# HSN, Inc. Reports Second Quarter 2009 Results 

ST. PETERSBURG, Fla., Aug. 5, 2009 (GLOBE NEWSWIRE) -- HSN, Inc. (Nasdaq:HSNI) reported results for the second quarter ended June 30, 2009 for HSN, Inc. ("HSNi" or the "Company") and its two operating segments, HSN and Cornerstone.

Table 1

SUMMARY RESULTS AND KEY OPERATING METRICS (a)
(\$ in millions, except per share and average price point amounts)

|  | Q2 2009 |  | Q2 2008 |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$ | 640.1 | \$ | 695.8 | (8\%) |
| Non-GAAP: |  |  |  |  |  |
| Adjusted EBITDA | \$ | 43.3 | \$ | 38.8 | 12\% |
| Adjusted Net Income | \$ | 15.4 | \$ | 18.4 | (16\%) |
| Adjusted EPS | \$ | 0.27 | \$ | 0.32 | (17\%) |
| GAAP : |  |  |  |  |  |
| Operating Income (Loss) | \$ | 30.7 | \$ | (277.6) | NM |
| Net Income (Loss) | \$ | 13.6 | \$ | (249.8) | NM |
| Diluted EPS | \$ | 0.24 | \$ | (4.44) | NM |
| HSNi: |  |  |  |  |  |
| Average price point | \$ | 59.82 | \$ | 62.09 | (4\%) |
| Units shipped (millions) |  | 11.9 |  | 12.5 | (5\%) |
| Gross profit \% |  | 36.2\% |  | 35.7\% | 50 bps |
| Return rate \% |  | 18.0\% |  | 18.3\% | (30 bps) |
| Internet net sales \% (b) |  | 35.8\% |  | 35.4\% | 40 bps |

NM $=$ Not meaningful
(a) Segment results for HSNi's two business segments, HSN and Cornerstone, are presented separately in Tables 2 and 3 of this release.
(b) Internet net sales as a percent of total HSNi net sales.

See reconciliation of GAAP to non-GAAP measures in Table 4.
Second Quarter 2009 Results vs Second Quarter 2008

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* HSNi's Adjusted EBITDA increased 12% to $43.3 million and Adjusted
    EBITDA margins improved to 6.8% from 5.6%. Although HSNi's net
    sales declined 8%, Adjusted EBITDA improved as a result of an
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increase in gross profit margin of 50 basis points and a reduction
in operating expenses, excluding non-cash charges, of 10%, or
$21.5 million.
* HSNi's Adjusted Net Income in the second quarter of 2009 was
$15.4 million, decreasing $3.0 million from the prior year.
Adjusted Net Income for 2009 included interest expense, net of
taxes, of $5.5 million related to indebtedness incurred in
connection with the spin-off from IAC/InterActiveCorp in the third
quarter of 2008.
* HSNi reported operating income of $30.7 million in the second
quarter of 2009 compared to an operating loss of ($277.6) million
in the prior year. Net income was $13.6 million, or $0.24 per
diluted share, for the current quarter compared to a net loss of
($249.8) million, or ($4.44) per diluted share, in the prior year.
The prior year results include $300 million ($263.4 million net of
taxes, or ($4.69) per share) of goodwill and intangible asset
impairment charges related to HSNi's Cornerstone segment.
* HSNi ended the quarter with \(\$ 205.9\) million in cash and cash equivalents. Cash from operating activities during the first half of 2009 was \(\$ 74.0\) million compared to \(\$ 6.2\) million in the same period last year. Cash flow improved by effectively managing working capital.
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"Our performance in the second quarter clearly demonstrates HSNi's unique ability to leverage our differentiated brand and business model to maximize operating results," stated Mindy Grossman, Chief Executive Officer of HSNi. "We believe that our strategy of creating a great customer experience while exerting strict financial discipline and effective working capital management will allow us to gain share and deliver long term value to our shareholders."

