BARCLAYS GLOBAL CONSUMER STAPLES CONFERENCE SEPTEMBER 2, 2025

OLAPLEX

DISCLAIMER

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This presentation includes certain forward-looking statements and information relating to the Company that are based on the beliefs of management as well as assumptions made by, and information currently available to, the Company. These forward-looking statements include, but are not limited to, statements about: the Company's financial position, operating results, growth, sales and profitability; the Company's financial guidance for fiscal year 2025, including net sales, adjusted gross profit margin and adjusted EBITDA margin; the Company's third and fourth quarter 2025 net sales, including management's expectations regarding the timing of shipments and the impact of promotional events on consumer demand; demand for the Company's innovation strategy and pipeline, including the timing of product launches; the Company's international operations, including its distribution partners; the Company's surfaces transferrated partners, priorities and objectives, including the impact and timing thereof; the Company's infrastructure and operational and business processes; inventory levels; and other statements contained in this presentation that are not historical or current facts. When used in this presentation, words such as "may," "will," "could," "intend," "potential," "continue," "anticipate," "believe," "estimate," "expect," "plan," "arget," "predict," "project," "forecast," "seek" and similar expressions as they relate to the Company are intended to identify forward-looking statements.

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Forward-looking statements involve known and unknown risks, inherent uncertainties and other factors that are difficult to predict which may cause the Company's actual results, performance, time frames or achievements to be materially different from any future results, performance, time frames or achievements expressed or implied by the forward-looking statements, including, without limitation: the Company's ability to anticipate and respond to market trends and changes in consumer preferences and execute on its growth strategies and expansion opportunities, including with respect to new product introductions; the Company's ability to accurately forecast customer and consumer demand for its products; the Company's ability to limit the illegal distribution and sale by third parties of counterfeit versions of its products or the unauthorized diversion by third parties of its products; the Company's ability to develop, manufacture and effectively and profitably market and sell future products; the Company's ability to develop, manufacture and effectively and profitably market and sell future products; the Company's ability to attract new customers and encourage consumer spending across its product portfolio; the Company's business from political, regulatory, economic, trade and other risks associated with operating internationally, the Company's ability to manage its executive leadership changes and to attract and retain senior management and other qualified personnel; the Company's reliance on its and its third-party service providers' information technology; the Company's ability to maintain the security of confidential information; the Company's ability to establish and maintain intellectual property protection for its products, as well as the Company's ability to operate its business without infringing, misappropriating or otherwise violating the intellectual property rights of others; the outcome of litigation and regulatory proceedings; the impact of changes in federal, state and international laws, regulati

Many of these factors are macroeconomic in nature and are, therefore, beyond the Company's control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, the Company's actual results, performance or achievements may vary materially from those described in this presentation as anticipated, believed, estimated, expected, intended, planned or projected. The forward-looking statements in this presentation represent management's views as of the date hereof. Unless required by law, the Company neither intends nor assumes any obligation to update these forward-looking statements for any reason after the date hereof to conform these statements to actual results or to changes in the Company's expectations or otherwise.

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Market and Industry Data Looking

This presentation includes market and industry data and forecasts that the Company has derived from independent consultants, publicly available information, various industry publications, other published industry sources and the Company's internal data and estimates. While independent consultant reports, industry publications and other published industry sources generally indicate that the information contained therein was obtained from sources believed to be reliable, the Company has not independently verified such information. The Company's internal data and estimates are based upon information obtained from trade and business organizations and other contacts in the markets in which the Company operates and management's understanding of industry conditions. Although the Company believes that such information is reliable, the Company has not had this information verified by any independent sources. Similarly, the Company's internal research is based upon management's understanding of industry conditions, and such information has not been verified by any independent sources. To the extent that any estimates underlying such market-derived information and other factors are incorrect, actual results may differ materially from those expressed in the independent parties' estimates and in the Company's estimates.

