



# Investor Presentation

May 2021

## DISCLAIMER

# Cautionary Note Regarding Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to statements regarding the company's business plans, the anticipated impact of the COVID-19 pandemic, international expansion, expectations regarding future sales and expenses, our ability to capitalize on market opportunities, the ability to achieve near and long-term growth and profitability objectives, anticipated timing and volume of customer contract renewals, and revenue and GAAP profitability guidance for full year 2021. Words such as "expect," "anticipate," "should," "believe," "target," "project," "goals," "estimate," "potential," "predict," "may," "will," "could," "intend," variations of these terms or the negative of these terms and similar expressions are intended to identify these forward-looking statements. Forward-looking statements are subject to a number of risks and uncertainties, many of which involve factors or circumstances that are beyond the company's control. The company's actual results could differ materially from those stated or implied in forward-looking statements due to a number of factors, including but not limited to: the company's ability to successfully negotiate and execute contracts with new and existing customers in a timely manner, if at all, the company's ability to address the business and other impacts and uncertainties associated with the COVID-19 pandemic, maintain and increase sales; the availability of funding for the company's customers to purchase the company's solutions; the complexity, expense and time associated with contracting with government entities; the company's ability to maintain and expand coverage of existing public safety customer accounts and further penetrate the public safety market; the company's ability to sell its solutions into international and other new markets; the lengthy sales cycle for the company's solutions; changes in federal funding available to support local law enforcement; the company's ability to deploy and deliver its solutions; and the company's ability to maintain and enhance its brand, as well as other risk factors included in the company's most recent annual report on quarterly report on Form 10-Q and other SEC filings. These forward-looking statements are made as of the date of this press release and are based on current expectations, estimates, forecasts and projections as well as the beliefs and assumptions of management. Except as required by law, the company undertakes no duty or obligation to update any forward-looking statements contained in this release as a result of new information, future events or changes in its expectations.

## PURPOSE

# The ShotSpotter Difference

“ *Earn the trust of law enforcement to help them provide equal protection for all and strengthen the police-community relationship, ultimately improving public safety.* ”



## PURPOSE

# The ShotSpotter Advantage

- Proprietary, Widely Adopted Gunshot Detection Technology
- Integrated SaaS Platform for 21<sup>st</sup> Century Policing
  - Respond
  - Investigate
  - Connect
- \$0.5 Billion International TAM
- Strong Customer Loyalty/Economics
- 30+% CAGR (Historical) with Approximately 60% Gross Margins
- Wide and Deep Barriers to Entry

## PROBLEM

# The Public Safety Gap

Local police departments challenged to serve and protect in a transparent fashion without over-policing and underserving while...



**>80% of gunfire incidents are never reported**



**Siloed, unstructured investigative data**



**Gut-based patrolling leads to missed opportunities**



## SOLUTION

# The ShotSpotter Vision



## Precision Policing Suite

Transforming Data into Actionable Intelligence



### Respond

- Get cops to gun crime scenes faster and more precisely
- Improved evidence recovery and witness interviews
- Saves lives (time is tissue)



### Investigate

- Link analysis connect people, place and property to improve solvability
- Collaboration tools speed up investigation progress
- Reporting identifies cases that need attention



### Connect

- Proactive patrol management
- Controls to limit over-policing
- Insight into officer activity
- Community protections to mitigate implicit bias



## BACKGROUND

# The Gun Violence Problem

Many urban communities are under siege due to gun violence.

