INGRAM MICRO®

CAPITAL MARKETS DAY 2026

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This presentation and certain of the remarks made orally contain non-GAAP financial measures. Non-GAAP financial measures include EBITDA, adjusted EBITDA, return on invested capital (“ROIC”), adjusted ROIC, non-GAAP net income, and adjusted free cash flow. We believe that these non-GAAP financial measures are useful in evaluating our business and the underlying trends that are affecting our performance. These non-GAAP measures are primary indicators that our management uses internally to conduct and measure its business and evaluate the performance of its consolidated operations, ongoing results, and trends. Our management believes these non-GAAP financial measures are useful as they provide meaningful comparisons to prior periods and an alternate view of the impact of acquired businesses. Information regarding these and other non-GAAP financial measures, including reconciliations to the most directly comparable GAAP financial measures, is provided in our quarterly earnings press releases, which are available on our Investor Relations website at https://ir.ingrammicro.com. See also the Appendix.

This presentation contains forward-looking estimates of non-GAAP net income, adjusted ROIC, adjusted EBITDA and adjusted free cash flow. We provide these non-GAAP measures to investors on a prospective basis for the same reasons (set forth above) that we provide them to investors on a historical basis. We are unable to provide a reconciliation of our forward-looking estimate GAAP net income to a forward-looking estimate of non-GAAP net income, adjusted ROIC, adjusted EBITDA and adjusted free cash flow because certain information needed to make a reasonable forward-looking estimate of GAAP net income for fiscal year 2026 is unreasonably difficult to predict and estimate and is often dependent on future events that may be uncertain or outside of our control, such as unanticipated non-recurring items not reflective of ongoing operations. In addition, we believe such reconciliations would imply a degree of precision that would be confusing or misleading to investors. The unavailable information could have a significant impact on our future financial results. Our forward-looking estimates of both GAAP and non-GAAP measures of our financial performance may differ materially from our actual results and should not be relied upon as statements of fact.

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Agenda

10:20 – 10:40 am	CEO Welcome
10:40 – 11:40 am	Intelligence to Impact: Operating Model and Strategy
11:40 – 12:45 pm	LUNCH BREAK
12:45 – 1:15 pm	Customer Panel
1:15 – 1:45 pm	Regional Presidents Panel
1:45 – 2:25 pm	Finance Presentation: Quantifying Intelligence
2:25 – 2:55 pm	Q&A
2:55 – 3:00 pm	Closing Comments

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Intelligence at scale

Paul Bay, CEO

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Experienced, proven operators and innovators



Paul Bay
CEO



Mike Zilis
CFO



Scott D. Sherman
EVP, HR



Augusto P. Aragone
EVP, Secretary &
General Counsel



Jennifer Anaya
SVP, Global Marketing



Bill Brandel
President, N.A.



Luis Férez
President, LATAM



Sabine Howest
SVP, Platform Services
& Support



Bill Ross
EVP, Global Operations
& Engineering



Sanjib Sahoo
President,
Global Platform Group



Matt Sanderson
President, EMEA



Diego Utge
President, Asia Pacific

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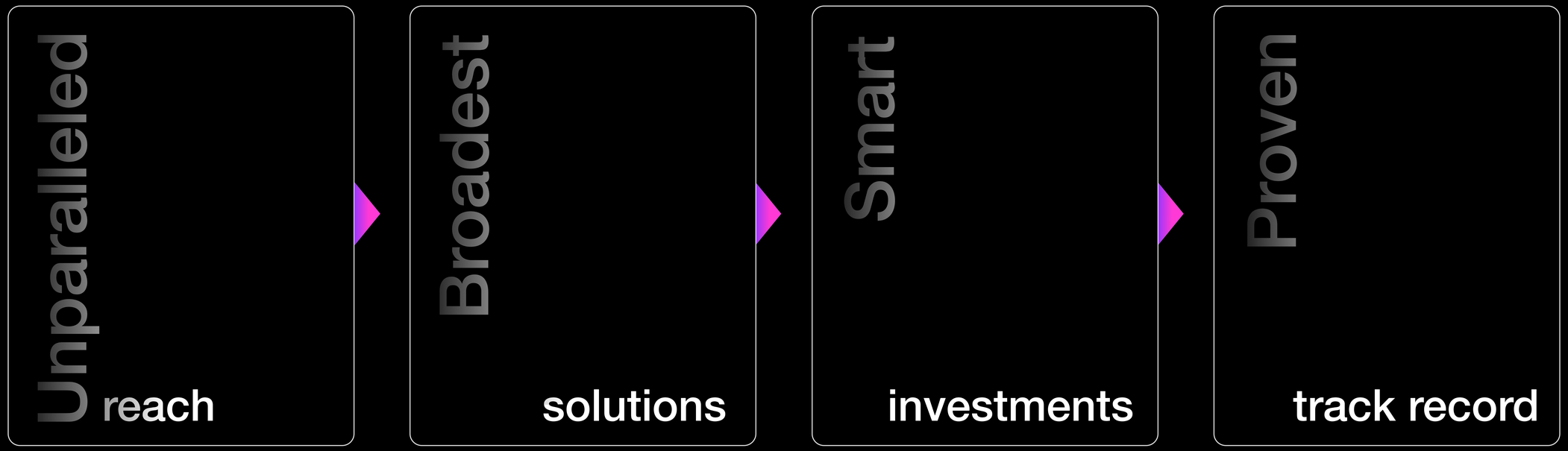
Our journey from distributor to intelligent B2B operating system

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Why Ingram Micro?

Global Reach + Broad Solutions + Smart Investments

*Ingram Micro provides the **largest reach** **and scale** of any global IT distributor*



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A different way to operate, drive growth and innovate



“As a valued partner, **Ingram Micro has continued to evolve its operational and digital capabilities, helping CDW operate more efficiently and scale our business** while strengthening our ability to serve our customers and drive growth.”

— **Christine Leahy**
Chairman, President & CEO, CDW

OPERATE GROW INNOVATE

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Strategic priorities designed with our customer in the middle

Customers and their experience

Cloud and services expansion

Operational transformation on an intelligent platform

Using intelligence to remove complexity

Relentlessly driving operational excellence

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We generate value differently

Ingram Micro is the fuel that drives material growth for B2B tech customers across every segment

- Advanced Solutions
- Artificial Intelligence
- Cyber Security
- Cloud & Consumption
- Hyperscaler Solutions

***47 years** of growth and innovation across the customer lifecycle*

- Professional Services
- Lifecycle Services
- Financing Solutions
- Technical Centers of Excellence (COEs)
- Managed IT Services

1,200+ Software engineers	**1,000+** Technical engineers	**1,000s** of technical certifications	**1,500+** Vendor partners	**200+** Cloud solutions	**40+** Acquisitions

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Investing ahead of the trends

Trust is the new currency



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Ready for growth in a dynamic ecosystem

People and trust matter when it comes to growth in the AI Age

> AI and security are creating amazing opportunity for Cisco and our partners. **Ingram Micro brings the scale, expertise, and reach** to help us capture that opportunity together. **Our partnership continues to evolve beyond traditional distribution, helping us reach new customers, create more value for our channel partners, and accelerate growth.**”

— **Oliver Tuszik**
Chief Sales Officer, Cisco

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Ready for growth in a dynamic ecosystem

People and trust matter when it comes to growth in the AI Age

> At HPE, our vision is to help organizations unlock the full value of their data across networking, cloud, and AI. Achieving that vision requires a strong partner ecosystem that extends our reach and accelerates innovation. **Ingram Micro's global footprint, deep expertise, and enablement capabilities help our partners capture new opportunities, accelerate time to value, and deliver greater value to our customers.**"

— **Antionio Neri**
CEO, HPE

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Ready for growth in a dynamic ecosystem

People and trust matter when it comes to growth in the AI Age

> Microsoft's success has always been built on the strength of our partner ecosystem. **What differentiates Ingram Micro is their ability to combine global reach with actionable intelligence**, enabling Microsoft's Cloud and AI innovation to reach more customers and deliver measurable business results. **Together, we're enabling organizations to put AI to work in meaningful ways.**"

— **Nicole Dezen**
Chief Partner Officer, Microsoft

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Built around the way B2Bs need to work

Monetizing services across a customer lifecycle expands our serviceable addressable market

- Advanced Solutions
- Artificial Intelligence
- Cyber Security
- Cloud & Consumption
- Hyperscaler Solutions



- Professional Services
- Lifecycle Services
- Financing Solutions
- Technical Centers of Excellence (COEs)
- Managed IT Services

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Built around the way B2Bs need to work

Monetizing services across a customer lifecycle expands our serviceable addressable market

Lifecycle Services

- *Supply Chain Services*
- *ITAD & Reverse Logistics*

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VALUE PROPOSITION

Growth from scale

AI ecosystem is building supply,
we are building scalable routes to market

Millions of midsized and small businesses grow
with the support of our customers globally

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Xvantage is our competitive moat

Ingram Micro's intelligent operating system is creating a competitive advantage



"Ingram Micro is building a **defensive moat** around its partner ecosystem; **integrating reseller workflows** directly into Xvantage to significantly increase stickiness."

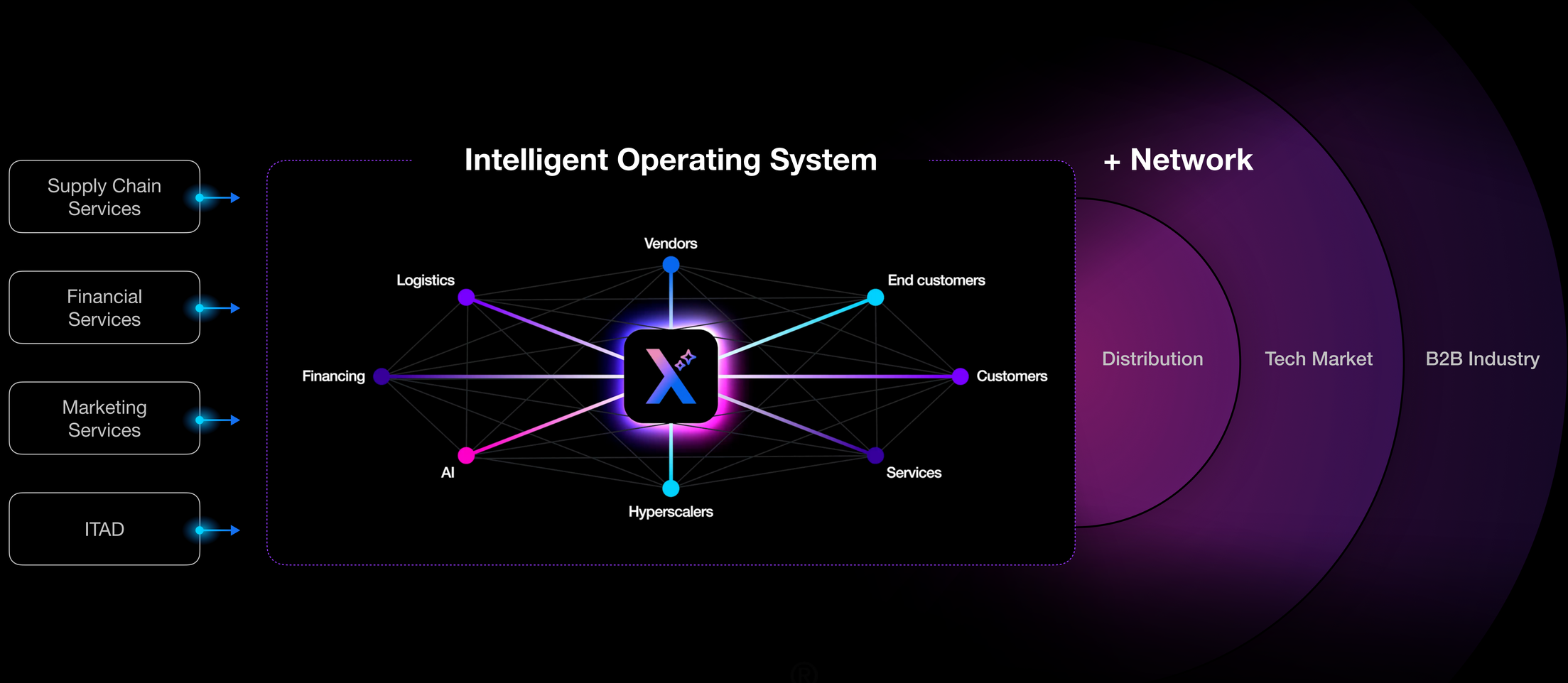
— **Steven Dickens**
HyperFrame Research

INFRASTRUCTURE | INTEGRATIONS | INTELLIGENCE

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Xvantage + Intelligence = our competitive moat

Ingram Micro’s intelligent operating system is creating a competitive advantage



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Start-up innovation

with the discipline and rigor of a

47 year old company

Monetizing services across a customer lifecycle

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Ingram Micro is the right choice now and for the long-term

Solid track record of execution and three-year growth plan, upside and strategic advantage

- Unparalleled reach across nearly 90% of the world's population
- Largest portfolio of services and solutions, growing with AI
- Lifecycle business supply chain ITAD, RLR
- Continue to invest ahead of the trends
- Track record of financial execution

The right leaders and teams who will continue to win

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INTELLIGENCE TO IMPACT

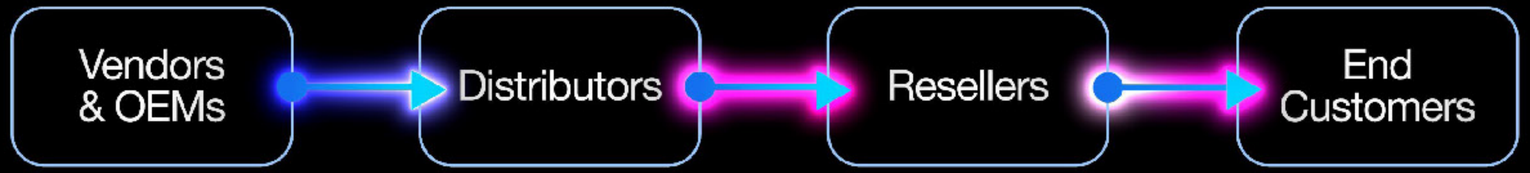
Sanjib Sahoo

President, Global Platform Group

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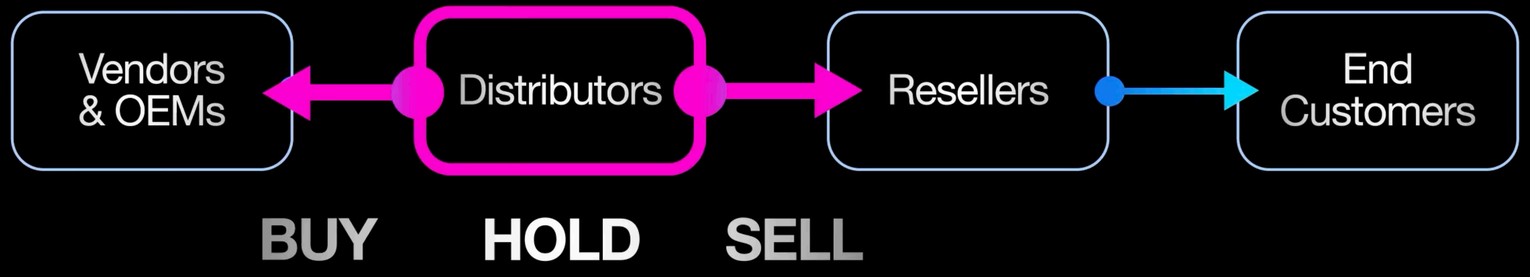
Our industry has an intelligence problem

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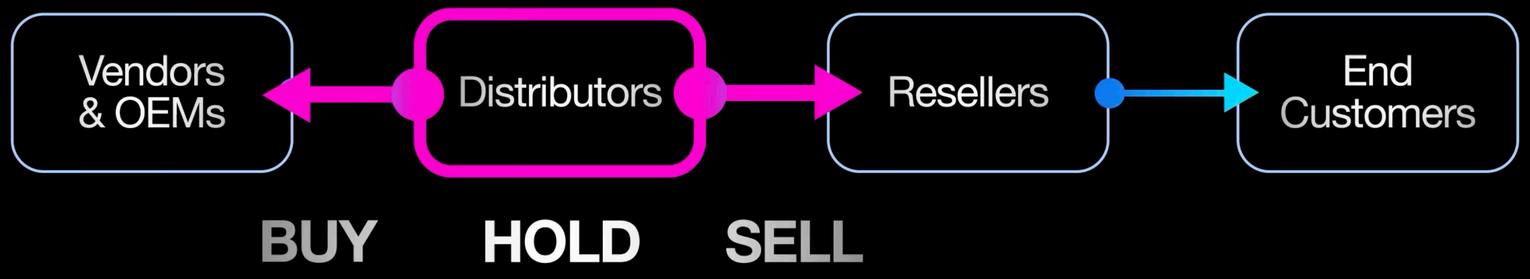
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A single quote takes 3 companies



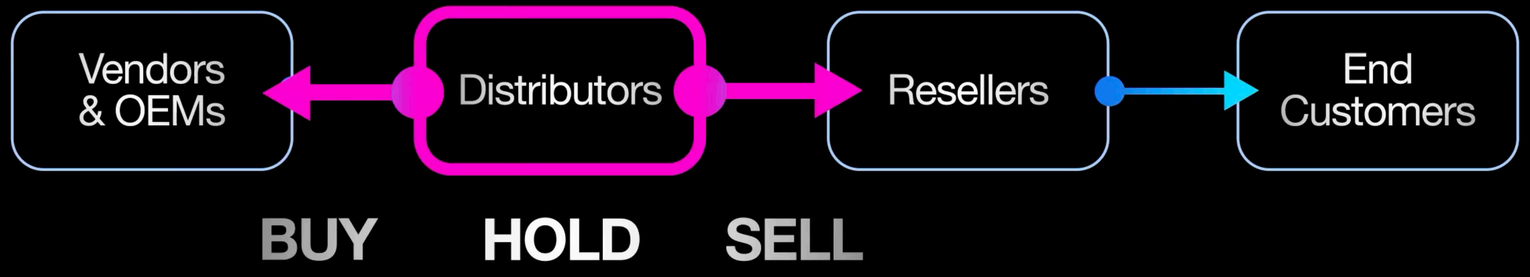
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A single quote takes 12 people

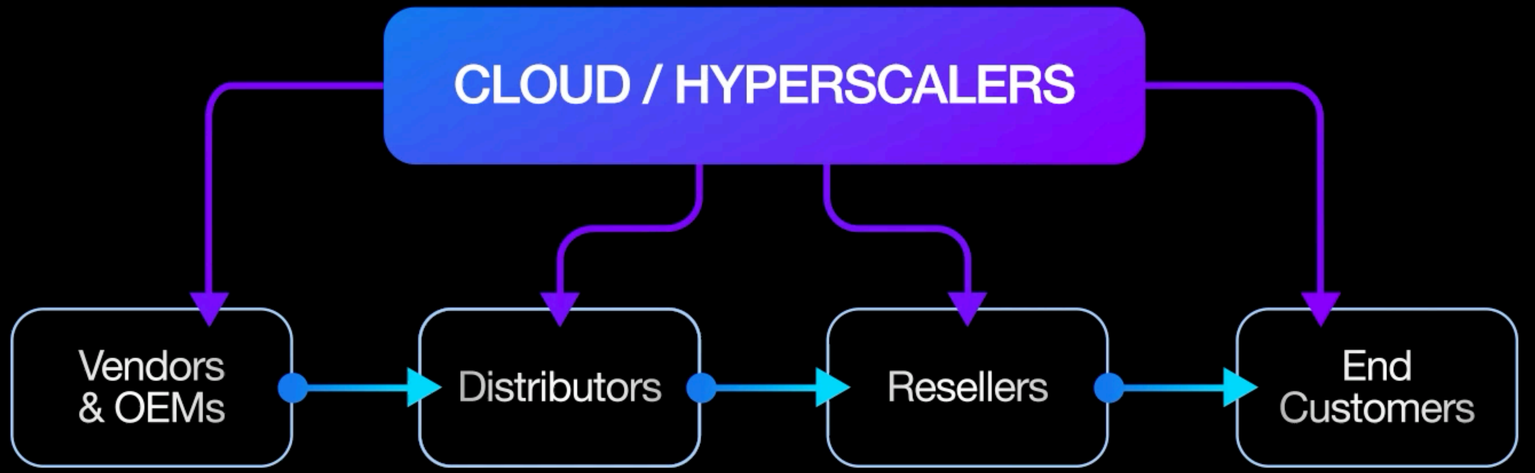


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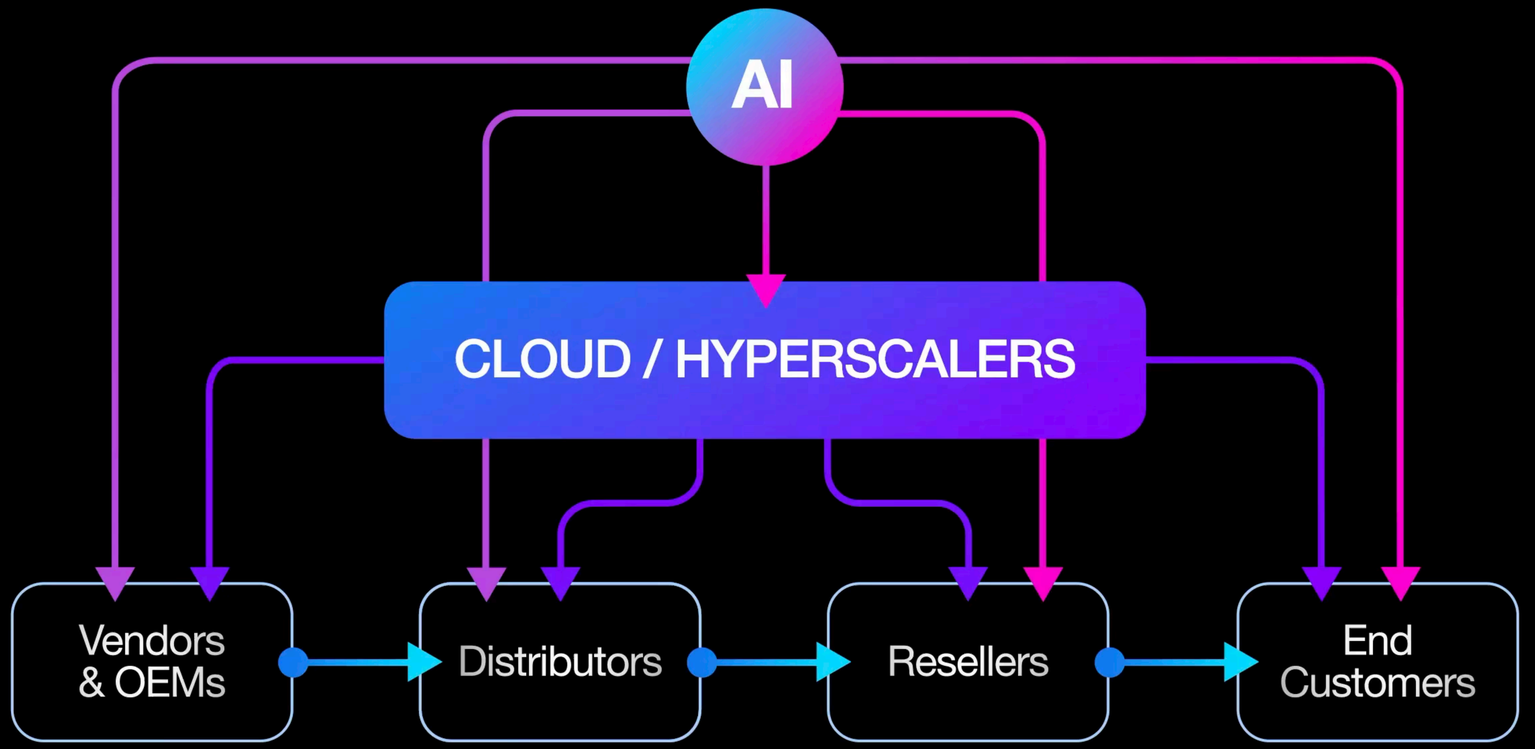
A single quote takes 72 hours



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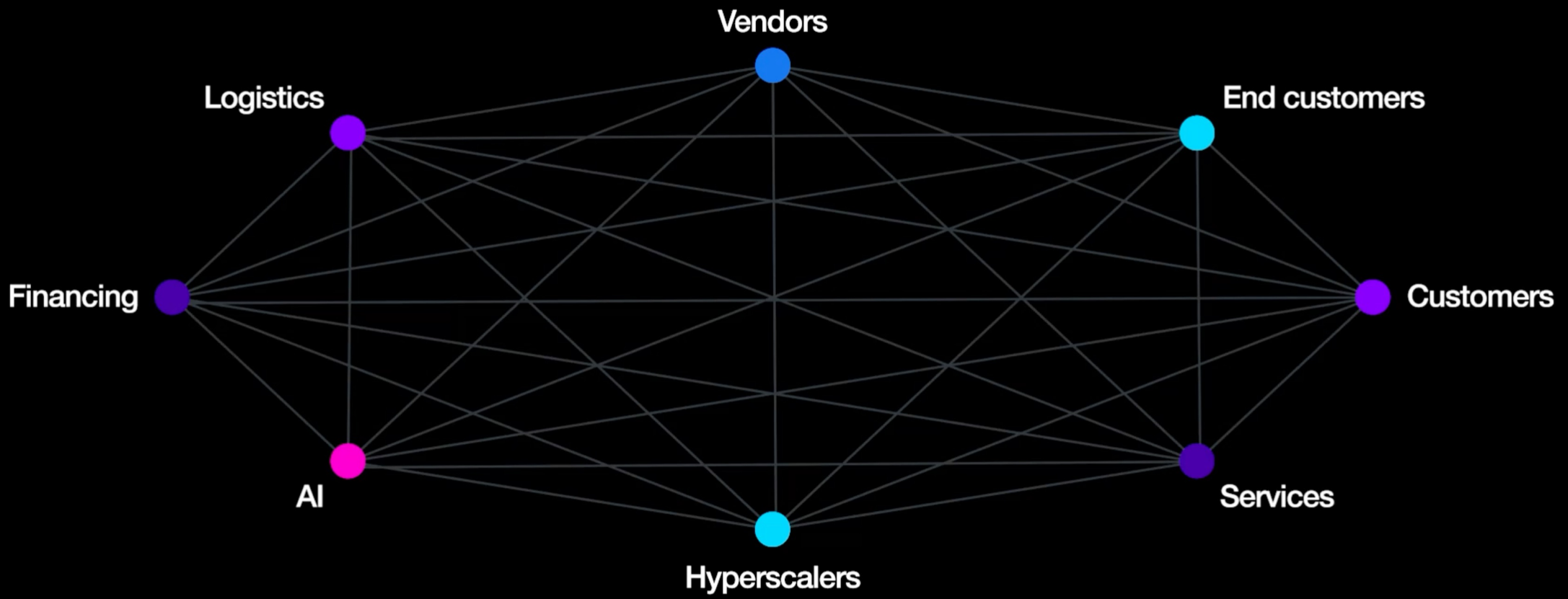
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Complexity is rising faster than the ecosystem can absorb it

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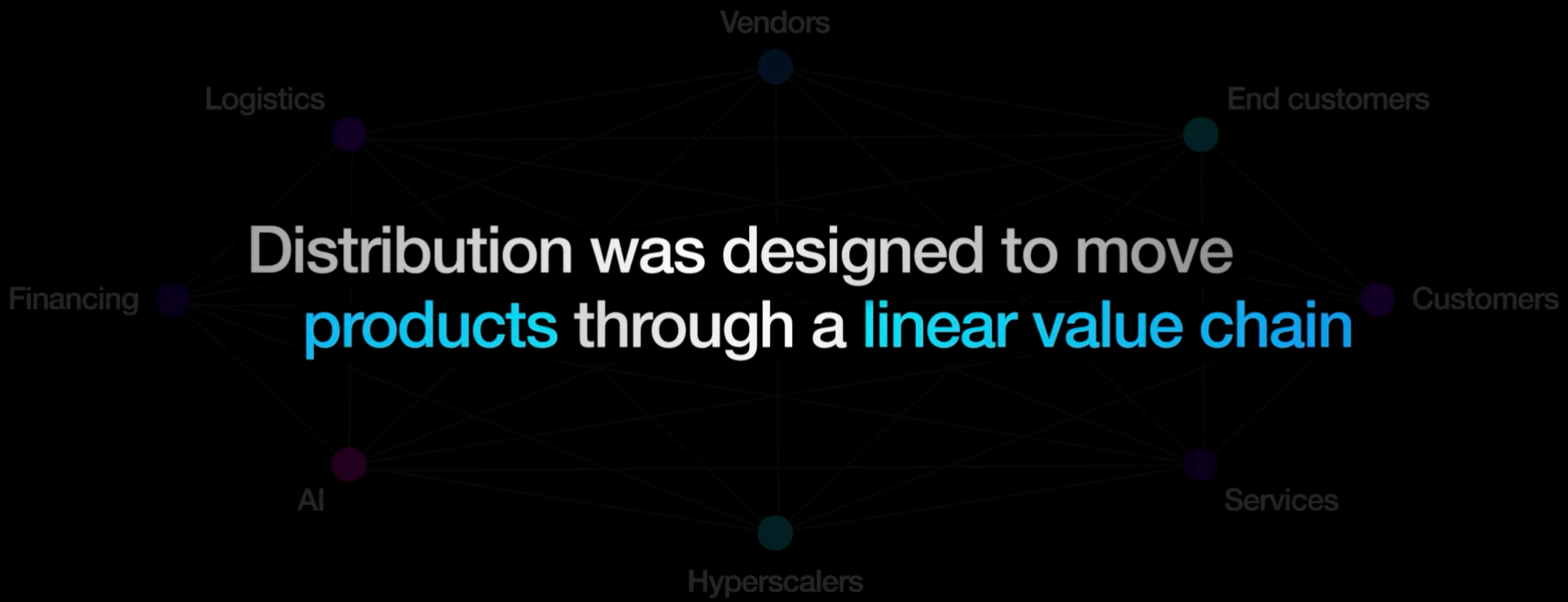