Table 2


| $\begin{aligned} & \text { (Non-GAAP } \\ & \text { measure) } \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HSN | \$ | 38.4 | \$ | 33.5 | 14\% | \$ | 73.6 | \$ | 70.1 | 5\% |
| Cornerstone |  | 4.9 |  | 5.3 | (7\%) |  | (4.3) |  | 1.8 | (335\%) |
| Total HSNi | \$ | 43.3 | \$ | 38.8 | 12\% | \$ | 69.3 | \$ | 71.9 | (4\%) |

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Operating
    Income (Loss)
    HSN $ 28.7 $ 22.4 28% $ 54.9 $ 46.9 17%
    Cornerstone 2.0 (300.0) NM (10.3) (309.5) NM
    Total HSNi $ 30.7 $(277.6) NM $ 44.6 $ (262.6) NM
NM = Not meaningful
See reconciliation of GAAP to non-GAAP measures in Table 4.
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Table 3

| Three Months Ended June 30, |  |  | Six Months Ended June 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2009 | 2008 | Change | 2009 | 2008 | Change |
| \$56.58 | \$59.07 | ( $4 \%$ ) | \$56.63 | \$59.58 | (5\%) |
| 9.1 | 8.9 | 2\% | 18.4 | 18.0 | 2\% |
| 33.6\% | 32.4\% | 120 bps | $32.8 \%$ | 32.4\% | 40 bps |
| 19.3\% | 19.5\% | (20 bps) | 18.5\% | 19.8\% | (130 bps) |
| 28.4\% | 27.7\% | 70 bps | 29.2\% | 28.2\% | 100 bps |
| \$70.29 | \$69.46 | 1\% | \$66.58 | \$66.98 | (1\%) |
| 2.8 | 3.6 | (22\%) | 5.5 | 7.0 | (21\%) |
| 42.6\% | 42.3\% | 30 bps | 40.6\% | 41.6\% | (100 bps) |
| 14.8\% | 15.8\% | (100 bps) | 15.5\% | 16.3\% | (80 bps) |
| 54.0\% | 50.5\% | 350 bps | 55.5\% | 51.2\% | 430 bps |
| 64.0 | 80.8 | (21\%) | 124.5 | 167.9 | (26\%) |

(a) Internet net sales as a percent of segment net sales.

HSN Segment Results
HSN's net sales decreased $1 \%$ to $\$ 454.2$ million in the second quarter of 2009 from $\$ 460.9$ million in the prior year. This slight sales decline of $1 \%$ followed a strong comparable sales growth of $11 \%$ in the prior year. Shipped units increased by $2 \%$, return rates improved by 20 basis points and the average price point decreased by $4 \%$ from the same quarter in the prior
year. These results were due to product mix, sales of key items at lower price points and select promotional pricing. Strong sales increases in crafts and fitness were offset by sales declines in fashion. Jewelry sales stabilized this quarter with a shift to product lines with lower price points such as silver and fashion jewelry.

Gross profit margin improved 120 basis points to $33.6 \%$ in the second quarter compared to $32.4 \%$ in the prior year. This increase was a result of lower shipping costs and a decrease in returns, partially offset by a slight decrease in product margins. Focused efforts on aligning inventory purchases with sales demand resulted in a decrease in inventory by $\$ 38.0$ million, or $15 \%$, compared to the same period last year.

Adjusted EBITDA increased $14 \%$ to $\$ 38.4$ million in the second quarter compared to the prior year driven primarily by the increase in gross profit and a reduction in operating expenses. Operating income increased $28 \%$ to $\$ 28.7$ million, or $\$ 6.3$ million, compared to the prior year.

## Cornerstone Segment Results

Net sales for Cornerstone decreased $21 \%$ to $\$ 185.9$ million in the second quarter of 2009 as compared to $\$ 234.9$ million in the prior year due to lower consumer demand overall for luxury home furnishings, outdoor products and apparel.

Gross profit margin improved 30 basis points to $42.6 \%$ in the second quarter of 2009 compared to $42.3 \%$ in the prior year, primarily as a result of lower shipping costs. This gain was partially offset by selective promotional and clearance pricing to reduce inventory levels, resulting in a $25 \%$ decrease in inventories compared to the second quarter of 2008.

Operating expenses, excluding non-cash charges, during the second quarter of 2009 decreased $21 \%$, or $\$ 19.9$ million, as compared to 2008, driven by lower circulation costs and reduced headcount. Despite the decline in net sales and gross profit, Adjusted EBITDA decreased only $\$ 0.4$ million, or $7 \%$, to $\$ 4.9$ million due to these expense management efforts.

