

Parker Reports Fiscal 2025 First Quarter Results

Record sales, segment operating margin and earnings per share; EPS outlook increased

CLEVELAND, **October 31**, **2024** -- Parker Hannifin Corporation (NYSE: PH), the global leader in motion and control technologies, today reported results for the quarter ended September 30, 2024, that included the following highlights (compared with the prior year quarter):

Fiscal 2025 First Quarter Highlights:

- Sales increased 1.2% to \$4.9 billion; Organic sales growth was 1.4%
- Net income was \$698 million, an increase of 7%, or \$810 million adjusted, an increase of 4%
- EPS were \$5.34, an increase of 7%, or \$6.20 adjusted, an increase of 4%
- Segment operating margin was 22.6%, an increase of 130 bps, or a record 25.7% adjusted, an increase of 80 bps
- Cash flow from operations was 15.2% of sales, an increase of 14% to \$744 million

"Through continued execution of The Win Strategy™, our global team produced outstanding results in the first quarter," said Chairman and Chief Executive Officer, Jenny Parmentier. "We delivered records for sales, adjusted segment operating margin, adjusted earnings per share and year-to-date cash flow from operations. Our performance also reflects the strength of our transformed portfolio with our Aerospace Systems segment achieving exceptional results. Looking ahead to the full year, we anticipate near-term pressure in select industrial markets and accelerating growth in aerospace. Reflecting these conditions and our strong first quarter performance, we have raised our outlook for segment operating margin and earnings per share. We remain committed to our fiscal 2029 targets and continue to see a very promising future for Parker."

This news release contains non-GAAP financial measures. Reconciliations of adjusted numbers and certain non-GAAP financial measures are included in the financial tables of this press release.

Outlook

Guidance for the fiscal year ending June 30, 2025 has been updated. Guidance now reflects divestiture activity in the Diversified Industrial Segment, North America Businesses expected to be completed during the second quarter of fiscal 2025. The company now expects:

- Total sales growth in fiscal 2025 of 0.5% to 3.5%, with organic sales growth of 1.5% to 4.5%; divestitures of (1.5%) and favorable currency of 0.5%
- Total segment operating margin to increase to approximately 22.6%, or approximately 25.7% on an adjusted basis
- EPS to increase to \$22.78 to \$23.48, or \$26.35 to \$27.05 on an adjusted basis

Segment Results

Diversified Industrial Segment

North America Businesses

\$ in mm	_	WOE 04	_	-V04 04	Ole a series	Organic
		Y25 Q1		FY24 Q1	Change	Growth
Sales	\$	2,100	\$	2,230	-5.8 %	-5.0 %
Segment Operating Income	\$	485	\$	506	-4.2 %	
Segment Operating Margin		23.1 %		22.7 %	40 bps	
Adjusted Segment Operating Income	\$	532	\$	554	-4.1 %	
Adjusted Segment Operating Margin		25.3 %		24.9 %	40 bps	

- Achieved record adjusted segment operating margin
- · HVAC returns to growth, while delays impact in-plant and energy markets
- Softness continues in transportation and off-highway markets

International Businesses

\$ in mm	F	Y25 Q1	F	FY24 Q1	Change	Organic Growth
Sales	\$	1,356	\$	1,389	-2.4 %	-2.4 %
Segment Operating Income	\$	299	\$	301	-0.6 %	
Segment Operating Margin		22.1 %		21.7 %	40 bps	
Adjusted Segment Operating Income	\$	327	\$	334	-2.2 %	
Adjusted Segment Operating Margin		24.1 %		24.1 %	— bps	

- Achieved record adjusted segment operating margin
- Positive sales growth in Asia, offset by continued softness in Europe

Aerospace Systems Segment

\$ in mm	F	Y25 Q1	F	Y24 Q1	Change	Organic Growth
Sales	\$	1,448	\$	1,229	17.8 %	17.2 %
Segment Operating Income	\$	323	\$	226	42.7 %	
Segment Operating Margin		22.3 %		18.4 %	390 bps	
Adjusted Segment Operating Income	\$	403	\$	320	26.3 %	
Adjusted Segment Operating Margin		27.9 %		26.0 %	190 bps	

