technologies
- **2015**: Named Chief Technology Officer
- **2014**: Served as interim Chief Information Officer / Chief Technology Officer
- **2008-2012**: Served as President and Chief Executive Officer of Bayer Corporation North America before retiring from role

**Steven D. Gackenbach**
Group President, Memorialization
- **2011**: Named Group President, Memorialization
- **2011**: Joined Matthews Chief Commercial Officer, Memorialization
- Prior to Matthews: Spent 18 years in marketing, general management and strategy assignments with Kraft Foods

**Gary R. Kohl**
Group President, SGK Brand Solutions
- **2017**: Named SGK Group President
- **2015**: Served as Executive Vice President, Global Development at SGK
- Prior to SGK: Group senior vice president of the digital solutions, global packaging and printed electronics team at RR Donnelley

**Lee Lane**
Group President, Industrial Automation & Environmental Solutions
- **2022**: Joined Matthews
- Prior to Matthews: Lee led the Safety, Sensing and Industrial Components business unit of Rockwell Automation, Inc.
- During his career at Rockwell, Lee held roles in engineering, marketing product management and product security
## TOTAL ADJUSTED EBITDA

### NON-GAAP RECONCILIATION (Unaudited)

(In thousands, except per share data)

<table>
<thead>
<tr>
<th>Description</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net (loss) income</td>
<td>(87,652)</td>
<td>2,858</td>
<td>(99,828)</td>
</tr>
<tr>
<td>Income tax (benefit) provision</td>
<td>(18,685)</td>
<td>6,375</td>
<td>(4,391)</td>
</tr>
<tr>
<td>(Loss) income before income taxes</td>
<td>(106,337)</td>
<td>9,233</td>
<td>(104,219)</td>
</tr>
<tr>
<td>Net loss attributable to noncontrolling interests</td>
<td>497</td>
<td>54</td>
<td>-</td>
</tr>
<tr>
<td>Interest expense, including Receivables Purchase Agreement (&quot;RPA&quot;) and factoring financing fees (1)</td>
<td>34,885</td>
<td>28,664</td>
<td>28,771</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>119,058</td>
<td>133,512</td>
<td>104,056</td>
</tr>
<tr>
<td>Acquisition and divestiture costs</td>
<td>3,440</td>
<td>541</td>
<td>7,898</td>
</tr>
<tr>
<td>Strategic initiatives and other charges (2)</td>
<td>37,246</td>
<td>28,998</td>
<td>29,533</td>
</tr>
<tr>
<td>Legal matter reserve (3)</td>
<td>10,566</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Non-recurring / incremental COVID-19 costs (4)</td>
<td>3,908</td>
<td>5,312</td>
<td>2,985</td>
</tr>
<tr>
<td>Defined benefit plan termination related items (5)</td>
<td>-</td>
<td>-</td>
<td>(429)</td>
</tr>
<tr>
<td>Asset write-downs, net (7)</td>
<td>-</td>
<td>-</td>
<td>10,050</td>
</tr>
<tr>
<td>Goodwill write-downs (8)</td>
<td>90,408</td>
<td>-</td>
<td>82,454</td>
</tr>
<tr>
<td>Gain on sale of ownership interests in subsidiaries (9)</td>
<td>(11,208)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Joint Venture depreciation, amortization, interest expense and other charges (10)</td>
<td>4,732</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Stock-based compensation</td>
<td>8,096</td>
<td>15,581</td>
<td>17,432</td>
</tr>
<tr>
<td>Non-service pension and postretirement expense (11)</td>
<td>7,789</td>
<td>5,837</td>
<td>31,823</td>
</tr>
<tr>
<td><strong>Total Adjusted EBITDA</strong></td>
<td><strong>203,080</strong></td>
<td><strong>227,750</strong></td>
<td><strong>210,408</strong></td>
</tr>
</tbody>
</table>

(1) Includes fees for receivables sold under the RPA and factoring arrangements totaling $1,046 for the fiscal year ended September 30, 2022.

(2) Includes current non-recurring costs associated with recent acquisition and divestiture activities.

(3) Includes certain non-recurring items associated with global ERP system integration efforts, certain non-recurring costs associated with productivity and cost-reduction initiatives intended to result in improved operating performance, profitability and working capital levels, and exchange losses associated with highly inflationary accounting.

(4) Represents a reserve established for a legal matter involving a letter of credit for a customer in Saudi Arabia within the Memorization segment.

(5) Includes certain non-recurring direct incremental costs (such as costs for purchases of computer peripherals and devices to facilitate working-from-home, additional personal protective equipment and cleaning supplies and services, etc.) incured in response to COVID-19. This amount does not include the impact of any lost sales or underutilization due to COVID-19.

(6) Represents costs associated with the termination of the Company’s principal defined benefit retirement plan (“DB Plan”), supplemental retirement plan and the defined benefit portion of the officers retirement restoration plan.