Operating income in the current quarter was $\$ 2.0$ million compared to an operating loss of ( $\$ 300.0$ ) million in the second quarter of 2008. Included in the prior year results were $\$ 300$ million in goodwill and intangible asset impairment charges and $\$ 1.6$ million of amortization of intangibles.

## Effective Tax Rate

HSNi's effective tax rate from continuing operations was $38.0 \%$ for the second quarter of 2009 and $10.2 \%$ for the second quarter of 2008. Excluding the impact from the asset impairment charges and related tax effects in the prior year, the effective tax rate for the second quarter of 2008 would have been $37.4 \%$. The annual effective tax rate for 2009 is expected to be $39 \%$.

## Liquidity and Capital Resources

As of June 30, 2009, HSNi had cash and cash equivalents of $\$ 205.9$ million, up from $\$ 186.9$ million at March 31, 2009 and up from $\$ 177.5$ million at December 31, 2008. For the six months ended June 30, 2009, HSNi generated net cash provided by operating activities of
$\$ 74.0$ million compared to $\$ 6.2$ million in the same period last year. Total debt was approximately $\$ 381.1$ million as of June 30, 2009, resulting in a ratio of total debt to EBITDA, as defined in HSNi's credit agreement, of approximately 2.36 x and net debt of $\$ 175.2$ million.

## OTHER INFORMATION

## Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995

This press release may contain forward-looking statements relating to the future performance of HSNi and its consolidated subsidiaries that are based on current expectations, forecasts and assumptions. HSNi's actual results could differ materially from those predicted. Factors that could cause or contribute to such differences include but are not limited to: the depth and duration of the current recession, which may persist throughout and beyond 2009, and the impact of these conditions on consumer confidence and spending levels; whether national economic stimulus initiatives and measures to stabilize the financial system will be successful in achieving their objectives within the expected timeframes; other changes in political, business and economic conditions, particularly those that affect consumer confidence, consumer spending or e-commerce growth; changes in the interest rate environment and developments in the overall credit markets, and particularly the impact of the current constrained credit environment, if it persists; HSNi's business prospects and strategy, including whether HSNi's initiatives to generate cash and preserve liquidity will be effective; changes in our relationships with pay television operators, vendors, manufacturers and other third parties; technological or regulatory changes; changes in senior management; our ability to offer new or alternative products and services in a cost effective manner and consumer acceptance of these products and services; and changes in product delivery costs. More information about potential factors that could affect HSNi's business and financial results is included in our filings with the U.S. Securities and Exchange Commission ("SEC"). Other unknown or unpredictable factors that could also adversely affect HSNi's business, financial condition and results of operations may arise from time to time. In light of these risks and uncertainties, any forward-looking statements may not prove to be accurate. Accordingly, you should not place undue reliance on any forward-looking statements, which only reflect the views of HSNi management as of the date of this press release. Reported results should not be considered as an indication of future performance. HSNi does not undertake to update any forward-looking statements.

Conference Call
Mindy Grossman, Chief Executive Officer, and Judy Schmeling, Executive Vice President and Chief Financial Officer, will hold a conference call on August 5, 2009 at 4:30 p.m, Eastern Time to discuss these results. Those interested in participating in the conference call should call 719-325-2431 or 888-282-4591 at least five minutes prior to the call. There will also be a simultaneous audio webcast available via HSNi's website at http://www.hsni.com.

A replay of the conference call can be accessed until Wednesday, August 19 by dialing 719-457-0820 or 888-203-1112, plus the passcode 5467590 and will also be hosted on HSNi's website for a limited time.

About HSN, Inc.