- Achieved record sales and adjusted segment operating margin
- Outstanding aftermarket sales growth in both commercial and defense markets

Order Rates

	FY25 Q1
Parker	+1%
Diversified Industrial Segment - North America Businesses	-3%
Diversified Industrial Segment - International Businesses	+1%
Aerospace Systems Segment	+7%

- · Company order rates continue to be positive
- International orders turned positive on Asia improvement
- Aerospace orders remained strong against a tough prior year comparison

About Parker Hannifin

Parker Hannifin is a Fortune 250 global leader in motion and control technologies. For more than a century the company has been enabling engineering breakthroughs that lead to a better tomorrow. Learn more at www.parker.com or @parkerhannifin.

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Notice of Webcast

Parker Hannifin's conference call and slide presentation to discuss its fiscal 2025 first quarter results are available to all interested parties via live webcast today at 11:00 a.m. ET, at investors.parker.com. A replay of the webcast will be available on the site approximately one hour after the completion of the call and will remain available for one year. To register for e-mail notification of future events please visit investors.parker.com.

Note on Orders The company reported orders for the quarter ending September 30, 2024, compared with the same quarter a year ago. All comparisons are at constant currency exchange rates, with the prior year quarter restated to the current-year rates. Diversified Industrial comparisons are on 3-month average computations and Aerospace Systems comparisons are on rolling 12-month average computations.

Note on Non-GAAP Financial Measures

This press release contains references to non-GAAP financial information including (a) adjusted net income; (b) adjusted earnings per share; (c) adjusted operating margin and segment operating margins; (d) adjusted operating income and segment operating income and (e) organic sales growth. The adjusted net income, adjusted earnings per share, adjusted operating margin, adjusted segment operating margin, adjusted operating income, adjusted segment operating income and organic sales measures are presented to allow investors and the company to meaningfully evaluate changes in net income, earnings per share and segment operating margins on a comparable basis from period to period. Although adjusted net income, adjusted earnings per share, adjusted operating margin and segment operating margins, adjusted operating income and segment operating income, and organic sales growth are not measures of performance calculated in accordance with GAAP, we believe that they are useful to an investor in evaluating the results of this quarter versus the prior period. Comparable descriptions of record adjusted results in this release refer only to the period from the first quarter of FY2011 to the periods presented in this release. This period coincides with recast historical financial results provided in association with our FY2014 change in segment reporting. A reconciliation of non-GAAP measures is included in the financial tables of this press release.

Forward-Looking Statements

Forward-looking statements contained in this and other written and oral reports are made based on known events and circumstances at the time of release, and as such, are subject in the future to unforeseen uncertainties and risks. Often but not always, these statements may be identified from the use of forward-looking terminology such as "anticipates," "believes," "may," "should," "could," "expects," "targets," "is likely," "will," or the negative of these terms and similar expressions, and may also include statements regarding future performance, orders, earnings projections, events or developments. Parker cautions readers not to place undue reliance on these statements. It is possible that the future performance may differ materially from expectations, including those based on past performance.

Among other factors that may affect future performance are: changes in business relationships with and orders by or from major customers, suppliers or distributors, including delays or cancellations in shipments; disputes regarding contract terms, changes in contract costs and revenue estimates for new development programs; changes in product mix; ability to identify acceptable strategic acquisition targets; uncertainties surrounding timing, successful completion or integration of acquisitions and similar transactions; ability to successfully divest businesses planned for divestiture and realize the anticipated benefits of such divestitures; the determination and ability to successfully undertake business realignment activities and the expected costs, including cost savings, thereof, ability to implement successfully business and operating initiatives, including the timing, price and execution of share repurchases and other capital initiatives; availability, cost increases of or other limitations on our access to raw materials, component products and/or commodities if associated costs cannot be recovered in product pricing; ability to manage costs related to insurance and employee retirement and health care benefits; legal and regulatory developments and other government actions, including related to environmental protection, and associated compliance costs; supply chain and labor disruptions, including as a result of labor shortages; threats associated with international conflicts and cybersecurity risks and risks associated with protecting our intellectual property; uncertainties surrounding the ultimate resolution of outstanding legal proceedings, including the outcome of any appeals; effects on market conditions, including sales and pricing, resulting from global reactions to U.S. trade policies; manufacturing activity, air travel trends, currency exchange rates, difficulties entering new markets and economic conditions such as inflation, deflation, interest rates and credit availability; inability to obtain, or meet conditions imposed for, required governmental and regulatory approvals; changes in the tax laws in the United States and foreign jurisdictions and judicial or regulatory interpretations thereof, and large scale disasters, such as floods, earthquakes, hurricanes, industrial accidents and pandemics. Readers should also consider forward-looking statements in light of risk factors discussed in Parker's Annual Report on Form 10-K for the fiscal year ended June 30, 2024 and other periodic filings made with the SEC.