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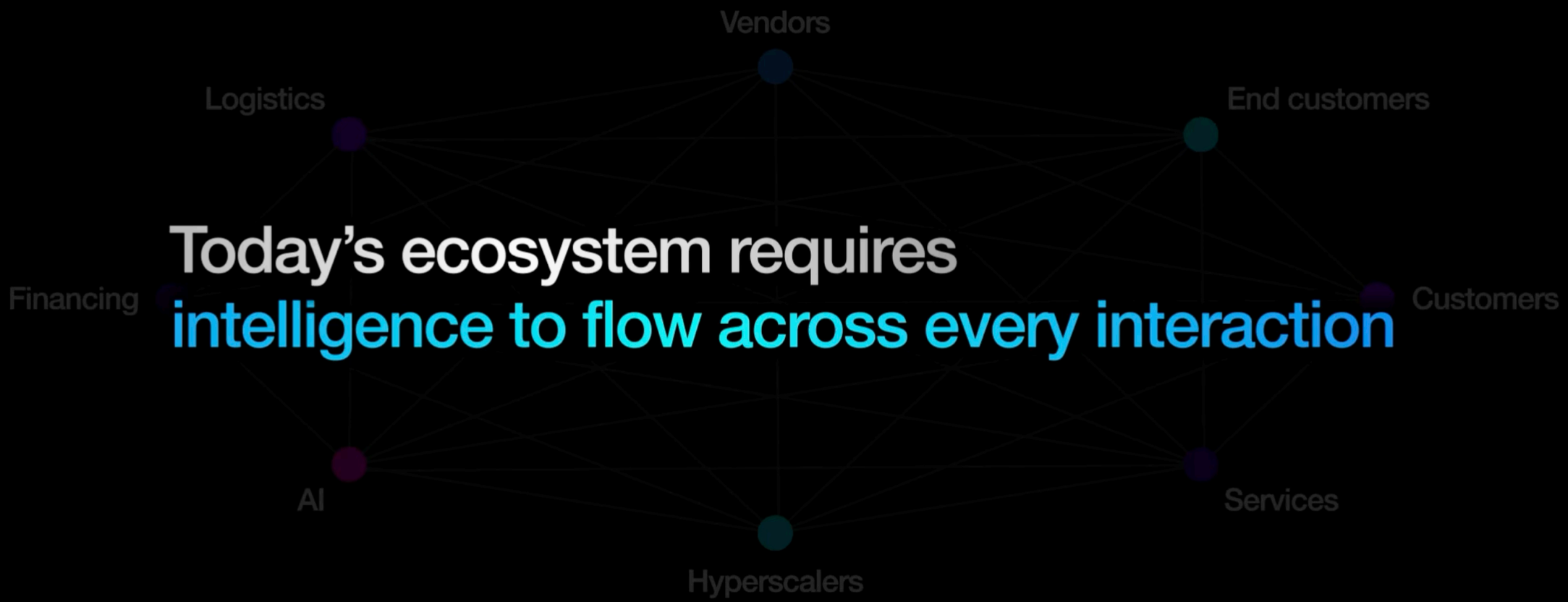
We can’t solve complexity by adding more complexity

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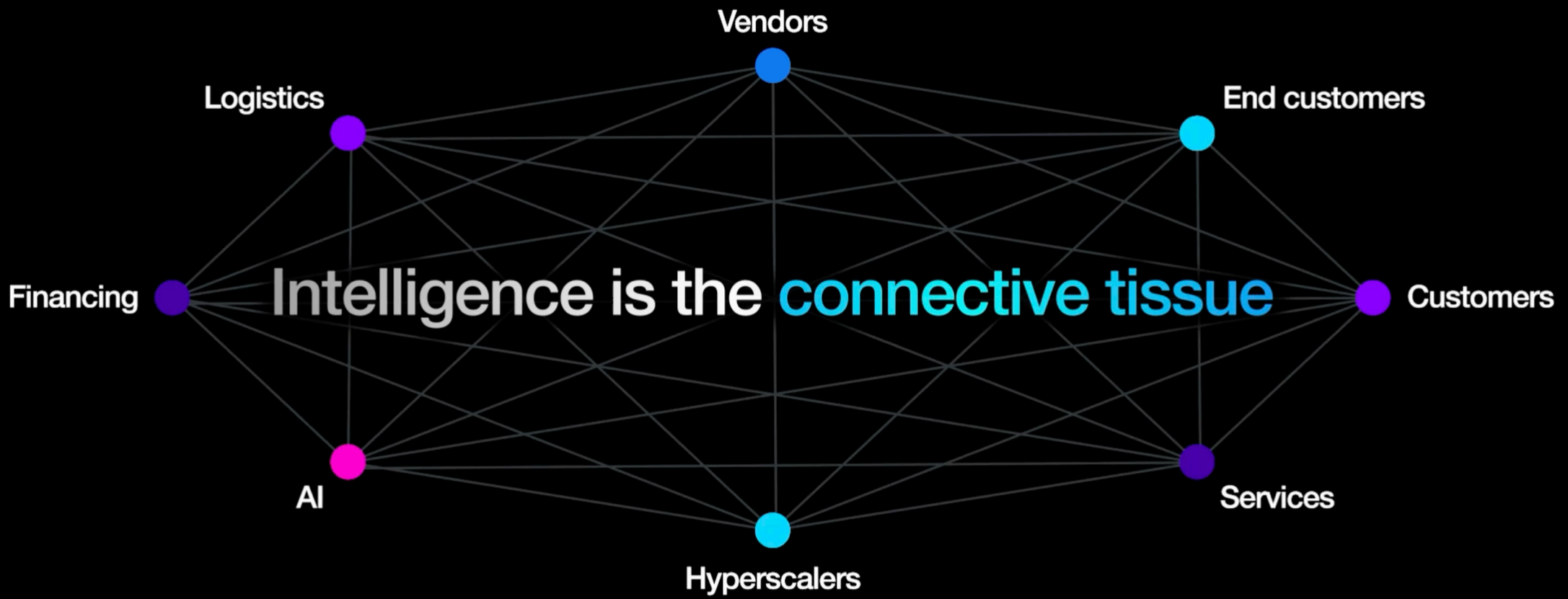
Distribution was designed to move products through a linear value chain

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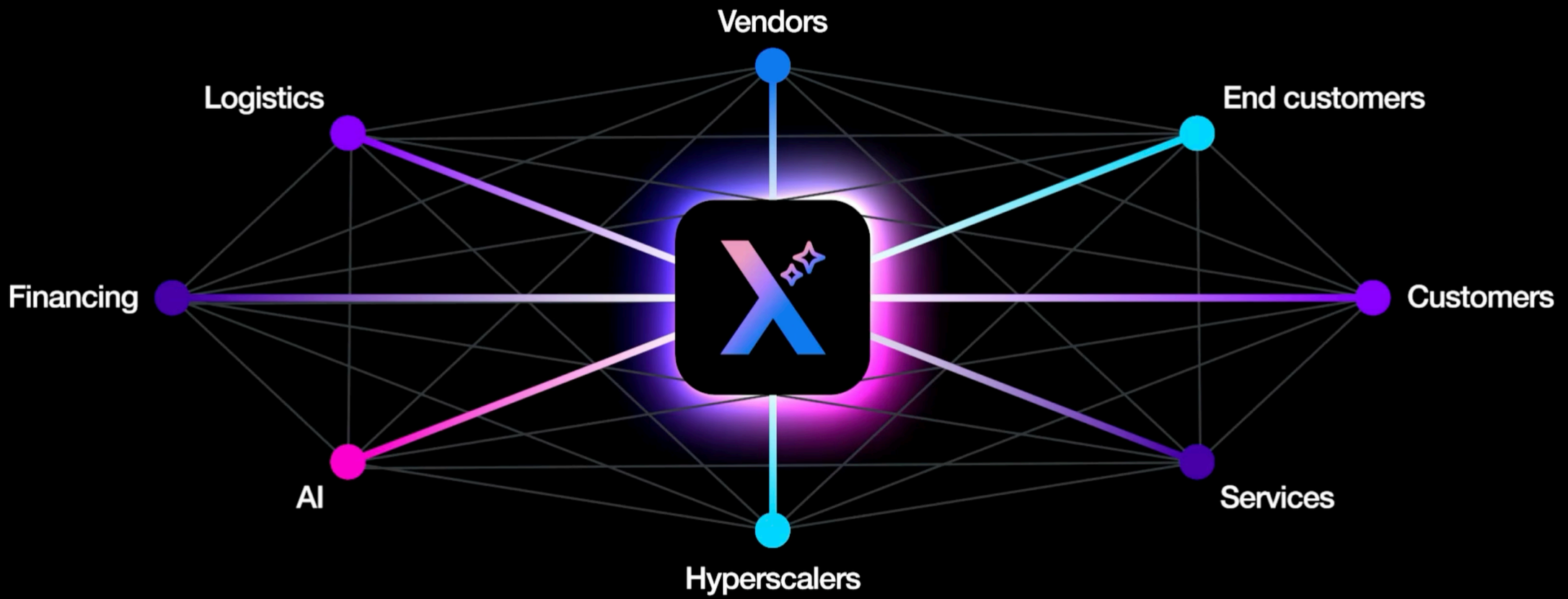


Today's ecosystem requires intelligence to flow across every interaction

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Now is the time to move
beyond connecting systems

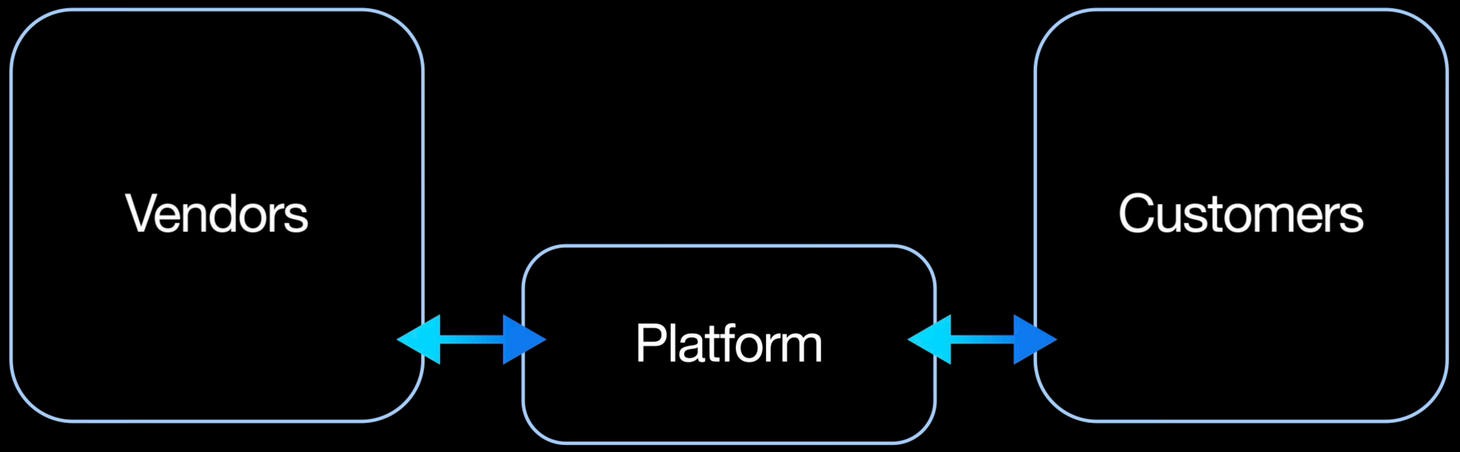
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Ingram Micro is combining intelligence

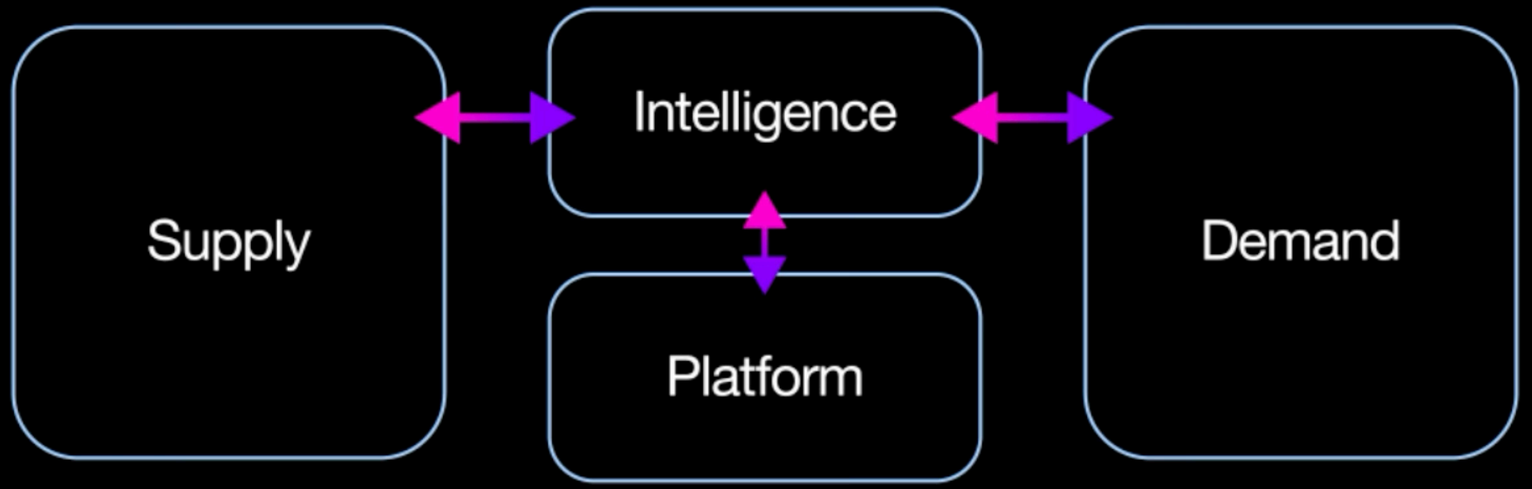
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Intelligence simplifies the ecosystem,
connects signals and drives outcomes

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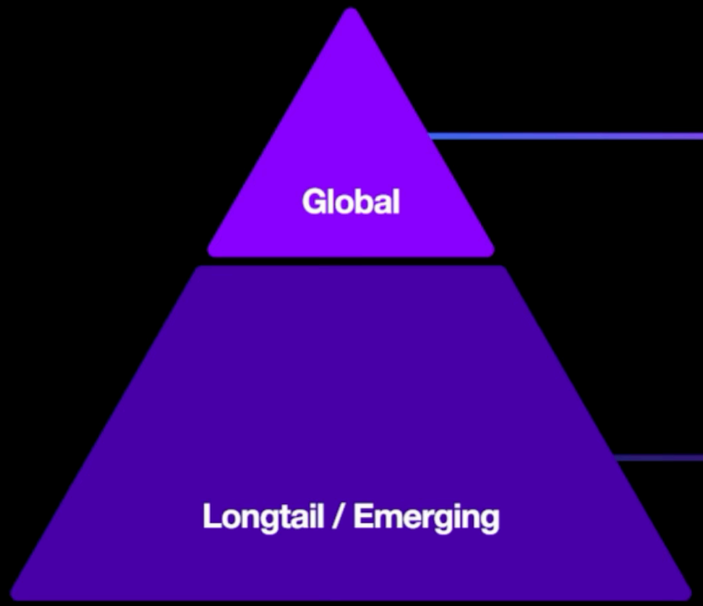
Supply side: Vendors



- Accelerate growth with demand generation
- Improve reach with multi-vendor solutions

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Supply side: Vendors



- Access and growth in mid-market and SMB
- Market intelligence unlocks opportunities

- Accelerate growth with demand generation
- Improve reach with multi-vendor solutions

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Demand side: Customers

Scale with automation, minimal OpEx

Use intelligence and offerings to drive "up market" wins



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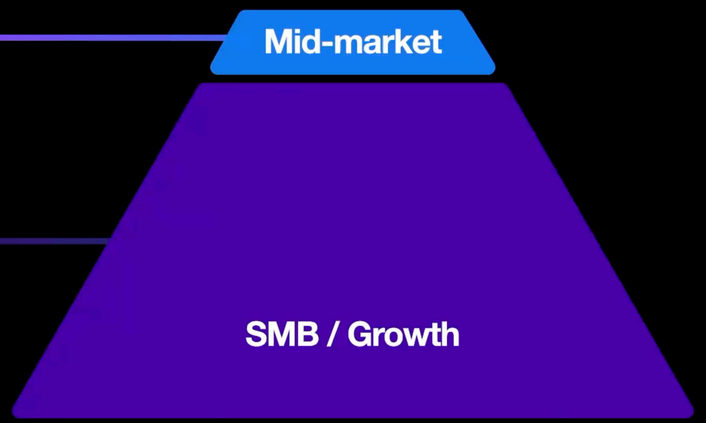
Demand side: Customers

Increase customer share of wallet

Expand addressable market via new offerings

Scale with automation, minimal OpEx

Use intelligence and offerings to drive "up market" wins



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Demand side: Customers

Efficiency via automation

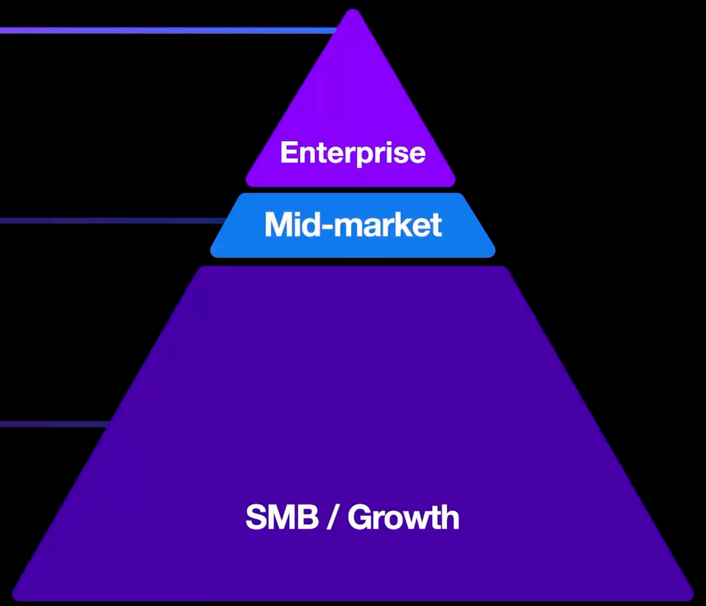
Increase customer share of wallet

Increase customer share of wallet

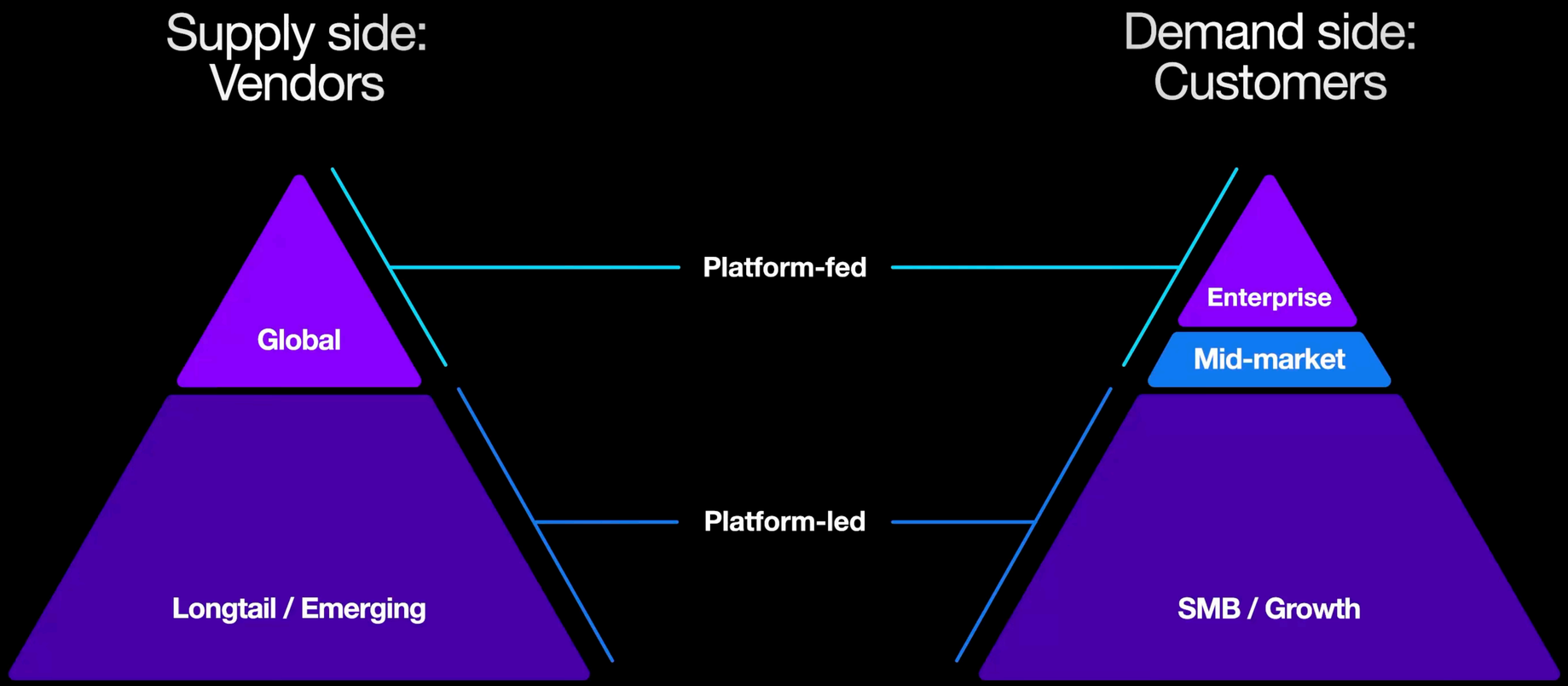
Expand addressable market via new offerings

Scale with automation, minimal OpEx

Use intelligence and offerings to drive "up market" wins



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Supply side:
Vendors

Demand side:
Customers



Context
Lifecycle
Attach
Bundling
Solutions
Demand generation

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The longtail is the most complex
... and the biggest opportunity

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True value comes from translating signals into tangible business outcomes

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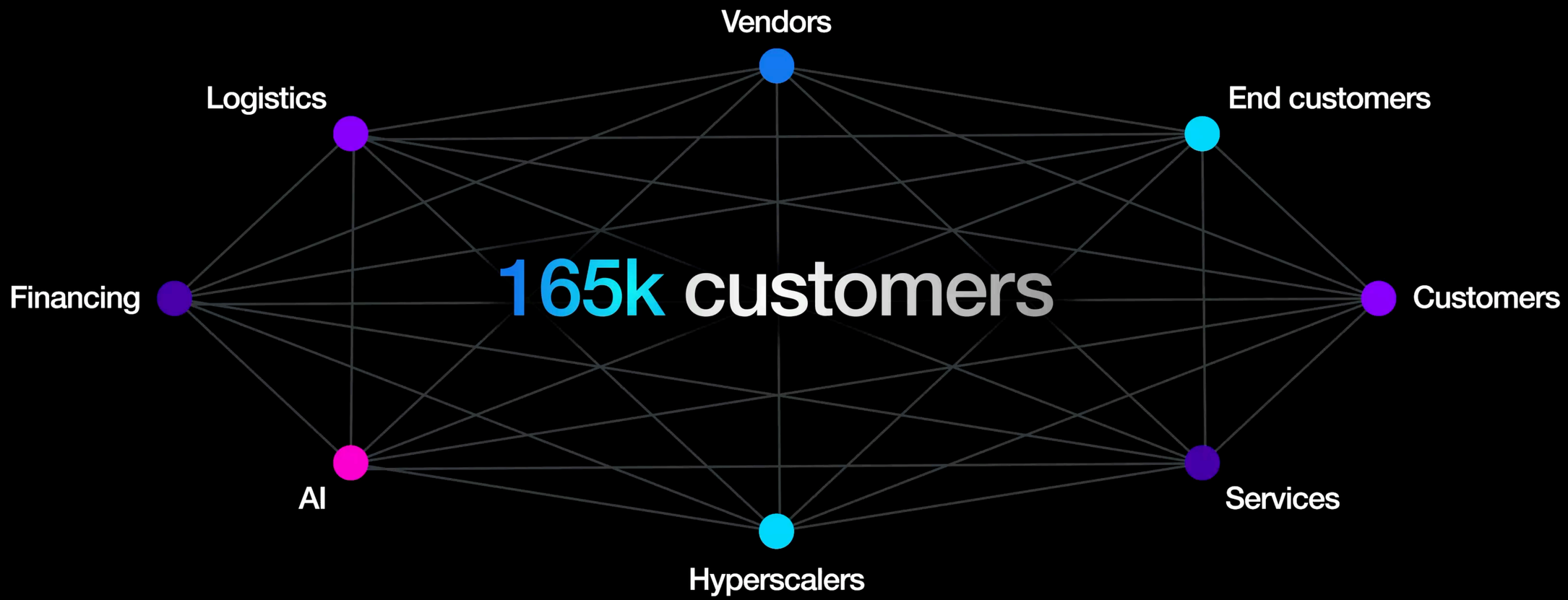
Many B2B companies have data,
some have insights,
few have intelligence

Fewer have intelligence at scale

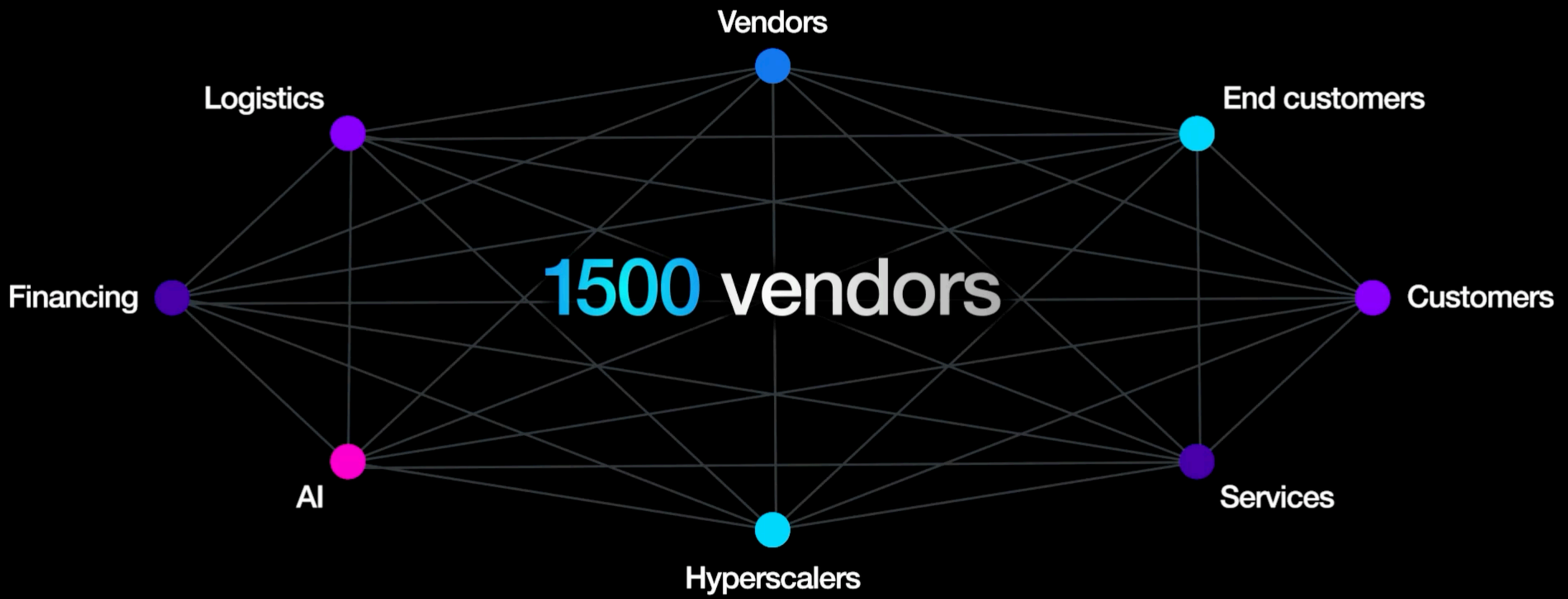
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We can deliver actionable intelligence at scale