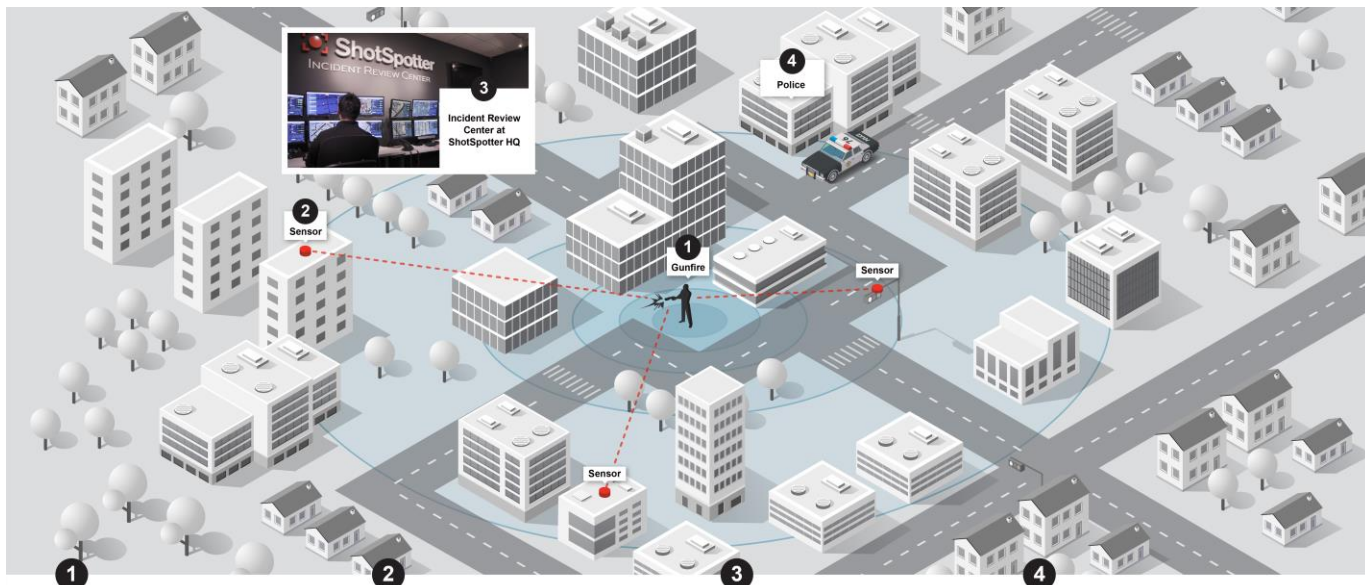
Yet, residents **call police less than 20% of the time\***.

## OPPORTUNITY

Rapid law enforcement and EMT response can save lives.

## RESPOND

# Proprietary Gunshot Detection Technology



1

### Gun is fired

When a gun is fired, the sound of a muzzle blast radiates outward.

2

### Gunshot is Detected and Located

Acoustic sensors are triggered by the impulsive sound. The sound is classified as a gunshot using artificial intelligence and triangulation determines the precise location.

3

### Gunshot is Reviewed

The data is relayed to the ShotSpotter Incident Review Center where analysts quickly audit the data and publish confirmed gunshots to police.

4

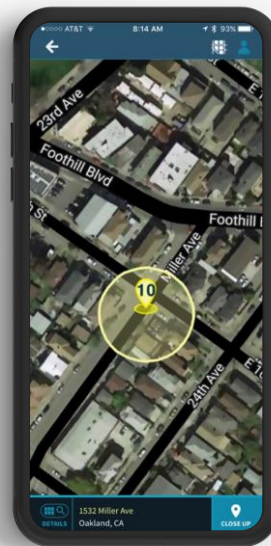
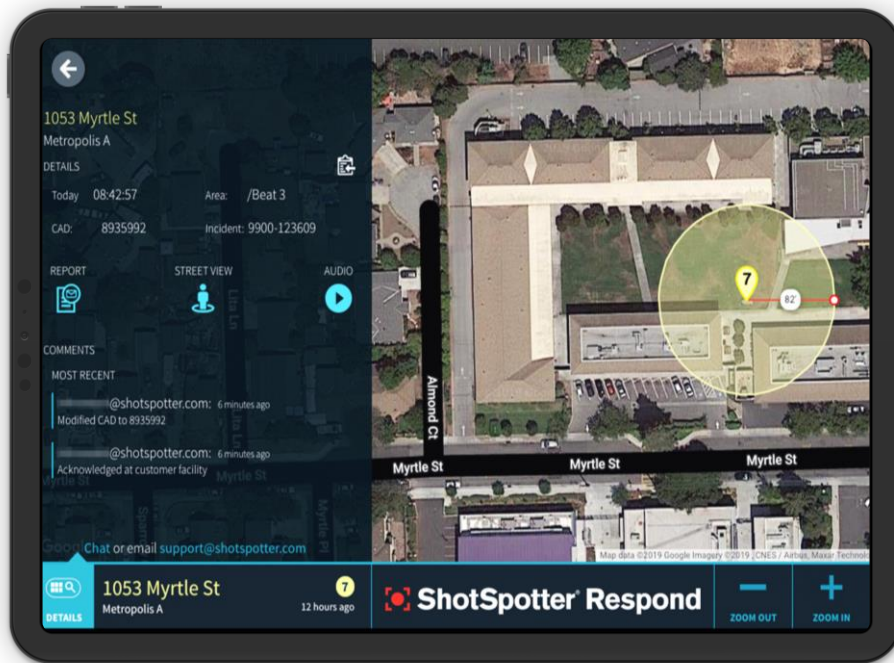
### Police Respond

Alerts are sent to dispatch centers and patrol officers' smartphones and MDTs for immediate response. The entire process takes less than 60 seconds.