PARKER HANNIFIN CORPORATION - SEPTEMBER 30, 2024

CONSOLIDATED STATEMENT OF INCOME			
(Unaudited)	Three Months En	nded S	September 30,
(Dollars in thousands, except per share amounts)	2024		2023
Net sales	\$ 4,903,984	\$	4,847,488
Cost of sales	3,097,719		3,097,349
Selling, general and administrative expenses	848,789		873,691
Interest expense	113,091		134,468
Other income, net	(30,801))	(78,455)
Income before income taxes	875,186		820,435
Income taxes	176,658		169,363
Net income	698,528		651,072
Less: Noncontrolling interests	108		245
Net income attributable to common shareholders	\$ 698,420	\$	650,827
Earnings per share attributable to common shareholders:			
Basic earnings per share	\$ 5.43	\$	5.07
Diluted earnings per share	\$ 5.34	\$	4.99
Average shares outstanding during period - Basic	128,663,088		128,472,550
Average shares outstanding during period - Diluted	130,680,242		130,363,441
CASH DIVIDENDS PER COMMON SHARE			
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(Unaudited)	Three Months En		•
(Amounts in dollars)	2024		2023
Cash dividends per common share	\$ 1.63	\$	1.48

RECONCILIATION OF ORGANIC GROWTH

(Unaudited)		Three Months Ended								
	As Reported			Adjusted						
	September 30, 2024	Currency	Divestitures	September 30, 2024						
Diversified Industrial Segment	(4.5)%	(0.3)%	(0.2)%	(4.0)%						
Aerospace Systems Segment	17.8 %	0.6 %	<u> </u>	17.2 %						
Total	1.2 %	— %	(0.2)%	1.4 %						

RECONCILIATION OF NET INCOME ATTRIBUTABLE TO COMMON SHAREHOLDERS TO ADJUSTED NET INCOME ATTRIBUTABLE TO COMMON SHAREHOLDERS

(Unaudited)	Three Months Ended September 30,			September 30,
(Dollars in thousands)		2024		2023
Net income attributable to common shareholders	\$	698,420	\$	650,827
Adjustments:				
Acquired intangible asset amortization expense		140,121		155,520
Business realignment charges		9,506		13,092
Integration costs to achieve		6,411		6,406
Gain on sale of building		(10,461)		_
Gain on divestiture		_		(13,260)
Tax effect of adjustments ¹		(34,211)		(36,148)
Adjusted net income attributable to common shareholders	\$	809,786	\$	776,437

PARKER HANNIFIN CORPORATION - SEPTEMBER 30, 2024

RECONCILIATION OF EARNINGS PER DILUTED SHARE TO ADJUSTED EARNINGS PER DILUTED SHARE

(Unaudited)	Three Months Ended September 3			
(Amounts in dollars)		2024		2023
Earnings per diluted share	\$	5.34	\$	4.99
Adjustments:				
Acquired intangible asset amortization expense		1.07		1.19
Business realignment charges		0.07		0.10
Integration costs to achieve		0.05		0.05
Gain on sale of building		(0.08)		_
Gain on divestiture		_		(0.10)
Tax effect of adjustments ¹		(0.25)		(0.27)
Adjusted earnings per diluted share	\$	6.20	\$	5.96

¹This line item reflects the aggregate tax effect of all non-tax adjustments reflected in the preceding line items of the table. We estimate the tax effect of each adjustment item by applying our overall effective tax rate for continuing operations to the pre-tax amount, unless the nature of the item and/or the tax jurisdiction in which the item has been recorded requires application of a specific tax rate or tax treatment, in which case the tax effect of such item is estimated by applying such specific tax rate or tax treatment.