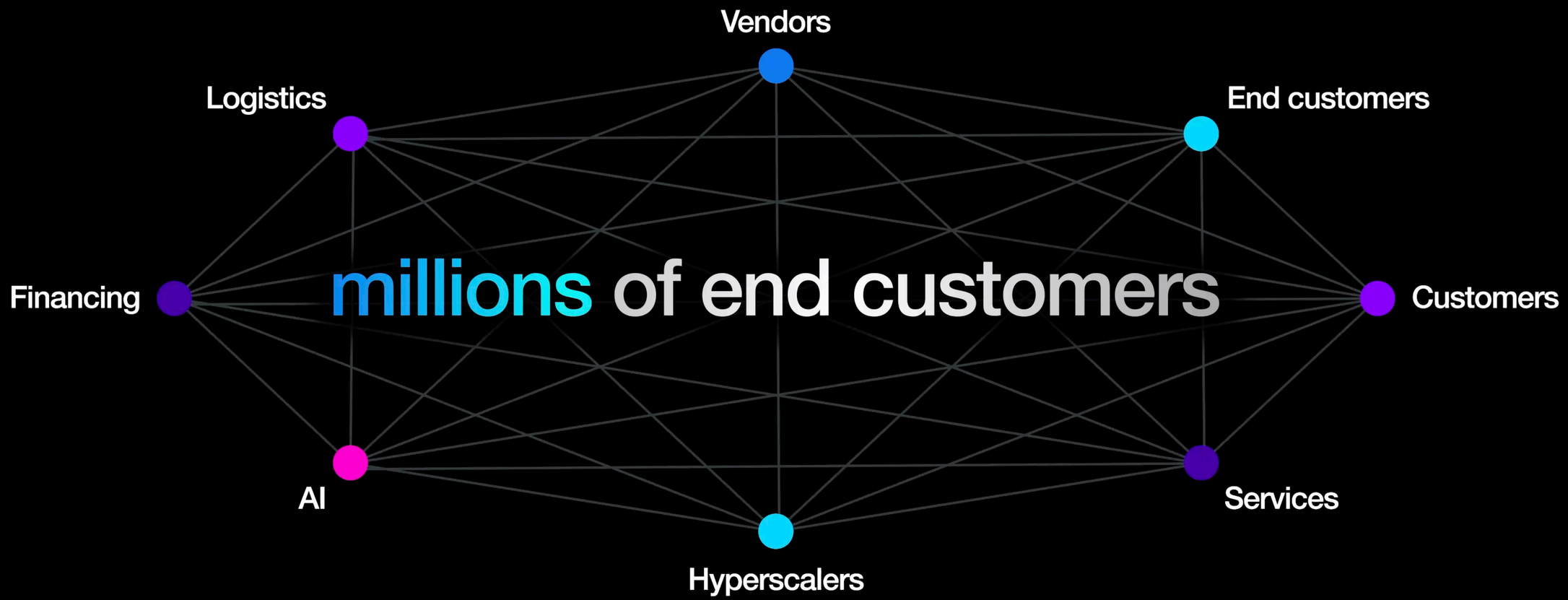
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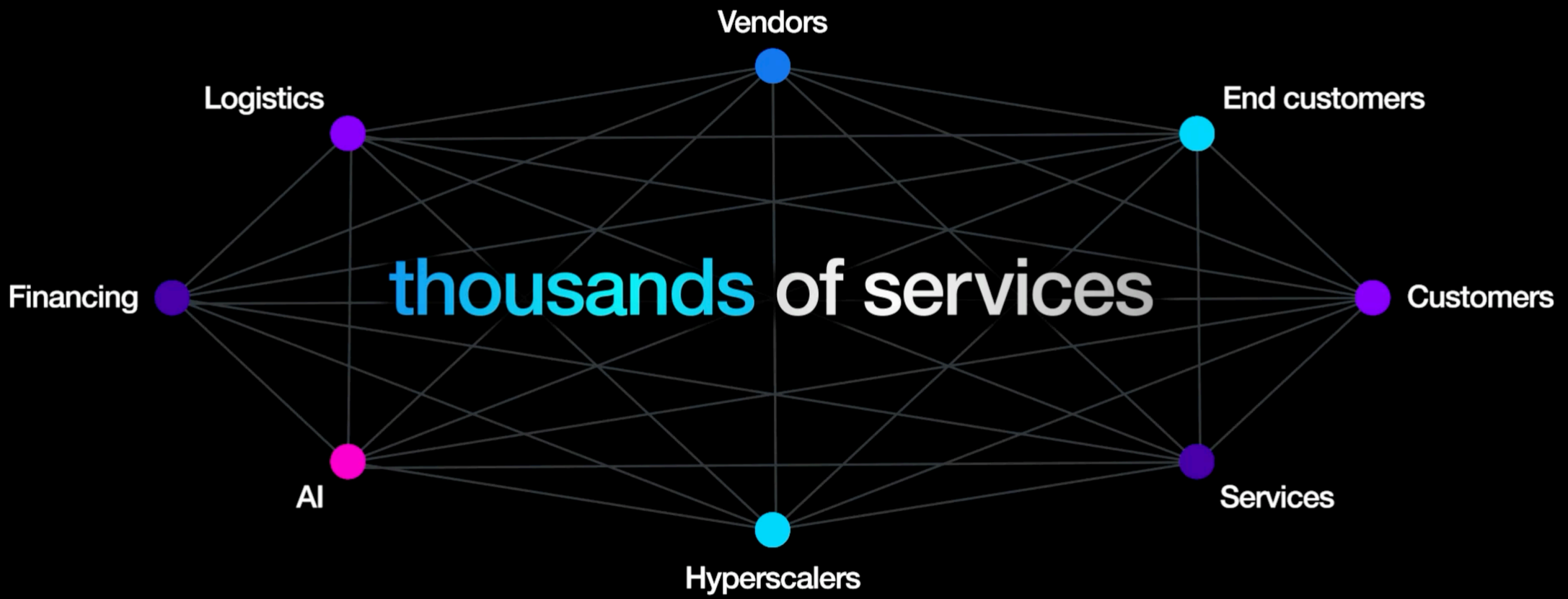
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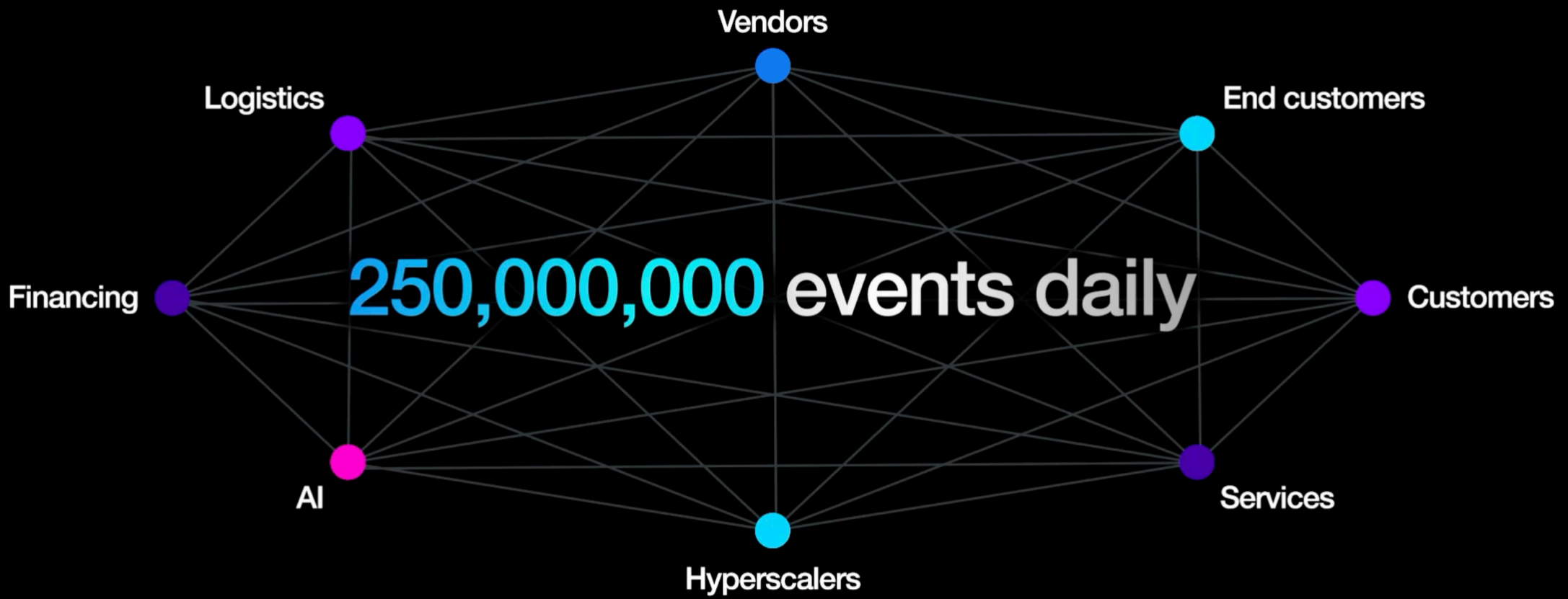
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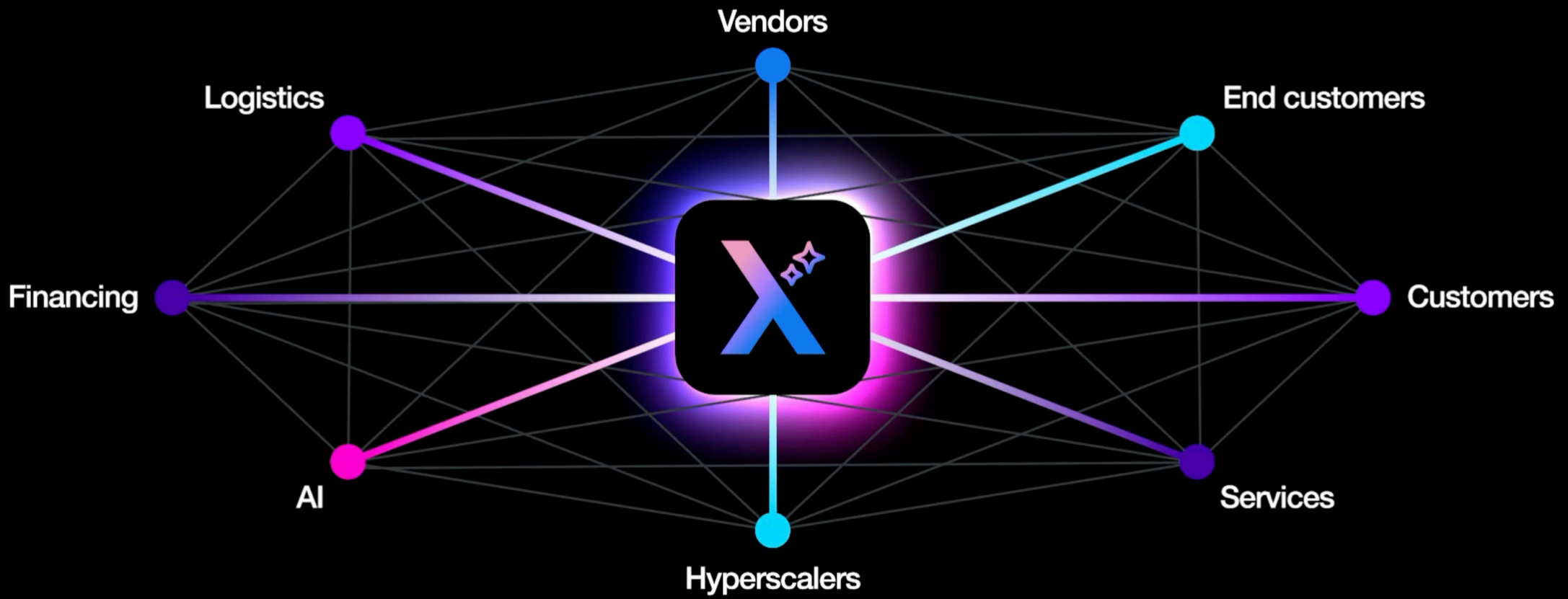
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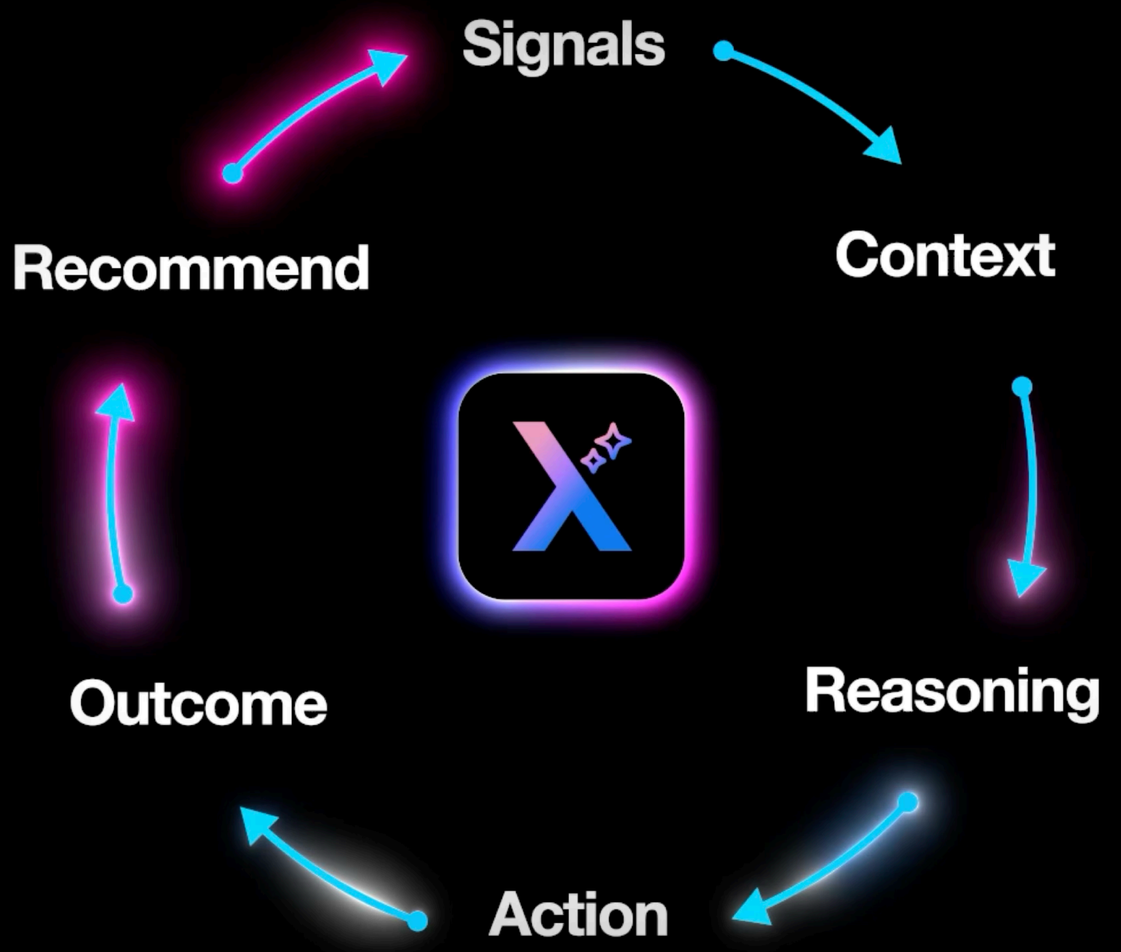
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The demand already exists.
The question is: Who finds it?

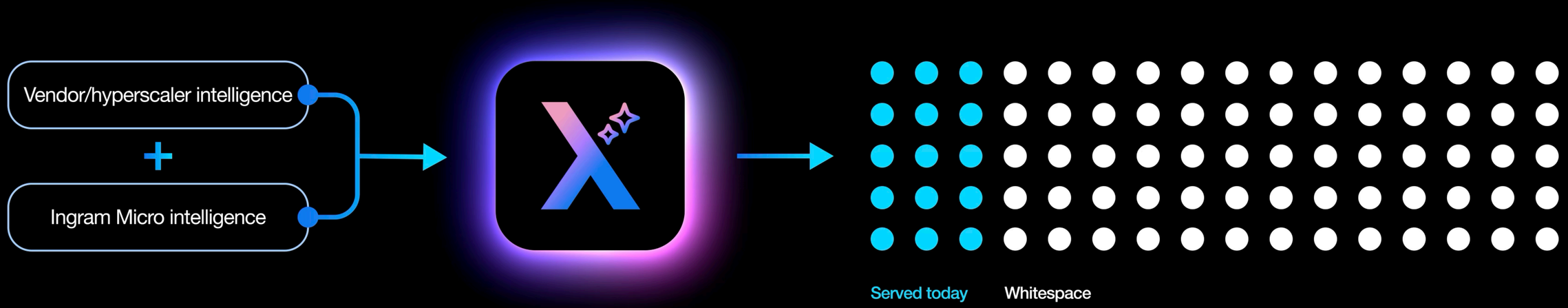
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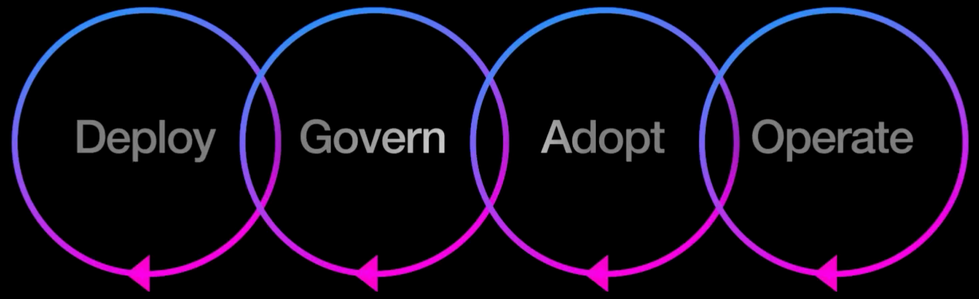
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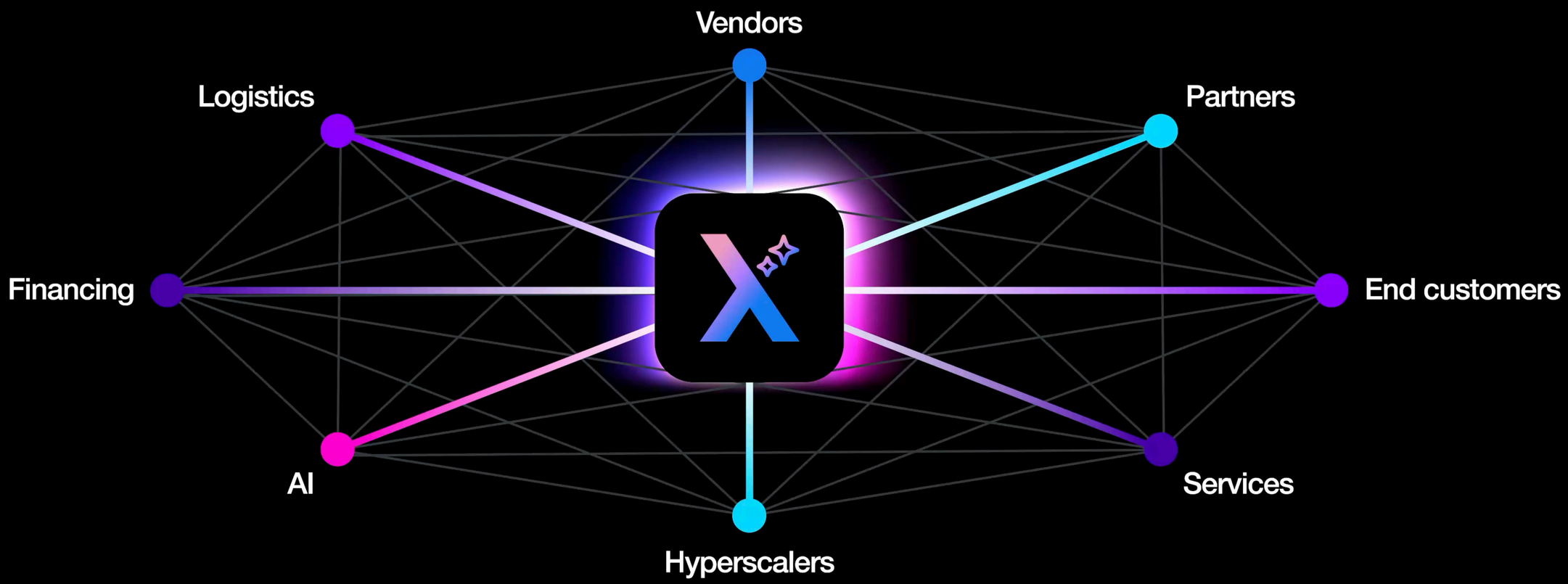


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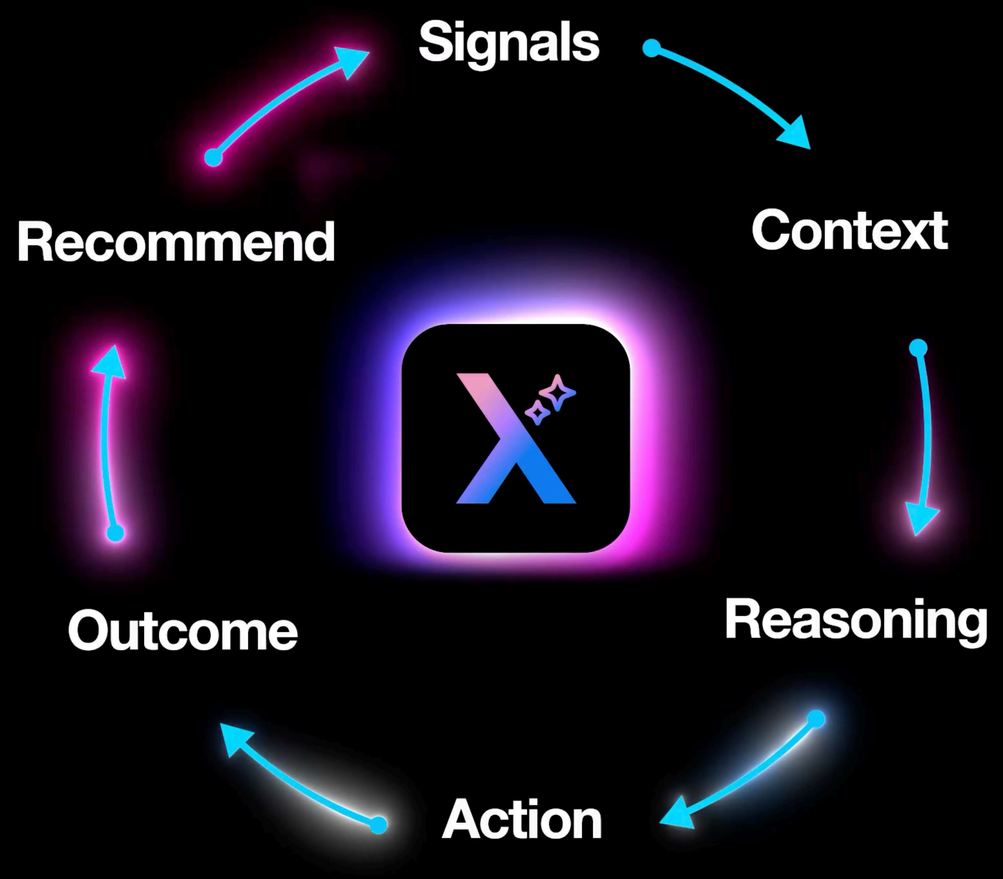
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Our network is strong + Our platform is our vehicle



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Our network is strong + Our platform is our vehicle



Intelligence opens new routes to market

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AI Models can be replicated.

Operating context cannot.

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Our intelligence advantage was years in the making

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It starts with people

Expertise + Experience

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We have built the patented technology moat



1. Platform foundation

30+ patents in process, 8 approved, 42M lines of code, AI-native core

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We have built the patented technology moat



2. Real-time data mesh

4+ petabytes, One source of truth, 250M events/day

1. Platform foundation

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We have built the patented technology moat



3. AI factory

Turning data into production-grade models

2. Real-time data mesh

1. Platform foundation

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We have built the patented technology moat



4. Journey mapping

Every partner journey mapped end-to-end

3. AI factory

2. Real-time data mesh

1. Platform foundation

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We have built the patented technology moat



5. Models at work

400+ AI/ML models producing intelligence at scale

4. Journey mapping

3. AI factory

2. Real-time data mesh

1. Platform foundation

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We have built the patented technology moat



6. Intelligence

Decision-ready insight for every partner journey

5. Models at work

4. Journey mapping

3. AI factory

2. Real-time data mesh

1. Platform foundation

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6. Intelligence
Decision-ready insight for every partner journey

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Turning data into production-grade models

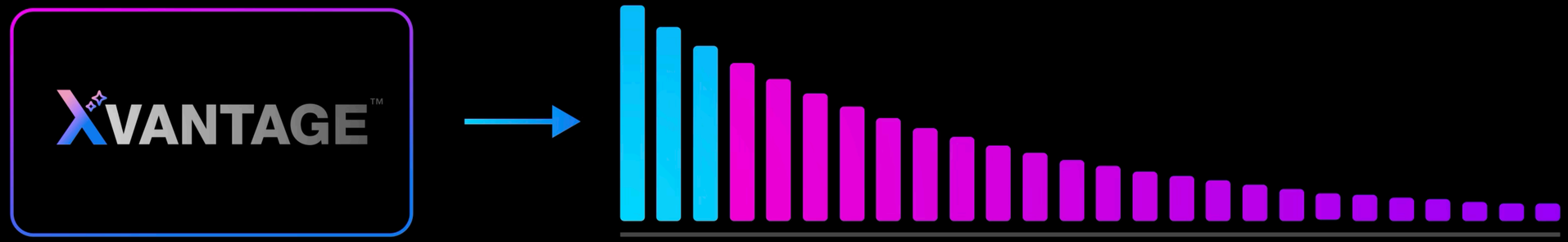
2. Real-time data mesh
4+ petabytes, One source of truth, 250M events/day

1. Platform foundation
30+ patents in process, 8 approved, 42M lines of code, AI-native core

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Built once

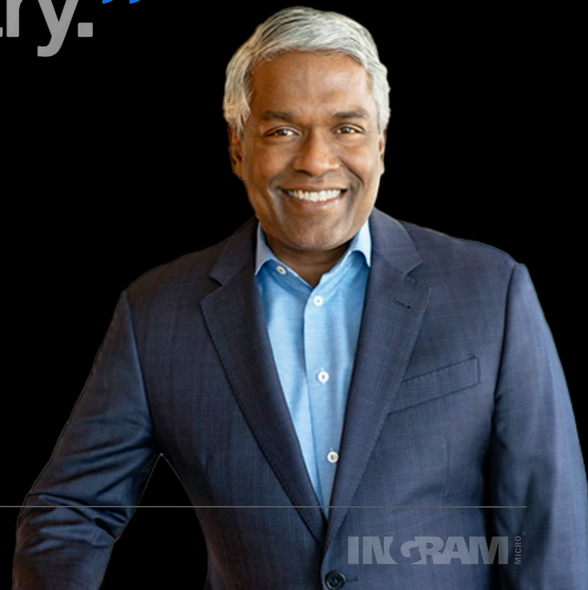
Delivered to the many



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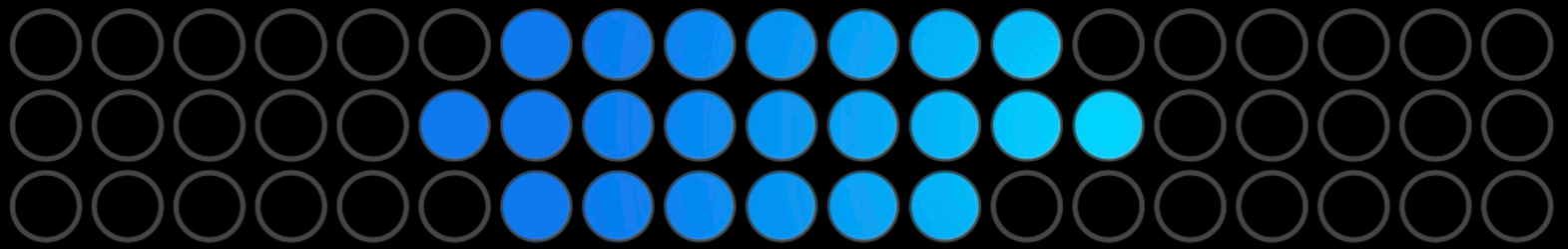
“Google Cloud and Ingram Micro are working together to remove the complexity from IT distribution with the Xvantage platform. Through this unified platform, we’re giving enterprises the ability to transform the way they service customers across every industry.”

