April 23, 2025



# **ROLLINS, INC. REPORTS FIRST QUARTER** 2025 FINANCIAL RESULTS

Strong Revenue Growth Drives Double-Digit Increase in Earnings and Cash Flow

ATLANTA, April 23, 2025 /PRNewswire/ -- Rollins, Inc. (NYSE:ROL) ("Rollins" or the "Company"), a premier global consumer and commercial services company, reported unaudited financial results for the first quarter of 2025.



# **Key Highlights**

- First quarter revenues were \$823 million, an increase of 9.9% over the first quarter of 2024 with organic revenues\* increasing 7.4%. The stronger dollar versus foreign currencies in countries where we operate reduced revenues by 40 basis points during the quarter.
- Quarterly operating income was \$143 million, an increase of 7.7% over the first quarter of 2024. Quarterly operating margin was 17.3%, a decrease of 40 basis points versus the first quarter of 2024. Adjusted operating income\* was \$147 million, an increase of 6.7% over the prior year. Adjusted operating income margin\* was 17.9%, a decrease of 50 basis points compared to the prior year.
- Adjusted EBITDA\* was \$172 million, an increase of 6.9% over the prior year. Adjusted EBITDA margin\* was 20.9%, a decrease of 60 basis points versus the first quarter of 2024.
- Quarterly net income was \$105 million, an increase of 11.5% over the prior year. Adjusted net income\* was \$108 million, an increase of 9.7% over the prior year.
- Quarterly EPS was \$0.22 per diluted share, a 15.8% increase over the prior year EPS of \$0.19. Adjusted EPS\* was \$0.22 per diluted share, an increase of 10.0% over the prior year.
- Operating cash flow was \$147 million for the quarter, an increase of 15.3% compared

to the prior year. The Company invested \$27 million in acquisitions, \$7 million in capital expenditures, and paid dividends totaling \$80 million.

\*Amounts are non-GAAP financial measures. See the schedules below for a discussion of non-GAAP financial metrics including a reconciliation of the most directly comparable GAAP measure.

#### **Management Commentary**

"Our results for the first quarter reflect our resilient business model and our teammates' ongoing focus on operational excellence," said Jerry Gahlhoff, Jr., President and CEO. "We continue to invest in our business by focusing on organic demand generation activities, while also strengthening the breadth and depth of the Rollins portfolio through strategic M&A like the Saela acquisition we made in April. We are thrilled to welcome our Saela teammates to the Rollins family and look forward to the positive contributions they will bring to our business," Mr. Gahlhoff added.

"It was encouraging to see such a strong start to the year as the team delivered solid revenue growth, double-digit earnings growth, and a 15 percent increase in operating cash flow for the quarter," said Kenneth Krause, Executive Vice President and CFO. "Our investments in growth continue to yield results, as organic growth of 7.4 percent was at the midpoint of our range despite one less business day in the quarter. Our markets remain healthy and we are well-positioned to continue delivering strong results through our robust business model," Mr. Krause concluded.

	Three Months Ended March 31,					
			Varia	ince		
(unaudited, in thousands, except per share data and margins)	2025	2024	\$	%		
GAAP Metrics			· · ·			
Revenues	\$ 822,504	\$ 748,349	\$ 74,155	9.9 %		
Gross profit <sup>(1)</sup>	\$ 422,370	\$ 382,791	\$ 39,579	10.3 %		
Gross profit margin <sup>(1)</sup>	51.4 %	51.2 %		20 bps		
Operating income	\$ 142,648	\$ 132,424	\$ 10,224	7.7 %		
Operating income margin	17.3 %	17.7 %		(40) bps		
Net income	\$ 105,248	\$ 94,394	\$ 10,854	11.5 %		
EPS	\$ 0.22	\$ 0.19	\$ 0.03	15.8 %		
Net cash provided by operating activities	\$ 146,892	\$ 127,433	\$ 19,459	15.3 %		
Non-GAAP Metrics						
Adjusted operating income <sup>(2)</sup>	\$ 146,861	\$ 137,689	\$ 9,172	6.7 %		
Adjusted operating margin <sup>(2)</sup>	17.9 %	18.4 %		(50) bps		
Adjusted net income <sup>(2)</sup>	\$ 107,868	\$ 98,357	\$ 9,511	9.7 %		
Adjusted EPS <sup>(2)</sup>	\$ 0.22	\$ 0.20	\$ 0.02	10.0 %		
Adjusted EBITDA <sup>(2)</sup>	\$ 171,857	\$ 160,783	\$ 11,074	6.9 %		
Adjusted EBITDA margin <sup>(2)</sup>	20.9 %	21.5 %		(60) bps		
Free cash flow <sup>(2)</sup>	\$ 140,111	\$ 120,262	\$ 19,849	16.5 %		
(1) Evolutive of depression and amortization						

# **Three Months Ended Financial Highlights**

(1) Exclusive of depreciation and amortization

(2) Amounts are non-GAAP financial measures. See the appendix to this release for a discussion of non-GAAP financial metrics including a reconciliation of the most directly comparable GAAP measure.