Non-GAAP Financial Measures

This presentation contains "non-GAAP financial measures," including adjusted gross profit, adjusted EBITDA, adjusted EBITDA margin, and adjusted SG&A. These are financial measures that are not calculated or presented in accordance with generally accepted accounting principles in the United States ("GAAP") and may exclude items that are significant in understanding and assessing the Company's financial results. Therefore, these measures should not be considered in isolation or as an alternative to measures of profitability, liquidity or performance under GAAP. You should be aware that the Company's presentation of these measures may not be comparable to similarly titled measures used and may be calculated differently. Please refer to the Appendix to this presentation of these non-GAAP metrics to their most directly comparable financial measure stated in accordance with GAAP.

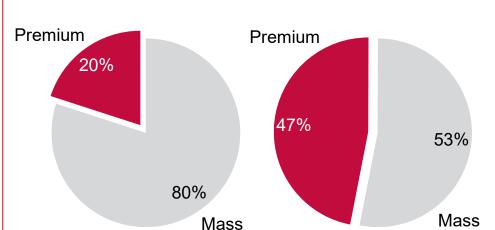
This presentation includes forward-looking guidance for adjusted EBITDA margin and adjusted gross profit margin. The Company is not able to provide, without unreasonable effort, a reconciliation of the guidance for adjusted EBITDA margin and adjusted gross profit margin to the most directly comparable GAAP measure because the Company does not currently have sufficient data to accurately estimate the variables and individual adjustments included in the most directly comparable GAAP measure that would be necessary for such reconciliations, including (a) costs related to potential debt or equity transactions and (b) other non-recurring expenses that cannot reasonably be estimated in advance. These adjustments are inherently variable and uncertain and depend on various factors that are beyond the Company's control and as a result it is also unable to predict their probable significance. Therefore, because management cannot estimate on a forward-looking basis without unreasonable effort the impact these variables and individual adjustments will have on its reported results in accordance with GAAP, it is unable to provide a reconciliation of the non-GAAP measures included in its fiscal year 2025 guidance.

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GLOBAL PREMIUM CATEGORY PENETRATION, 2024

REST OF BEAUTY¹



Premium hair CAGR '24-28² 6-7%

HAIRCARE

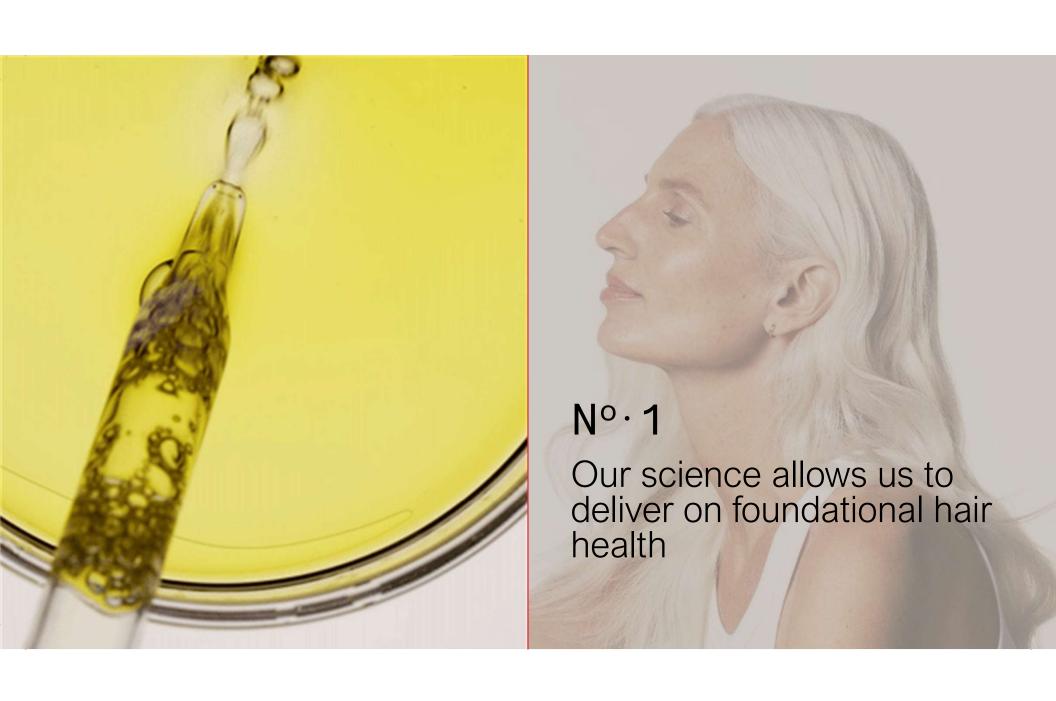
SOURCE: Beauty & Personal Care: Euromonitor from trade sources/national statistics, exported 2/23/2025