–Thomas Kurian
CEO, Google Cloud



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22 of 57 countries are live



*Q2 2026

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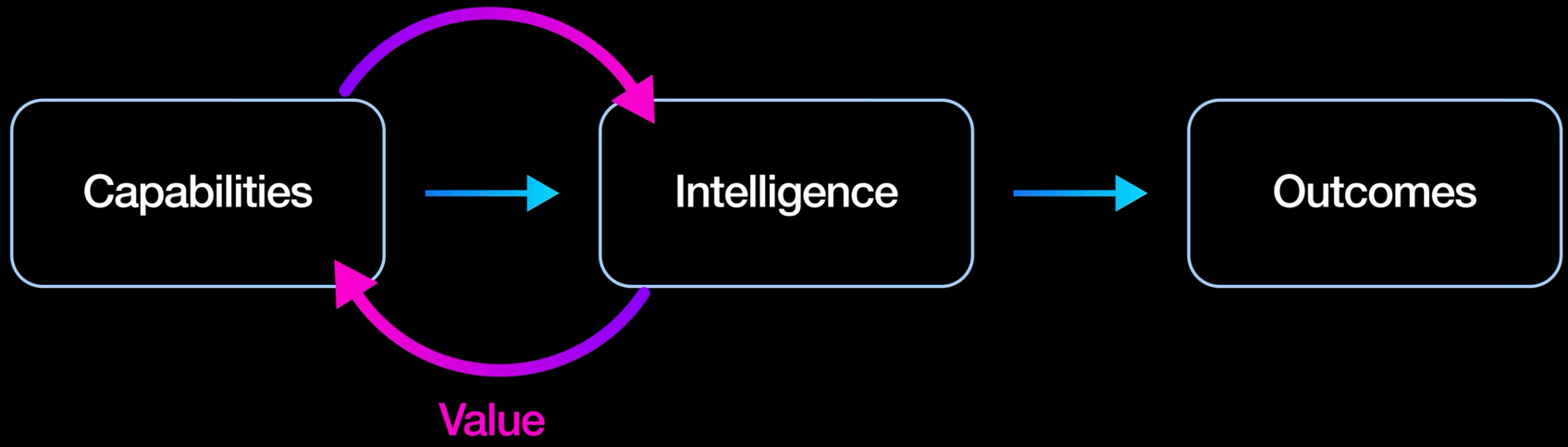
In those, ~80% of net revenue already runs on-platform



*Q2 2026

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Capabilities create the foundation. Intelligence is what we build on it.



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In the 10 most mature markets

Gross revenue per head 

Gross profit per head 

OpEx 

~76%
Self-serve order mix

+25% YoY
Average revenue per customer

+17% YoY
Average order value

*Q2 2026

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> “We grew monthly hardware 10x without adding a single staff member thanks to Xvantage.”

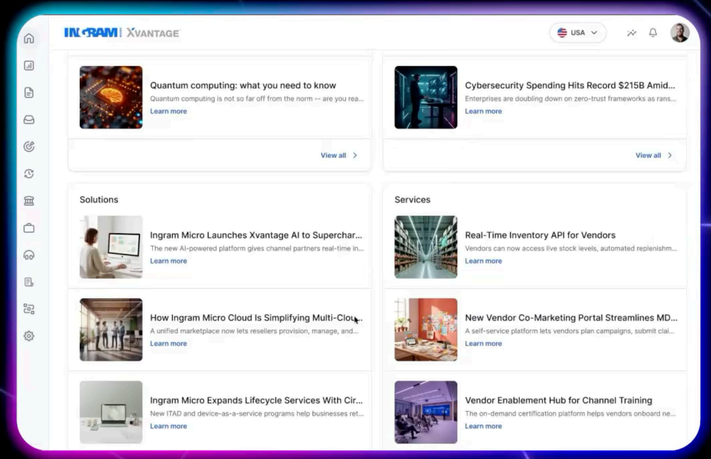
–Chuong Mai-Viet
Managing Director, Fuse Technology

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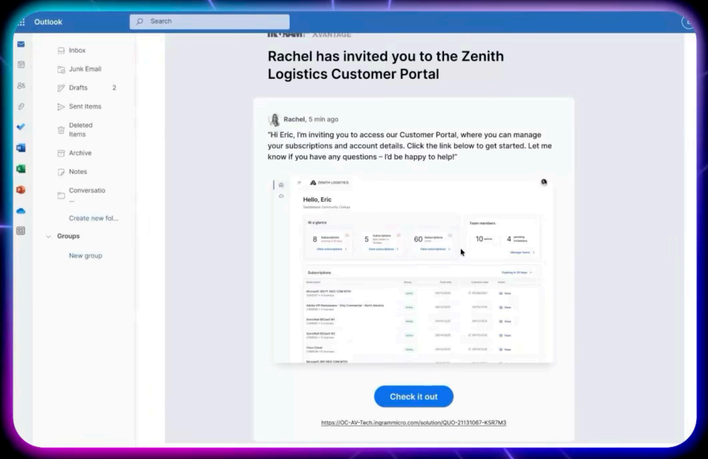
INTELLIGENCE IN ACTION

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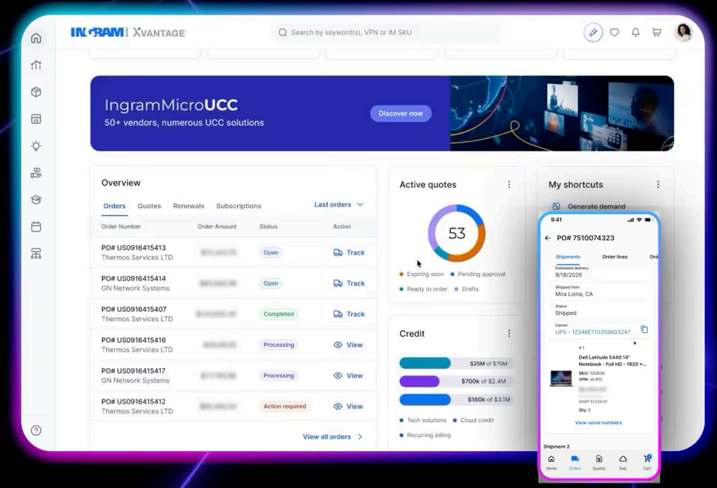
Vendors



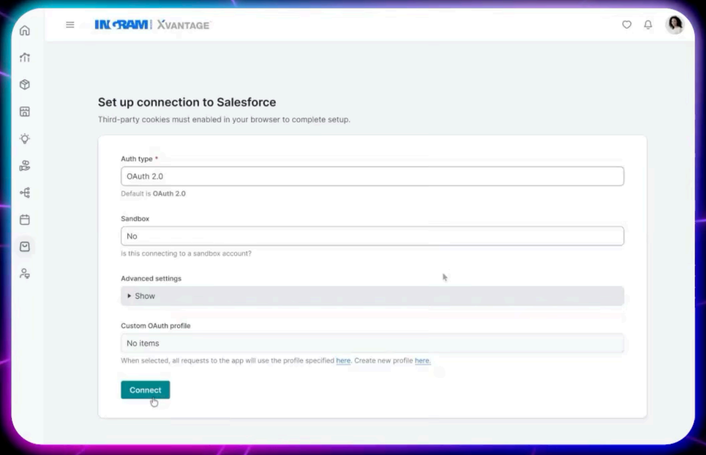
End customers



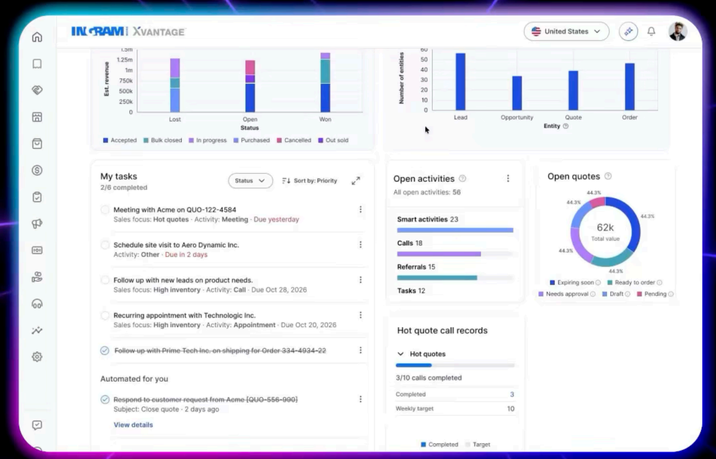
Customers



Integrations



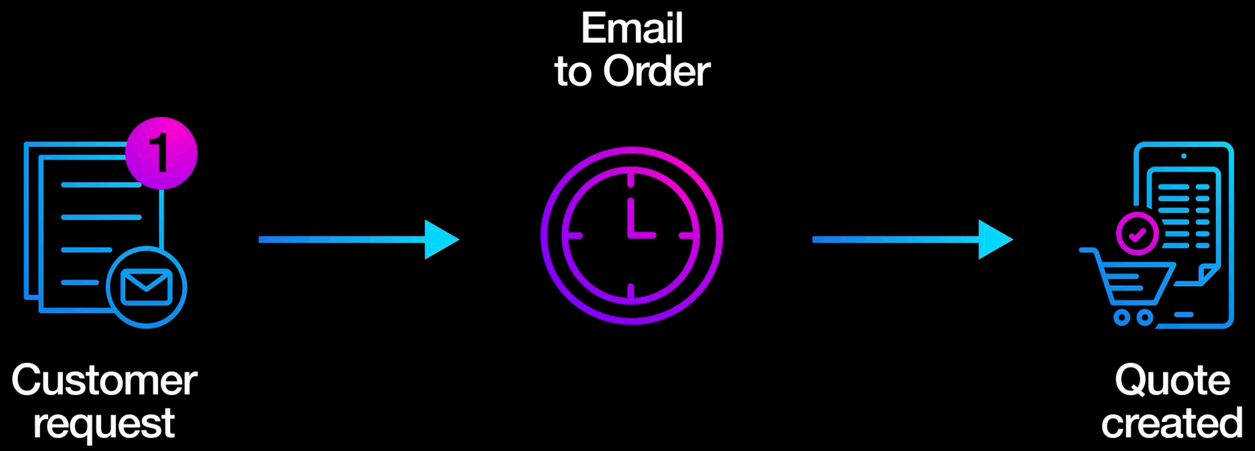
Associates



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Intelligence-enabled automation and efficiency

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Q2: ETO orders increased +43%, representing $1.4B in revenue

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> “With Xvantage, we shortened our quote-to-order process from 4 days to 5 minutes.”

–Shayon Mazumder
Managed IT Services Practice Leader, MRE Consulting

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Every handoff we remove takes out cost for us and our customers

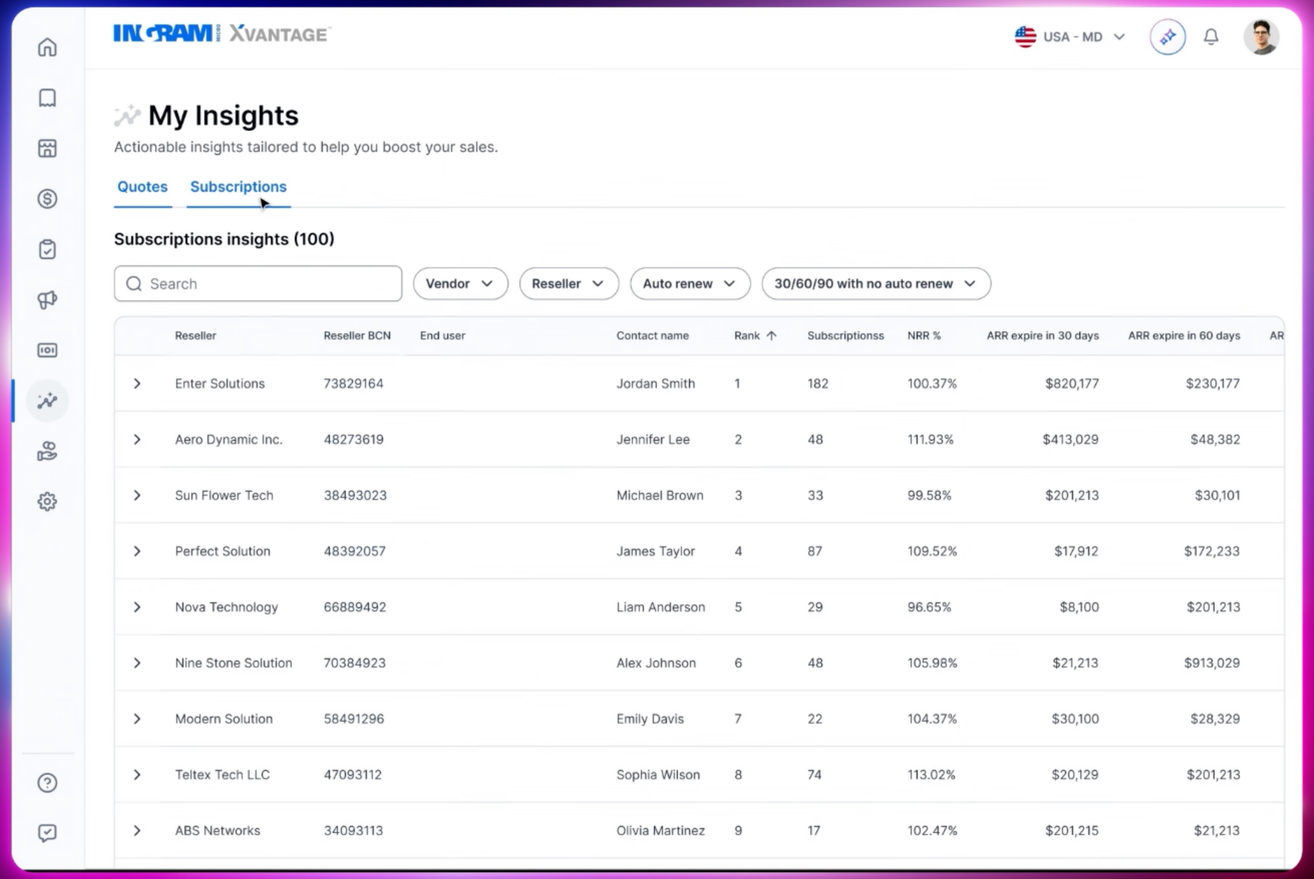
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ACTIONABLE INSIGHTS

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IDA: Associate actions driven by intelligence

Prioritize by outcome



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IDA: Associate actions driven by intelligence

Q2: IDA net revenue over $1B +61% YoY
~7% of company net revenue

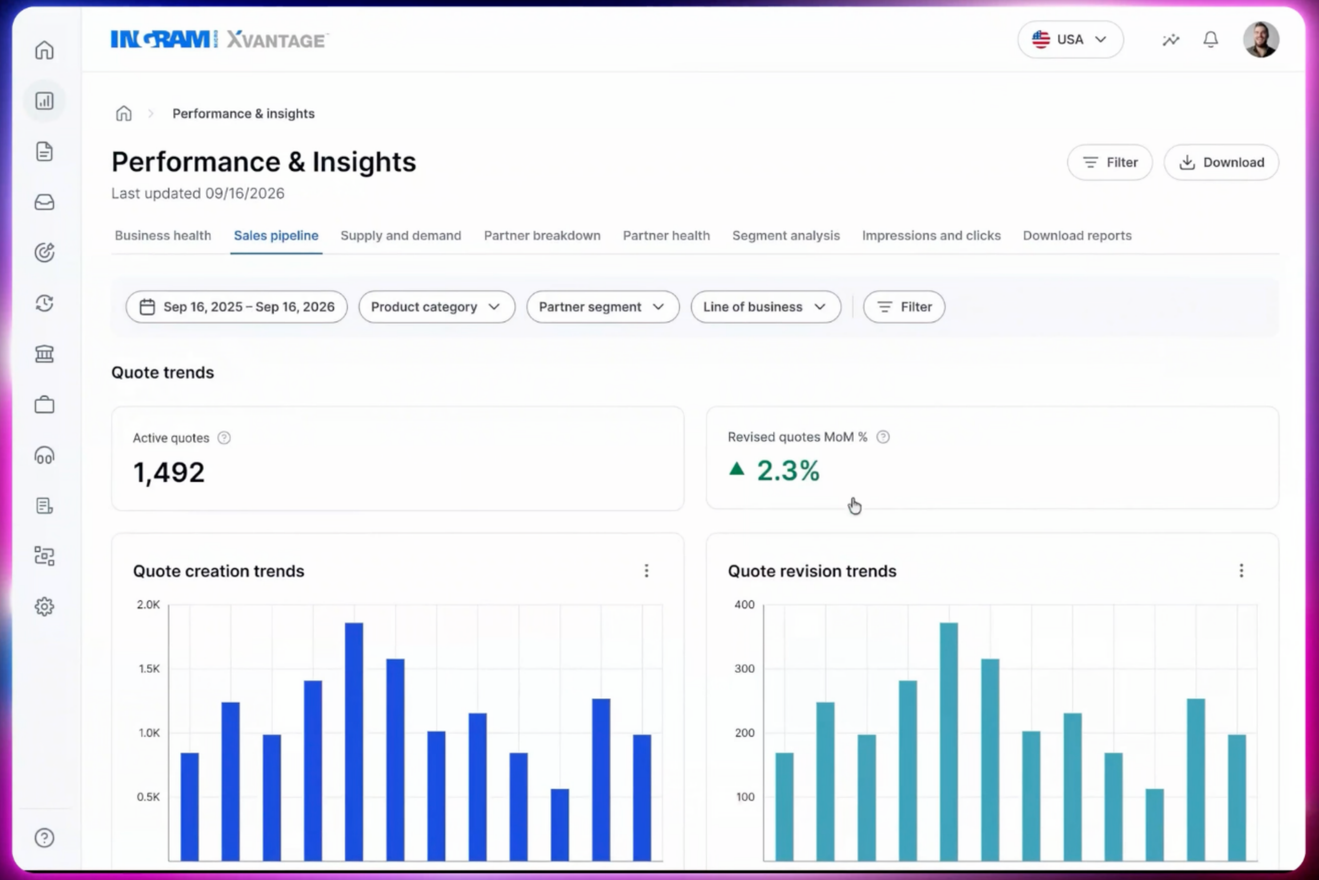
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R “Ray” Wang
Principal Analyst & Founder, Constellation Research
CNBC contributor

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Vendor insights



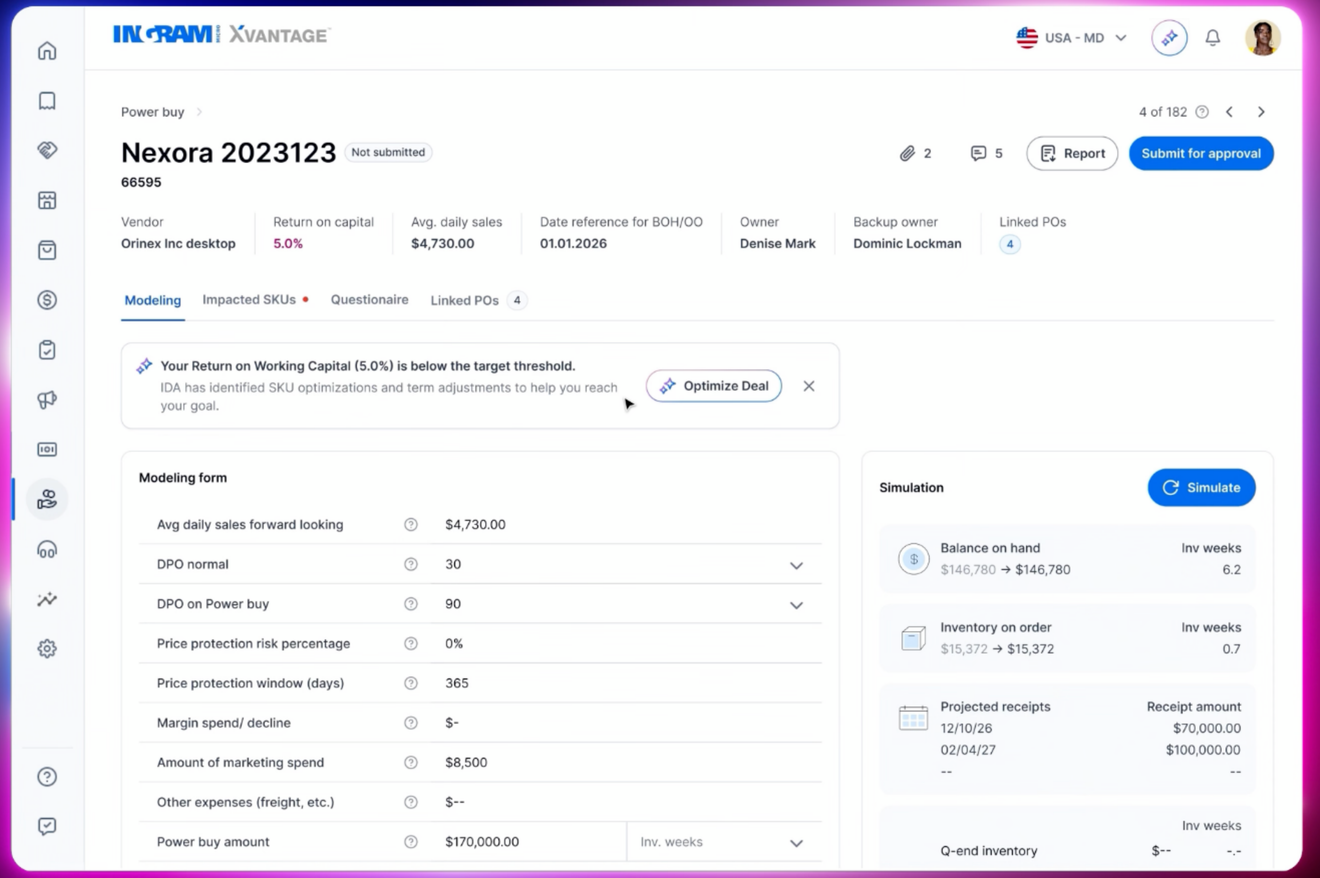
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Vendor insights

Enabling proactive, real-time visibility into the Channel that vendors have never had before

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Intelligent buying assistant



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Intelligent buying assistant

North America's Q2 DIO improved by ~6 days YoY, driven in part by increased buying assistant usage

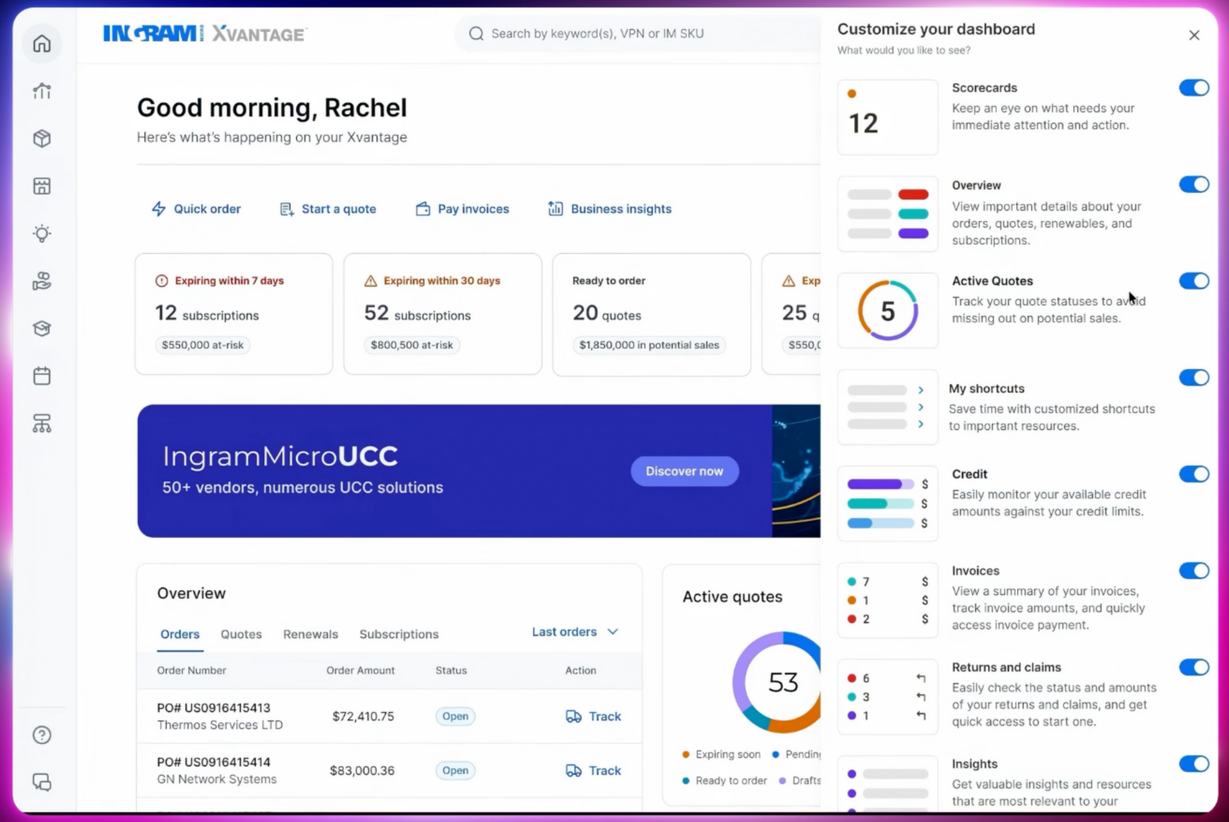
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INTELLIGENCE-ENABLED EXPERIENCE

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Bringing B2C design to B2B problems

Customizable widgets



Single pane of glass Hardware | Software | Subscriptions | Services

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Bringing B2C design to B2B problems

Award-winning B2B interface

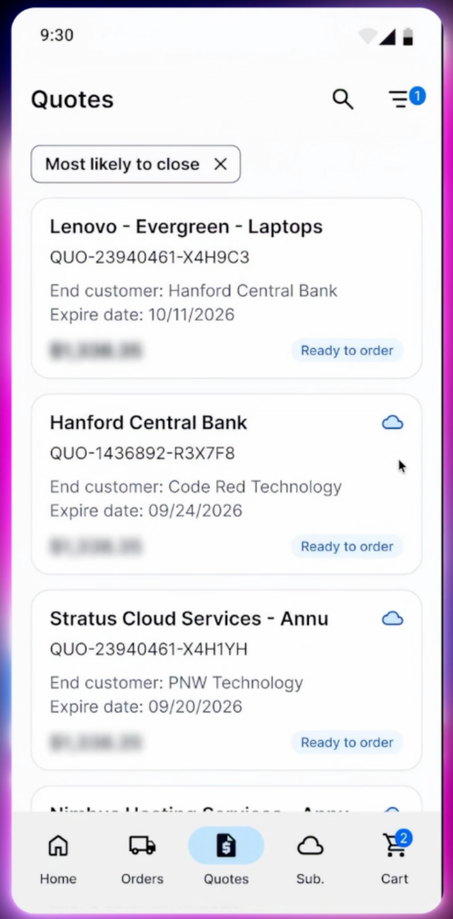
Awarded patent on B2B design

Q2: 40% YoY increase in time spent on Xvantage

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Intelligence anywhere, any time

Timely notifications



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Intelligence anywhere, any time

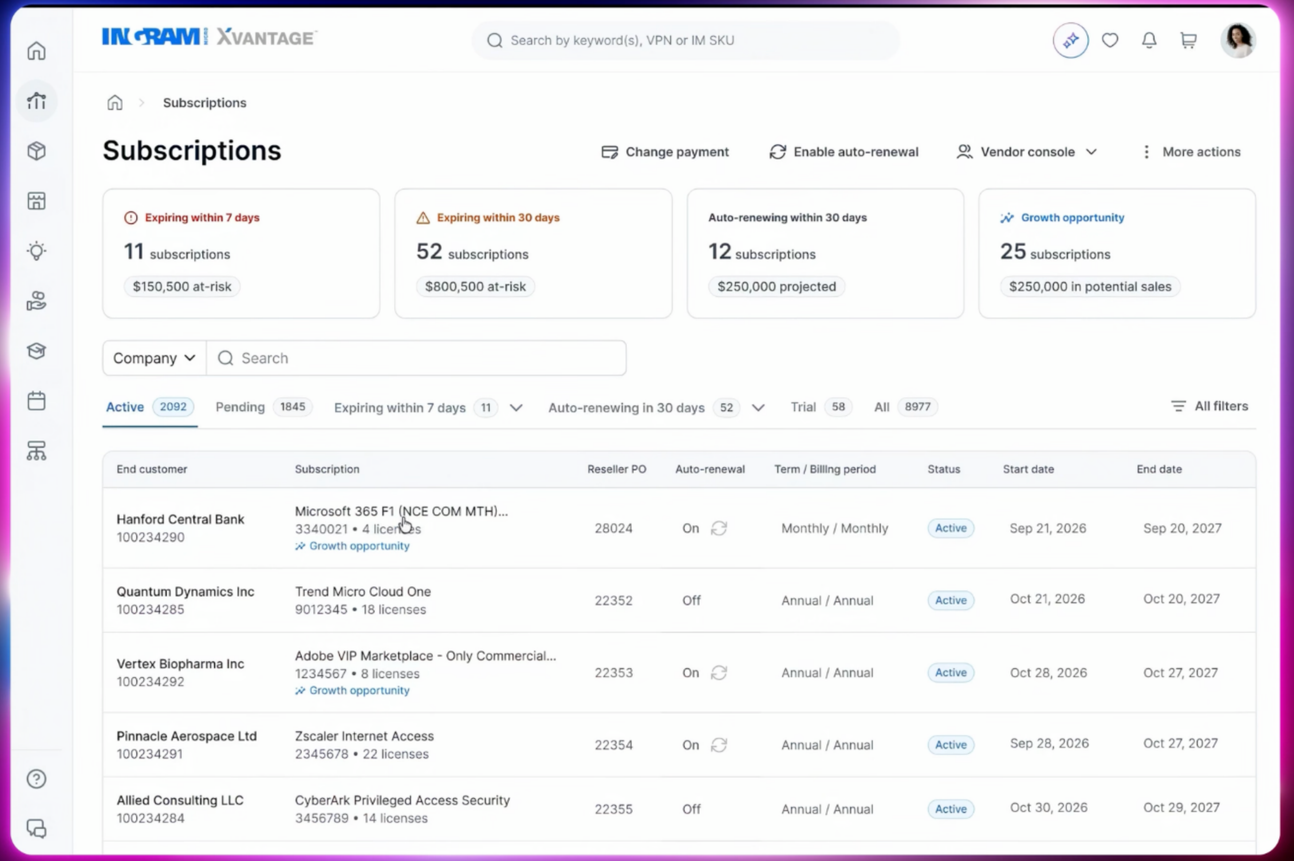
Mobile continues to grow
+78% YoY August YTD