**RESPOND**

Rapid, Precise, Intelligent



## IMPACT

# Enhanced Public Safety



**55%**

**Fewer homicides  
(2011-2019)<sup>1</sup>**

Omaha, NE



**33%**

**Reduction in gun  
violence injuries<sup>3</sup>**

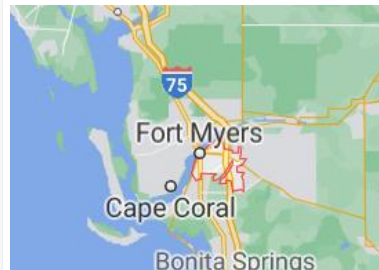
Greenville, NC



**36%**

**Reduction in YoY  
homicides<sup>2</sup>**

Pittsburgh, PA



**33%**

**Decrease in gunshot  
incidents in 2020<sup>4</sup>**

Fort Meyers, FL

<sup>1</sup> Omaha PD statistics from NE district where ShotSpotter is deployed (2011-2019)

<sup>2</sup> Pittsburgh.org City Crime Rates Drop Again. ~January 30, 2020

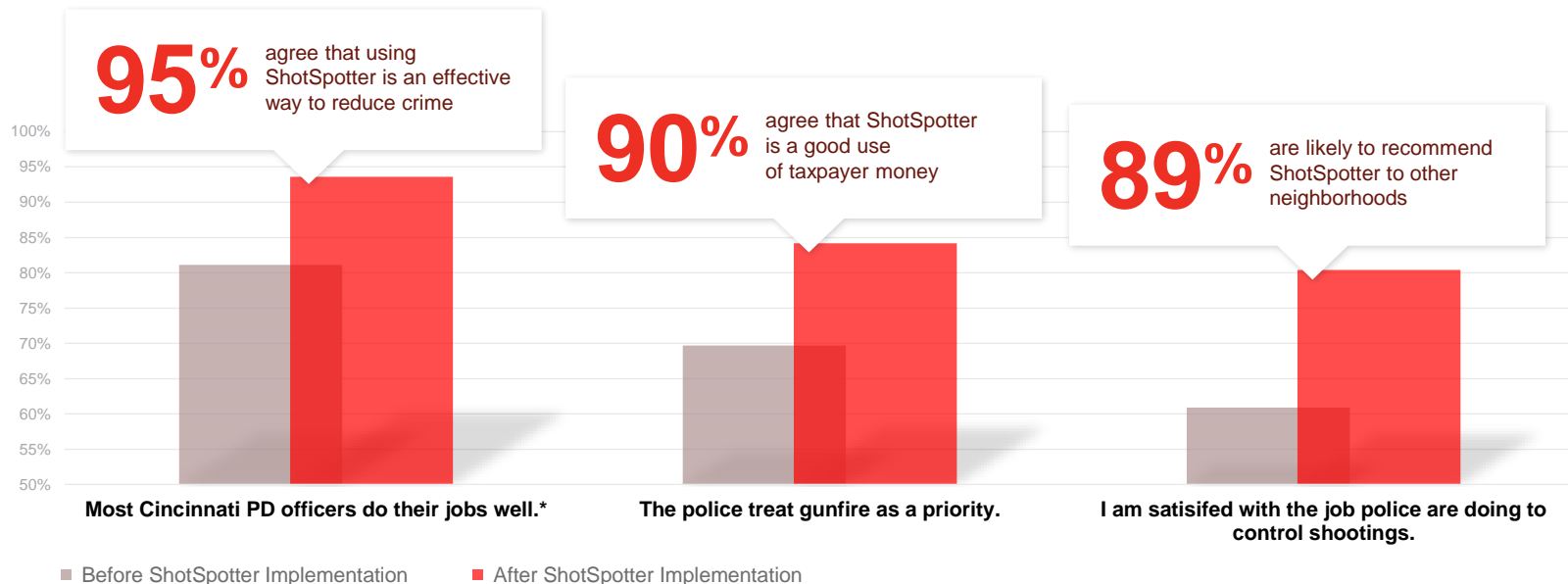
<sup>3</sup> NBC WITN January 22, 2020 Gun

<sup>4</sup> ShotSpotter found to reduce gun violence in 2020. Fox 4 February 26, 2021

## IMPACT

# Improved Community Relations

## Citizens Who Agree With the Following Statements:







PROGRESS

## Growing Positive Impact

over  
**115**  
Municipalities  
and Cities  
*as of March 2021*

more than  
**230,000**  
Gunshot Alerts  
*Published in 2020*

over  
**810**  
Square Miles  
*as of March 2021*

over  
**18,000**  
Sensors  
*as of March 2021*



## BACKGROUND

# Modernizing Patrol Strategies and Tactics

Agencies face a resource deficit and need more efficient ways to patrol and prevent crime.