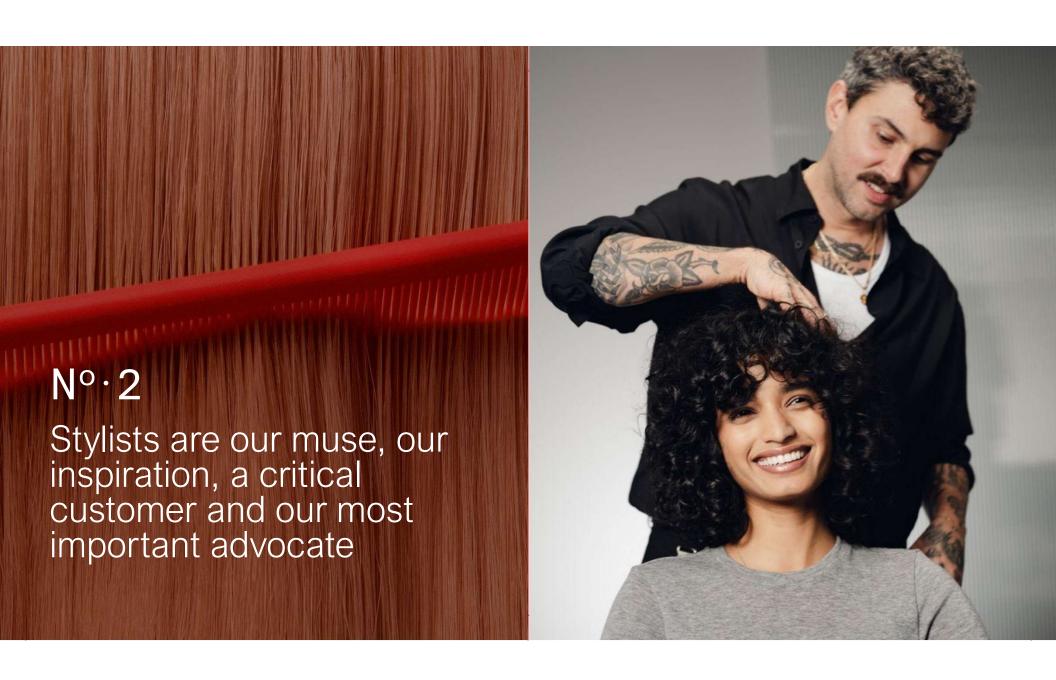


^{1.} Average of Fragrance, Skincare and Color Cosmetics

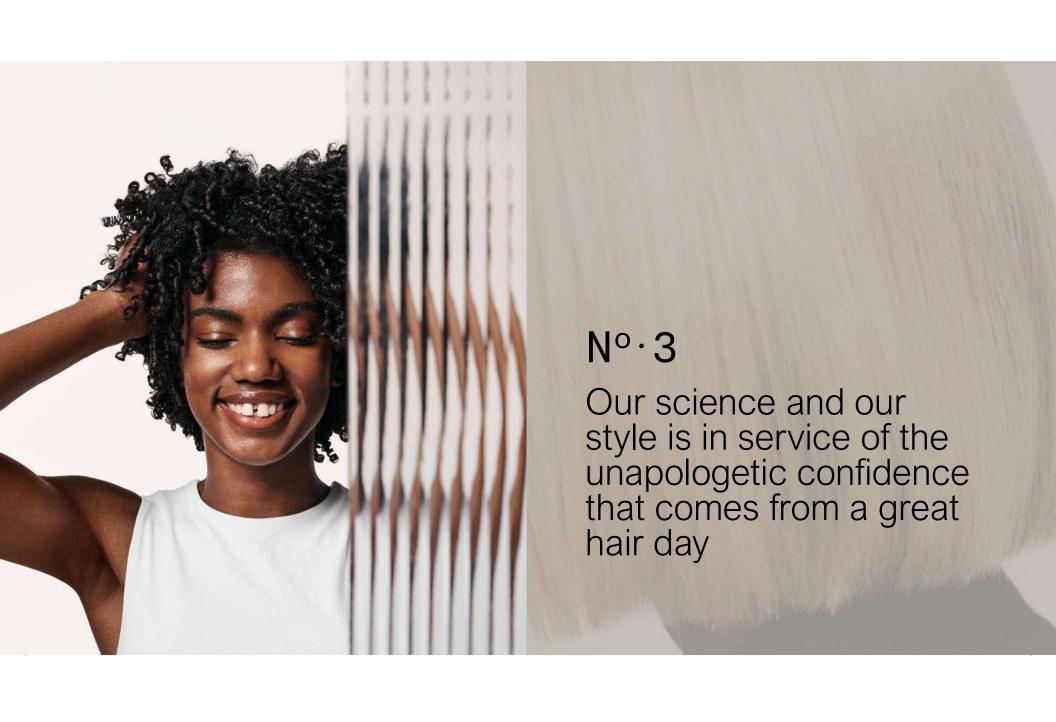
^{2.} YoY exchange rates











A foundational health and beauty company powered by breakthrough innovation that starts with and is inspired by the Pro

This is the future of OLAPLEX



125%	MORE SHINE	
77%	REDUCED BREAKAGE	
72H	FRIZZ CONTROL	
450°	HEAT PROTECTION	

Bonds and Beyond: 2025 focus

Nº.1 Generate Brand Demand

Nº.2 Harness Innovation

Nº.3 Execute with Excellence

No.1 Generate Brand Demand

There are 3 phases to brand building. We are currently in phase 3, "Building the Content Engine"

