

# INVESTOR PRESENTATION

AUGUST 2023



# FORWARD LOOKING STATEMENTS

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# **PRESENTERS**



CHRIS BOEVER
Chief Executive Officer



ALEX HAWKINS

Chief Financial Officer

# St

## **COMPANY OVERVIEW**

Stryve is redefining meat snacks with its better-for-you offerings — low-sugar, high-protein, all-natural, air-dried beef.



Founded in **2017** 

NASDAQ: SNAX (De-SPAC in 2021)

TTM June '23 Sales **\$22 Million** 

One-of-a-Kind **Vertical Integration** 

**Omni Channel**Distribution Strategy

**Growing Footprint**Significant Opportunities

#### **MAJOR BRANDS**

Purposeful Consumer Segmentation Creating and Leading a Sub-Category in Meat Snacks



#1 in MULO<sup>2</sup>

KALAHARI SNACKS

VACADILLOS

#1 in Natural 2

#1 in Convenience Growth <sup>2</sup>

Notes:

(1) SPINs data as of 7/16/2023: Stryve #1 air-dried meat snack brand in MULO, Kalahari is the #1 air-dried meat snack brand in Natural, Vacadillos #1 fastest growing air-dried meat snack in convenience



Og TOTAL SUGAR

AIR-DRIED BEEF SLICES

# **LONG-TERM INVESTMENT THESIS**

#### **HEALTHY SNACKING PLATFORM**

focused on manufacturing and marketing highly differentiated, protein-rich, healthy snacks to consumers and offering category expanding retail solutions for our retail partners

#### **SNACKING**

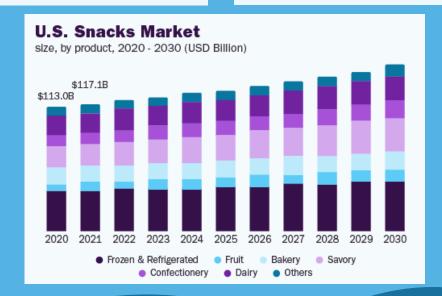
Consumers are Snacking More

#### **PROTEIN**

**Consumers are Prioritizing Protein** 

70%

of Americans snack two or more times per day<sup>2</sup>



56%

of Americans believe they need more protein in their diet<sup>2</sup>

Notes



U.S. Snacks Market Data Source: www.grandviewresearch.com

<sup>(2)</sup> Source: Advantagesolutions.net; Mintel 2017, Snacking Motivations and Attitudes; Mintel 2018, The Future of "Fresh"

# **LONG-TERM INVESTMENT THESIS**

Each snacking segment can benefit from healthier, protein-rich, offerings, but meat snacks is our initial focus

# ~\$120 Billion Category

# TOTAL SNACKING

SALTY SNACKS

COOKIES

**CRACKERS** 

**BARS** 

**MEAT SNACKS** 

SNACK MIXES

(current focus)

~\$10 Billion Category

**MEAT SNACKS** 

**JERKY** 

STICKS

AIR-DRIED

**Market Opportunity** 

#### Strategic Approach to Long-Term Expansion

- Identify categories for expansion driven by both consumer and retailer insights in healthy snacking consumption
- Enter category either *through greenfield expansion* or *acquisition* to solve that specific consumer need uniquely
- Create *retailer-focused category solutions* while leveraging existing sales infrastructure to secure retail distribution
- Use **metric-focused marketing** to build consumer trust and brand loyalty to drive trial, repeat, and lifetime value
- Vertically integrate the category to drive high margins, speed to market, and private label capabilities



# **MEAT SNACK CATEGORY**

#### \$10 BILLION

total addressable meat snack category<sup>1</sup>

#### JERKY

~48.4% of Category<sup>2</sup>



#### **STICKS**

~51.0% of Category<sup>2</sup>



#### **AIR-DRIED**

~0.6% of Category<sup>2</sup>



#### KALAHARI SNACKS

**VACADILLOS** 



#### Notes:

- (1) Source: FMI (Future Market Insights
- (2) SPINS 12-week data as of July 16, 2023 Share figures are measured channels only

#### Stryve's **Growth Potential** is High

The **only truly differentiated product** in category attracting new consumers and expanding consumption

**High barriers to entry -** vertically integrated, largest USDA approved air-dried meat manufacturing facility in the U.S.