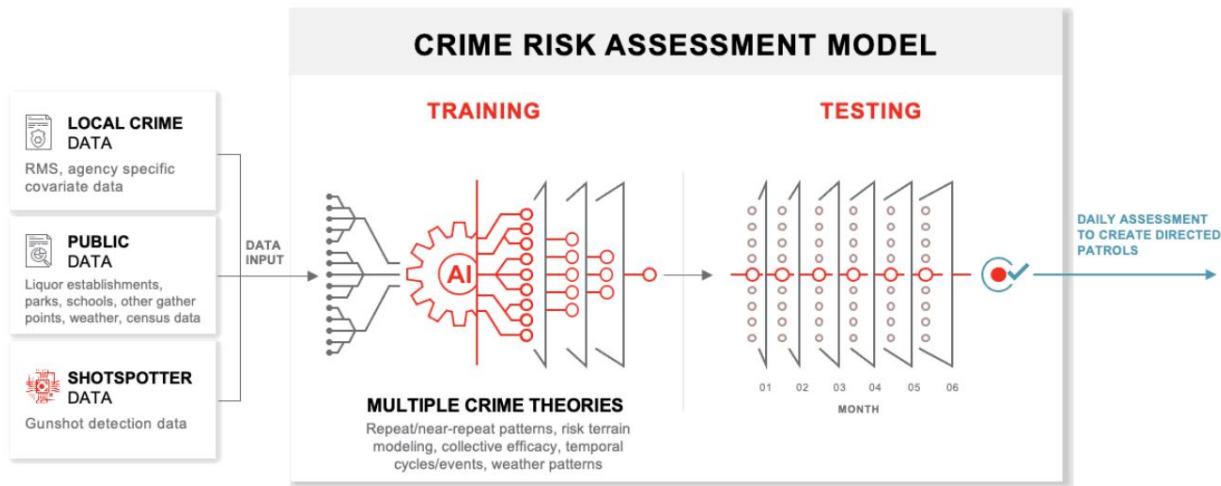
Most police use old patrolling methods that are **ineffective**, have **limited visibility** to officer activity and no controls to reduce **overpolicing**.

## OPPORTUNITY

Data driven planning can place patrols at the right place at the right time to **prevent crime**.

## CONNECT

# Data-Driven Patrol Planning



1

### Data Input

Connect collects and analyzes a mix of crime data and objective non-crime data to enable the most accurate risk assessments and minimize the potential for bias

2

### Model Training

The data goes into the transparent crime-risk assessment model which uses AI to analyze enormous amounts of data and determine correlation of inputs to crime

3

### Testing

The model is tested to assess crime risk for the last 6 months and compare to crime that actually happened

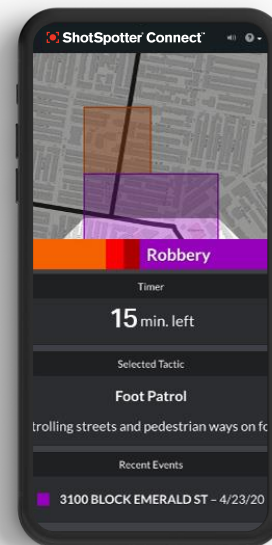
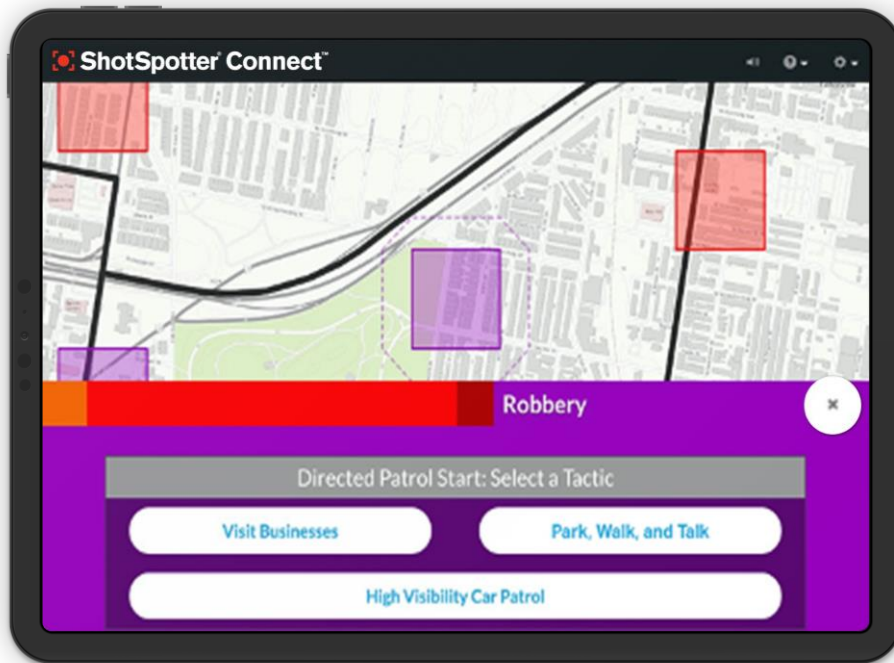
4