(7) Represents asset write-downs, net of recoveries within the SGK Brand Solutions segment.

(8) Represents goodwill write-downs within the SGK Brand Solutions segment.

(9) Represents the gain on the sale of ownership interests in subsidiaries within the Memorization segment.

(10) Represents the Company’s portion of depreciation, intangible amortization, interest expense, and other non-recurring charges incurred by non-consolidated subsidiaries accounted for as equity-method investments within the Memorization segment.

(11) Non-service pension and postretirement expense includes interest cost, expected return on plan assets, amortization of actuarial gains and losses, curtailment gains and losses, and settlement gains and losses. These benefit cost components are excluded from adjusted EBITDA since they are primarily influenced by external market conditions that impact investment returns and interest (discount) rates. Curtailment gains and losses and settlement gains and losses are excluded from adjusted EBITDA since they generally result from certain non-recurring events, such as plan amendments to modify future benefits or settlements of plan obligations. The service costs and prior service cost components of pension and postretirement expense are included in the calculation of adjusted EBITDA, since they are considered to be a better reflection of the ongoing service-related costs of providing these benefits. Please note that GAAP pension and postretirement expense or the adjustment above are not necessarily indicative of the current or future cash flow requirements related to these employee benefit plans.

* See Disclaimer (page 2) for Management’s assessment of supplemental information related to adjusted EBITDA.
## ADJUSTED NET INCOME & EARNINGS PER SHARE

### NON-GAAP RECONCILIATION (Unaudited)

<table>
<thead>
<tr>
<th>Net (loss) income attributable to Matthews</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>$ (87,155)</td>
<td>$ (2.79)</td>
<td>$ 2,910</td>
<td>$ 0.09</td>
</tr>
<tr>
<td>$</td>
<td>$ (99,774)</td>
<td>$ (3.18)</td>
<td></td>
</tr>
<tr>
<td>Acquisition and divestiture costs (1)</td>
<td>2,580</td>
<td>0.08</td>
<td>407</td>
</tr>
<tr>
<td>Strategic initiatives and other charges (2)</td>
<td>28,069</td>
<td>0.90</td>
<td>24,830</td>
</tr>
<tr>
<td>Legal matter reserve (3)</td>
<td>7,924</td>
<td>0.25</td>
<td>—</td>
</tr>
<tr>
<td>Non-recurring / incremental COVID-19 costs (4)</td>
<td>2,931</td>
<td>0.09</td>
<td>4,106</td>
</tr>
<tr>
<td>Defined benefit plan termination related items (5)</td>
<td>—</td>
<td>—</td>
<td>0.13</td>
</tr>
<tr>
<td>Asset write-downs, net (6)</td>
<td>81,861</td>
<td>2.63</td>
<td>—</td>
</tr>
<tr>
<td>Goodwill write-downs (7)</td>
<td>(8,406)</td>
<td>(0.27)</td>
<td>—</td>
</tr>
<tr>
<td>Gain on sale of ownership interests in subsidiaries (8)</td>
<td>2,433</td>
<td>0.08</td>
<td>—</td>
</tr>
<tr>
<td>Joint Venture depreciation, amortization, interest expense and other charges (9)</td>
<td>5,842</td>
<td>0.19</td>
<td>4,395</td>
</tr>
<tr>
<td>Non-service pension and postretirement expense (10)</td>
<td>53,636</td>
<td>1.72</td>
<td>63,428</td>
</tr>
<tr>
<td>Intangible amortization expense</td>
<td>4,175</td>
<td>0.13</td>
<td>4,837</td>
</tr>
<tr>
<td>Tax-related (11)</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Adjusted net income</td>
<td>$ 93,890</td>
<td>$ 3.01</td>
<td>$ 104,913</td>
</tr>
<tr>
<td></td>
<td>$ 3.28</td>
<td>$ 90,363</td>
<td>$ 2.88</td>
</tr>
</tbody>
</table>

Note: Adjustments to net income for non-GAAP reconciling items were calculated using an income tax rate of 14.5%, 24.7%, and 25.0% for the fiscal years ended September 30, 2022, 2021, and 2020, respectively.

(1) Includes certain non-recurring costs associated with recent acquisition and divestiture activities.

(2) Includes certain non-recurring items associated with global ERP system integration efforts, certain non-recurring costs associated with productivity and cost-reduction initiatives intended to result in improved operating performance, profitability and working capital levels, and exchange losses associated with highly inflationary accounting.

(3) Represents a reserve established for a legal matter involving a letter of credit for a customer in Saudi Arabia within the Memorialization segment.

(4) Includes certain non-recurring direct incremental costs (such as costs for purchases of computer peripherals and devices to facilitate working from-home, additional personal protective equipment and cleaning supplies and services, etc.) incurred in response to COVID-19. This amount does not include the impact of any lost sales or underutilization due to COVID-19.