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Integrated subscription lifecycle

Prioritized actions

One-click autorenew



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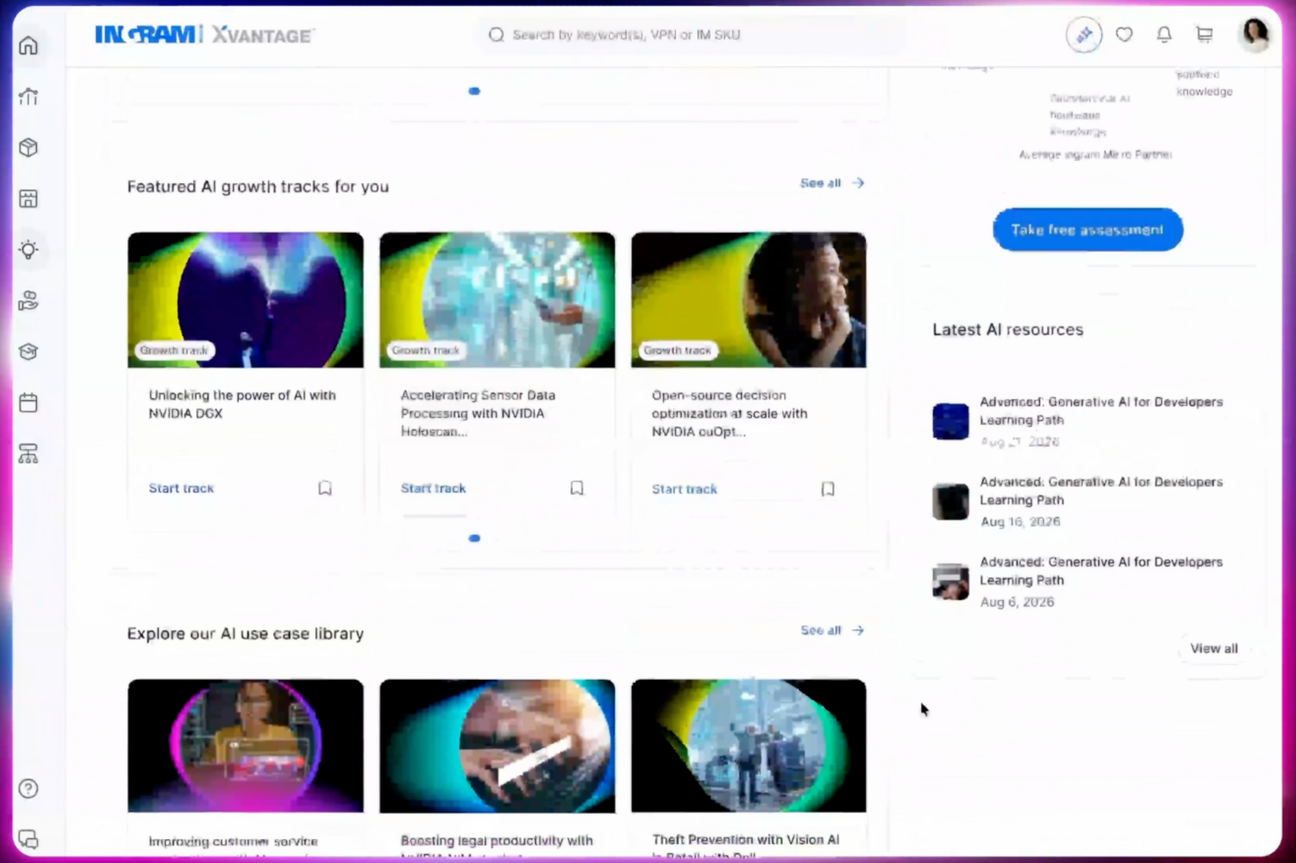
Integrated subscription lifecycle

Cloud net revenue grew 44% YoY in Q2

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Accelerating AI go-to-market

Customer skill builder



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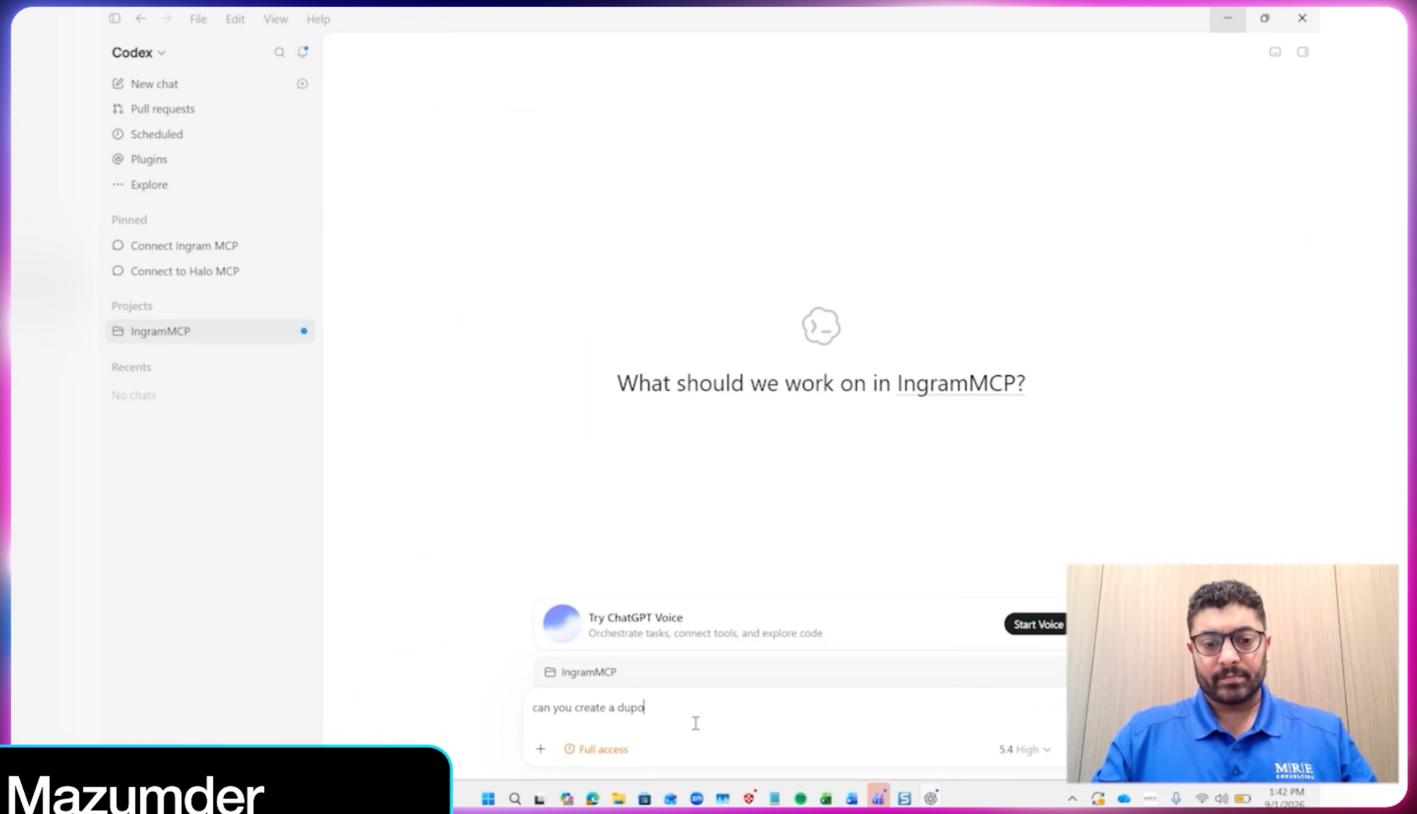
Accelerating AI go-to-market

Enable AI engagement growth Q2:
+60% QoQ customers engaged
+100% QoQ moving into business-case deployment

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INTELLIGENCE-DRIVEN INTEGRATIONS

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Shay Mazumder
Technology Consulting, MRE Consulting

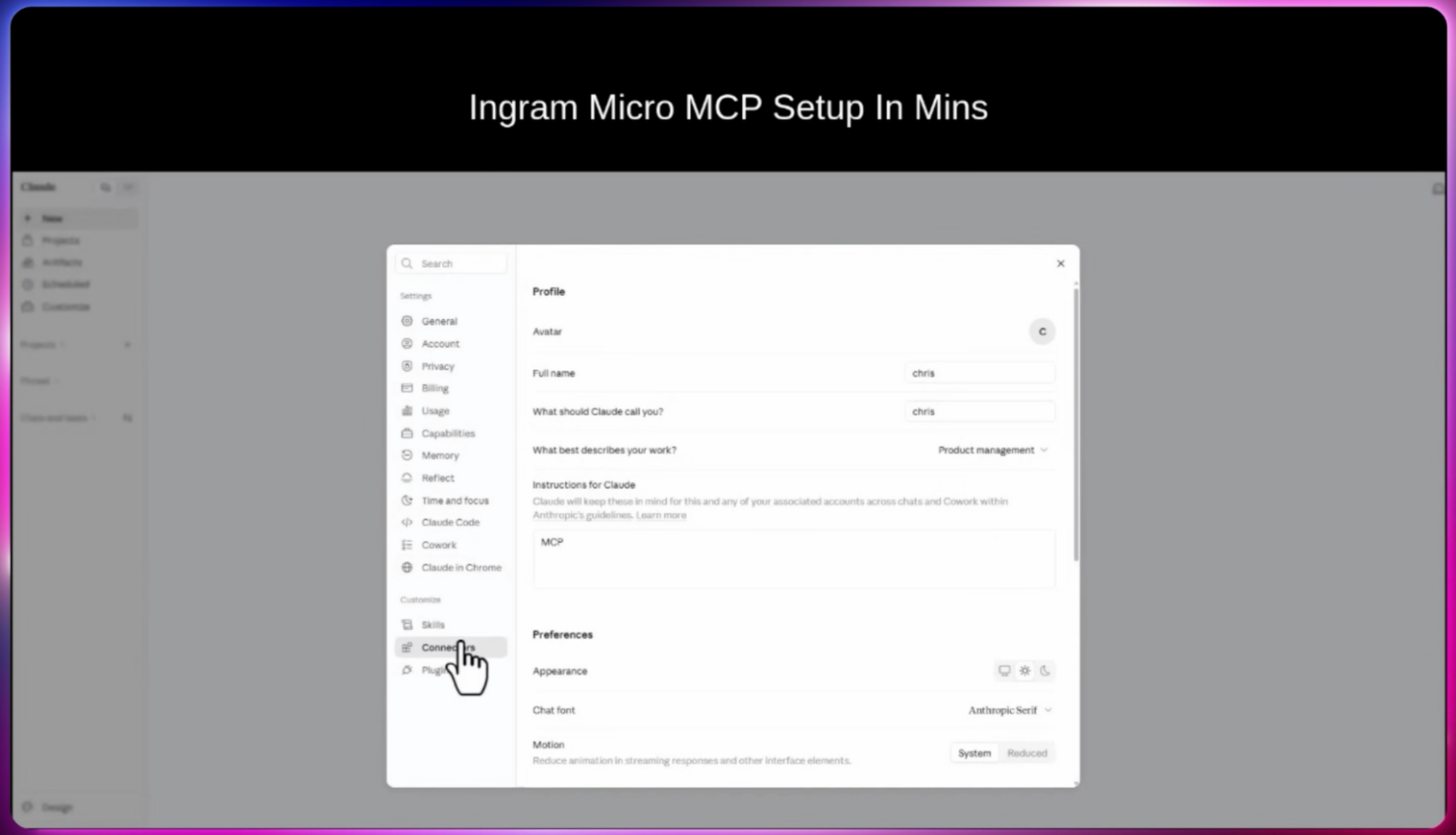
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The customer asks in plain language.
The platform does the orchestration.

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Ingram Micro MCP: Powering AI frontier assistants

Connect to our MCP in minutes



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> “Ingram Micro’s MCP integration feels less like using a distributor portal and more like having a knowledgeable procurement assistant available on demand.”

–Alex McGillivary
CEO, Sure Systems Ltd.

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Actions driven by intelligence

Vendor insights

Intelligent buying

B2C design for B2B problems

Intelligence anywhere, any time

Integrated subscription lifecycle

Accelerating AI go-to-market

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Every transaction makes the next one smarter

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Every transaction creates intelligence

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Every intelligence-driven action
improves the next transaction

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This creates a new intelligent operating model

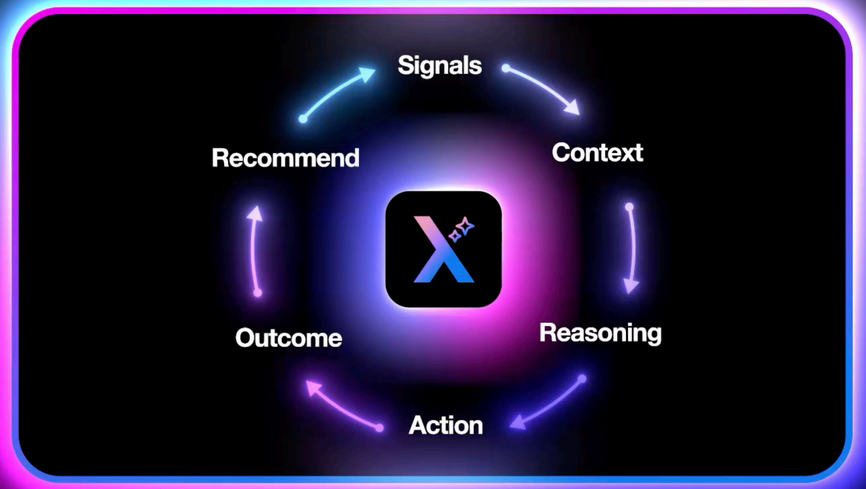
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The platform operating model unlocks the Intelligent Operating Model

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Products → Platform →

Intelligent Operating System



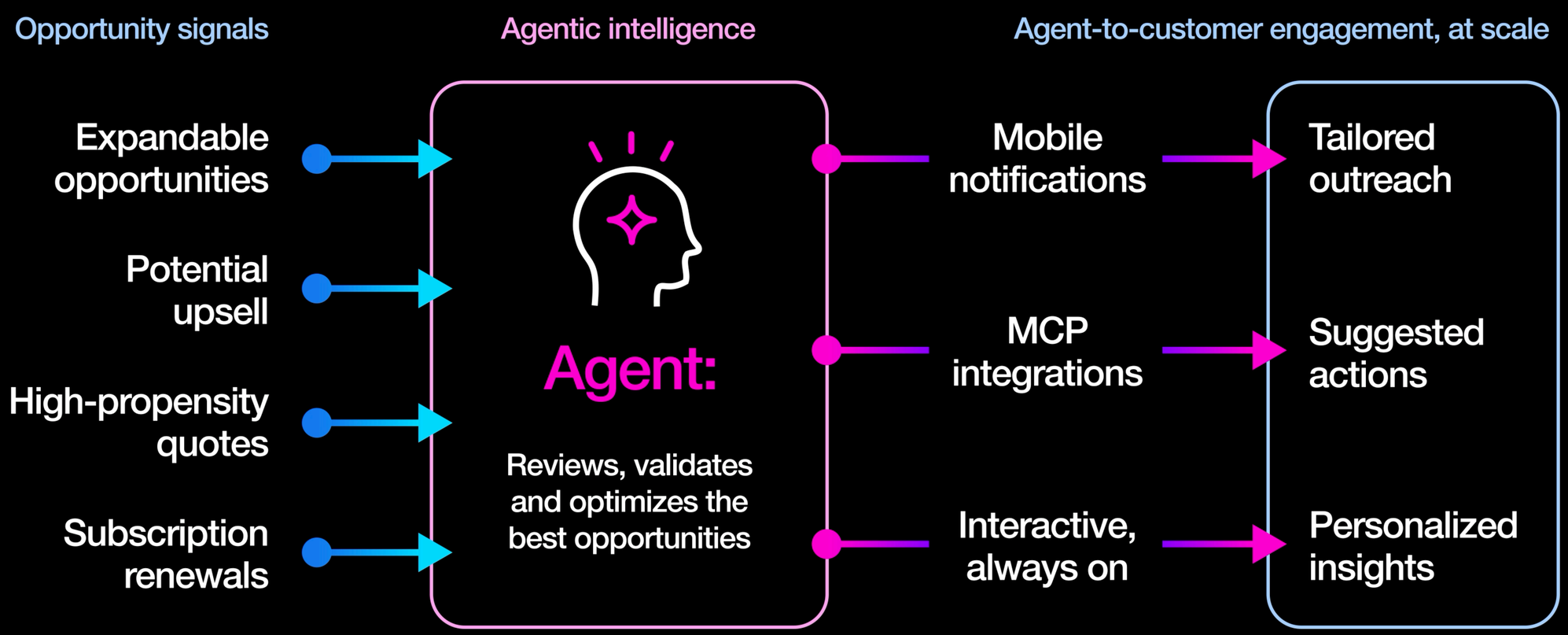
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Intelligence-driven sales pipeline management



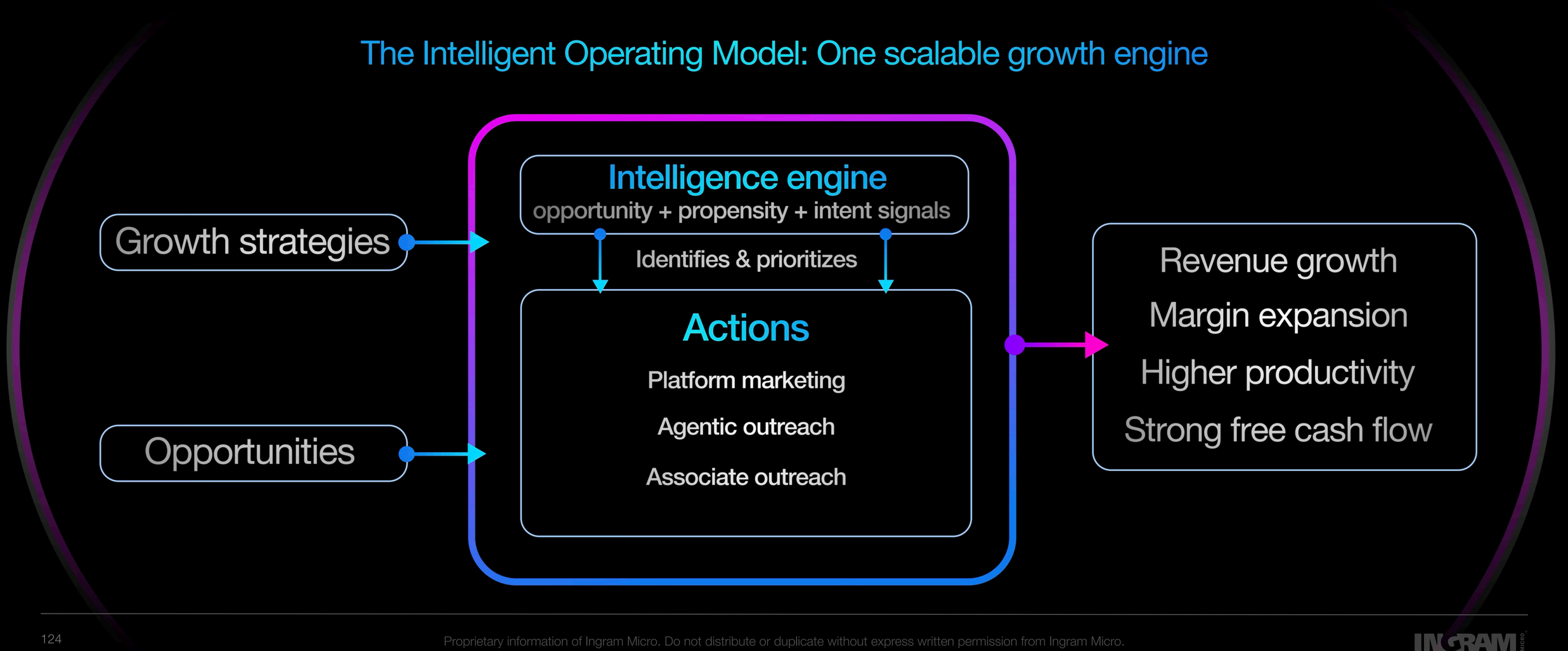
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Scaling engagement through agentic outreach



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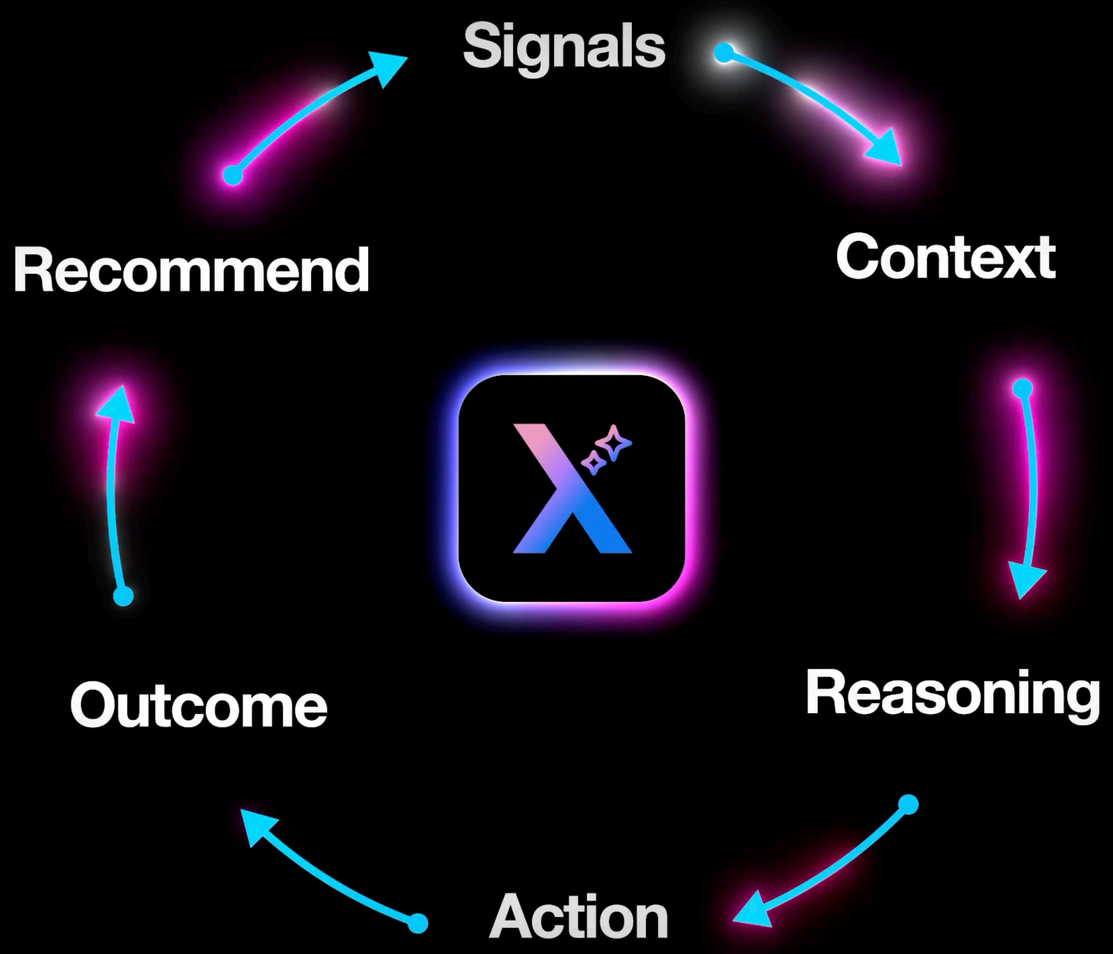
A new model that operationalizes intelligence into repeatable, scalable execution



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Turning intelligence into a compounding advantage

