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## **PRESENTATION**

# Operator

Good morning, and welcome to Apollo Global Management's 2012 Third Quarter Earnings Conference Call. During today's presentation all callers will be placed in listen-only mode, and following management's prepared remarks the conference call will be opened up for questions. This conference call is being recorded.

I would now like to turn the call over to Gary Stein, Head of Corporate Communications.

Gary Stein - Apollo Global Management LLC - Head - Corporate Communications

Thanks, operator. And welcome everyone. Joining me today from Apollo are Marc Spilker, President; and Martin Kelly, Chief Financial Officer.

Earlier this morning we reported non-GAAP after-tax economic net income of \$0.98 per share for the third quarter ended September 30, 2012, compared to a loss of \$2.89 per share for the third quarter of 2011.

For US GAAP purposes we reported net income attributable to Apollo Global Management of \$83 million for the third quarter of 2012; compared to a \$467 million loss during the third quarter of 2011. Total assets under management, or AUM, was \$110 billion as of the end of September, and fee-generating AUM was \$78 billion.

We declared a cash distribution of \$0.48 per share for third quarter of 2012, which comprises a \$0.07 regular distribution and \$0.33 that was largely attributable to realizations from Portfolio Company and credit investment dispositions, as well as interest and dividend income earned by our private equity and capital markets funds.

Today's conference call may include forward-looking-statements and projections and we ask that you refer to our most recent filings with the SEC for important factors that could cause actual results to differ materially from these statements and projections. We do not undertake to update our forward-looking statements or projections unless required by law.



We will also be discussing certain non-GAAP measures on this call, such as economic net income and after-tax economic net income per share, which are reconciled to our GAAP net income or loss, attributable to Class A shareholders and GAAP weighted-average Class A shares outstanding. These reconciliations are included in our second quarter earnings press release, a copy of which is available in the Investor Relations section of our website at www.agm.com.

Please also refer to our most recent Form 10-K that was filed with the SEC for additional information on non-GAAP measures and risk factors relating to our business. This conference call is copyrighted property and may not be duplicated, reproduced or rebroadcast without our consent. If you have any questions about any information in this release or on this call, please feel free to follow up with me or Patrick Parmentier after the call.

With that, I'd like to turn the call over to Marc Spilker, President of Apollo Global Management.

# Marc Spilker - Apollo Global Management LLC - President

Thanks, Gary. And welcome, again, everyone to our earnings call. We are excited to walk through our strong financial results for the third quarter of 2012 and provide our current thoughts on how Apollo is positioned in today's market environment.

Now that the elections are behind us, the current market will likely continue to face volatility and uncertainty with the ensuing so-called "fiscal cliff" in the US coupled with ongoing secular changes taking place in Europe. In light of lower interest rate policies, and other non-traditional monetary actions, we are seeing tensions between fundamentals and technicals; whereby liquidity-driven gains this year; and equity in credit markets seem to be a [bit ahead] of fundamentals.

We continue to believe we generally see a slower growth model through environment for the foreseeable future. Over the last few months, however, certain market sectors have shown a higher degree of optimism in this type of environment and in certain situations we have been able to capitalize on that optimism to generate realization for our fund investors.

We believe this is a great example of our flexibility in adapting changing market conditions, and has led to a strong third quarter cash distribution of \$0.40 per share, well above the \$0.27 quarterly average that we mentioned on our prior earnings call.

During the past two years when global markets have fluctuated we have provided value to our shareholders by paying ongoing quarterly cash distributions while simultaneously growing the capabilities and scale of our investment platform.

Over the last 12 months we have declared \$1.35 in cash distributions per share to our shareholders which we believe is an industry-leading dividend yield based on our current stock price and demonstrates the value that we have been able to deliver to our shareholders in a volatile, low-yield environment.

Our investment portfolio includes a significant amount of capital that we deployed at the bottom of the market cycle in 2008 and 2009, when market windows have opened we have been able to move quickly to monetize certain investments. During the third quarter this continued to take place as we generated our largest amount of realized carry so far in 2012.