BUSINESS SEGMENT INFORMATION

(Unaudited)	T	Three Months Ended September 30,			
(Dollars in thousands)		2024	0,	2023	
Net sales					
Diversified Industrial	\$	3,456,158	\$	3,618,528	
Aerospace Systems		1,447,826		1,228,960	
Total net sales	\$	4,903,984	\$	4,847,488	
Segment operating income					
Diversified Industrial	\$	783,546	\$	806,754	
Aerospace Systems		322,986		226,260	
Total segment operating income		1,106,532		1,033,014	
Corporate general and administrative expenses		48,794		55,656	
Income before interest expense and other expense, net		1,057,738		977,358	
Interest expense		113,091		134,468	
Other expense, net		69,461		22,455	
Income before income taxes	\$	875,186	\$	820,435	

RECONCILIATION OF SEGMENT OPERATING MARGINS TO ADJUSTED SEGMENT OPERATING MARGINS

District Industrial Segment sales	(Unaudited)		Three Months I	Ende	d September
Diversified Industrial Segment operating income			2024		2023
Adjustments: Acquired intangible asset amortization Business realignment charges Integration costs to achieve Acquired Industrial Segment operating income Collars in thousands) Acquired intangible asset amortization and in the part of the pa	Diversified Industrial Segment sales	\$	3,456,158	\$	3,618,528
Acquired intangible asset amortization 65,264 67,951 Business realignment charges 8,900 1,239 Integration costs to achieve 778 1,139 Adjusted Diversified Industrial Segment operating margin 22.7 % 22.3 % Adjusted Diversified Industrial Segment operating margin 21.8 % 24.6 % Adjusted Diversified Industrial Segment operating margin 18.8 % 24.6 % Adjusted Diversified Industrial Segment operating margin 21.8 % 24.6 % Adjusted Diversified Industrial Segment operating margin 20.8 % 24.0 % Adjusted Diversified Industrial Segment operating margin 20.8 % 22.2 % Adjusted Diversified Industrial Segment operating margin 20.9 % 22.2 % Acrospace Systems Segment operating income 3.22.9 % 22.2 % Acrospace Systems Segment operating income 5.32.9 % 22.2 % Adjusted Acrospace Systems Segment operating margin 22.3 % 3.18.4 % Acrospace Systems Segment operating margin 22.3 % 3.18.4 % Acrospace Systems Segment operating margin 22.3 % 2.0 % Acrospace Systems Segment operating margi	Diversified Industrial Segment operating income	\$	783,546	\$	806,754
Business realignment charges 8,900 12,639 Integration costs to achieve 778 1,139 Adjusted Diversified Industrial Segment operating margin 22.7 % 22.3 % Diversified Industrial Segment operating margin 22.7 % 22.3 % Adjusted Diversified Industrial Segment operating margin 14.8 % 24.6 % Consulting (Unaudited) 7 three Months Endersity 20.22 Acrospace Systems Segment sales 1,447,826 \$ 1,228,900 Acrospace Systems Segment operating income 3 22,986 \$ 226,200 Acrospace Systems Segment operating income 74,857 8 7,500 Acquired intangible asset amortization 74,857 8 7,500 Acquired intangible asset amortization 74,857 8 3,500 Acquired intangible asset amortization 74,857 8 3,500 Acquired intangible asset amortization 23,300 1,200 Activated Acrospace Systems Segment operating margin 22.3 % 1,200 Accepted intangible asset amortization 71,000 1,200 2,200 Coloralization indousands) 20.20 2,200 2,200	Adjustments:				
Processified Industrial Segment operating margin 122.7% 123.3% 138.4% 138.	Acquired intangible asset amortization		65,264		67,951
Adjusted Diversified Industrial Segment operating margin 22.7 % 22.3 % Adjusted Diversified Industrial Segment operating margin 24.8 % 24.6 % Adjusted Diversified Industrial Segment operating margin 24.8 % 24.6 % Adjusted Diversified Industrial Segment operating margin 24.8 % 24.6 % Adjusted Diversified Industrial Segment operating margin 20.2 % Acrospace Systems Segment sales 20.2 % 20.23 % Acrospace Systems Segment operating income 3.32,986	Business realignment charges		8,900		12,639