#### The following table presents financial information, including our significant expense

#### categories, for the three months ended March 31, 2025 and 2024:

	Three Months Ended March 31,			31,	
(unaudited, in thousands)		2025	5	2024	4
			% of		% of
		\$	Revenue	\$	Revenue
Revenue	\$	822,504	100.0 % \$	748,349	100.0 %
Less:					
Cost of services provided (exclusive of depreciation and amortization below):					
Employee expenses		261,724	31.8 %	238,529	31.9 %
Materials and supplies		48,491	5.9 %	44,786	6.0 %
Insurance and claims		16,524	2.0 %	17,644	2.4 %
Fleet expenses		36,857	4.5 %	30,697	4.1 %
Other cost of services provided <sup>(1)</sup>		36,538	4.4 %	33,902	4.5 %
Total cost of services provided (exclusive of depreciation and amortization below	)	400,134	48.6 %	365,558	48.8 %
Sales, general and administrative:					
Selling and marketing expenses		98,250	11.9 %	82,911	11.1 %
Administrative employee expenses		81,481	9.9 %	75,778	10.1 %
Insurance and claims		10,004	1.2 %	10,526	1.4 %
Fleet expenses		9,403	1.1 %	7,765	1.0 %
Other sales, general and administrative <sup>(2)</sup>		51,375	6.2 %	46,077	6.2 %
Total sales, general and administrative		250,513	30.5 %	223,057	29.8 %
Depreciation and amortization		29,209	3.6 %	27,310	3.6 %
Interest expense, net		5,796	0.7 %	7,725	1.0 %
Other expense (income), net		(692)	(0.1) %	61	— %
Income tax expense		32,296	3.9 %	30,244	4.0 %
Net income	\$	105,248	12.8 % \$	94,394	12.6 %

<sup>1)</sup> Other cost of services provided includes facilities costs, professional services, maintenance & repairs, software license costs, and other expenses directly related to providing services.

<sup>2)</sup> Other sales, general and administrative includes facilities costs, professional services, maintenance & repairs, software license costs, bad debt expense, and other administrative expenses.

# About Rollins, Inc.:

Rollins, Inc. (ROL) is a premier global consumer and commercial services company. Through its family of leading brands, the Company and its franchises provide essential pest control services and protection against termite damage, rodents, and insects to more than 2.8 million customers in North America, South America, Europe, Asia, Africa, and Australia, with more than 20,000 employees from more than 800 locations. Rollins is parent to Aardwolf Pestkare, Clark Pest Control, Crane Pest Control, Critter Control, Fox Pest Control, HomeTeam Pest Defense, Industrial Fumigant Company, McCall Service, MissQuito, Northwest Exterminating, OPC Pest Services, Orkin, Orkin Australia, Orkin Canada, PermaTreat, Safeguard, Saela Pest Control, Trutech, Waltham Services, Western Pest Services, and more. You can learn more about Rollins and its subsidiaries by visiting www.rollins.com.

#### Cautionary Statement Regarding Forward-Looking Statements

This press release as well as other written or oral statements by the Company may contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. We have based these forward-looking statements on our current opinions, expectations, intentions, beliefs, plans, objectives, assumptions and projections about future events and financial trends affecting the operating results and financial condition of our business. Although we believe that these forward-looking statements are reasonable, we cannot assure you that we will achieve or realize these plans, intentions, or expectations. Generally, statements that do not relate to historical facts, including statements concerning possible or assumed future actions, business strategies, events or results of operations, are forward-looking statements. The words "believe," "continue," "could," "estimate," "expect," "intend," "may," "might," "plan," "possible," "potential," "predict," "should," "will," "would," and similar expressions may identify forward-looking statements, but the absence of these words does not mean that a statement is not forward-looking. Forward-looking statements in this press release include, but are not limited to, statements regarding: expectations with respect to our financial and business performance; demand for our services; expected growth; our resilient business model; our focus on operational excellence; investments in our business by focusing on organic demand generation activities and strategic M&A; positive contributions Saela will bring to our business; healthy markets; and being well-positioned to continue delivering strong results through our robust business model.