On trend product benefits with ~50% more protein per ounce, no sugar, no preservatives

**New innovation in stick segment** with multiple forms and similar benefits





## **CATEGORY CONSUMERS**

#### **Existing Meat Snack Consumers**







#### **Why Consumers Choose Meat Snacks**

**PROTEIN** 

**PORTABILITY** 

**FLAVOR** 

CONVENIENCE

Notes:

(1) Source: Statista

(2) SPINS – 4-week data as of July 16, 2023 – Share figures are measured channels only



# **INCREMENTAL CONSUMERS TO CATEGORY**

Our offerings and brand positioning not only resonate with existing meat snack consumers but also help drive incrementality by attracting healthy snack seekers



Within these Healthy Snack Seekers segments in the US, on average only 25% reported being active consumers of meat snacks<sup>(1)</sup>

Source: MRI-Simmons Consumer Segmentation, unduplicated

<sup>1)</sup> Purchased meat snacks in the 12 months prior to the date of the survey



# DIFFERENTIATED MEAT SNACK OFFERING

Air-dried beef is a better-for-you alternative to traditional jerky giving consumers more protein, zero grams of sugar<sup>1</sup>, and ultra clean simple ingredients in every serving.





**NO NITRATES** 

**OR NITRITES** 



**PRESERVATIVES** 

**ZERO GRAMS** 







(1) – All SKUs except for Vacadillos Chipotle Honey which has 1g sugar

# JERKY HAS THE JUNK We are Lean & Clean

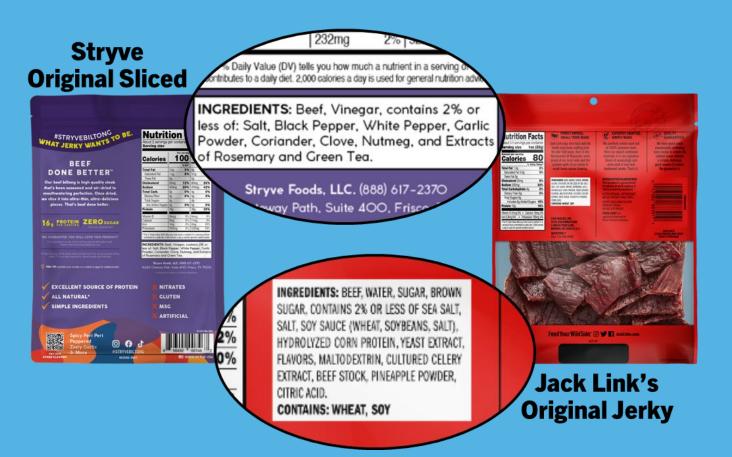
|                | Protein<br>per oz | Sugar<br>per oz | Carbs<br>per oz | No Nitrates,<br>Nothing Artificial |
|----------------|-------------------|-----------------|-----------------|------------------------------------|
| Stryve         | 16g               | 0g              | 0g              | <b>√</b>                           |
| JACK LINKS     | 11g               | 6g              | 6g              | X                                  |
| (LDTRAPPER     | 11g               | 5g              | 6g              | X                                  |
| COUNTRY ARCHER | 9g                | 4g              | 6g              | X                                  |
| *KRAVE         | 9g                | 10g             | 10g             | X                                  |





Source: The following company websites: Jack Link's Beef Jerky, Original. Old Trapper Old Fashioned Beef Jerky. Country Archer Original Beef Jerky, KRAVE Sea Salt Original Beef Jerky

# JERKY HAS THE JUNK We are Lean & Clean



Price per Ounce Protein Gram

**VALUE** 

# MEAT STICKS EVEN MORE JUNK

#### We are **Lean & Clean**

|             | Protein<br>per oz | Carbs<br>per oz | No Nitrates,<br>Nothing Artificial |
|-------------|-------------------|-----------------|------------------------------------|
| Stryve      | 14g               | 0g              | <b>✓</b>                           |
| JIM         | 6g                | 5g              | X                                  |
| CHOMPS      | 8g                | 0g              | X                                  |
| JACK LINK'S | 6g                | 2g              | X                                  |





Source: The following company websites: Jack Link's Beef Jerky, Original Beef Stick. Chomps Snack Sticks Original Beef Stick. Country Archer Original Beef Stick. Slim Jim Original Beef Stick.