HSN, Inc. (Nasdaq:HSNI) is a $\$ 3$ billion interactive multi-channel retailer with strong direct-to-consumer expertise among its two operating segments, HSN and Cornerstone. HSNi offers innovative, differentiated retail experiences on TV, online, in catalogs, and in brick and mortar stores. HSNi ships 50 million products and handles 50 million inbound customer calls annually. HSN, which created the television retail industry 32 years ago, now reaches approximately 90 million homes ( 24 hours a day, seven days a week, live 364 days a year). HSN.com ranks in the top 30 of the top 500 internet retailers, is one of the top 10 trafficked e-commerce sites, and has more than a quarter million unique users every day. In addition to its existing media platforms, HSN is the industry leader in technological innovation including services such as Shop by Remote, the only service of its kind in the U.S., and Video on Demand. Cornerstone comprises leading home and apparel lifestyle brands including Ballard Designs, Frontgate, Garnet Hill, Grandin Road, Improvements, Smith+Noble, The Territory Ahead and TravelSmith. Cornerstone distributes 324 million catalogs annually, operates eight separate e-commerce sites and operates 25 retail stores.

GAAP FINANCIAL STATEMENTS


| continuing operations <br> before income taxes | 21,995 | $(277,608)$ | 26,981 | $(262,515)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Income tax (provision) |  |  |  |  |
| benefit |  |  |  |  |

HSN, INC. CONSOLIDATED BALANCE SHEETS
(unaudited; in thousands)

| June 30, | December 31, |
| :---: | :---: |
| 2009 | 2008 |
| _-_-_-_-_-_-_-_-_-_-_-_-_ |  |


| \$ | 205,919 | \$ | 177,463 |
| :---: | :---: | :---: | :---: |
|  | 118,252 |  | 165,114 |
|  | 267,851 |  | 304,172 |
|  | 21,638 |  | 21,777 |
|  | 56,590 |  | 42,080 |
|  | 670,250 |  | 710,606 |
|  | 154,448 |  | 157,832 |
|  | 261,466 |  | 261,747 |
|  | 19,499 |  | 22,272 |
| \$ | 1,105,663 | \$ | 1,152,457 |

LIABILITIES AND SHAREHOLDERS' EQUITY
LIABILITIES:
Accounts payable, trade
Current maturities of long-term debt
Accrued expenses and other current
liabilities
Total current liabilities
Long-term debt, less current liabilities
Deferred income taxes
Other long-term liabilities 13,116
Total liabilities
TOTAL SHAREHOLDERS' EQUITY
TOTAL LIABILITIES AND SHAREHOLDERS'
EQUITY

|  | 824,944 |  | 894,172 |
| :---: | :---: | :---: | :---: |
|  | 280,719 |  | 258,285 |
| \$ | 1,105,663 | \$ | 1,152,457 |

HSN, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited; in thousands)

| 2009 | 2008 |
| :---: | :---: |

Cash flows from operating activities attributable to continuing operations:
Net income (loss)
Less: Loss from discontinued operations, net of tax

Income (loss) from continuing operations
Adjustments to reconcile income (loss) from continuing operations to net cash provided by operating activities attributable to continuing operations:

Depreciation
Amortization of intangible assets
Asset impairments
Non-cash compensation expense
Amortization of cable and satellite distribution fees Amortization of debt issuance costs Loss on disposition of fixed assets Deferred income taxes
Bad debt expense Excess tax benefits from stock-based awards Changes in current assets and liabilities: Accounts receivable Inventories Prepaid expenses and other current assets Accounts payable and other current liabilities

Net cash provided by operating activities attributable to continuing operations

Cash flows from investing activities attributable to continuing operations: Capital expenditures Transfers from IAC

Net cash used in investing activities attributable to continuing operations

Cash flows from financing activities attributable to continuing operations:
(56)
(529)
$\$ \quad 16,564 \quad \$(240,500)$

16,620
$(239,971)$
19,080 18,421
281 3,954
-- 300,000

5,027 7,737
1,680 2,114
-- 4,261
1,271 --
$305 \quad 115$
(31) (31,033)

8,540 9,242
-- (65)
36,700 48,064
36,321 (22,526)
$(14,591) \quad(1,259)$
$(37,160) \quad(92,839)$

| 74,043 | 6,215 |
| :---: | :---: |

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| $(19,121)$ | $(15,468)$ |
| :---: | :---: |
| -- | 9,865 |