### Rollout

Once the system reaches its threshold accuracy, it is ready to provide directed patrols

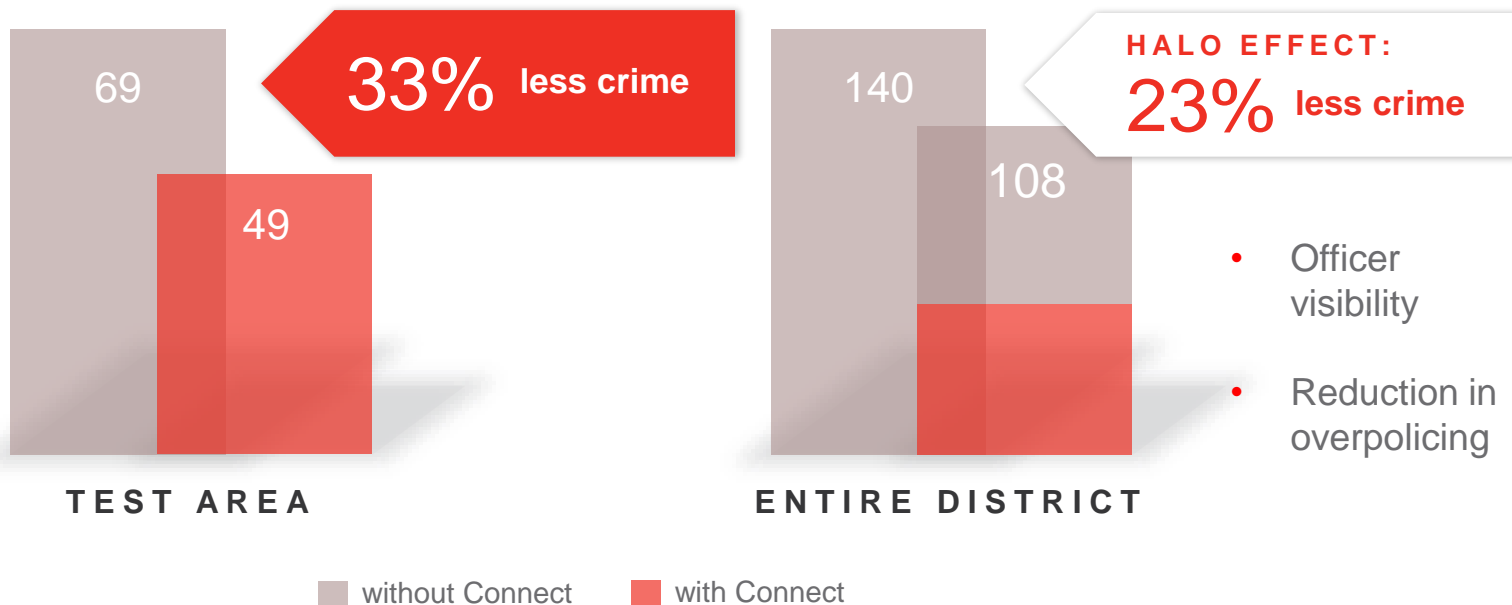
CONNECT

# Intelligent, Equitable, Effective



CONNECT

# Recognizing Patterns = Improved Policing







## BACKGROUND

# A Platform for Collaborative Case Management

To solve cases, detectives must access multiple, siloed data sources with little analytical help.

Police use a mix of manual, homegrown and limited function RMS modules for case management. Homicide case closure rates **are < 60%.**

## OPPORTUNITY

Digital case management can speed solvability and lead to **higher case closure rates.**

## INVESTIGATE

# Shared Tools Enhance Speed and Effectiveness

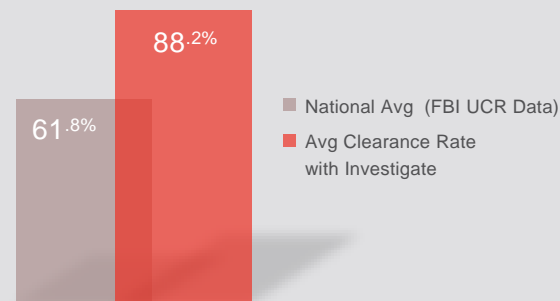


## Homicide Clearance Rate

### 5 YEAR AVERAGE COMPARISON



### 3 YEAR AVERAGE COMPARISON 2017-2019



## OPPORTUNITY

# Precision Policing is a \$2+ Billion TAM



### Investigate

#### WHAT

Case Management

#### WHO

Domestic - Local Police Agencies and  
Federal  
International,  
Private (Commercial)  
RMS Market Inclusion