These forward-looking statements are based on information available as of the date of this press release, and current expectations, forecasts, and assumptions, and involve a number of judgments, risks and uncertainties. Important factors could cause actual results to differ materially from those indicated or implied by forward-looking statements including, but not limited to, those set forth in the sections entitled "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2024 and may also be described from time to time in our future reports filed with the SEC.

Accordingly, forward-looking statements should not be relied upon as representing our views as of any subsequent date, and we do not undertake any obligation to update forwardlooking statements to reflect events or circumstances after the date they were made, whether as a result of new information, future events or otherwise, except as may be required by law.

# **Conference Call**

Rollins will host a conference call on Thursday, April 24, 2025 at 8:30 a.m. Eastern Time to discuss the first quarter 2025 results. The conference call will also broadcast live over the internet via a link provided on the Rollins, Inc. website at <u>www.rollins.com</u>. Interested parties can also dial into the call at 1-877-869-3839 (domestic) or +1-201-689-8265 (internationally) with conference ID of 13752677. For interested individuals unable to join the call, a replay will be available on the website for 180 days.

#### ROLLINS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION (in thousands) (unaudited)

	March 31, 2025		Deo	cember 31, 2024
ASSETS				
Cash and cash equivalents	\$	201,177	\$	89,630
Trade receivables, net		194,105		196,081
Financed receivables, short-term, net		38,898		40,301
Materials and supplies		41,249		39,531
Other current assets		80,542		77,080
Total current assets		555,971		442,623
Equipment and property, net		123,754		124,839
Goodwill		1,178,704		1,161,085
Intangibles, net		534,813		541,589
Operating lease right-of-use assets		422,683		414,474
Financed receivables, long-term, net		91,843		89,932
Other assets		40,790		45,153
Total assets	\$	2,948,558	\$	2,819,695
LIABILITIES				
Accounts payable	\$	53,075	\$	49,625
Accrued insurance – current		44,981		54,840
Accrued compensation and related liabilities		88,898		122,869
Unearned revenues		191,162		180,851
Operating lease liabilities – current		127,456		121,319
Other current liabilities		131,247		115,658
Total current liabilities		636,819		645,162
Accrued insurance, less current portion		70,551		61,946
Operating lease liabilities, less current portion		298,126		295,899
Long-term debt		485,451		395,310
Other long-term accrued liabilities		101,859		90,785
Total liabilities		1,592,806		1,489,102
STOCKHOLDERS' EQUITY				
Common stock		484,619		484,372
Retained earnings and other equity		871,133		846,221
Total stockholders' equity		1,355,752		1,330,593
Total liabilities and stockholders' equity	\$	2,948,558	\$	2,819,695

#### ROLLINS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (in thousands except per share data) (unaudited)

	Three Months Ended March 31				
		<b>2025</b> 2		2024	
REVENUES					
Customer services	\$	822,504	\$	748,349	
COSTS AND EXPENSES					
Cost of services provided (exclusive of depreciation and amortization below)		400,134		365,558	
Sales, general and administrative		250,513		223,057	
Depreciation and amortization		29,209		27,310	
Total operating expenses		679,856		615,925	
OPERATING INCOME		142,648		132,424	
Interest expense, net		5,796		7,725	
Other (income) expense, net		(692)		61	
CONSOLIDATED INCOME BEFORE INCOME TAXES		137,544		124,638	
PROVISION FOR INCOME TAXES		32,296		30,244	
NET INCOME	\$	105,248	\$	94,394	
NET INCOME PER SHARE - BASIC AND DILUTED	\$	0.22	\$	0.19	
Weighted average shares outstanding - basic		484,414		484,131	
Weighted average shares outstanding - diluted		484,434		484,318	
DIVIDENDS PAID PER SHARE	\$	0.165	\$	0.150	

#### ROLLINS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED CASH FLOW INFORMATION (in thousands) (unaudited)

	Three Months Ended March 31				
-	2025			2024	
OPERATING ACTIVITIES					
Net income	\$	105,248	\$	94,394	
Depreciation and amortization		29,209		27,310	
Change in working capital and other operating activities		12,435		5,729	
Net cash provided by operating activities		146,892		127,433	
INVESTING ACTIVITIES					
Acquisitions, net of cash acquired		(27,191)		(47,132)	
Capital expenditures		(6,781)		(7,171)	
Other investing activities, net		1,405		1,838	
Net cash used in investing activities		(32,567)		(52,465)	
FINANCING ACTIVITIES					
Net borrowings		95,215		20,000	
Payment of dividends		(79,910)		(72,589)	
Other financing activities, net		(19,917)		(11,665)	
Net cash used in financing activities		(4,612)		(64,254)	
Effect of exchange rate changes on cash and cash equivalents		1,834		(1,568)	
Net increase in cash and cash equivalents	\$	111,547	\$	9,146	