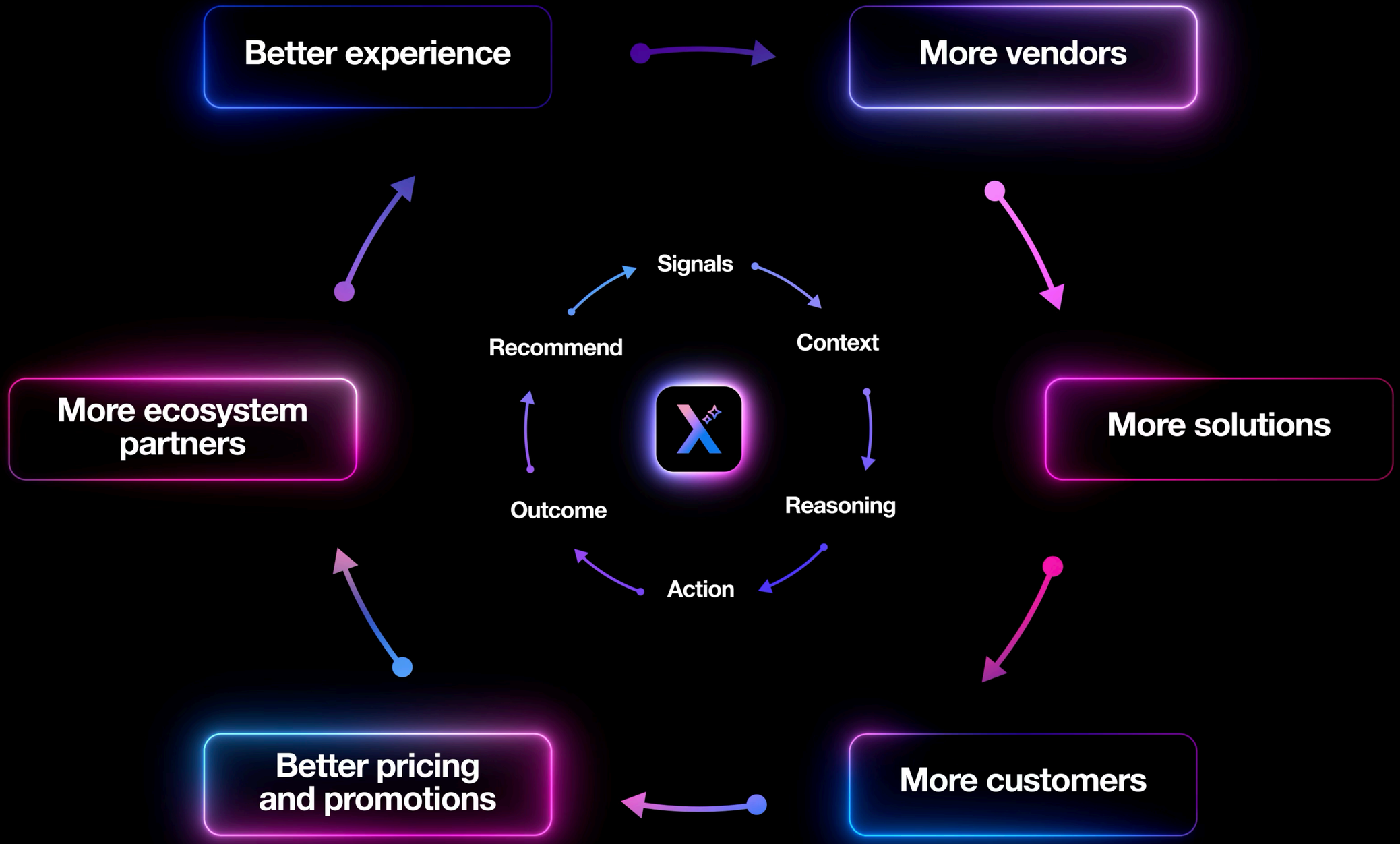
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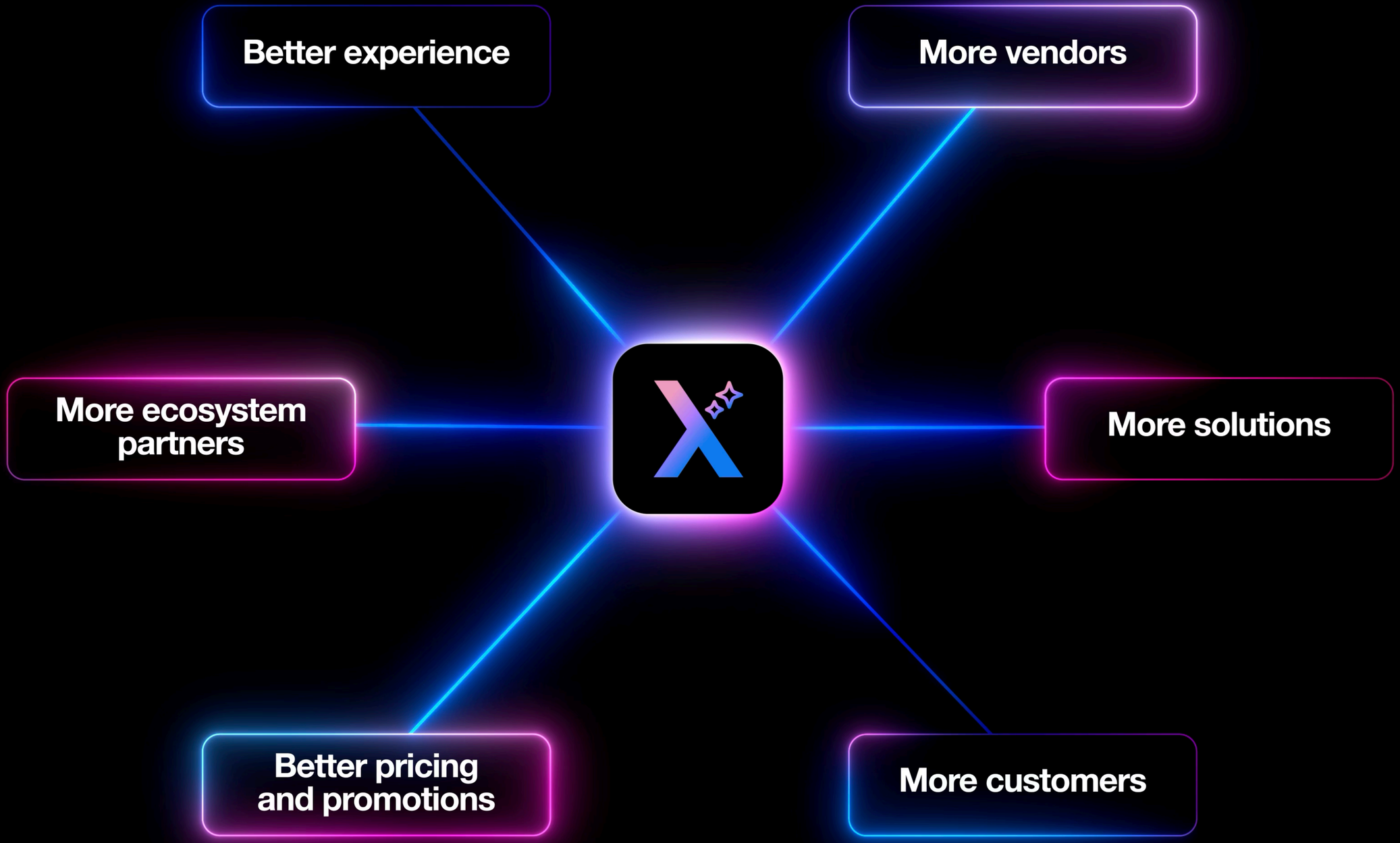
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The flywheel fuels the growth engine
to convert intelligence into commercial outcomes

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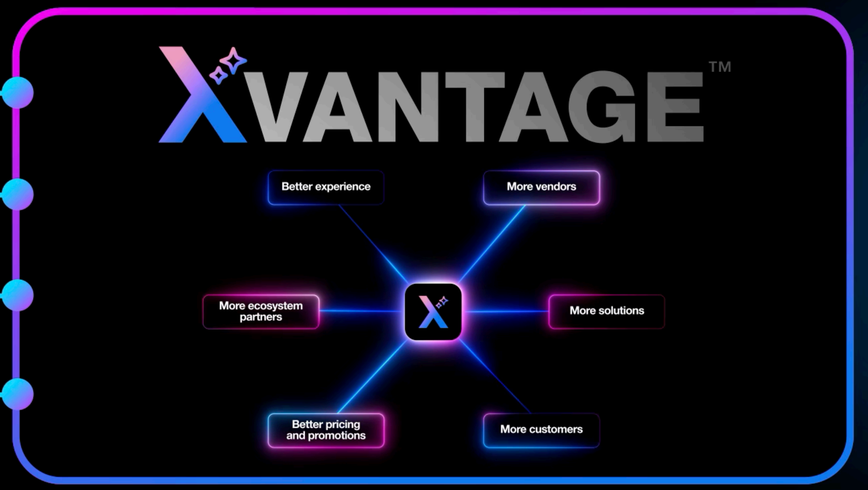
Intelligent Operating System

Supply chain services

Finance services

Marketing services

ITAD



Distribution

Tech

B2B

+Network

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Through this journey we have reduced OpEx

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Through this journey we have increased revenue

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Now intelligence is enabling

margin optimization

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a $5T technology market where intelligence is expanding the value of every transaction

*Company estimated TAM

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We are now a $57B+ innovator
addressing this $5T opportunity

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Distribution moves products

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Platforms connect participants

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Intelligence optimizes outcomes

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For decades,
we moved products.



Today,
we move intelligence.

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Every transaction creates intelligence.



Every intelligence-driven action improves the economics of the next transaction.

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From a transaction business to a compounding intelligence platform

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Scale is the advantage.
Intelligence is the multiplier.

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Q&A

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Quantifying intelligence

Mike Zilis, CFO

Eric Tapia, SVP Global Commercial Finance

Adolfo Jimenez, SVP Treasurer

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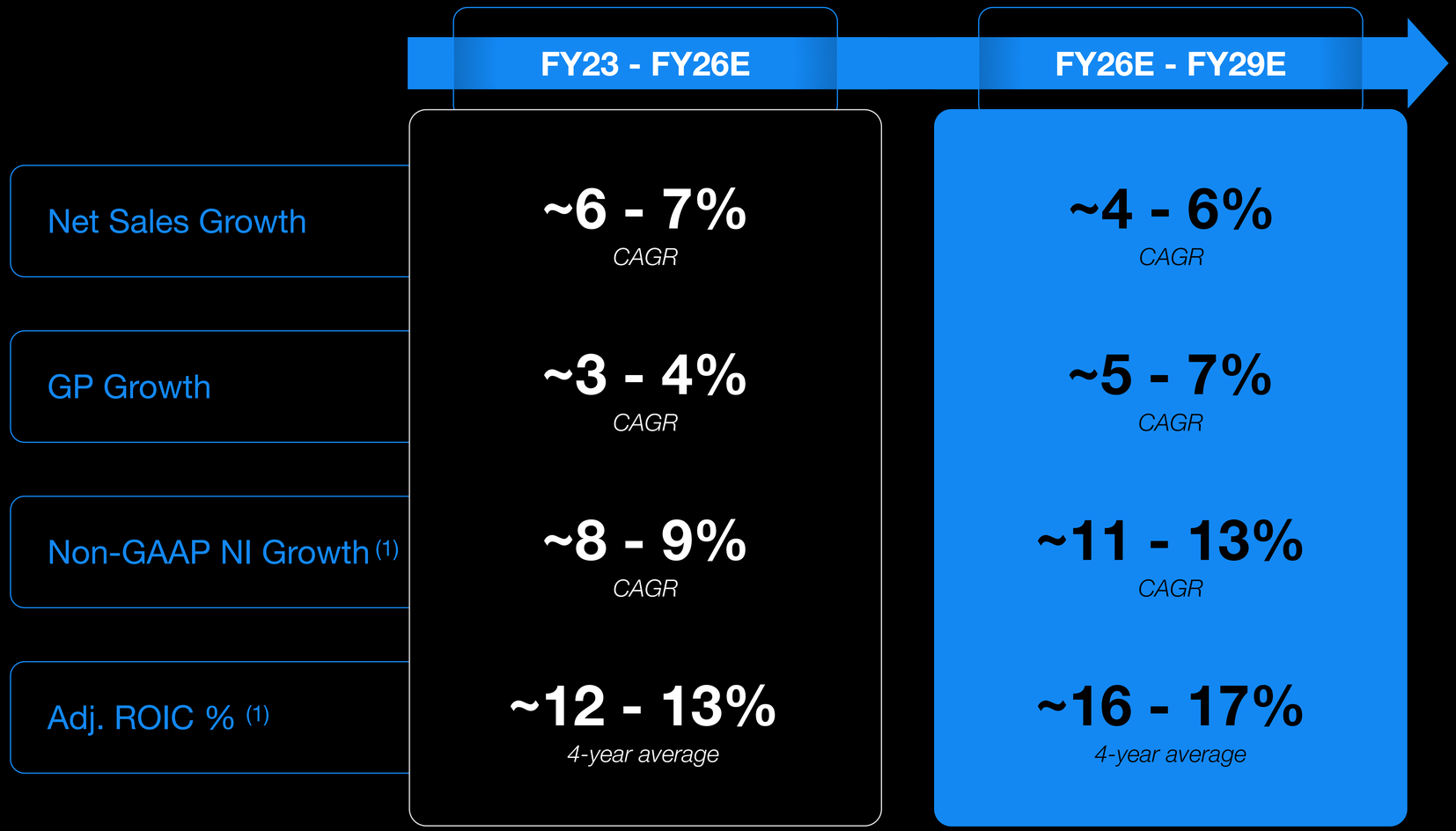
A strong 2026 through a unique market environment

	FY26E
Net Sales Growth	~10 - 12% *YoY*
GP Growth	~11 - 13% *YoY*
Non-GAAP NI Growth	~18 - 21% *YoY*
Adj. ROIC %	~13.5 - 14.5%

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Evolution of Ingram Micro's financial results

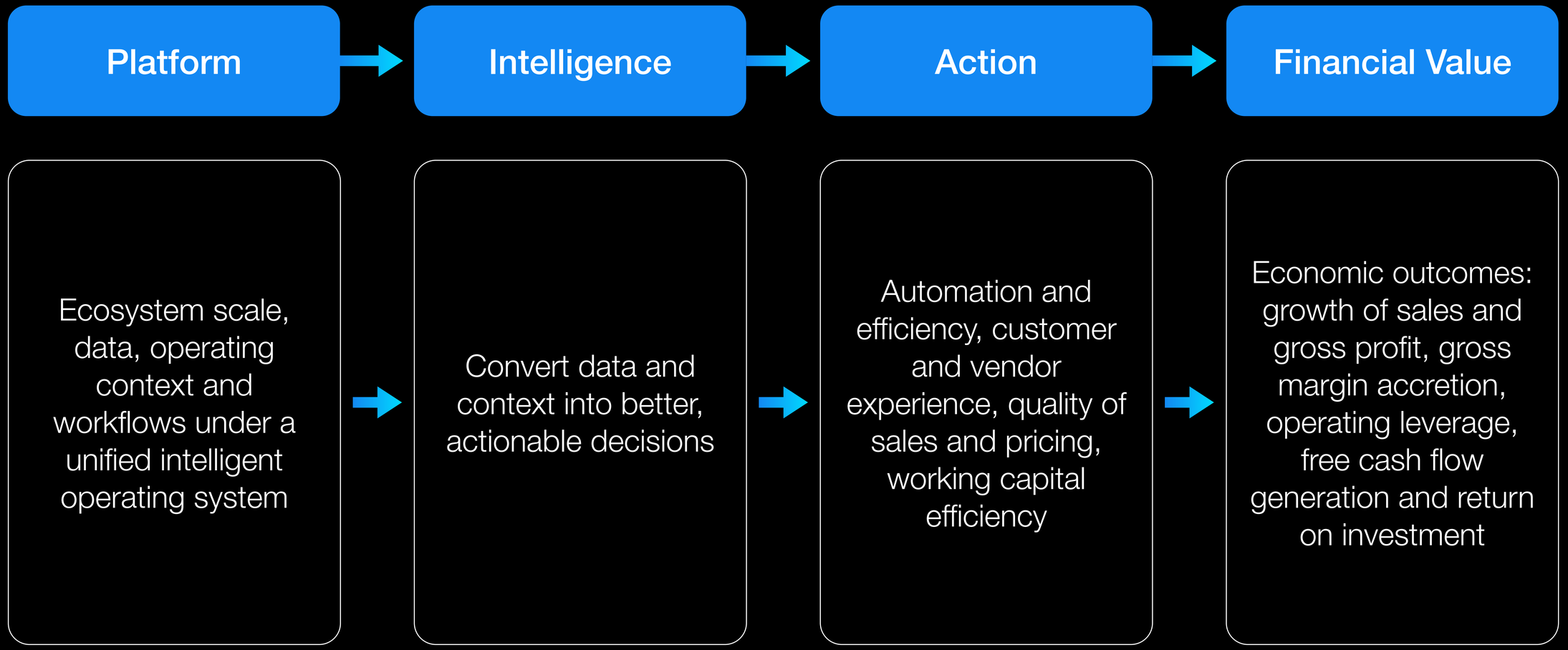
Driving continued value and shareholder returns



(1) Refer to Appendix for GAAP to Non-GAAP reconciliations for FY2023 – FY2025

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The value of intelligence



Xvantage is the Platform >> Intelligence is the Multiplier >> Financial Impact is the Outcome

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Growing net sales faster than market

4 - 6%	5 - 7%	4.4 - 4.8%	11 - 13%	30%+	16 - 17%
Net Sales Growth *CAGR FY26E - FY29E*	**Gross Profit Growth** *CAGR FY26E - FY29E*	**Opex Leverage Annually**	**Non-GAAP Net Income Growth** *CAGR FY26E - FY29E*	**Adj. FCF / Adj. EBITDA Ratio Annually**	**Adj. ROIC 4-Year Average**

- → Leveraging platform intelligence to enable proactive selling, enhance sales execution, strengthen demand generation, shorten sales cycles, improve close rates, and drive sustainable sales growth and market share gains
- → Long-term net sales and gross profit CAGR reflects normalization from elevated FY25-FY26 growth levels, including the impact of 53rd week in FY26

LOB

Adv Sol (9-11%)

- AI remains key growth driver with opportunistic support of large enterprise GPU and AI infrastructure deals shifting also to smaller, more profitable SMB penetration
- Continued solid growth expectations for core technologies such as Networking, Servers, Storage and, particularly, Cybersecurity

Cloud (33-36%)

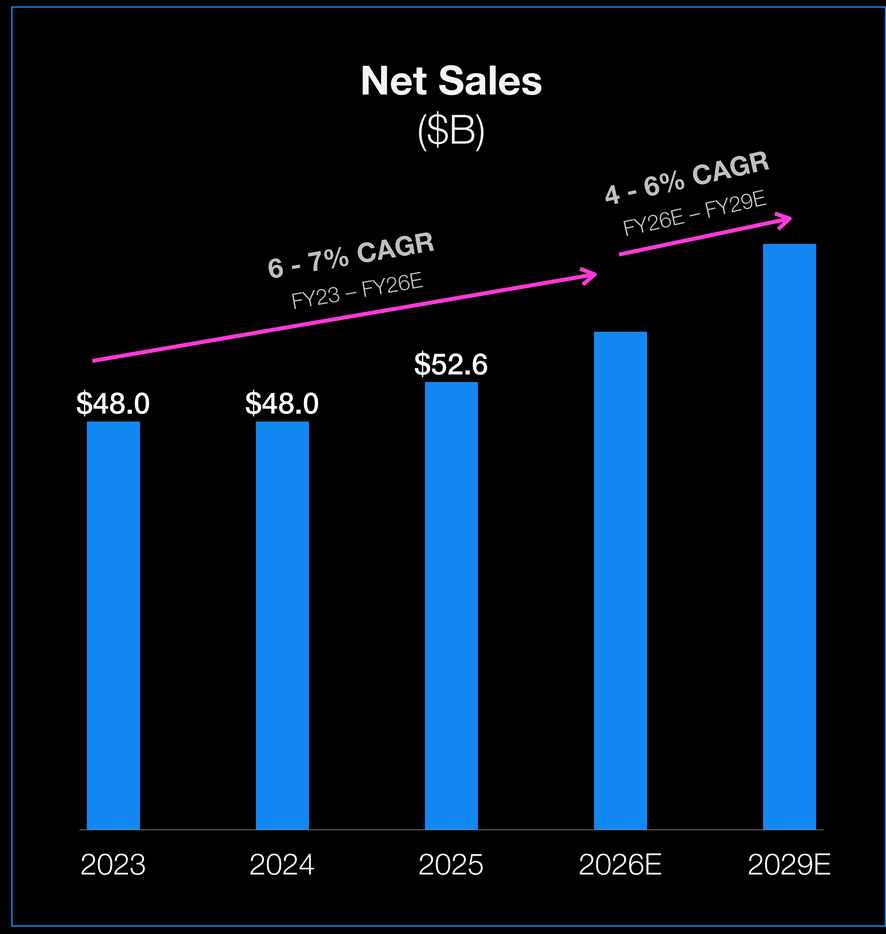
- Cloud sales growth is expected to accelerate across key markets, driven by strong customer adoption of hybrid infrastructure and managed services
- ARR model for much of Cloud supports sustained growth and profitability

CES (1-3%)

- Following strong PC-driven growth in 2025 and 2026, demand is expected to normalize
- Growth “at market” with opportunistic growth of high ROIC lines while we continue to right-size/optimize lower ROIC business

Lifecycle (10-12%)

- ITAD and RLR continue to benefit from growing sustainability and asset recovery demand
- Supply Chain Services reaccelerates as a strategic growth focus, supported by demand for integrated logistics and fulfillment solutions



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Net Sales Growth *CAGR FY26E - FY29E*	Gross Profit Growth *CAGR FY26E - FY29E*	Opex Leverage Annually	Non-GAAP Net Income Growth *CAGR FY26E - FY29E*	Adj. FCF / Adj. EBITDA Ratio Annually	Adj. ROIC 4-Year Average

REGION

North America (2-4%)

- Continued growth in Cybersecurity, Cloud, and GPU/AI infrastructure
- Expansion of higher-value services and software mix partially offsets a mature hardware market

APAC (7-9%)

- Growing adoption of AI-related solutions and infrastructure supports accelerated growth across key markets
- Expanding demand for AI-enabled technologies, Cloud platforms, and advanced services drives sustained momentum

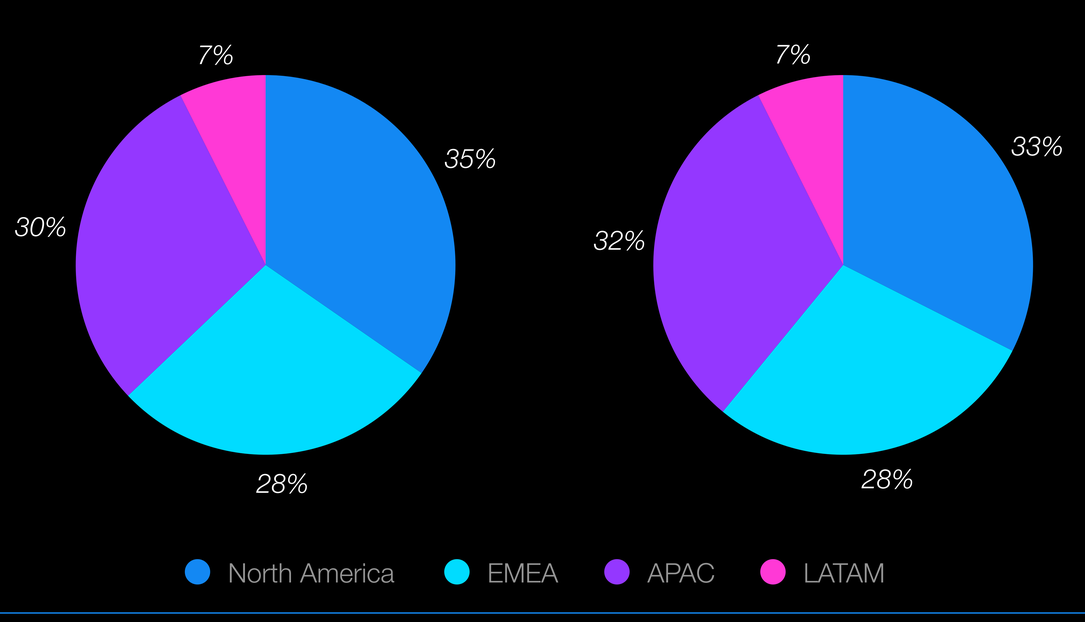
EMEA (4-6%)

- Growth supported by share gains, customer expansion, and increasing solutions penetration
- Ongoing mix shift toward higher-margin services and software enhances growth quality
- Higher growth in emerging Europe and MEA countries

LATAM (5-7%)

- Sustained momentum driven by market expansion, customer acquisition, and share gains
- Services and mix of business continue to drive highest gross margin across our 4 regions

Geography Mix Evolution



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Expanding gross profit and margins

4 - 6%	**5 - 7%**	4.4 - 4.8%	11 - 13%	30%+	16 - 17%
Net Sales Growth *CAGR FY26E - FY29E*	**Gross Profit Growth** *CAGR FY26E - FY29E*	Opex Leverage Annually	Non-GAAP Net Income Growth *CAGR FY26E - FY29E*	Adj. FCF / Adj. EBITDA Ratio Annually	Adj. ROIC 4-Year Average

→ **Higher-value solutions, services, and AI innovation drive sustainable gross profit growth**

→ **Platform intelligent operating model accelerates margin expansion**

Mix Evolution

- Strategic focus on Cloud drives highest growth
- APAC outpacing overall growth, at lower margin but lower cost-to-serve
- Adv SoI growth exceeding market, CES in line with market
- Expanding our Lifecycle business

AI Focus/Platform Enabled Intelligence

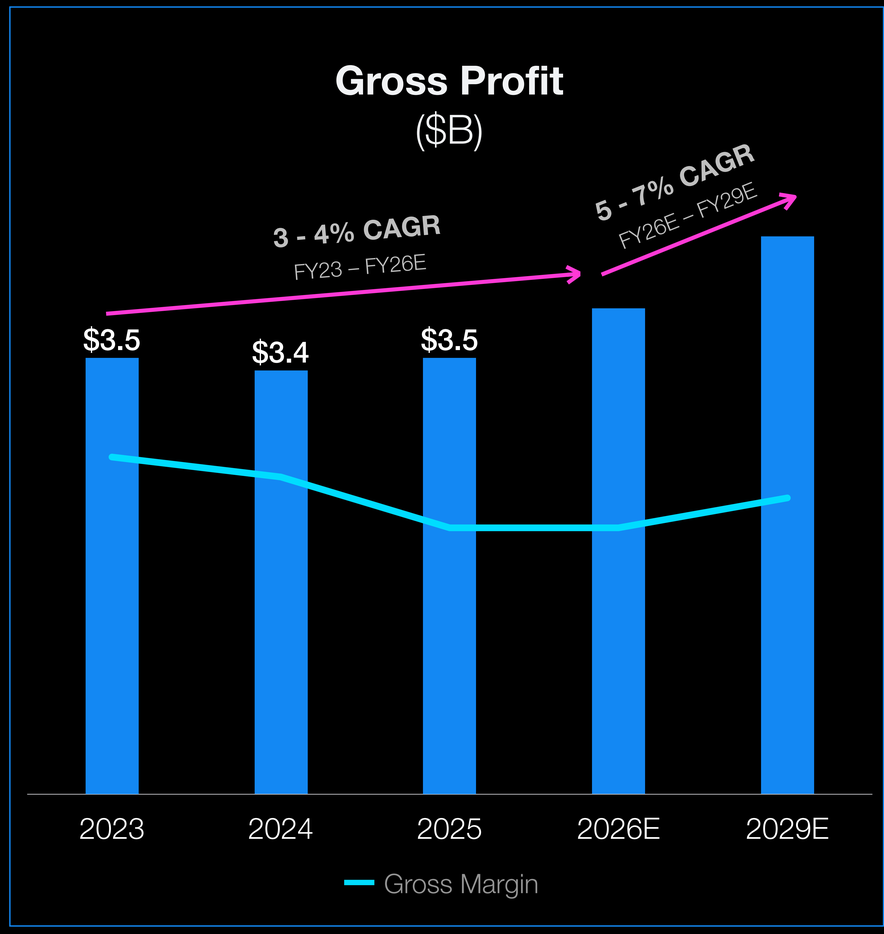
- Strong adoption of AI-enabled solutions and services
- Improve pricing recommendations and decision-making
- Turn ecosystem data into actionable intelligence

Customer Segmentation

- Investment into SMB to yield higher growth in this higher profit customer segment
- Expand recurring revenue and strengthen customer experience
- Services expansion broadens value and share in channel

Margin Enhancement

- Disciplined pricing supporting profitability, including use of machine learning to enhance pricing strategies
- Ongoing efficiency initiatives expanding operating margins
- Optimize solution bundling to drive attachment of high-margin complementary products



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Sustaining operating efficiencies through strategic focus and platform capabilities

4 - 6%	5 - 7%	**4.4 - 4.8%**	11 - 13%	30%+	16 - 17%
Net Sales Growth *CAGR FY26E - FY29E*	Gross Profit Growth *CAGR FY26E - FY29E*	**Opex Leverage Annually**	Non-GAAP Net Income Growth *CAGR FY26E - FY29E*	Adj. FCF / Adj. EBITDA Ratio Annually	Adj. ROIC 4-Year Average

Strong management of operating expense:
yielding opex leverage run rates well below 5% of net sales

Investment Discipline

- Targeted investments in higher-margin, higher-ROIC businesses support long-term value creation and profitable growth
- Disciplined capital allocation prioritizes strategic opportunities while maintaining focus on returns and operating leverage

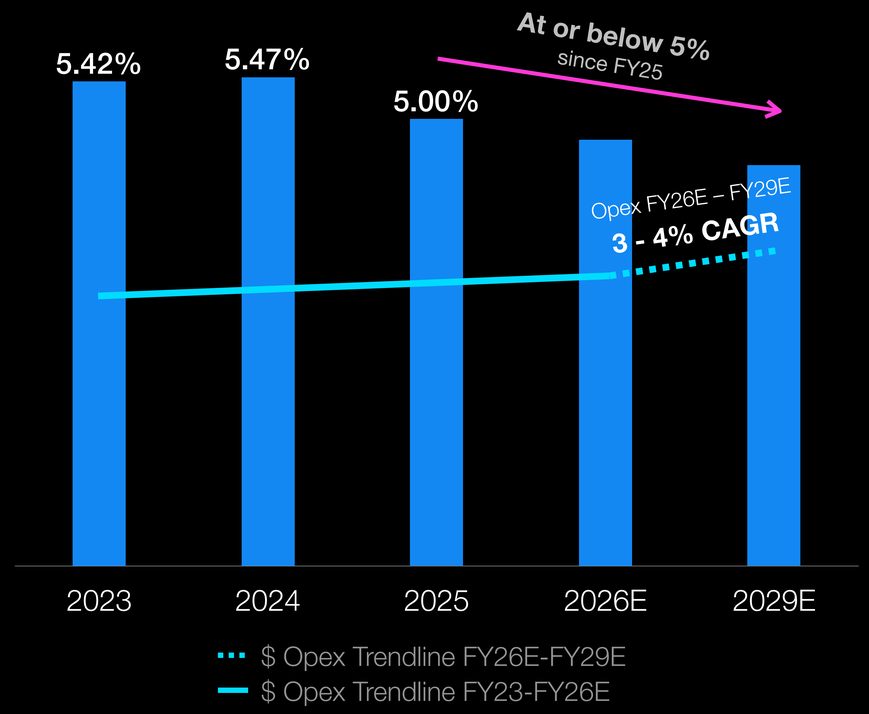
Automation

- Xvantage-enabled automation and process transformation have already contributed to more than $200M in annualized operating expense savings
- Ongoing automation, process simplification, and back-office optimization drive productivity improvements across the organization
- As Xvantage scales and its intelligence and capability continue to expand, incremental efficiency gains support a more streamlined and scalable operating model

Cost Management

- Efficiency initiatives help offset increasing SaaS and depreciation costs while maintaining disciplined expense growth
- Productivity gains and operating leverage support margin expansion and offset cost inflation

Opex Leverage %



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Increasing Non-GAAP Net Income more than 2x pace of net sales

4 - 6%	5 - 7%	4.4 - 4.8%	**11 - 13%**	30%+	16 - 17%
Net Sales Growth *CAGR FY26E - FY29E*	Gross Profit Growth *CAGR FY26E - FY29E*	Opex Leverage Annually	**Non-GAAP Net Income Growth** *CAGR FY26E - FY29E*	Adj. FCF / Adj. EBITDA Ratio Annually	Adj. ROIC 4-Year Average