(5) Represents costs associated with the termination of the Company's principal defined benefit retirement plan ("DB Plan"), supplemental retirement plan and the defined benefit portion of the officers retirement restoration plan.

(6) Represents asset write-downs, net of reversals within the SGK Brand Solutions segment.

(7) Represents goodwill write-downs within the SGK Brand Solutions segment.

(8) Represents the gain on the sale of ownership interests in subsidiaries within the Memorialization segment.

(9) Represents the Company's portion of depreciation, intangible amortization, interest expense, and other non-recurring charges incurred by non-consolidated subsidiaries accounted for as equity-method investments within the Memorialization segment.

(10) Non-service pension and postretirement expense includes interest cost, expected return on plan assets, amortization of actuarial gains and losses, curtailment gains and losses, and settlement gains and losses. These benefit cost components are excluded from adjusted EBITDA since they are primarily influenced by external market conditions that impact investment returns and interest (discount) rates. Curtailment gains and losses and settlement gains and losses are excluded from adjusted EBITDA since they generally result from certain non-recurring events, such as plan amendments to modify future benefits or settlements of plan obligations. The service cost and prior service cost components of pension and postretirement expense are included in the calculation of adjusted EBITDA, since they are considered to be a better reflection of the ongoing service-related costs of providing these benefits. Please note that the adjusted pension and postretirement expense or the adjustment above are not necessarily indicative of the current or future cash flow requirements related to these employee benefit plans.

(11) Fiscal 2021 balance represents tax-related items incurred in connection with the termination of the Company’s Supplemental Retirement Plan. Fiscal 2020 balance represents tax-related items incurred in connection with goodwill write-downs.

* Per share amounts based on the diluted shares for each respective period.

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* See Disclaimer (page 2) for Management’s assessment of supplemental information related to adjusted net income and adjusted EPS.
# CONSTANT CURRENCY SALES

## NON-GAAP RECONCILIATION (Unaudited) (In thousands)

<table>
<thead>
<tr>
<th></th>
<th>Memorialization</th>
<th>Industrial Technologies</th>
<th>SGK Brand Solutions</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reported sales for the year ended September 30, 2022</td>
<td>$840,124</td>
<td>$335,523</td>
<td>$586,756</td>
<td>$1,762,403</td>
</tr>
<tr>
<td>Unfavorable impact of changes in foreign currency exchange rates</td>
<td>$4,572</td>
<td>$16,893</td>
<td>$34,840</td>
<td>$56,305</td>
</tr>
<tr>
<td>Constant currency sales for the year ended September 30, 2022</td>
<td>$844,696</td>
<td>$352,416</td>
<td>$621,596</td>
<td>$1,818,708</td>
</tr>
</tbody>
</table>

*See Disclaimer (page 2) for Management’s assessment of supplemental information related to constant currency sales and adjusted EBITDA.*
# NET DEBT & NET DEBT LEVERAGE RATIO

## NON-GAAP RECONCILIATION (Unaudited)

<table>
<thead>
<tr>
<th>(Dollars in thousands)</th>
<th>Fiscal Year Ended September 30,</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2020</td>
</tr>
<tr>
<td>Long-term debt, current matures</td>
<td>$26,824</td>
</tr>
<tr>
<td>Long-term debt</td>
<td>$807,710</td>
</tr>
<tr>
<td><strong>Total long-term debt</strong></td>
<td>$834,534</td>
</tr>
<tr>
<td>Less: Cash and cash equivalents</td>
<td>$(41,334)</td>
</tr>
<tr>
<td><strong>Net Debt</strong></td>
<td>$793,200</td>
</tr>
<tr>
<td>Adjusted EBITDA</td>
<td>$203,080</td>
</tr>
<tr>
<td><strong>Net Debt Leverage Ratio</strong></td>
<td>3.9</td>
</tr>
</tbody>
</table>

*See Disclaimer (page 2) for Management’s assessment of supplemental information related to net debt and net debt leverage ratio.*
## FREE CASH FLOW

### NON-GAAP RECONCILIATION (Unaudited)

<table>
<thead>
<tr>
<th>(Dollars in thousands)</th>
<th>Fiscal Year Ended September 30,</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2020</td>
</tr>
<tr>
<td>Cash Provided from Operating Activities</td>
<td>$180,447</td>
</tr>
<tr>
<td>Less: Capital Expenditures</td>
<td>(34,849)</td>
</tr>
<tr>
<td>Free Cash Flow</td>
<td>$145,598</td>
</tr>
</tbody>
</table>

*Note: See Disclaimer (Page 2) for Management’s assessment of supplemental information related to free cash flow.*
Note: All figures reflect fiscal years ended September 30th; Historical FY1994 – FY2018 reflect amounts as reported in the Company’s 10-K filings for those fiscal years. See Disclaimer (Page 2) for Management’s assessment of supplemental information related to non-GAAP measures.

1 Defined as cash provided from operating activities less capital expenditures. See reconciliation in appendix F