Diversified Industrial Segment operating margin 22.7 % 22.3 % Adjusted Diversified Industrial Segment operating margin 24.8 % 24.6 % 24.6 % 24.8 % 24.6 % 24.8 %	Integration costs to achieve		778		1,139
Three Months September 1	Adjusted Diversified Industrial Segment operating income	\$	858,488	\$	888,483
Column C	Diversified Industrial Segment operating margin		22.7 %		22.3 %
Column C			24.8 %		24.6 %
Acrospace Systems Segment operating income \$ 322,986 \$ 226,260 Adjusted National Systems Segment operating income 74,857 87,569 Adjusted Intangible asset amortization 74,857 87,569 Business realignment charges 8 453 Integration costs to achieve 5,633 5,267 Adjusted Acrospace Systems Segment operating income \$ 403,484 \$ 319,549 Acrospace Systems Segment operating margin 22,3 % 18,4 % Adjusted Acrospace Systems Segment operating margin 27,9 % 26.0 % RECONCILIATION OF SEGMENT OPERATING MARGINS TO ADJUSTED SEGMENT OPERATING MARGINS Three Month's Ended September 30, repair of the Margins in thousands) 2023 2023 (Dollars in thousands) 2021 2023 2023 2024 2023 Total segment operating income \$ 1,06,532 \$ 1,033,014 30,014 </th <th>(Unaudited) (Dollars in thousands)</th> <th></th> <th>3</th> <th></th> <th>d September 2023</th>	(Unaudited) (Dollars in thousands)		3		d September 2023
Acrospace Systems Segment operating income \$ 322,986 \$ 226,260 Adjustments: Acquired intangible asset amortization 74,857 87,569 Business realignment charges 8 453 Integration costs to achieve 5,633 5,267 Adjusted Acrospace Systems Segment operating income 22.3 % 18.4 % Acrospace Systems Segment operating margin 27.9 % 26.0 % RECONCILIATION OF SEGMENT OPERATING MARGINS TO ADJUSTED SEGMENT OPERATING MARGINS Unaudited) Three Months Ended September 30. (Unaudited) 3 2024 2023 Total net sales 4,903,984 4,847,488 Total segment operating income 1,106,532 \$ 1,033,014 Adjustments: Acquired intangible asset amortization 140,121 155,520 Business realignment charges 8,908 13,092 Integration costs to achieve 6,411 6,406 Adjusted total segment operating income 5,1261,972 \$ 1,208,032 Total segment operating income 21.6,419 5,120,002		\$	1,447,826	\$	1,228,960
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Acquired intangible asset amortization 74,857 87,509 Business realignment charges 8 453 Integration costs to achieve 5,633 5,267 Adjusted Aerospace Systems Segment operating income 403,484 319,549 Aerospace Systems Segment operating margin 22,3 % 18,4 % Adjusted Aerospace Systems Segment operating margin 27,9 % 26,0 % RECONCILIATION OF SEGMENT OPERATING MARGINS TO ADJUSTED SEGMENT OP	Aerospace Systems Segment operating income	\$	322,986	\$	226,260
Business realignment charges 5,633 5,267 Adjusted Aerospace Systems Segment operating income 22.3 % 18.4 % Aerospace Systems Segment operating margin 22.3 % 18.4 % Adjusted Aerospace Systems Segment operating margin 27.9 % 26.0 % Aerospace Systems Segment operating margin 27.9 % 26.0 % Adjusted Aerospace Systems Segment operating margin 27.9 % 26.0 % Action Segment operating margin 27.9 % 26.0 % Adjusted Aerospace Systems Segment operating margin 27.9 % 26.0 % Adjusted Aerospace Systems Segment operating margin 27.9 % 26.0 % Adjusted Aerospace Systems Segment operating margin 27.9 % 27.0 % Adjusted Internation 27.9 % 27.0 % Augusted Internation 27.0 % 27	Adjustments:				