$(19,121) \quad(5,603)$
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| Repayment of long-term debt |  | $(7,500)$ |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Repayment under revolving credit facility |  | $(20,000)$ |  |  |
| Excess tax benefits from stock-based awards |  | -- |  | 65 |
| Other |  | -- |  | (60) |
| Net cash (used in) provided by financing activities attributable to continuing operations |  | $(27,500)$ |  | 5 |
| Total cash provided by continuing operations |  | 27,422 |  | 617 |
| Total cash provided by (used in) discontinued operations |  | 1,034 |  | (939) |
| Effect of exchange rate changes on cash and cash equivalents |  | -_ |  | (841) |
| Net increase (decrease) in cash and cash equivalents |  | 28,456 |  | $(1,163)$ |
| Cash and cash equivalents at beginning of period |  | 177,463 |  | 6,220 |
| Cash and cash equivalents at end of period | \$ | 205,919 |  | 5,057 |

Table 4
RECONCILIATIONS OF GAAP TO NON-GAAP MEASURES

HSN, INC. RECONCILIATION OF GAAP EPS TO ADJUSTED EPS (unaudited; in thousands except per share amounts)


HSN, INC. RECONCILIATION OF DETAILED SEGMENT RESULTS TO GAAP (unaudited; in thousands)

|  | Three Months Ended June 30, 2009 |  |  |  | Three Months Ended <br> June 30, 2008 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | HSN |  | orner- <br> stone | Total | HSN | Cornerstone | Total |
| $\begin{aligned} & \text { Operating } \\ & \text { income } \\ & \text { (loss) }\end{aligned} \quad \$ 28,750 \quad \$ \quad 1,990 \quad \$ 30,740 \quad \$ 22,375 \quad \$(300,007) \quad \$(277,632)$ |  |  |  |  |  |  |  |
| Non-cash compensation |  |  |  |  |  |  |  |
| Amortization of non-cash marketing | -- |  | -- | -_ | 546 | -_ | 546 |
| ```Amortization of intangible assets``` | 140 |  | -- | 140 | 142 | 1,614 | 1,756 |
| Asset impairments | -- |  | -- | -- | -- | 300,000 | 300,000 |
| Depreciation | 7,160 |  | 2,469 | 9,629 | 6,770 | 2,625 | 9,395 |
| ```Loss on disposition of fixed assets``` | $261$ |  | 5 | 266 | 30 | -- | 30 |
| Adjusted EBITDA | \$38,355 |  | 4,900 | \$43,255 | \$33,503 | \$ 5,289 | \$ 38,792 |
| Six Months Ended June 30, 2009 |  |  |  |  | Six Months Ended June 30, 2008 |  |  |
|  | HSN |  | rner- <br> stone | Total | HSN | Cornerstone | Total |
| Operating income (loss) | \$54,901 |  | (0,259) | \$44,642 | \$46,908 | \$(309,462) | \$ 262,554$)$ |
| ```Non-cash compensation expense``` | $3,999$ |  | 1,028 | 5,027 | 5,226 | 2,511 | 7,737 |
| Amortization of non-cash marketing |  |  | -_ | -- | 4,261 | -_ | 4,261 |
| ```Amortization of intangible assets``` | $281$ |  | -- | 281 | 285 | 3,669 | 3,954 |
| Asset | -- |  | -- | -- | -- | 300,000 | 300,000 |
| impairments Depreciation Loss on disposition of fixed | $14,134$ |  | 4,946 | 19,080 | 13,320 | 5,101 | 18,421 |


| assets | 299 |  | 6 | 305 | 114 |  | 1 |  | 115 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjusted |  |  |  |  |  |  |  |  |  |
| EBITDA | \$73,614 | \$ | $(4,279)$ | \$69,335 | \$70,114 | \$ | 1,820 | \$ | 71,934 |

## HSN, INC.'S PRINCIPLES OF FINANCIAL REPORTING

HSNi reports Adjusted EBITDA, Adjusted Net Income and Adjusted EPS, all of which are supplemental measures to GAAP. These measures are among the primary metrics by which we evaluate the performance of our businesses, on which our internal budgets are based and by which management is compensated. We believe that investors should have access to, and we are obligated to provide, the same set of tools that we use in analyzing our results. These non-GAAP measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for or superior to GAAP results. HSNi endeavors to compensate for the limitations of the non-GAAP measures presented by providing the comparable GAAP measures with equal or greater prominence and descriptions of the reconciling items, including quantifying such items, to derive the nonGAAP measures. We encourage investors to examine the reconciling adjustments between the GAAP and non-GAAP measures contained in this release and which we discuss below.