# MEAT STICKS EVEN MORE JUNK We are Lean & Clean

#### **Stryve Original Stick** 5][H 69 NGREDIENTS: BEEF, 14g PORK, MECHANICALLY ORIGINAL **INCREDIENTS:** beef vinegar, salt, coriander, black pepper, nutmeg, clove, lamb casing ORIGINA MALTODEXTRIN, LACTIC **ACID STARTER CULTURE.** ZERO BARLEY MALT EXTRACT, CITRIC ACID, SOY NATURAL\* LECITHIN, SODIUM NITRITE. CONTAINS: SOY. Slim Jim **Original Stick**



# **PROGRESS AND OUTLOOK**

# **FOCUS AREAS**









# TRANSFORMATION UPDATE

Stryve has made **tremendous progress** on its transformational initiatives across all functions of the organization

**Strategic initiatives** outlined and executed by **new leadership** over the last year has allowed Stryve to expedite its financial turnaround, enhance its branding, improve operations, while simultaneously securing distribution gains at retail:

#### Implemented Strategic Pricing and Productivity Agenda to Recover Contribution Margins

Improved customer/product mix, increased pricing, and adopted profit-enhancing productivity agenda

#### **Cost Management with Bottom Line Results**

Reduced OPEX by over 51% establishing discipline and a continuous improvement mindset targeting profitability

#### **Established Zero Waste Mindset Reducing Environmental Impact**

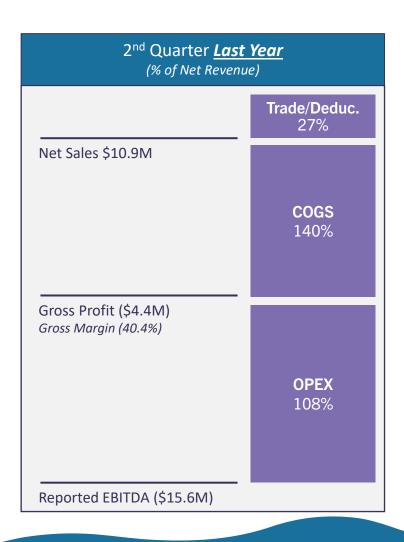
Better-for-you products, better-for-the-planet manufacturing, and better for shareholders

#### Retail Consumption Data is Outperforming the Category as we Gain Share

New branding, improved quality, innovation launching, distribution growing, market share expanding<sup>2</sup>



## WHERE WE'VE BEEN vs. WHERE WE ARE



#### FINANCIAL PERFORMANCE

- ✓ Eliminated Low Quality Revenue
- √ Simplified Operations through SKU Rationalization
  - ✓ Price Increases Taken Across All Accounts
    - ✓ Maximizing Value through Productivity
  - √ ~62% Reduction in Operating Expenses
    - √ Streamlined Organizational Design
      - √ Cross-functional Collaboration
  - ✓ \$12.8M Improvement in EBITDA YOY

Improving Run Rates
Poised for Operating Leverage
Loss Narrowing...

#### After Leadership Change





Note — Unaudited figures, based on Stryve Foods, Inc. SEC filings. Please see important disclosures regarding forward looking statements on Page 2 of this presentation. Please see financial statements and related footnotes contained in the Company's SEC filings.

# Eat STEAK, don't be a JERKY!

#### **BRANDING**

Coming to market soon...









**NO PRESERVATIVES** 

**ZERO SUGAR** 

**Conversion** 

#### **Highlights:**

Presence of the Positives

Absence of the Negatives

Clear Differentiation

**New Positioning** 

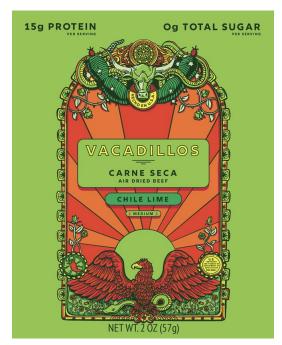
Food Photography



# Adiós JERKY, Hola STEAK!

#### **BRANDING**

Coming to market soon...