#### APPENDIX

#### **Reconciliation of GAAP and non-GAAP Financial Measures**

A non-GAAP financial measure is a numerical measure of financial performance, financial position, or cash flows that either 1) excludes amounts, or is subject to adjustments that

have the effect of excluding amounts, that are included in the most directly comparable measure calculated and presented in accordance with GAAP in the statement of operations, balance sheet or statement of cash flows, or 2) includes amounts, or is subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measure so calculated and presented.

These measures should not be considered in isolation or as a substitute for revenues, net income, earnings per share or other performance measures prepared in accordance with GAAP. Management believes all of these non-GAAP financial measures are useful to provide investors with information about current trends in, and period-over-period comparisons of, the Company's results of operations. An analysis of any non-GAAP financial measure should be used in conjunction with results presented in accordance with GAAP.

The Company has used the following non-GAAP financial measures in this earnings release:

# Organic revenues

Organic revenues are calculated as revenues less the revenues from acquisitions completed within the prior 12 months and excluding the revenues from divested businesses. Acquisition revenues are based on the trailing 12-month revenue of our acquired entities. Management uses organic revenues, and organic revenues by type to compare revenues over various periods excluding the impact of acquisitions and divestitures.

# Adjusted operating income and adjusted operating margin

Adjusted operating income and adjusted operating margin are calculated by adding back to net income those expenses resulting from the amortization of certain intangible assets, adjustments to the fair value of contingent consideration resulting from the acquisition of Fox Pest Control, and restructuring costs related to restructuring and workforce reduction plans. Adjusted operating margin is calculated as adjusted operating income divided by revenues. Management uses adjusted operating income and adjusted operating margin as measures of operating performance because these measures allow the Company to compare performance consistently over various periods.

# Adjusted net income and adjusted EPS

Adjusted net income and adjusted EPS are calculated by adding back to the GAAP measures amortization of certain intangible assets, adjustments to the fair value of contingent consideration resulting from the acquisition of Fox Pest Control, and restructuring costs related to restructuring and workforce reduction plans, and excluding gains and losses on the sale of non-operational assets and gains on the sale of businesses, and by further subtracting the tax impact of those expenses, gains, or losses. Management uses adjusted net income and adjusted EPS as measures of operating performance because these measures allow the Company to compare performance consistently over various periods.

# EBITDA, EBITDA margin, adjusted EBITDA, adjusted EBITDA margin, incremental EBITDA margin and adjusted incremental EBITDA margin

EBITDA is calculated by adding back to net income depreciation and amortization, interest expense, net, and provision for income taxes. EBITDA margin is calculated as EBITDA

divided by revenues. Adjusted EBITDA and adjusted EBITDA margin are calculated by further adding back those expenses resulting from the adjustments to the fair value of contingent consideration resulting from the acquisition of Fox Pest Control, restructuring costs related to restructuring and workforce reduction plans, and excluding gains and losses on the sale of non-operational assets and gains on the sale of businesses. Management uses EBITDA, EBITDA margin, adjusted EBITDA and adjusted EBITDA margin as measures of operating performance because these measures allow the Company to compare performance consistently over various periods. Incremental EBITDA margin is calculated as the change in EBITDA divided by the change in revenue. Management uses incremental EBITDA margin is calculated as the change in adjusted EBITDA divided by the change in adjusted EBITDA divided by the change in revenue. Management uses adjusted incremental EBITDA margin is calculated as the change in adjusted EBITDA divided by the change in adjusted EBITDA divided by the change in gerformance because this measure allows the Company to compare performance consistently over various periods. Adjusted incremental EBITDA margin is calculated as the change in adjusted EBITDA divided by the change in revenue. Management uses adjusted incremental EBITDA margin as a measure of operating performance because this measure of operating performance because this measure allows the company to compare performance because this measure allows the Company to compare performance because this measure allows the Company to compare performance because this measure allows the company to compare performance because this measure allows the Company to compare performance because this measure allows the Company to compare performance because this measure allows the Company to compare performance because this measure allows the Company to compare performance because this measure allows the Company to compare performance because this measure allows the Company to com