Total segment operating income 5,633 5,267 1,278 1,2	Acquired intangible asset amortization		74,857		87,569
Adjusted Aerospace Systems Segment operating income \$ 403,484 \$ 319,549 Aerospace Systems Segment operating margin 22.3 % 18.4 % Adjusted Aerospace Systems Segment operating margin 27.9 % 26.0 % RECONCILIATION OF SEGMENT OPERATING MARGINS TO ADJUSTED SEGMENT OPERATING MARGINS Understand thousands) Three Months Ended September 30, and a segment operating income and a segment operating income. 2023 2023 Total net sales \$ 4,903,984 \$ 4,847,488 4,847,488 4,847,488 Total segment operating income \$ 1,106,532 \$ 1,033,014 4,847,488 <t< td=""><td>Business realignment charges</td><td></td><td>8</td><td></td><td>453</td></t<>	Business realignment charges		8		453
Aerospace Systems Segment operating margin 22.3 % 18.4 % Adjusted Aerospace Systems Segment operating margin 27.9 % 26.0 % RECONCILIATION OF SEGMENT OPERATING MARGINS TO ADJUSTED SEGMENT OPERATING MARGINS Unaudited) Three Months Ended September 30, Condition of the Months Ended September 30, Condition of t	Integration costs to achieve		5,633		5,267
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(Unaudited) Three Months Ended September 30, (Dollars in thousands) 2024 2023 Total net sales \$4,903,984 \$4,847,488 Total segment operating income \$1,106,532 \$1,033,014 Adjustments: Acquired intangible asset amortization \$140,121 \$155,520 Business realignment charges \$8,908 \$13,092 Integration costs to achieve 6,411 6,406 Adjusted total segment operating income \$1,261,972 \$1,208,032 Total segment operating margin 22.6 % 21.3 %	Adjusted Aerospace Systems Segment operating margin		27.9 %		26.0 %
(Unaudited) Three Months Ended September 30, (Dollars in thousands) 2024 2023 Total net sales \$4,903,984 \$4,847,488 Total segment operating income \$1,106,532 \$1,033,014 Adjustments: Acquired intangible asset amortization \$140,121 \$155,520 Business realignment charges \$8,908 \$13,092 Integration costs to achieve 6,411 6,406 Adjusted total segment operating income \$1,261,972 \$1,208,032 Total segment operating margin 22.6 % 21.3 %	RECONCILIATION OF SEGMENT OPERATING MARGINS TO ADJUST	ED SEGMENT OPE	RATING MAF	RGIN	NS
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Adjustments: Acquired intangible asset amortization 140,121 155,520 Business realignment charges 8,908 13,092 Integration costs to achieve 6,411 6,406 Adjusted total segment operating income \$ 1,261,972 \$ 1,208,032 Total segment operating margin 22.6 % 21.3 %	Total net sales	\$	4,903,984	\$	4,847,488
Adjustments: Acquired intangible asset amortization 140,121 155,520 Business realignment charges 8,908 13,092 Integration costs to achieve 6,411 6,406 Adjusted total segment operating income \$ 1,261,972 \$ 1,208,032 Total segment operating margin 22.6 % 21.3 %	Total argument enquating income	¢	1 106 522	¢	1 022 014
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Business realignment charges 8,908 13,092 Integration costs to achieve 6,411 6,406 Adjusted total segment operating income \$ 1,261,972 \$ 1,208,032 Total segment operating margin 22.6 % 21.3 %			140 121		155 520
Integration costs to achieve 6,411 6,406 Adjusted total segment operating income \$ 1,261,972 \$ 1,208,032 Total segment operating margin 22.6 % 21.3 %	· · · · · · · · ·				
Adjusted total segment operating income \$ 1,261,972 \$ 1,208,032					
Total segment operating margin 22.6 % 21.3 %		6		<u>_</u>	
	Aujusteu totai segment operating income		1,201,9/2	D	1,208,032
	Total sagment operating margin		22 6 0/		21.2.0
					24.9 %