Profitability & cost efficiencies drive operating margin expansion

Gross Margin Enhancement

- Continued shift toward higher-value solutions, services, software, and cloud offerings
- Platform capabilities deployed to drive sales motion towards enhanced gross margin opportunities
- Increasing contribution from higher-margin recurring revenue streams

Cost Optimization

- Ongoing automation and process efficiency initiatives across the organization
- Procurement, sourcing, and operating model improvements supporting scalability
- Disciplined expense management driving sustained operating leverage

Earnings Quality Improvement

- Reduced operational improvement Non-GAAP addbacks over time (~$120M in FY26 to ~$0 by FY28)
- Participation in large GPU & AI infrastructure deals drive accretion in operating income and ROIC
- Working capital discipline and more stable FCF generation support disciplined capital allocation; updates to debt structure continue to optimize interest expense

Operational Excellence

- Productivity improvements enabling growth without proportional cost increases
- Streamlined workflows and scalable infrastructure enhancing efficiency
- Continuous focus on execution excellence and resource optimization

Non-GAAP Net Income (1)

($M)



(1) Refer to Appendix for GAAP to Non-GAAP reconciliations for FY2023 – FY2025

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Consistency in sustained annual Free Cash Flow

4 - 6%	5 - 7%	4.4 - 4.8%	11 - 13%	**30%+**	16 - 17%
Net Sales Growth *CAGR FY26E - FY29E*	Gross Profit Growth *CAGR FY26E - FY29E*	Opex Leverage Annually	Non-GAAP Net Income Growth *CAGR FY26E - FY29E*	**Adj. FCF / Adj. EBITDA Ratio Annually**	Adj. ROIC 4-Year Average

Adj. FCF (1) & Adj. FCF / Adj. EBITDA



(1) Refer to Appendix for GAAP to Non-GAAP reconciliations for FY2023 – FY2025

Management of working capital days, efficiencies of business, tools and capabilities, and mix of business drive more consistent annual free cash flow

Key Drivers of Sustainable Free Cash Flow

✓ Sustained EBITDA Growth

AI, Cloud, Advanced Solutions, Lifecycle drive higher-quality earnings

✓ Working Capital Productivity

AR, inventory, and payables optimization accelerate cash conversion; sustained but moderated sales growth allows for more optimized working capital investment

✓ Xvantage & Automation

Data, AI, and automation improve visibility, efficiency, and cash generation; investment in technology normalizing in future years

✓ Cloud & Services Expansion

Services-led growth supports profitable expansion with disciplined capital investment

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AR Optimization

- AI-driven credit management
- Automated billing & invoicing
- Faster cash conversion

Channel Finance

- Hyper-growth in financed revenue
- Non-recourse, off balance sheet

Collections Excellence

- AI collections prioritization
- Automated dispute management
- Real-time performance visibility



Automation & Data Intelligence

- Touchless transaction processing
- Predictive cash forecasting
- Real-time working capital analytics

Working capital excellence drives durable cash generation

Operational excellence and working capital discipline convert growth into durable cash generation

Inventory Discipline

- AI-driven demand forecasting
- Network-wide inventory visibility
- Reduced obsolescence risk

Vendor Financing

- Strategic supplier partnerships
- Supply chain finance programs
- Digital procurement automation

(1) FY2027E - FY2029E targets

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Channel financing offerings – a differentiator

4 - 6%	5 - 7%	4.4 - 4.8%	11 - 13%	**30%+**	16 - 17%
Net Sales Growth *CAGR FY26E - FY29E*	Gross Profit Growth *CAGR FY26E - FY29E*	Opex Leverage Annually	Non-GAAP Net Income Growth *CAGR FY26E - FY29E*	**Adj. FCF / Adj. EBITDA Ratio Annually**	Adj. ROIC 4-Year Average

Same deal, same profit, less capital ❯

1 Ingram 30-Day Credit	2 Ingram Longer Credit Term	3 Channel Finance Funder
ROWC[(1)] ~15%	ROWC[(1)] 5-10%	ROWC[(1)] >50%
Cash in ~25 days	Cash in ~90-200 days	Cash in ~5 days

Differentiated growth engine ❯

Power of Channel

- Ingram connects customers, vendors with +170 funders
- Ingram's scale & ecosystem position create financing options others cannot easily replicate

Financing = Growth Engine

- Expands customer purchasing power beyond Ingram's credit capacity
- Enables larger, more complex & bespoke deals with longer term payment terms

Differentiated Value

- Financing expertise and breadth of solutions deepen partner relationships
- Optimizes cash flow for both Ingram and our customers

ROWC Efficient

- Adv Sol high mix
- Fee & profit-share income
- Funders provide capital upfront
- Accelerates cash conversion & lifts ROWC

Growth without burdening Ingram's Balance Sheet ❯

Robust Funder Syndicate	Strong Team +40 FTEs	~5x growth
+170 funder partners globally, including major OEM captives	*Channel financing experts worldwide*	*Channel-financed revenue since 2022 (+$600M in FY2025)*

(1) Refers to return on working capital invested, measuring how effectively working capital is converted into profit

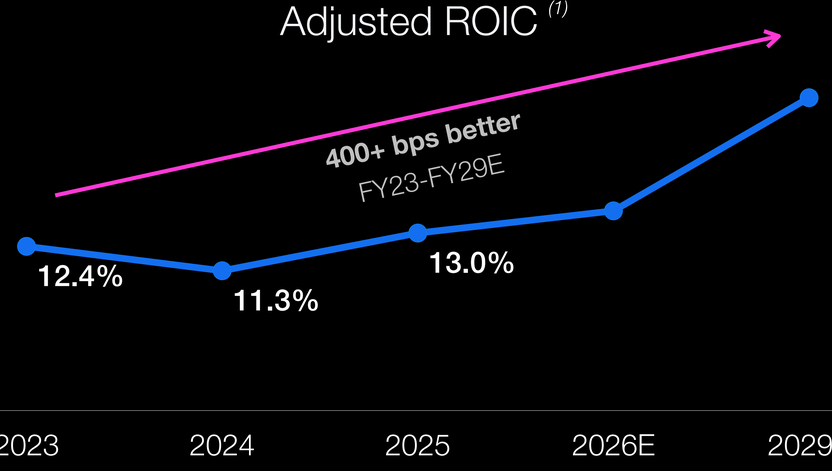
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Strengthening balance sheet with a focus on ROIC

4 - 6%	5 - 7%	4.4 - 4.8%	11 - 13%	30%+	**16 - 17%**
Net Sales Growth *CAGR FY26E - FY29E*	Gross Profit Growth *CAGR FY26E - FY29E*	Opex Leverage Annually	Non-GAAP Net Income Growth *CAGR FY26E - FY29E*	Adj. FCF / Adj. EBITDA Ratio Annually	**Adj. ROIC 4-Year Average**

Strong capacity to invest for growth while maintaining financial flexibility and resilience

Adjusted ROIC [1]



ROIC Improvement

- Higher earnings driving stronger returns on invested capital
- Disciplined capital deployment enhancing asset efficiency
- Continued focus on high-return growth opportunities

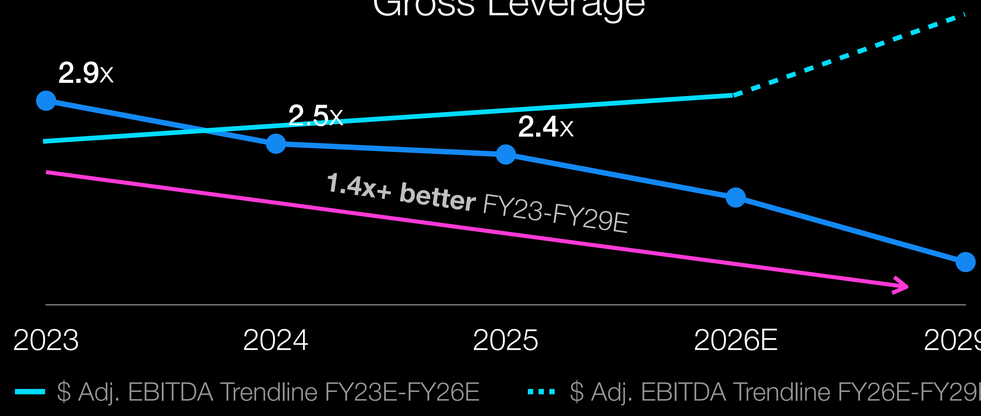
(1) Refer to Appendix for GAAP to Non-GAAP reconciliations for FY2023 – FY2025

$3.9B [2]
Committed AR backed facilities
$829M outstanding

$2.6B [2]
Long-term borrowing

$1.9B [2]
Cumulative debt paydown since 2021

Gross Leverage



Balance Sheet Strength

- Optimizing leverage for eventual investment grade rating; debt paydowns largely already done
- Adequate debt capacity to support organic growth, inorganic investment and increasing shareholder return

(2) Figures as of FY26 Q2

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Our investment thesis:

Scale + Intelligence + Execution = Sustainable value creation

Strategy

We are leveraging our global scale, platform capabilities, and operational excellence to drive sustainable growth and deliver long-term shareholder value

Intelligence-Driven Operating Model

- Leading technology distribution and solutions platform with a diversified portfolio spanning Cloud, Cybersecurity, AI, Data Center, Networking, and other Advanced Solutions
- Unmatched global reach and channel ecosystem connecting vendors, resellers, and customers across more than 150 countries through deep local market expertise
- Xvantage platform intelligence and ecosystem insights enable data-driven decision making, agent-assisted execution, streamlined transactions, enhanced customer experiences, and higher-quality growth
- Highly efficient and scalable operating model supported by automation, shared services, and disciplined cost management initiatives
- Strong supply chain and logistics network providing speed, reliability, and resilience while adapting to evolving customer and market demands and facilitating expansion of Lifecycle offerings

Long-term Financial Framework

4 - 6%
Net Sales Growth
CAGR FY26E-FY29E

5 - 7%
Gross Profit Growth
CAGR FY26E-FY29E

4.4 - 4.8%
Opex Leverage Annually

11 - 13%
Non-GAAP Net Income Growth
CAGR FY26E-FY29E

~30%+
Adj. FCF / Adj. EBITDA Ratio Annually

16 - 17%
Adj. ROIC
4-year average

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Capital allocation priorities

Disciplined capital deployment balancing growth, investment, financial strength, and shareholder returns, with return to investment grade (IG) status in medium term

Before
reaching IG leverage target

Invest in Core Business
Fund organic growth, technology and strategic initiatives with attractive returns

Debt Reduction
Allocate portion of excess cash flow toward debt repayment and progress toward investment grade leverage

Sustainable Dividend
Dividend growth and appropriate dividend payout ratio, paired with continued participation in share repurchases through secondary offerings

Disciplined Strategic M&A
Support growth strategy with disciplined approach to M&A

After
reaching IG leverage target

Invest in Core Business
Continue focus on funding organic growth, technology and strategic initiatives with attractive returns

Maintain IG Leverage
Maintain leverage within investment grade target range and preserve financial flexibility

Sustainable & Growing Dividend
Maintain competitive payout ratio within sustainable dividend growth

Strategic Share Repurchases
Deploy excess capital toward share repurchases when attractive relative to other capital allocation alternatives

Disciplined Strategic M&A
Support growth strategy with disciplined approach to M&A

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Continuing and improving our track record

Resilient business performance and consistent execution across markets drive strong earnings and cash flow, supporting disciplined capital allocation and long-term value creation for shareholders

	Net Sales Growth	Gross Profit Growth	Non-GAAP Net Income Growth [1]	Adj. ROIC Growth [1]
Track Record	**6 - 7%** *3-year CAGR* (FY23 - FY26E)	**3 - 4%** *3-year CAGR* (FY23 - FY26E)	**8 - 9%** *3-year CAGR* (FY23 - FY26E)	**100 - 200** *Bps improvement*
Long-Term Framework	**4 - 6%** *3-year CAGR* (FY26E - FY29E)	**5 - 7%** *3-year CAGR* (FY26E - FY29E)	**11 - 13%** *3-year CAGR* (FY26E - FY29E)	**200 - 300** *Bps improvement*

(1) Refer to Appendix for GAAP to Non-GAAP reconciliations for FY2023 – FY2025

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Why Ingram Micro

Right to Win

- Global reach
- Trusted relationships
- Operating scale that's difficult to replicate

Technology Moat

Xvantage provides the industry's first B2B intelligent operating system for the global tech ecosystem

Multiple Growth Vectors

- AI
- Cloud
- Advanced Solutions
- Lifecycle Services

Strong Execution & Model

- Strong top-line growth
- Operating leverage
- Cash generation and disciplined capital allocation translate growth into returns

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Thank you

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APPENDIX

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Definitions of Non-GAAP Metrics

- We define adjusted EBITDA as EBITDA (calculated as net income before net interest expense, income taxes, depreciation and amortization expenses) adjusted to give effect to (i) restructuring costs incurred primarily related to employee termination benefits in connection with actions to align our cost structure in certain markets, (ii) net realized and unrealized foreign currency exchange gains and losses including net gains and losses on derivative instruments not receiving hedge accounting treatment, (iii) costs of integration, transition, and operational improvement initiatives, which includes development and implementation activities associated with the Company's digital experience platform XvantageTM and a broader transformation program focused on optimizing and modernizing the Company's operating systems, as well as consulting, retention and transition costs associated with our organizational effectiveness programs charged to selling, general and administrative expenses, (iv) cash-based compensation expense associated with our cash -based long-term incentive program for certain employees in lieu of equity-based compensation prior to our initial public offering in October 2024 (the "IPO"), (v) stock-based compensation expense for restricted stock units issued in connection with our IPO, and (vi) certain other items as defined in our credit agreements.

- Adjusted ROIC is defined as adjusted net income divided by the invested capital for the period. Adjusted net income for a particular period is defined as net income plus (i) other income/expense, (ii) amortization of intangibles, (iii) restructuring costs incurred primarily related to employee termination benefits in connection with actions to align our cost structure in certain markets, (iv) integration and transition costs, plus (v) the GAAP tax provisions for and/or valuation allowances on items (i), (ii), (iii) and (iv), plus (vi) the GAAP tax provisions for and/or valuation allowances on large non-recurring or discrete items.

- We define non-GAAP net income as net income adjusted to give effect to (i) amortization of intangibles, (ii) restructuring costs incurred primarily related to employee termination benefits in connection with actions to align our cost structure in certain markets, (iii) net realized and unrealized foreign currency exchange gains and losses including net gains and losses on derivative instruments not receiving hedge accounting treatment, (iv) costs of integration, transition, and operational improvement initiatives, which includes development and implementation activities associated with the Company's digital experience platform XvantageTM and a broader transformation program focused on optimizing and modernizing the Company's operating systems, as well as consulting, retention and transition costs associated with our organizational effectiveness programs charged to selling, general and administrative expenses, (v) cash-based compensation expense associated with our cash-based long-term incentive program for certain employees in lieu of equity-based compensation prior to our IPO, (vi) stock-based compensation expense for restricted stock units issued in connection with our IPO, (vii) certain other items as defined in our credit agreements, (viii) the GAAP tax provisions for and/or valuation allowances on items (i), (ii), (iii), (iv), (v), (vi) and (vii), and (ix) the GAAP tax provisions for and/or valuation allowances on large non-recurring or discrete items. This metric differs from adjusted net income, which is a component of adjusted ROIC as described above.

- We define adjusted free cash flow as net income adjusted to give effect to (i) depreciation and amortization, (ii) other non-cash items and changes to non-working capital assets/liabilities, (iii) changes in working capital, (iv) proceeds from the deferred purchase price of factored receivables, and (v) capital expenditures.

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GAAP to Non-GAAP Reconciliations

Adjusted EBITDA

($ in thousands)	FY2025	FY2024	FY2023
Net income	$ 327,882	$ 264,222	$ 352,712
Interest income	(45,731)	(45,335)	(34,977)
Interest expense	302,570	338,358	380,191
Provision for income taxes	202,872	181,644	169,789
Depreciation and amortization	197,186	189,331	184,148
EBITDA	**$ 984,779**	**$ 928,220**	**$ 1,051,863**
Restructuring costs	15,432	38,354	18,797
Net foreign currency exchange loss	42,342	22,901	42,070
Integration, transition and operational improvement costs	215,667	172,764	127,261
Advisory fee	—	20,380	25,000
Cash-based compensation expense	17,832	24,626	31,040
Stock-based compensation expense	21,117	34,067	—
Other	60,660	77,322	57,061
Adjusted EBITDA	**$ 1,357,829**	**$ 1,318,634**	**$ 1,353,092**

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GAAP to Non-GAAP Reconciliations

Adjusted ROIC

($ in thousands)	FY2025	FY2024	FY2023
Net income	$ 327,882	$ 264,222	$ 352,712
Pre-tax adjustments:			
Other expense	346,174	372,057	421,846
Amortization of intangibles	84,592	86,878	87,003
Restructuring costs	15,432	38,354	18,797
Integration and transition costs	61,034	36,126	28,414
Advisory fee	—	20,380	25,000
Tax adjustments:			
Tax impact of pre-tax adjustments (a)	(122,110)	(125,100)	(124,331)
Other discrete items (b)	13,586	6,846	(3,841)
Adjusted net income	$ 726,590	$ 699,763	$ 805,600
Stockholders' equity	4,248,418	3,733,875	3,506,289
Long-term debt	2,749,781	3,168,280	3,657,889
Short-term debt and current maturities of long-term debt	449,583	184,860	265,719
Cash and cash equivalents	(1,864,724)	(918,401)	(948,490)
Invested Capital	$ 5,583,058	$ 6,168,614	$ 6,481,407
Number of Days	364	364	364
Adjusted return on invested capital	**13.0 %**	**11.3 %**	**12.4 %**

(a) Tax impact of pre-tax adjustments reflects the current and deferred income taxes associated with the above pre-tax adjustments in arriving at adjusted net income

(b) Other discrete items represent non-recurring adjustments resulting from valuation allowance adjustments of $13,866 and ($2,608) in Fiscal Year Ended December 27, 2025 and Fiscal Year Ended December 30, 2023; adjustments of uncertain tax liabilities of ($1,172) and ($2,184) in Fiscal Year Ended December 27, 2025 and Fiscal Year Ended December 28, 2024; $4,788 non-recurring adjustments to certain deferred tax assets related to IRC Section 162(m) limitations on the tax deductibility of officers' compensation in Fiscal Year Ended December 28, 2024; and other minor non-recurring items

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GAAP to Non-GAAP Reconciliations

Non-GAAP Net Income

($ in thousands)	FY2025	FY2024	FY2023
Net income	$ 327,882	$ 264,222	352,712
Pre-tax adjustments:			
Amortization of intangibles	84,592	86,878	87,003
Restructuring costs	15,432	38,354	18,797
Net foreign currency exchange loss	42,342	22,901	42,070
Integration, transition and operational improvement costs	215,667	172,764	127,261
Advisory fee	—	20,380	25,000
Cash-based compensation expense	17,832	24,626	31,040
Stock-based compensation expense	21,117	34,067	—
Other items	53,285	67,055	47,629
Tax Adjustments:			
Tax impact of pre-tax adjustments (a)	(109,800)	(110,207)	(95,539)
Other miscellaneous tax adjustments (b)	13,586	6,846	2,145
Non-GAAP net income	**$ 681,935**	**$ 627,886**	**$ 638,118**

(a) Tax impact of pre-tax adjustments reflects the current and deferred income taxes associated with the above pre-tax adjustments in arriving at Non-GAAP net income

(b) Other miscellaneous tax adjustments represent non-recurring adjustments resulting from valuation allowance adjustments of $13,866 and ($2,608) in Fiscal Year Ended December 27, 2025 and Fiscal Year Ended December 30, 2023; adjustments of uncertain tax liabilities of ($1,172) and ($2,184) in Fiscal Year Ended December 27, 2025 and Fiscal Year Ended December 28, 2024; $4,788 non-recurring adjustments to certain deferred tax assets related to IRC Section 162(m) limitations on the tax deductibility of officers' compensation in Fiscal Year Ended December 28, 2024; and other minor non-recurring items

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GAAP to Non-GAAP Reconciliations

Adjusted Free Cash Flow

($ in thousands)	FY2025	FY2024	FY2023
Net Income	$ 327,882	$ 264,222	$ 352,712
Depreciation and amortization	197,186	189,331	184,148
Other non-cash items and changes to non-working capital assets/liabilities	3,337	56,104	(177,842)
Changes in working capital	387,722	(175,818)	(300,194)
Cash provided by operating activities	$ 916,127	$ 333,839	$ 58,824
Capital expenditures	(130,754)	(142,703)	(201,535)
Proceeds from deferred purchase price of factored receivables	313,206	252,199	162,622
Adjusted free cash flow	**$ 1,098,579**	**$ 443,335**	**$ 19,911**

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Ingram Micro Capital Markets Day 2026

Fort Worth facility tour

September 15, 2026

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IM Capital Markets Day 2026

Welcome & Introduction

Deepa

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The Global Leader in Technology Logistics. We move the world's technology brands.

For over 45 years, Ingram Micro has been a recognized market leader, delivering world-class services and solutions.

Global Scale

Ships
980M+
units/year

Ability to serve nearly
90%
of the global population

Supporting circular economy through global IT Asset Disposal (ITAD) and Reverse Logistics and Repairs (RLR) capabilities

Global Reach

$52.6B
2025 Net sales

Operations in
57
countries

121
Logistics and service centers

22K+
Full-time associates

Global Customers

165K+
Customers

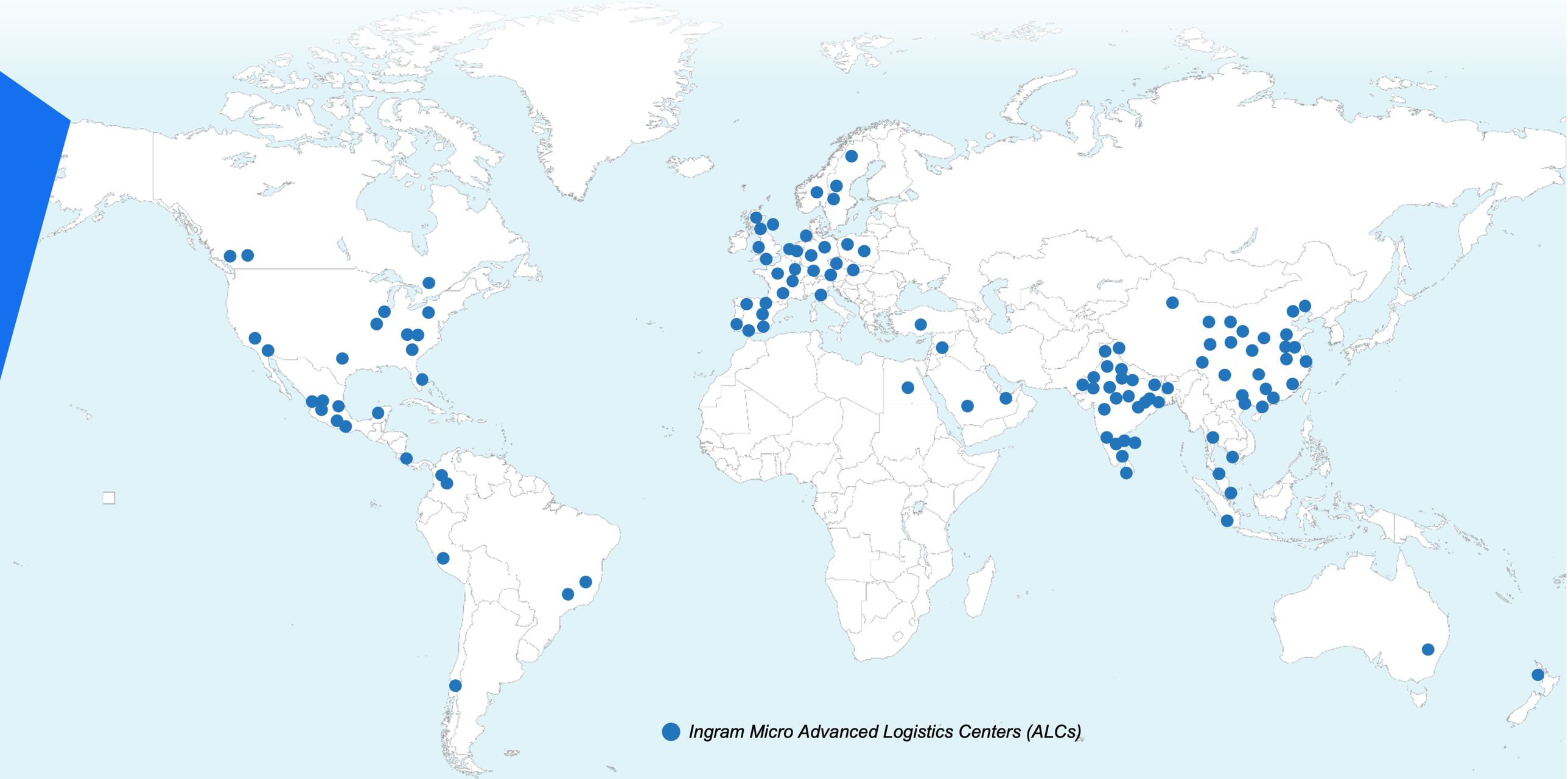
~1,500
Vendors

Sales in close to
200
countries

Ingram Micro Xvantage introduced in 2022

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116 Advanced Logistics Centers across the globe



Global Operations strategy

Modernize (ALCs) and supply chain systems

Enable customer centric experience

Deliver value through continuous improvement

Efficient working capital management

Commitment to ESG Initiatives



Automation



Digital Supply Chain



Lean



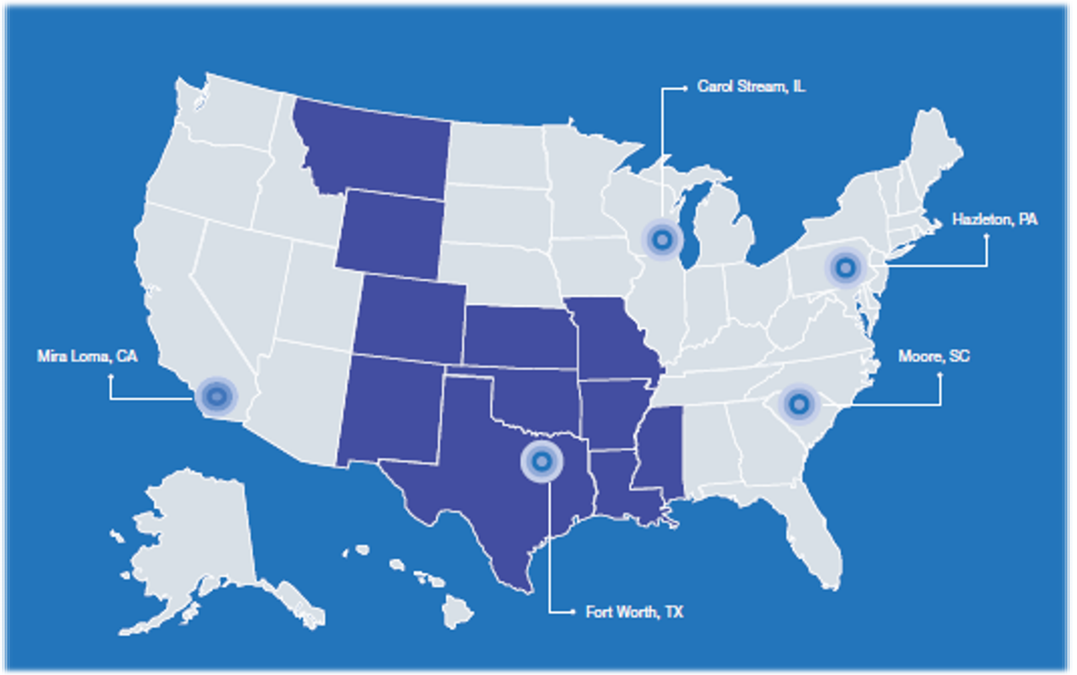
Process Mining

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Fort Worth, TX - Advanced Logistics Center

Prototype automated solution
"warehouse of the future"

Services	Order Fulfillment, Returns Management, Reverse Logistics
Throughput	Processing thousands of orders and tens of thousands of units per day
Accreditations	ISO 9001:2015, ISO 14001:2015, ISO 27001:2017, ISO 22301:2012, R2, ISO 45001:2018, TAPA, CTIA Certified Service Facility