#### Free cash flow and free cash flow conversion

Free cash flow is calculated by subtracting capital expenditures from cash provided by operating activities. Management uses free cash flow to demonstrate the Company's ability to maintain its asset base and generate future cash flows from operations. Free cash flow conversion is calculated as free cash flow divided by net income. Management uses free cash flow conversion to demonstrate how much net income is converted into cash. Management believes that free cash flow is an important financial measure for use in evaluating the Company's liquidity. Free cash flow should be considered in addition to, rather than as a substitute for, net cash provided by operating activities as a measure of our liquidity. Additionally, the Company's definition of free cash flow is limited, in that it does not represent residual cash flows available for discretionary expenditures, due to the fact that the measure does not deduct the payments required for debt service and other contractual obligations or payments made for business acquisitions. Therefore, management believes it is important to view free cash flow as a measure that provides supplemental information to our consolidated statements of cash flows.

# Adjusted sales, general and administrative ("SG&A")

Adjusted SG&A is calculated by removing the adjustments to the fair value of contingent consideration resulting from the acquisition of Fox Pest Control. Management uses adjusted SG&A to compare SG&A expenses consistently over various periods.

#### Leverage ratio

Leverage ratio, a financial valuation measure, is calculated by dividing adjusted net debt by adjusted EBITDAR. Adjusted net debt is calculated by adding operating lease liabilities to total long-term debt less a cash adjustment of 90% of cash and cash equivalents. Adjusted EBITDAR is calculated by adding back to net income depreciation and amortization, interest expense, net, provision for income taxes, operating lease cost, and stock-based compensation expense. Management uses leverage ratio as an assessment of overall liquidity, financial flexibility, and leverage.

Set forth below is a reconciliation of the non-GAAP financial measures contained in this

#### (unaudited, in thousands, except per share data and margins)

	Three Months Ended March 31,						
			Varian	ce			
	2025	2024	\$	%			
Reconciliation of Revenues to Organic Revenues							
Revenues	\$ 822,504	\$ 748,349	74,155	9.9			
Revenues from acquisitions	(18,550)	—	(18,550)	2.5			
Organic revenues	\$ 803,954	\$ 748,349	55,605	7.4			
Reconciliation of Residential Revenues to Organic	Residential F	<u>Revenues</u>					
Residential revenues	\$ 356,313	\$ 329,338	26,975	8.2			
Residential revenues from acquisitions	(8,366)		(8,366)	2.5			
Residential organic revenues	\$ 347,947	\$ 329,338	18,609	5.7			
Reconciliation of Commercial Revenues to Organic	Commercial	Revenues					
Reconciliation of commercial Revenues to organi		Revenues					
Commercial revenues	\$ 284,357	\$ 258,114	26,243	10.2			
Commercial revenues from acquisitions	(7,032)	_	(7,032)	2.8			
Commercial organic revenues	\$ 277,325	\$ 258,114	19,211	7.4			
Reconciliation of Termite and Ancillary Revenues t	o Organic Te	rmite and An	cillary Rev	enues			
Termite and ancillary revenues	\$ 172,130	\$ 152,060	20,070	13.2			
Termite and ancillary revenues from acquisitions	(3,152)		(3,152)	2.1			
Termite and ancillary organic revenues	\$ 168,978	\$ 152,060	16,918	11.1			

	Three Months Ended March 31,						
		Variand	e				
	2025	2024	\$	%			
Reconciliation of Operating Income and Operating Income Income Margin	Margin to Adjusted Op	erating Income an	d Adjusted Oper	ating			
Operating income	\$ 142,648	\$ 132,424					
Fox acquisition-related expenses <sup>(1)</sup>	4,213	5,265					
Adjusted operating income	\$ 146,861	\$ 137,689	9,172	6.7			
Revenues	\$ 822,504	\$ 748,349					
Operating income margin	17.3 %	17.7 %					
Adjusted operating margin	17.9 %	18.4 %					
Reconciliation of Net Income and EPS to Adjusted Net Inco	ome and Adjusted EPS \$ 105,248	\$ 94,394					
Fox acquisition-related expenses <sup>(1)</sup>	4,213	5,265					
Gain on sale of assets, net <sup>(2)</sup>	(692)	61					
Tax impact of adjustments <sup>(3)</sup>	(901)	(1,363)					
Adjusted net income	\$ 107,868	\$ 98,357	9,511	9.7			
EPS - basic and diluted	\$ 0.22	\$ 0.19					
Fox acquisition-related expenses <sup>(1)</sup>	0.01	0.01					
Gain on sale of assets, net <sup>(2)</sup>	—	—					
Tax impact of adjustments <sup>(3)</sup>	_	—					
Adjusted EPS - basic and diluted <sup>(4)</sup>	\$ 0.22	\$ 0.20	0.02	10.0			
Weighted average shares outstanding – basic	484,414	484,131					
Weighted average shares outstanding – diluted	484,434	484,318					