BUILD THE CONTENT ENGINE

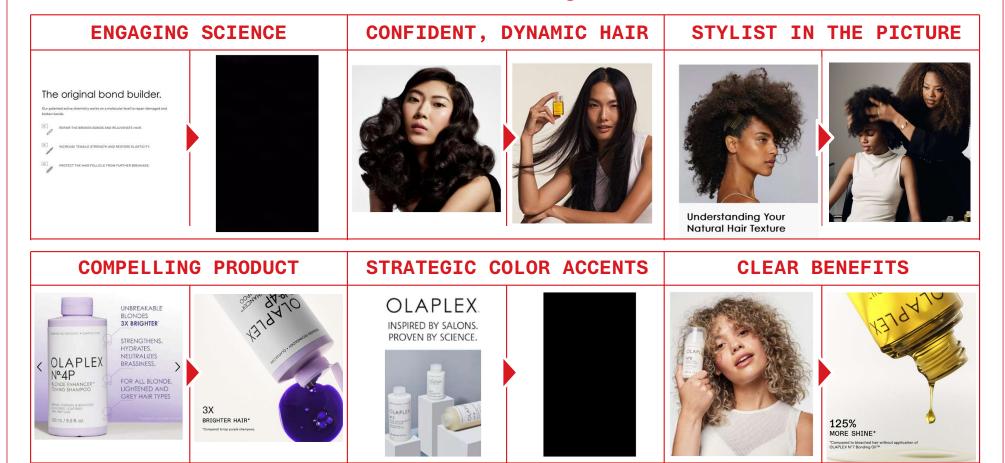
OLAPLEX

Scalp Care for Ageless
Hair

Bhop by Category

A Guide to

No.1 Generate Brand Demand – Building Brand Baseline



No.1 Generate Brand Demand – Brand Platform







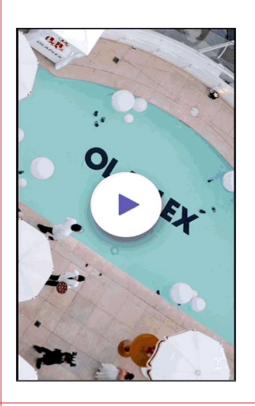


No.1 Generate Brand Demand – Brand Platform



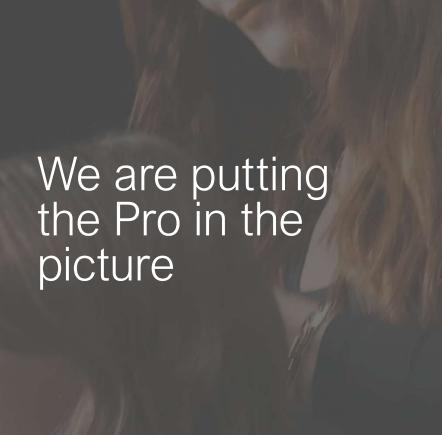
No.1 Generate Brand Demand – Brand Platform

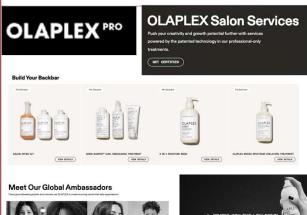
Connected polished event / big hero moment with full funnel agile, always-on content engine – designed to stay relevant, connect emotionally with consumers & drive greater efficiency.











Meet Our Pro Collective



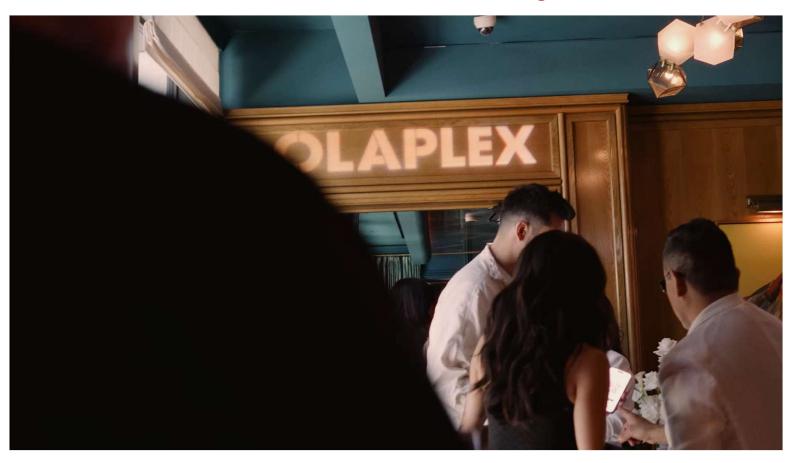








Nº.1 Generate Brand Demand – Reconnecting with the Pro



OLAPLEX technology started a science-led revolution in haircare with our new products we are charting the next frontier of foundational hair health