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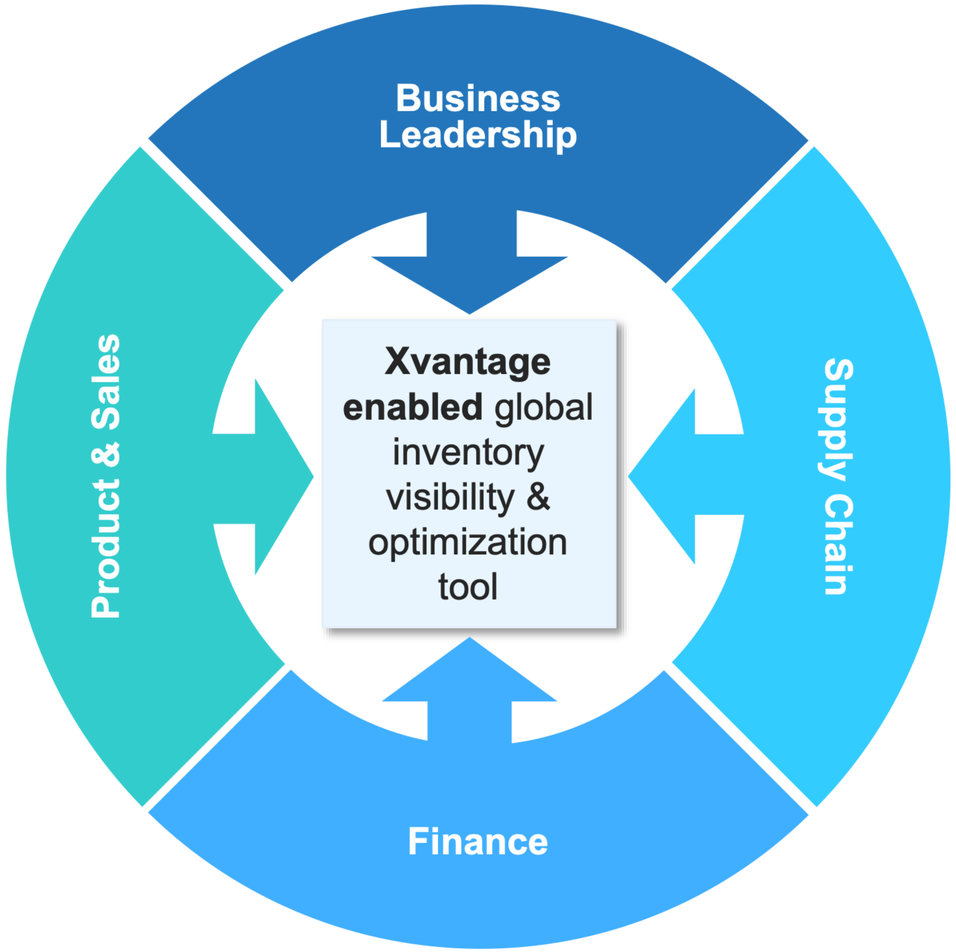
Focus Area: Inventory optimization

Mike Klugo

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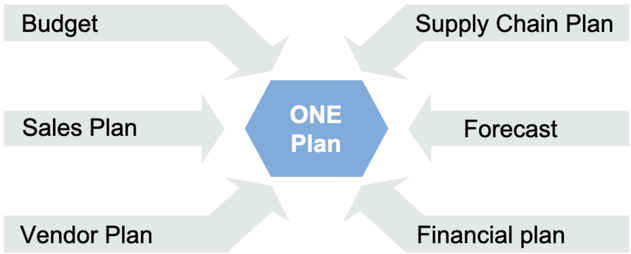
Supply chain planning starts with enterprise collaboration

Connecting supply chain planning with business objectives drives focused collaboration within Ingram Micro



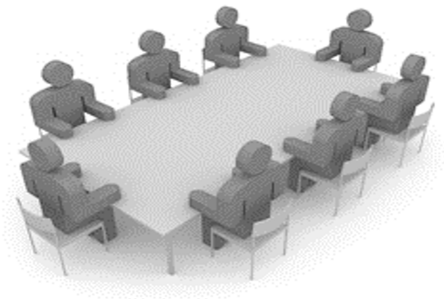
1 Links & harmonizes

Supply chain planning with business to turn functional plans into a single plan



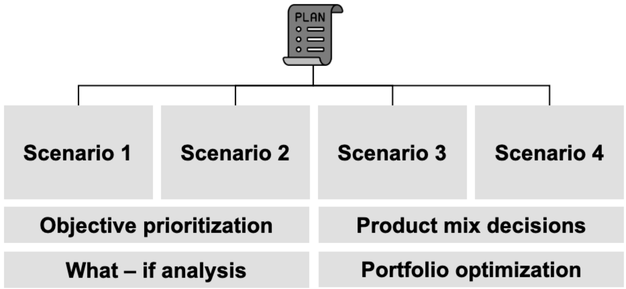
2 Fosters collaboration

Collective ownership discouraging siloed behavior



3 Enablement

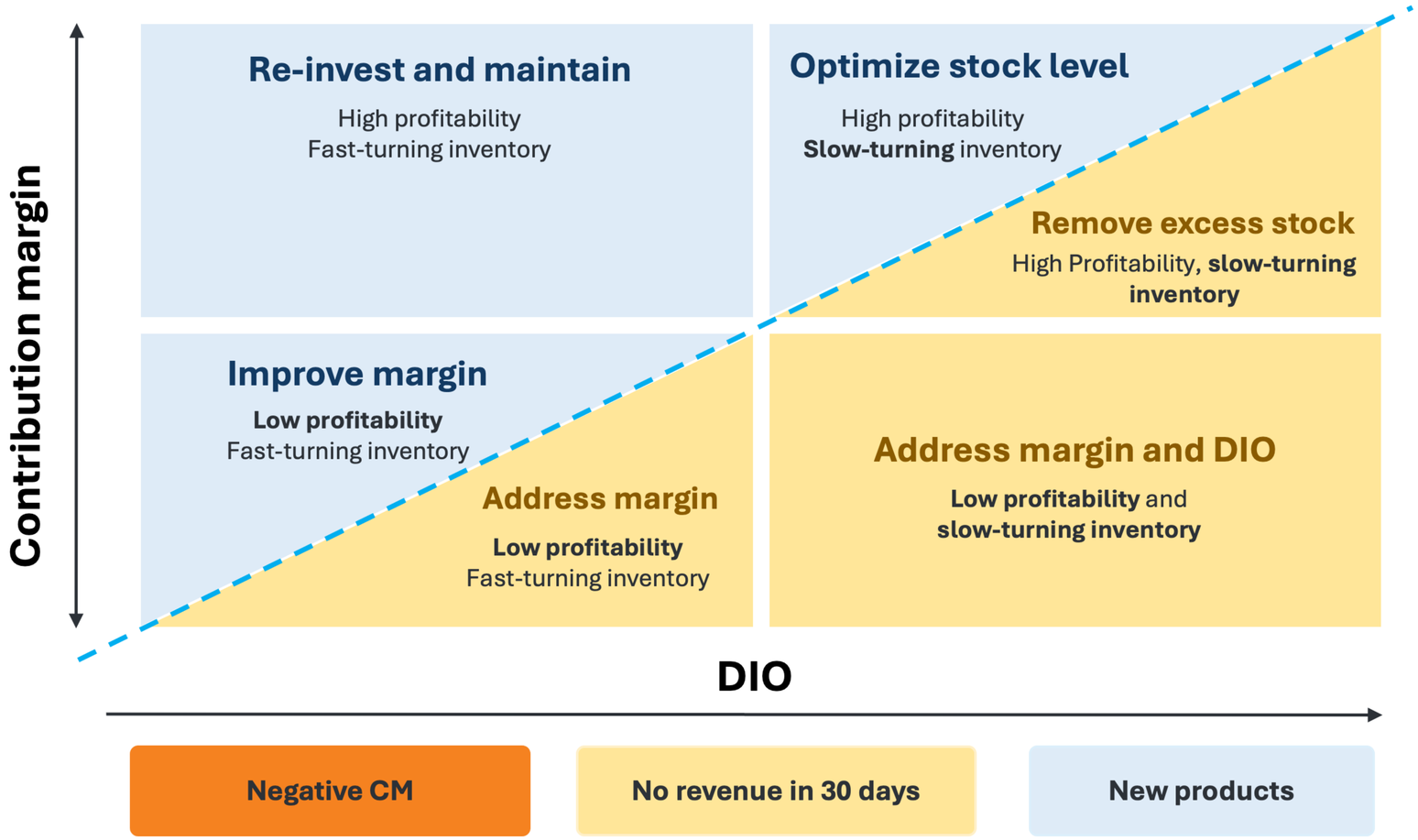
Scenario planning with trade-offs in decision making



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Ability to rationalize SKUs via planning model in Xvantage

Xvantage action planning framework for SKUs



Integrated into Purchase and Inventory Management routines. Supported by over 400 users

Every SKU is mapped by **financial metrics**: Contribution Margin, Days of Inventory Outstanding and Return of Inventory

Each segment prescribes an action

Differentiate targets by category, country or region

Framework drove significant working capital improvements & reduced space requirements

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Our planning solution digitally enables our S&OP process

From Silos To Synchronous

Proven Scale & Best in Class Capabilities

Composable Architecture

Interoperable Workflows

AI Powered BY Platform & Snowflake

Planning solution



Migrate from regional on-prem to a **global cloud-based solution**, aligning with Ingram's platform strategy

Centralizes enterprise data as a **single source of truth** hosted in the cloud

Enables **faster deployment of Xvantage AI/ML models** to augment planning capabilities

Improves speed, accuracy and process efficiency through **automated workflows**

Drive B2B integration (EDI connectivity) with Vendors to drive **process efficiency and performance management**

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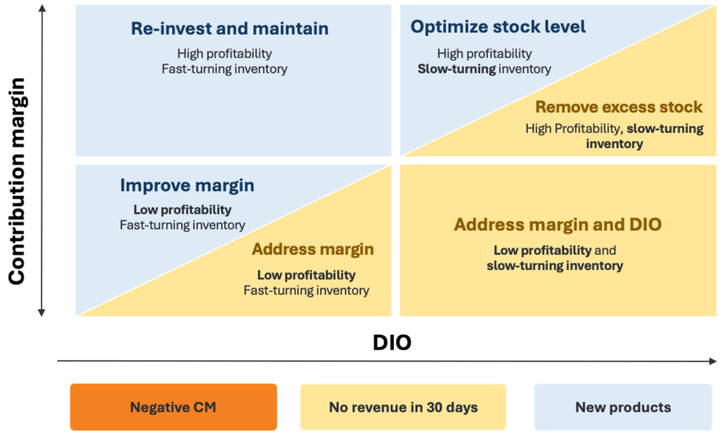
Key pillars of inventory transformation

Xvantage

INGRAM MICRO XVANTAGE™

Connects enterprise and provides visibility

Action Planning



Drives discipline and accountability

Planning Solution



Enables automation and scale

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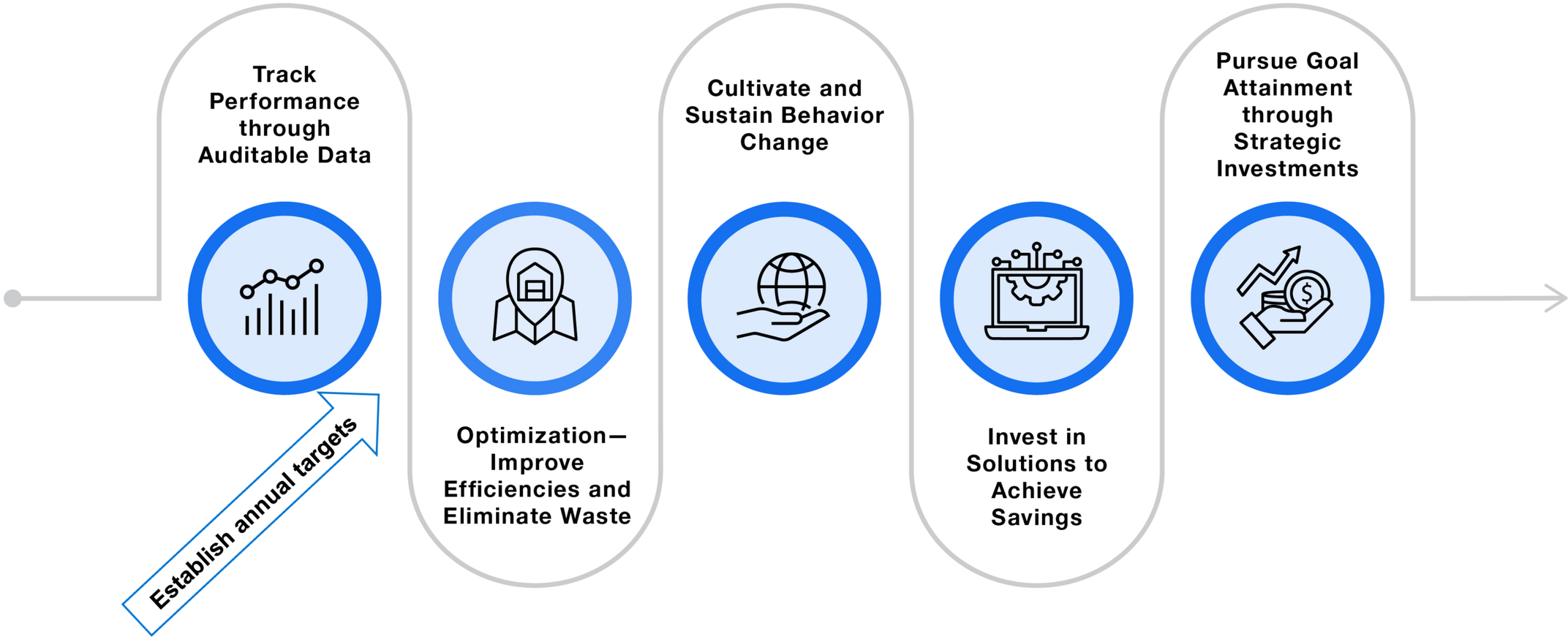
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Other focus areas

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10 to Zero Strategic Principles

Emissions, Waste and Safety



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ESG - Good for Environment, Associates and Financial Performance

Highlights	Emissions	Waste	Safety
Performance from baseline	Reduced Scope 1 and 2 emissions 45% from 2022 base year	96.7% diversion rate, exceeding goal of 90% since CY 2024	Reduced recordable incidents by 81% and 83% of sites had zero lost time

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Other focus areas

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Global Standard for Visual Daily Management (VDM)

- Disciplined daily management drives operational control and consistency
- Standardized across countries (all major sites) to ensure best practices, compliance, and awareness
- Culture of accountability and continuous improvement at all levels
- Centralized, heartbeat of our Global Network, Building Performance and A Single Pane of Glass
- Enabled by Global Data Warehouse, Standardized Processes, and Real-Time Reporting, KPI's and Analytics

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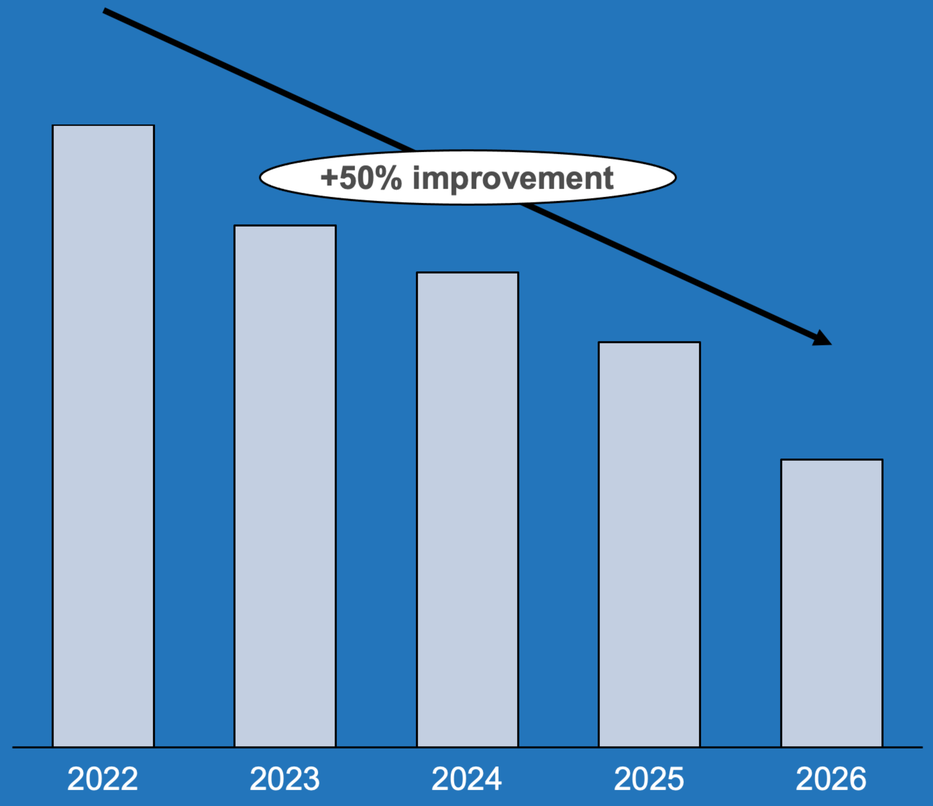
Data analysis & visualization

- Provides real-time, comprehensive, and end-to-end view of how processes truly operate in real time
- Aggregates multi-system data, ERP, WMS and Workday into a unified foundation for Gen AI driven insights
- Co-pilot identifies root cause and recommends next-best corrective actions
- Track and monitor performance against best practice leveraging a common set of KPIs across all ALCs
- Ability to measure ROI of process re-engineering, system enhancements, capital investments and continuous improvement efforts

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Inbound receiving & available to sell

Average Doorlog to put away time (2022 to 2026)



- Inbound / receiving is the starting point of our physical supply chain process
- Comprehensive process KPIs and data mining via VDM tools
- Significant improvements made (<4 hrs. from stock to availability) through integrating with vendors
- Decreased space usage, increase ability to sell, reduce safety stock, and improve working capital efficiencies

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Carton on-demand & optimized cartonization

PACKSIZE®
ON DEMAND PACKAGING



Results	*Improvement*
Fill Rate Improvement	18%
Cartons per Month Reduction	~1700
Cartons per Order Reduction	5%
Void Fill Reduction	20%
Cost per Carton Reduction	5.8%
Transportation Savings	7%
Labor Savings	3%

Meaningful impact on carbon footprint

Packsize X4 Packaging Machine

- Achieves reliable on-demand packing automation
- Orchestrates, prioritizes, & scales box production
- Right-sizing cartons to product dimensions of the order – infinite number of carton sizes

Value creation

- ESG enabler (i.e., good for environment)
- Significant cost savings in millions per year:
  - Less cardboard, smaller & fitted dimensions
  - Reduced cartons per shipment
  - Lower transportation costs
  - Reduced damages

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Decanting

- Decanting is the process of **getting products onto the shelf**
- Centralized, standardized, and simplified
- Our systems and processes allow us to complete this at scale
- System enabled, automated, and brought to shelf stocking associate
- Automated process is **80% more efficient** than manual process and **30% less time from inventory to available to fulfill** vs non-automated sites

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Highly automated perfect pick towers

- Ultra-dense vertical storage requiring a significantly smaller footprint
  - 80% reduction in space used
- Goods-to-person – Product is brought to the associate
  - Less travel time and 1000 presentations per hour allowing for a significantly higher productivity rate
  - Task interleaving – pick and put; drives a 40% improvement of associate utilization
- Differentiated CX on B2C given ability to pick and fulfill and order faster than a manual operation
- Discrete order pick and batch pick

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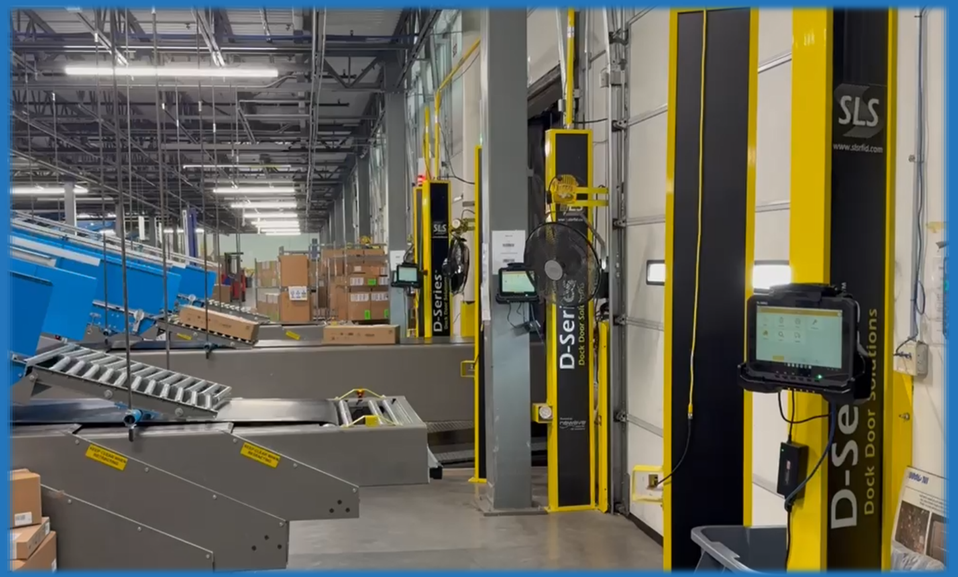
Packout and shipping

- Batch picking: Single line single unit orders
  - Less handling, greater efficiency; improvement vs discrete picks
- Inline QA / invoicing / carrier integration driving improved accuracy
- Eco-friendly envelopes
  - Eliminated plastic / polymer shipping media from supply chain
- Small item sorter: Pick, pack, and ship
  - Small footprint and quick turnaround times
- RFID enabled packout and shipping

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Automation through RFID

- Partner with UPS to leverage the **first large scale application** of RFID tech
- Digitally enables **end-to-end** from shipment creation to customer delivery
- RFID tags are applied to boxes, systemically tracked through warehouse all the way to customer delivery
- Real-time tracking and visibility with precise package locations
- Chain of custody starts at our dock door (not carrier hub ingestion)
- Significant annual savings by reducing parcel claims and supply chain efficiencies





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Closing address: RFID

Jon Bell & Darryl Forbes

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Reimagining the UPS Network with RFID

A Package with a Brain and a Voice



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Reimagining the UPS Network

Moving from a Scanning Network to a Sensing and Scanning Network

Smart customer



Smart store



Smart preload

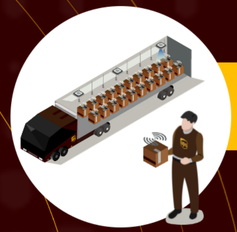


Smart network



Smart package

Smart driver



Smart vehicle



Smart AI



Sense visibility » Analyze intelligence » Respond optimized workflow = NPS outcomes

Delivering Visibility. Driving Value.

A Powerful Partnership Leveraging RFID Technology

UPS + INGRAM MICRO

- RFID enabled
- End-to-end visibility
- Customer confidence
- Operational excellence
- Smarter tracking
- Stronger partnership



"The technology allows Ingram to track packages from our warehouse to a customer's doorstep. ***Without the RFID capability, you have this black hole of stuff in transit,*** *and all you know is that it's in transit."*

Bill Ross, Executive Vice President of Global Operations and Engineering, Ingram Micro

UPS RFID Customer Benefits

RFID creates a multiple value stack



New Pick-up Scan

Elevated visibility and reliability for customers, NPS Impact



Reduced Cost

Fewer WIZMO calls, emails, claims. More time to focus on revenue generating tasks



Intelligence

Turn data into intelligence with new shipper milestones



Sustainability

Decrease misloads by nearly 70% reduces driver exceptions and carbon footprint



RFID Expertise

We can help customers accelerate or create RFID strategic goals and deployment



Speed

Use RFID to automate people and decision making


ups

Ingram Supply Chain Services (IM SCS)

Capital Markets Day 2026

September 15, 2026

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Global Leader in Technology Supply Chain Management and Execution.

We move the world's technology brands

For over 45 years, Ingram Micro has been a recognized market leader, delivering world-class services and solutions.



Financial Stability

Ingram Micro is a publicly traded Fortune 90 company and brings the stability and maturity of a successful company that has been in business for over 45 years.



Scalability

Our existing global infrastructure, standardized operational processes, systems and capabilities enable us to quickly scale around the world. Our abilities to leverage existing facilities, systems, and leadership teams allows us to utilize best in class capabilities to meet customer needs, mininimize disruption and optimize our investments across our supply chain portfolio.



Globally Minded

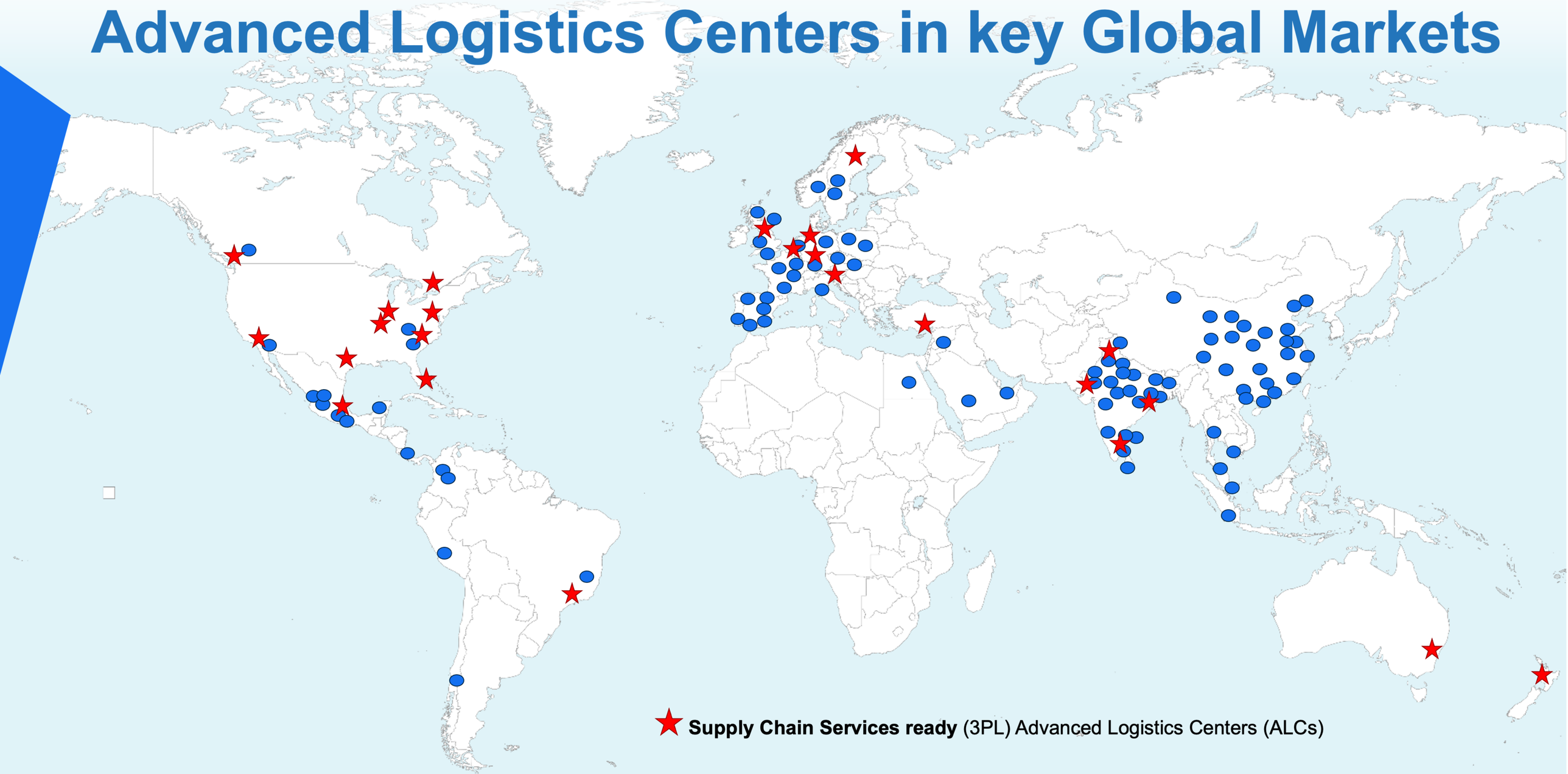
With over 22,200 employees and current operations in over 57 countries, we went global long before it became a trend. By 1993, Ingram Micro offered solutions in every major region and continues to strengthen capabilities through expansion and acquisitions in new markets.



Customer Focused

We are dedicated to customer success and leverage Ingram Micro's global warehousing network, world-class technology, strategic partnerships and decades of expertise in the technology supply chain management and operational capabilities inclusive of logistics, supply and demand planning, network optimization and lifecycle management.

21 Supply Chain Services that are "Ready Now" Advanced Logistics Centers in key Global Markets



★ **Supply Chain Services ready** (3PL) Advanced Logistics Centers (ALCs)

Scalable Global Supply Chain Services

SUPPLY CHAIN FULFILLMENT			
Omnichannel order fulfillment	Flexible storage solutions	Automated pick, pack, and ship	Real-time end-to-end process visibility
SPECIALIZED LOGISTICS SERVICES			
Reverse logistics	Transportation management	Inventory optimization and channel integration	Value added services
NETWORK SERVICES			
Global network optimization	Supply and demand planning	Lifecycle management	Global trade compliance

Global Operations strategy

Modernize (ALCs) and supply chain systems

Enable customer centric experience

Deliver value through continuous improvement

Efficient working capital management

Commitment to ESG Initiatives



Automation



Digital Supply Chain



Lean



Process Mining

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