## Definitions of Non-GAAP Measures

Adjusted EBITDA is defined as operating income excluding, if applicable: (1) non-cash compensation expense and amortization of non-cash marketing, (2) amortization of intangibles, (3) depreciation and gains and losses on asset dispositions, (4) goodwill, longlived asset and intangible asset impairments, (5) pro forma adjustments for significant acquisitions, and (6) one-time items. Adjusted EBITDA is not a measure determined in accordance with GAAP, and should not be considered a substitute for operating income, net income or any other measure determined in accordance with GAAP. Adjusted EBITDA is used as a measurement of operating efficiency and overall financial performance and HSNi believes it to be a helpful measure for those evaluating companies in the retail industry. Adjusted EBITDA measures the amount of income generated each period that could be used to service debt, pay taxes and fund capital expenditures. Adjusted EBITDA should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP. Adjusted EBITDA has certain limitations in that it does not take into account the impact to HSNi's statement of operations of certain expenses, including noncash compensation, amortization of non-cash marketing, amortization of intangibles, depreciation, gains and losses on asset dispositions, asset impairment charges, acquisitionrelated accounting and one-time items.

Adjusted Net Income generally captures all items on the statement of operations that have been, or ultimately will be, settled in cash and is defined as net income available to common shareholders excluding, net of tax effects, if applicable: (1) non-cash compensation expense and amortization of non-cash marketing, (2) amortization of intangible assets, (3) gains and losses on asset dispositions, (4) goodwill, long-lived asset and intangible asset impairments, (5) pro forma adjustments for significant acquisitions, (6) one-time items, and (7) discontinued operations. We believe Adjusted Net Income is useful to investors because it
represents HSNi's consolidated results taking into account charges which are not allocated to the operating businesses such as interest expense and taxes, but excluding the effects of identified non-cash expenses or one-time items.

Adjusted EPS is defined as Adjusted Net Income divided by diluted weighted average shares outstanding for Adjusted EPS purposes. We believe Adjusted EPS is useful to investors because it represents, on a per share basis, HSNi's consolidated results, taking into account charges which are not allocated to the operating businesses such as interest expense and taxes, but excluding the effects of identified non-cash expenses or one-time items. Adjusted Net Income and Adjusted EPS have the same limitations as Adjusted EBITDA. Therefore, we think it is important to evaluate these measures along with our consolidated statement of operations.

## Pro Forma Results

We will only present Adjusted EBITDA, Adjusted Net Income and Adjusted EPS on a pro forma basis if we view a particular transaction as significant in size or transformational in nature. For the periods presented in this release, there are no transactions that we have included on a pro forma basis.

One-Time Items
Adjusted EBITDA, Adjusted Net Income and Adjusted EPS are presented before one-time items, if applicable. In accordance with SEC rules, these items are truly one-time in nature and non-recurring, infrequent or unusual, and have not occurred in the past two years or are not expected to recur in the next two years. GAAP results include one-time items. For the periods presented in this release, there are no adjustments for any one-time items.

## Basis of Presentation

On November 5, 2007, IAC announced its plan to separate into five independent public companies in order to better achieve certain strategic objectives of the various businesses. This transaction is referred to as the "spin-off."

On August 21, 2008, HSN, Inc. became an independent public company and began trading on the Nasdaq Global Select Market under the symbol "HSNI." These unaudited consolidated financial statements present our results of operations, financial position, shareholders' equity and cash flows of HSN, Inc. on a combined basis up through the spinoff and on a consolidated basis thereafter.

For the three and six months ended June 30, 2008, we computed basic earnings per share using the number of shares of common stock outstanding immediately following the spin-off, as if such shares were outstanding for the entire period. The diluted earnings per share for prior periods was computed based upon the dilutive impact of all stock-based awards outstanding immediately following the spin-off, as if such awards were outstanding for the entire period.

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CONTACT: HSN, Inc.
Analysts/Investors
Felise Glantz Kissell
    727-872-7529
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felise.kissell@hsn.net
Media
Brad Bohnert
727-872-7515
brad.bohnert@hsn.net