CONSOLIDATED BALANCE SHEET

(Unaudited) (Dollars in thousands)	Se	September 30, 2024		June 30, 2024
Assets				
Current assets:				
Cash and cash equivalents	\$	371,068	\$	422,027
Trade accounts receivable, net		2,712,656		2,865,546
Non-trade and notes receivable		317,381		331,429
Inventories		2,872,250		2,786,800
Prepaid expenses		249,148		252,618
Other current assets		511,198		140,204
Total current assets		7,033,701		6,798,624
Property, plant and equipment, net		2,839,542		2,875,668
Deferred income taxes		91,882		92,704
Investments and other assets		1,263,190		1,207,232
Intangible assets, net		7,747,233		7,816,181
Goodwill		10,625,287		10,507,433
Total assets	\$	29,600,835	\$	29,297,842
<u>Liabilities and equity</u>				
Current liabilities:				
Notes payable and long-term debt payable within one year	\$	3,515,613	\$	3,403,065
Accounts payable, trade		1,953,477		1,991,639
Accrued payrolls and other compensation		407,106		581,251
Accrued domestic and foreign taxes		457,761		354,659
Other accrued liabilities		1,004,073		982,695
Total current liabilities		7,338,030		7,313,309
Long-term debt		6,673,303		7,157,034
Pensions and other postretirement benefits		427,702		437,490
Deferred income taxes		1,544,503		1,583,923
Other liabilities		715,948		725,193
Shareholders' equity		12,891,900		12,071,972
Noncontrolling interests		9,449		8,921
Total liabilities and equity	\$	29,600,835	\$	29,297,842

PARKER HANNIFIN CORPORATION - SEPTEMBER 30, 2024

CONSOLIDATED STATEMENT OF CASH FLOWS

(Unaudited)	Three Months Ended September 30,				
(Dollars in thousands)		2024		2023	
Cash flows from operating activities:					
Net income	\$	698,528	\$	651,072	
Depreciation and amortization		229,046		240,387	
Stock incentive plan compensation		75,842		77,894	
Gain on sale of businesses		(313)		(13,260)	
(Gain) loss on property, plant and equipment and intangible assets		(8,422)		1,333	
Net change in receivables, inventories and trade payables		(40,430)		(69,280)	
Net change in other assets and liabilities		(223,585)		(185,691)	
Other, net		13,309		(52,496)	
Net cash provided by operating activities		743,975		649,959	
Cash flows from investing activities:					
Capital expenditures		(95,302)		(97,746)	
Proceeds from sale of property, plant and equipment		13,271		710	
Proceeds from sale of businesses		884		36,691	
Other, net		(5,461)		4,351	
Net cash used in investing activities		(86,608)		(55,994)	
Cash flows from financing activities:					
Net payments for common stock activity		(92,089)		(78,148)	
Acquisition of noncontrolling interests		_		(2,883)	
Net payments for debt		(408,929)		(346,411)	
Dividends paid		(209,937)		(190,420)	
Net cash used in financing activities		(710,955)		(617,862)	
Effect of exchange rate changes on cash		2,629		(2,359)	
Net decrease in cash and cash equivalents		(50,959)		(26,256)	
Cash and cash equivalents at beginning of year		422,027		475,182	
Cash and cash equivalents at end of period	\$	371,068	\$	448,926	

RECONCILIATION OF FORECASTED ORGANIC GROWTH

(Unaudited)

(Amounts in percentages)	Fiscal Year 2025
Forecasted net sales	0.5% to 3.5%
Adjustments:	
Currency	(0.5)%
Divestitures	1.5%
Adjusted forecasted net sales	1.5% to 4.5%

RECONCILIATION OF FORECASTED SEGMENT OPERATING MARGIN TO ADJUSTED FORECASTED SEGMENT OPERATING MARGIN

(Unaudited)

(Amounts in percentages)	Fiscal Year 2025
Forecasted segment operating margin	~22.6%
Adjustments:	
Business realignment charges	0.2%
Costs to achieve	0.1%
Acquisition-related intangible asset amortization expense	2.7%
Adjusted forecasted segment operating margin	~25.7%

RECONCILIATION OF FORECASTED EARNINGS PER DILUTED SHARE TO ADJUSTED FORECASTED EARNINGS PER DILUTED SHARE

(Unaudited)

(Amounts in dollars)	Fiscal Year 2025
Forecasted earnings per diluted share	\$22.78 to \$23.48
Adjustments:	
Business realignment charges	0.39
Costs to achieve	0.11
Acquisition-related intangible asset amortization expense	4.21
Gain on sale of building	(0.08)
Tax effect of adjustments ¹	(1.07)
Adjusted forecasted earnings per diluted share	\$26.35 to \$27.05

¹This line item reflects the aggregate tax effect of all non-tax adjustments reflected in the preceding line items of the table. We estimate the tax effect of each adjustment item by applying our overall effective tax rate for continuing operations to the pre-tax amount, unless the nature of the item and/or the tax jurisdiction in which the item has been recorded requires application of a specific tax rate or tax treatment, in which case the tax effect of such item is estimated by applying such specific tax rate or tax treatment.