#### MARKET POTENTIAL

\$500M



### Respond

#### WHAT

Acoustic Gunshot Detection

#### WHO

Domestic Police  
International Police  
Security  
Private (Commercial)

#### MARKET POTENTIAL

\$1.5B



### Connect

#### WHAT

Patrol Management

#### WHO

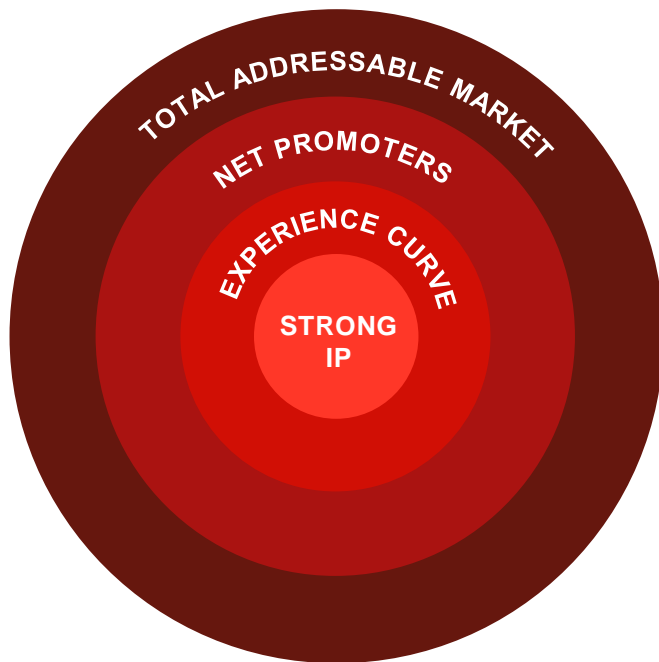
Domestic Police Agencies,  
International

#### MARKET POTENTIAL

\$200M

## COMPETITIVE LANDSCAPE

# Strong Competitive Moat



## HIGHLIGHTS

NET PROMOTER SCORE

**>70** World Class Level

NET PROMOTERS

**100+** Law Enforcement Agencies

EXPERIENCE CURVE

**20** Years Experience in Deploying and Managing Sensors

**1<sup>st</sup>** Early Mover Status in Other Categories

STRONG IP

**35** Patents



## GROWTH STRATEGY

# Growth Through New and Existing Customers

### Customer Acquisition

- extremely strong referral base and high net promoter score

### Customer Expansion

- proven ability to deepen relationships, add miles, and expand services

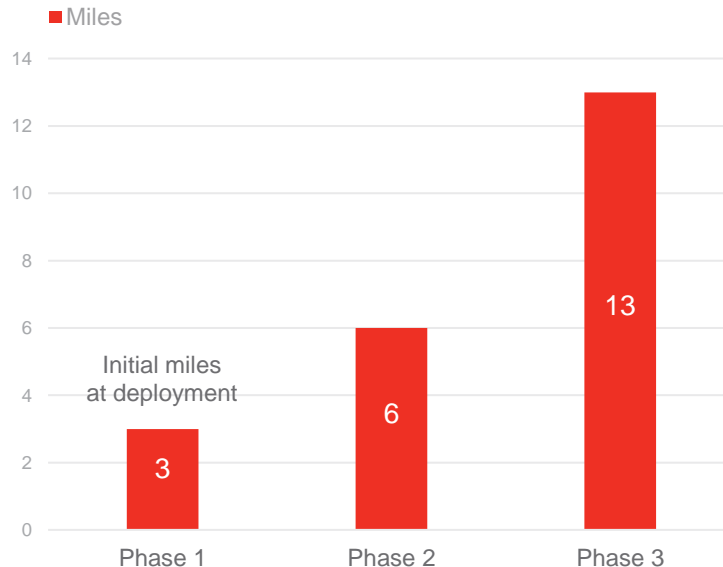
### Low Attrition

- high levels of customer satisfaction and “critical” role for customers

### Increase Fees

- Our annual SaaS fees have increased from \$40K/mile (around 2011) to currently around \$70k/mile.