#### Reconciliation of Net Income to EBITDA, Adjusted EBITDA, EBITDA Margin, Incremental EBITDA Margin, Adjusted EBITDA Margin, and Adjusted Incremental EBITDA Margin

Net income	\$ 105,248	\$ 94,394		
Depreciation and amortization	29,209	27,310		
Interest expense, net	5,796	7,725		
Provision for income taxes	32,296	30,244		
EBITDA	\$ 172,549	\$ 159,673	12,876	8.1
Fox acquisition-related expenses <sup>(1)</sup>		1,049		<u> </u>
Gain on sale of assets, net <sup>(2)</sup>	(692)	61		
Adjusted EBITDA	\$ 171,857	\$ 160,783	11,074	6.9
Revenues	\$ 822,504	\$ 748,349	74,155	
EBITDA margin	21.0 %	21.3 %		
Incremental EBITDA margin			17.4 %	
Adjusted EBITDA margin	20.9 %	21.5 %		
Adjusted incremental EBITDA margin			14.9 %	

#### Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow and Free Cash Flow Conversion

Net cash provided by operating activities	\$ 146,892	\$ 127,433		
Capital expenditures	(6,781)	(7,171)		
Free cash flow	\$ 140,111	\$ 120,262	19,849	16.5
Free cash flow conversion	133.1 %	127.4 %		

	Three Months Ended March 31,					
		2025	2024			
Reconciliation of SG&A to Adjusted SG&A						
SG&A	\$	250,513	\$	223,057		
Fox acquisition-related expenses (1)		_		1,049		
Adjusted SG&A	\$	250,513	\$	222,008		
Revenues Adjusted SG&A as a % of revenues	\$	822,504 30.5 %	\$	748,349 29.7 %		

Reconciliation of Long-term Debt and Net	Period Ended March 31, 2025			iod Ended nber 31, 2024
Ratio		eren ge		
Long-term debt <sup>(5)</sup>	\$	500,000	\$	397,000
Operating lease liabilities <sup>(6)</sup>		425,582		417,218
Cash adjustment <sup>(7)</sup>		(181,059)		(80,667)
Adjusted net debt	\$	744,523	\$	733,551
Net income Depreciation and amortization Interest expense, net Provision for income taxes Operating lease cost <sup>(8)</sup> Stock-based compensation expense Adjusted EBITDAR	\$	477,233 115,119 25,748 165,903 141,057 31,602 956,662	\$	466,379 113,220 27,677 163,851 133,420 29,984 934,531
	Ψ	330,002	Ψ	JJ <del>T</del> ,JJT
Leverage ratio		0.8x		0.8x

(1) Consists of expenses resulting from the amortization of certain intangible assets and adjustments to the fair value of contingent consideration resulting from the acquisition of Fox Pest Control. While we exclude such expenses in this non-GAAP measure, the revenue from the acquired company is reflected in this non-GAAP measure and the acquired assets contribute to revenue generation.
(2) Consists of the gain or loss on the sale of non-operational assets.

(3) The tax effect of the adjustments is calculated using the applicable statutory tax rates for the respective periods.

(4) In some cases, the sum of the individual EPS amounts may not equal total non-GAAP EPS calculations due to rounding.

(5) As of March 31, 2025, the Company had outstanding borrowings of \$500.0 million from the issuance of our 2035 Senior Notes and no outstanding borrowings under the Credit Facility. The Company's borrowings are presented under the long-term debt caption of our condensed consolidated balance sheet, net of a \$7.6 million unamortized discount and \$6.9 million in unamortized debt issuance costs as of March 31, 2025.

(6) Operating lease liabilities are presented under the operating lease liabilities - current and operating lease liabilities, less current portion captions of our consolidated balance sheet.

(7) Represents 90% of cash and cash equivalents per our consolidated balance sheet as of both periods presented.

(8) Operating lease cost excludes short-term lease cost associated with leases that have a duration of 12 months or less.

For Further Information Contact Lyndsey Burton (404) 888-2348

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