**Consumer and Shopper Insights** 



Designed for Retail Conversion

# VACADILLOS CARNESECA AIR DRIED BEEF CHILE LIME CHILE CHILE CHILE LIME CHILE CH

#### **Highlights**:

Presence of the Positives

Absence of the Negatives

Clear Differentiation

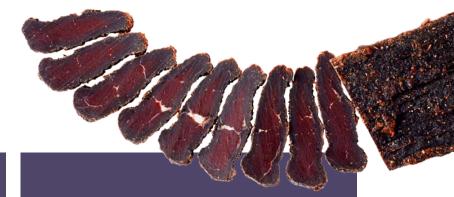
**Bold Copy** 

Food Photography



## WHERE WE'VE BEEN vs. WHERE WE ARE

**SUPPLY CHAIN OPERATIONS** 



# **NETWORK OPTIMIZATION**

Warehousing
Distribution
Transportation

# MANUFACTURING EXCELLENCE

Zero Waste Mindset

Automation

Demand & Capacity Planning

# QUALITY & PRODUCTIVITY

Quality Management
Strategic Procurement
Design to Value





# **THE NEW STRYVE**

Foundation built - Strategy Clear - Executing on Potential









# MULTI-YEAR GROWTH PROFILE & STRATEGIES

**Meat Snack Category** 



# **TOTAL CATEGORY**

## **Attractive Category with Ubiquitous Distribution**

















Representative Measured Participants









Representative Non-Measured Participants



# CATEGORY GROWTH & MARKET SHARE

## **Increasing Share in a Historically Growing Category**

|                                  |                   | Category Growth Static Share | Illustrative Impact of Market Share Gains |                    |                    |                        |
|----------------------------------|-------------------|------------------------------|---|--------------------|--------------------|------------------------|
|                                  | Base Year Example |                              | Market Share 1.00%                        | Market Share 3.00% | Market Share 5.00% | Market Share<br>10.00% |
| Category Size                    | \$10,000,000,000  | \$11,600,000,000             | \$11,600,000,000                          | \$11,600,000,000   | \$11,600,000,000   | \$11,600,000,00        |
| Category Growth (3Y Example)     | n/a               | 5.0%                         | 5.0%                                      | 5.0%               | 5.0%               | 5.0                    |
| Stryve Brands' Est. Retail Sales | \$50,000,000      | \$58,000,000                 | \$116,000,000                             | \$348,000,000      | \$580,000,000      | \$1,160,000,00         |
| Stryve Brands' Est. Market Share | 0.50%             | 0.50%                        | 1.00%                                     | 3.00%              | 5.00%              | 10.00                  |
| ncremental Market Share          | n/a               | 0.0%                         | <b>⊬</b> 0.50%                            | +2.50%             | +4.50%             | +9.50                  |

Only modest increases in market share can yield significant retail sales growth

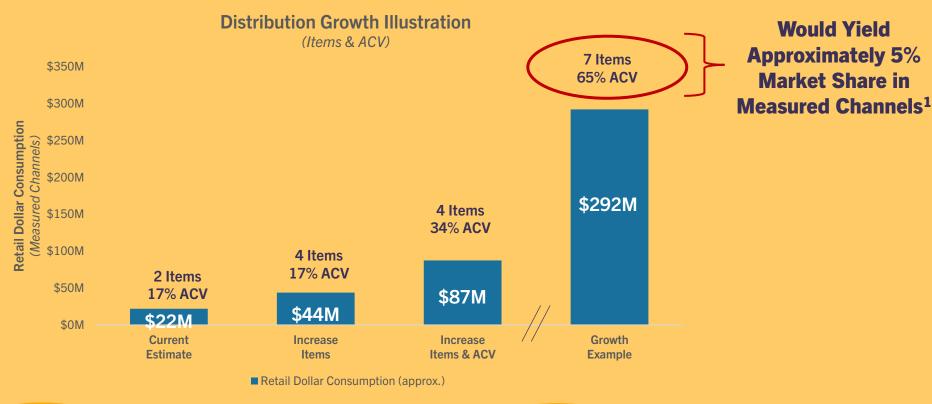


ote: For illustrative purposes only. Market share estimate based on measured channels extrapolated to total category. These numbers do not reflect the Company's revenue, but rather an illustration of potential retailer sales of the Company's products to show the impact of category growth and market share. Current estimate includes all Stryve owned brands in measured channels. While management believes the assumptions used in this illustration are reasonable, it is not a guaranty or prediction of future results. Figures are rounded for presentation purposes.