Note: Totals may not foot due to rounding

PARKER HANNIFIN CORPORATION - SEPTEMBER 30, 2024 SUPPLEMENTAL INFORMATION

BUSINESS SEGMENT INFORMATION

(Unaudited)	Three Months Ended September 30,			
(Dollars in thousands)		2024		2023
Net sales				
Diversified Industrial:				
North America businesses	\$	2,100,324	\$	2,229,906
International businesses		1,355,834		1,388,622
Segment operating income				
Diversified Industrial:				
North America businesses	\$	484,563	\$	506,053
International businesses		298,983		300,701

RECONCILIATION OF ORGANIC GROWTH

(Unaudited)		Three Mor	ths Ended	
	As Reported			Adjusted
	September 30, 2024	Currency	Divestitures	September 30, 2024
Diversified Industrial Segment:				
North America businesses	(5.8)%	(0.5)%	(0.3)%	(5.0)%
International businesses	(2.4)%	— %	— %	(2.4)%

PARKER HANNIFIN CORPORATION - SEPTEMBER 30, 2024 SUPPLEMENTAL INFORMATION

RECONCILIATION OF SEGMENT OPERATING MARGINS TO ADJUSTED SEGMENT OPERATING MARGINS

(Unaudited)	Tł	Three Months Ended September 30,		
(Dollars in thousands)		2024		2023
Diversified Industrial Segment:				
North America businesses sales	\$	2,100,324	\$	2,229,906
North America businesses operating income	\$	484,563	\$	506,053
Adjustments:				
Acquired intangible asset amortization		42,975		44,683
Business realignment charges		3,444		2,584
Integration costs to achieve		605		945
Adjusted North America businesses operating income	\$	531,587	\$	554,265
North America businesses operating margin		23.1 %		22.7 %
Adjusted North America businesses operating margin		25.3 %		24.9 %
(Unaudited) (Dellars in thousands)	TÌ	nree Months En	ded S	-
(Dollars in thousands)	TI	nree Months En	ded S	September 30,
(Dollars in thousands) Diversified Industrial Segment:	_	2024		2023
(Dollars in thousands)	**************************************		ded S	-
(Dollars in thousands) Diversified Industrial Segment:	_	2024		2023
(Dollars in thousands) Diversified Industrial Segment: International businesses sales	\$	1,355,834	\$	1,388,622
(Dollars in thousands) Diversified Industrial Segment: International businesses sales International businesses operating income	\$	1,355,834	\$	1,388,622
(Dollars in thousands) Diversified Industrial Segment: International businesses sales International businesses operating income Adjustments:	\$	1,355,834 298,983	\$	2023 1,388,622 300,701
(Dollars in thousands) Diversified Industrial Segment: International businesses sales International businesses operating income Adjustments: Acquired intangible asset amortization	\$	2024 1,355,834 298,983 22,289	\$	2023 1,388,622 300,701 23,268
(Dollars in thousands) Diversified Industrial Segment: International businesses sales International businesses operating income Adjustments: Acquired intangible asset amortization Business realignment charges	\$	2024 1,355,834 298,983 22,289 5,456	\$	2023 1,388,622 300,701 23,268 10,055
(Dollars in thousands) Diversified Industrial Segment: International businesses sales International businesses operating income Adjustments: Acquired intangible asset amortization Business realignment charges Integration costs to achieve Adjusted International businesses operating income	\$ \$	2024 1,355,834 298,983 22,289 5,456 173 326,901	\$ \$	2023 1,388,622 300,701 23,268 10,055 194 334,218
(Dollars in thousands) Diversified Industrial Segment: International businesses sales International businesses operating income Adjustments: Acquired intangible asset amortization Business realignment charges Integration costs to achieve	\$ \$	2024 1,355,834 298,983 22,289 5,456 173	\$ \$	2023 1,388,622 300,701 23,268 10,055 194