Tier 2 City (Cincinnati, OH) Live Mile Increase



## FINANCIALS

# Highly Efficient Financial Model

**Annual subscription-based SaaS revenue**

**Efficient sales and marketing**

=

Low customer acquisition costs

**High margin and low variable costs**

**Low customer attrition/churn**

=

High revenue retention

**Significant leverage in every operating expense category**

**Strong project unit economics**

=

Break even in less than 1 year

## RESULTS

GAAP Profitable on only a

**\$10M**

Rev Quarter

Goal of Cultivating  
10+ Year Relationships



**High Lifetime  
Value of a Customer**

## FINANCIALS

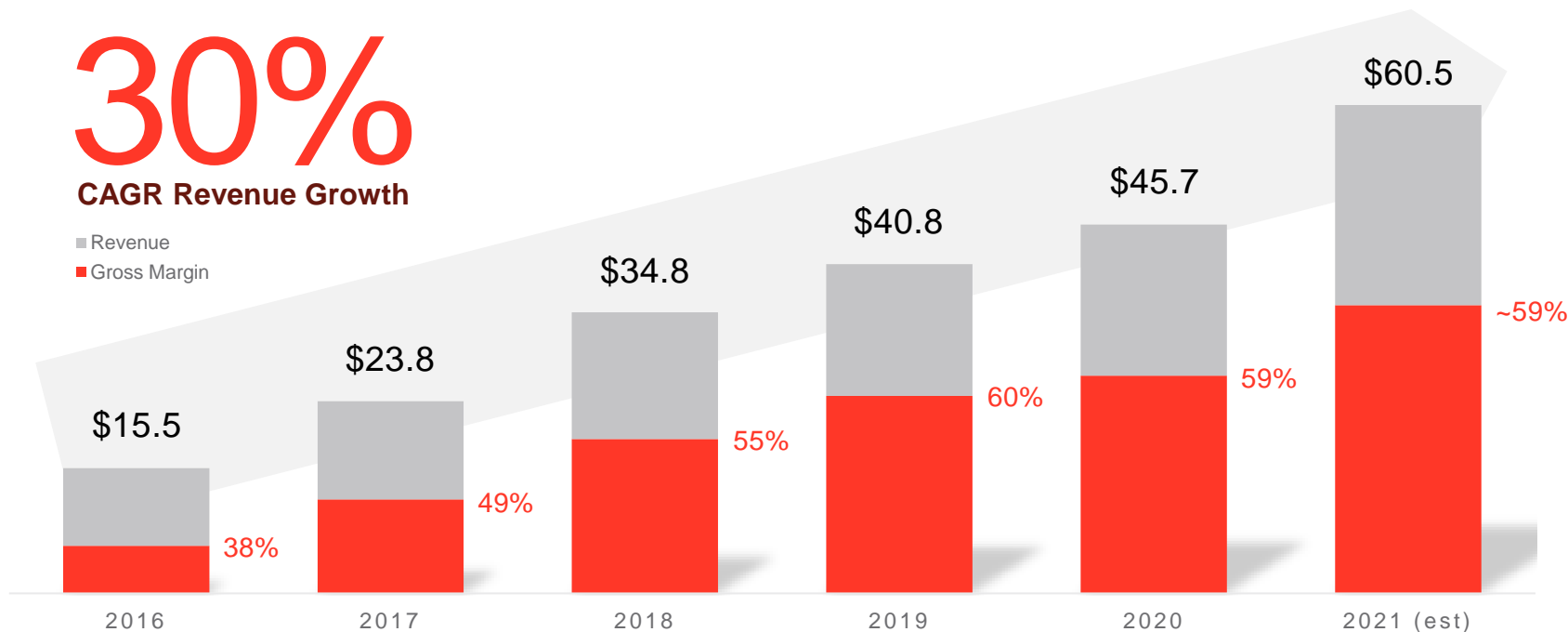
# Strong Revenue Growth & Operating Leverage

# 30%

CAGR Revenue Growth

■ Revenue

■ Gross Margin



## GROWTH STRATEGY

# Revenue & Adjusted EBITDA Goals

2x

Revenues (\$)

4X

Adj EBITDA (\$)

15% CAGR  
Revenue Growth

\$118.0

\$60.5

~25%

~45%

2021

2022

2023

2024

2025

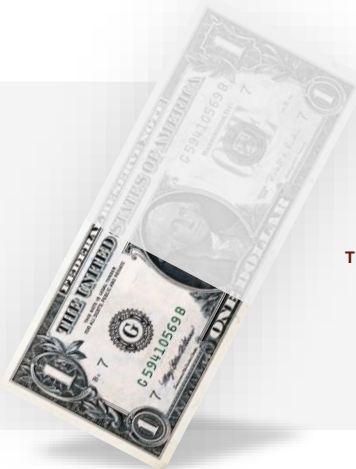
2026

## FINANCIALS

# Attractive Customer Economics

in 2020  
the Company Spent

**51¢**



TO GENERATE



New  
Annualized  
Revenue\*

**\$1**



while achieving **107%** Revenue Retention



## PURPOSE

# Environmental, Social, Governance (ESG) Significance



### Social

**Lives are protected by our gunshot detection products**



### Environmental

- In South Africa we cover an area of Kruger Park to help save Rhino's from poachers
- Blast Fishing project in S. East Asia (Malaysia) to help detect and protect the destruction of coral reefs from fish bombing