No.2 Harness Innovation







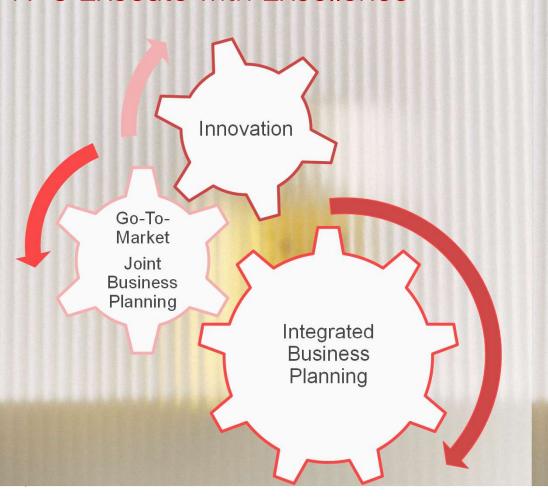


No.2 Harness Innovation





No.3 Execute with Excellence

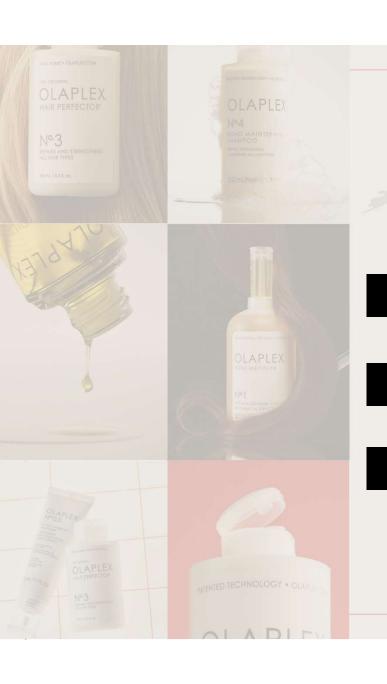


2025 Progress

- Launched Al-demand planning tool
- Made key hires across the organization
- Opened London office and restructured international team
- Launched self-serve portal for international distribution partners



We are working across the globe to enhance our partnerships and localize our strategies



Executing a globally aligned go-to-market strategy

Partner-lead Priority Markets

Direct Investment Markets

Light-touch Partner Markets

Second Quarter and Year-to-date Results

Q2 2025	
Net Sales	\$106.3M
Adjusted EBITDA ¹	\$24.6M
Adjusted EBITDA Margin¹	23.1%

Year-to-date	2025
Net Sales	\$203.3M
Adjusted EBITDA ¹	\$50.2M
Adjusted EBITDA Margin ¹	24.7%

^{1.} Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP measures. Please refer to the Appendix for additional information on these non-GAAP financial measures, including reconciliations to the most directly comparable GAAP measures.

Second Quarter 2025 Financial Position

Inventory

\$78.3M

vs \$75.2M

June 30, 2025 compared to December 31, 2024

Cash and Cash Equivalents, and Cash Flows from Operations

Cash Flows from Operations

\$18.0M

vs \$59.9M

Six months ended June 30, 2025 vs Six months ended June 30, 2024

Cash and Cash Equivalents

\$289.3M

vs \$586.0M

June 30, 2025 compared to December 31, 2024

Long-Term Debt

(Net of current portion and deferred fees)

\$351.9M

vs \$643.7M

June 30, 2025 compared to December 31, 2024

Fiscal Year 2025 Guidance

Net Sales

\$410M to \$431M

-3% to +2%

Compared to fiscal year 2024

Adjusted Gross Profit Margin¹

70.5%

to 71.5%

Adjusted EBITDA Margin¹

20% to 22%

^{1.} Adjusted Gross Profit Margin & adjusted EBITDA Margin are non-GAAP financial measures. The Company is not able to provide, without unreasonable effort, a reconciliation of the guidance for adjusted gross profit margin and adjusted EBITDA margin to the most directly comparable GAAP measure because the Company does not currently have sufficient data to accurately estimate the variables and individual adjustments included in the most directly comparable GAAP measure that would be necessary for such reconciliations, including (a) costs related to potential debt or equity transactions & (b) other non-recurring expenses that cannot reasonably be estimated in advance. These adjustments are inherently variables and uncertain and depend on various factors that are beyond the Company's control and as a result it is also unable to predict their probable significance. Therefore, because management cannot estimate on a forward-looking basis without unreasonable effort the impact these variables & individual adjustments will have on its reported results in accordance with GAAP, it is unable to provide a reconciliation of the non-GAAP financial measures included in its fiscal year 2025 guidance.



2025 is just the exciting first step in our Bonds and Beyond journey.

