

Q4 | FY 2023 PERFORMANCE



Building a Better Future for All™

ASX:JHX; NYSE:JHX

Q4 PERFORMANCE

Global
Net Sales

\$917.8M

Global Adjusted
Net Income

\$146.2M

North America
EBIT Margin

29.0%

APAC
EBIT Margin

28.9%



Our team executed successfully and closed out fiscal year 2023 strong, delivering record net sales globally and in all three regions, in local currency, for the full year. In addition, we delivered strong full-year Adjusted Net Income and Operating Cash Flows.”

– AARON M. ERTER, CEO

FY 2023 PERFORMANCE RECORD GLOBAL NET SALES

Global
Net Sales

\$3.8B

Global Adjusted
Net Income

\$606M

Operating
Cash Flow

\$608M

North America
Net Sales

\$2.8B

Homeowner Focused, Customer and Contractor Driven™

Visit ir.jameshardie.com.au for more information and a reconciliation of each non-GAAP financial measure to the equivalent GAAP measure

All amounts are in USD



A GLOBAL GROWTH COMPANY



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CREATING SHAREHOLDER VALUE

Global Net Sales



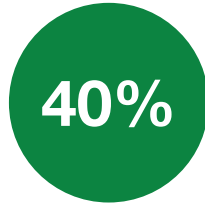
10 Year CAGR

Global Operating Cash Flow



3 Year Avg. FY23 vs FY13¹

Global Adjusted ROCE²



5 Year Avg.

Global Adjusted Net Income



10 Year CAGR

SUPERIOR VALUE PROPOSITION



Homeowner Focused, Customer and Contractor Driven™

- Exterior Design
- Superior Durability
- Low-Maintenance
- Trusted Brand
- Unrivalled Business Support
- Localized Manufacturing

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STRATEGIC INITIATIVES

- 1 Profitably grow and take share where we have the right to win
- 2 Bring our customers high-valued, differentiated solutions
- 3 Connect and influence all the participants in the customer value chain

Enabled by

- ✓ Customer Integration
- ✓ Innovative Solutions
- ✓ Brand of Choice
- ✓ Global Capacity Expansion

Supported by our Foundational Imperatives



ZERO HARM



ESG



HARDIE OPERATING SYSTEM



OUR PEOPLE

¹ Comparison of average Global Operating Cash Flow FY21-FY23 and FY11-FY13
² Return on Capital Employed calculated as Adjusted EBIT / Adjusted Gross Capital Employed