# DISTRIBUTION GROWTH & MARKET SHARE

**Distribution + Velocity = Share** 

## ~\$5 Billion Category in Measured Channels Alone





# **RETAILERS HAVE OPPORTUNITY TO OPTIMIZE ASSORTMENT**

Difficult to shop and locate specific items

**Duplication of flavors, brands and sizes** 

**Limited innovation beyond flavor** 

We are partnering with retailers to help drive category productivity





# **CATEGORY SOLUTION PROVIDER**

Partnering with Retailers to Drive Shelf Productivity and Incrementality





# ENTERING THE STICK SEGMENT

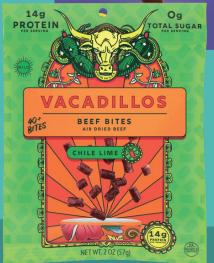
Our innovative stick products will help retailers grow their category

#### **Meat Sticks**



#### **New Forms**









Strvve

**Original Stick** 

**INCREDIENTS**: beef, vinegar, salt, coriander, black pepper, nutmeg, clove, lamb casina

LECITHIN, SÓDIUM NITRITE. Contains: Soy.

Slim Jim

**Original Stick** 

# **EXCITEMENT GENERATOR & CAUSE MARKETING**





Honor Their Sacrifice. Educate Their Legacy.





# RECENT RETAIL **PERFORMANCE**

**Stryve Brands** 



## RETAIL PERFORMANCE

### **Increasing Distribution and Winning Share**

Retail Sales YOY¹
+34.8%

Velocity (\$) YOY<sup>1</sup> +**4.7%**  TDPs YOY<sup>1</sup> +**19.1%** 

Market Share<sup>1</sup> +**14bps** (0.42% up to 0.56%)

Pricing YOY<sup>1</sup> +**15.8%** 

Dollar Sales, Distribution, Consumption, Pricing, and Share Are All Up

# MID-TERM FINANCIAL PROFILE

Stryve Foods, Inc.



# FINANCIAL OUTCOMES

**Focused Execution to Drive Margins & Bottom-Line Results** 

**PROFIT FOCUSED** 

**CASH & CAPITAL** 

**Enhanced Unit Economics** 

Cost Rationalization & Expense Management

Working Capital

Management & Cash

Conversion



# SECOND QUARTER FINANCIAL HIGHLIGHTS

## Best Quarter Ever in Terms of Adj. EBITDA





(45.2%) versus \$10.9M in Q2'221 +30.4% Sequential Growth versus \$4.6M in Q1'231

#### **Second Quarter Key Takeaways**

**✓** Sustained Improvements in Gross Margins

✓ Significant Reduction in Operating Expenses

\$1.1M Gross Profit<sup>1</sup>



+\$5.5M Increase versus (\$4.4M) in Q2'22<sup>1</sup> +9.1%
Sequential Growth versus
\$1.0M in Q1'231

✓ Strong Retail Consumption

\$4.4M Total Operating Expenses<sup>1</sup>



61.7% Reduction versus \$11.5M in Q2'22<sup>1</sup> 14.9% Sequential Reduction versus \$5.2M in Q1'231 ✓ PY Benefiting from Revenues that Have Since Been Rationalized

✓ Gross Margins Supported by Improved price-mix Offset by Rationalized Volumes

\$2.4M Adj. EBITDA Loss<sup>1</sup>



\$9.0M Improvement from \$11.4M Q2'22<sup>1</sup> 32.3% Sequential Reduction versus \$3.5M Q1'231

> Unaudited figures, based on Stryve Foods, Inc. SEC filings. Please see financial statements and related footnotes contained in th Company's SEC filings.



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# FINANCIAL OUTCOMES



BUSINESS DESIGNED FOR OPERATING LEVERAGE



# Strue

# THANKYOU



VACADILLOS KALAHARISNACKS

stryve.com | vacadillos.com | eatbiltong.com INVESTORS: ir.stryve.com

# **CONTACTS**



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