### DEI / Governance

**Diversity on Board & Exec Team**

3 of 7 on Board

3 of 9 in Exec

**Strong corporate governance**

- no dual class stock, good hygiene from a governance perspective

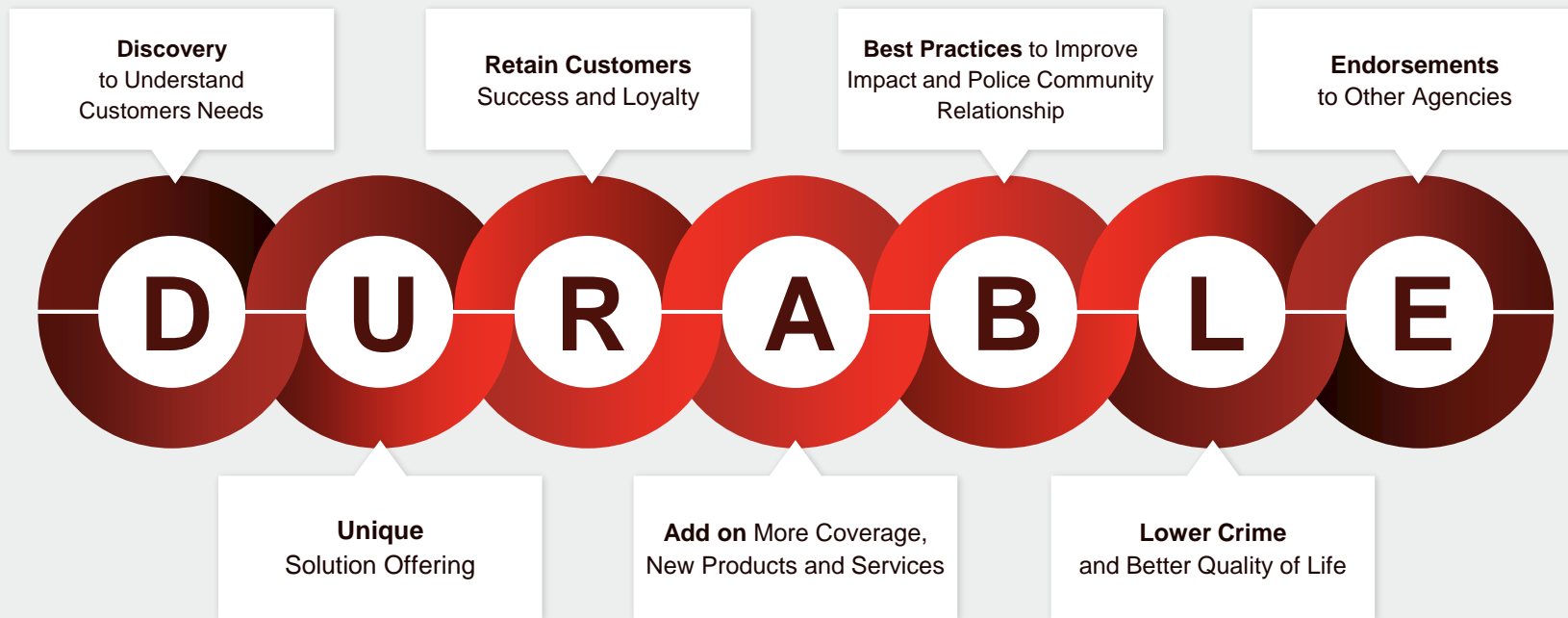


### Social

**Transforming Law Enforcement/Community Engagement**

## PROGRESS

# Growth Strategy



## SUMMARY

# The ShotSpotter Opportunity

- Large and Under-Penetrated Market Opportunity
- First Mover Advantage in Market with Little/No Direct Competition
- ESG Significance
- Significant Barriers to Entry
  - Technology
  - Experience
  - Brand Reputation
- Strong Business Model and Operational Flexibility
- Purpose-Driven Culture: “Doing Well By Doing Good”



Thank you

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FIND OUT MORE

[www.shotspotter.com](http://www.shotspotter.com)