Looking more specifically at private equity, over the past few months, IPO markets have become more active on a company-specific basis within certain industries and, where possible, our funds' portfolio companies have responded quickly as evidenced by the recent IPOs of Realogy and Berry Plastics.

Apollo's private equity funds continue to have several portfolio companies with registration statements on file in preparation for possible IPOs. For a certain amount of funds portfolio company investments that are already publicly traded and has their respective lockup periods, we were able to execute on secondary sales and other exit strategies as a way of seeking monetization when market windows were open and opportunistic for doing so.

There were a few examples of this activity during the last few months and we'll provide further financial details later on the call.



Opportunities for private sales also presented themselves during the quarter. Our funds closed on the sale of Hughes Telematics to Verizon and AMC to [Wanda]; and just a few weeks ago when agreement to sell Smart & Final from Fund VI was signed.

On the capital deployment side, within private equity, we continue to see a strong pipeline of potential transactions within the nine core industries in which we specialize and we believe that our funds will continue to maintain a normal deployment (inaudible).

During the third quarter, however, our private equity fund put less capital to work. As we've been saying, the nature of dealer activity is generally lumpy and can significantly vary from quarter to quarter. For example, as you may recall, during the second quarter of this year, our funds deployed over \$1.7 billion of private equity capital which was approximately twice the quarterly average.

Regardless of the market environment, a cornerstone of our investment philosophy is to maintain our discipline as a contrarian, value-oriented investor. As a result we continue to look to trade complexity and aggravation for a lower purchase price. Whether through distress for control situations, complex corporate carve-outs or other idiosyncratic opportunities that typically result in a lower purchase multiple relative to traditional buyouts.

Turning now to the performance of our private equity portfolio during the third quarter of 2012, the overall valuations of our private equity funds and our underlying investments appreciated on a combined basis by approximately 8% which modestly outperformed the S&P during the same period.

The aggregate revenues from our Fund VI and Fund VII portfolio companies were down slightly by an estimated 1% during the third quarter of 2012 compared to the second quarter of 2012, while EBITDA decreased by an estimated 3% on the same sequential basis.

For the trailing 12 months we also saw modest top line and bottom line declines with aggregate private equity portfolio revenues down by an estimated 1%, and EBITDA down by an estimated 2% for the trailing 12 months ended September 2012, compared to the same period as of September 2011.

These revenue and EBITDA trends are consistent with what we spoke about on last quarter's earnings call and the slower growth model through environment I mentioned earlier. That said, the market's expectations for earnings growth are positive for next year, and while earnings seem to be stabilizing, we are a bit more cautious than the market's robust expectations.

I'd now like to move on to our credit segment. You may have noticed that in connection with our third quarter results we renamed this segment which was previously referred to as capital markets. We believe that the credit name is more reflective of the type of investments that we are managing for our clients in this business segment.

Our credit segment had more than \$60 billion of total AUM at the end of September and contributed a \$195 million of ENI during the third quarter or approximately 45% of the Company's total pre-tax ENI. We are proud of these amounts especially after considering that Apollo's credit segment had less than \$20 billion of AUM three years ago.

We believe that the rapid expansion of the segment is a result of our strong background in credit, and our flexible investment approach, which has further enabled us to move quickly to serve client's needs by filling voids of capital formation that have arisen in a shifting financial services landscape.

Looking now at fundraising with our credit segment, the capital currently being raised includes managed accounts as institutional investors continue to see tailored solution-driven investment strategies across our credit platform to meet their individual risk-reward profiles. As we noted previously, our large-scale strategic mandates over \$1 billion tend to be more episodic. We continue to have discussions regarding smaller mandates with both our existing client base and new potential investors.

Among our most recent additions in this category is a \$200 million credit mandate from a large insurance company that we closed in September. Our second European Nonperforming Loan Fund, EPF II has also had a meaningful impact on our organic capital raised in our credit segment. We



have a strong investor demands toward our fundraising target of EUR2.5 billion in total commitments for EPF II with over 500 million of that closed in October.

Also, in early October we announced the pricing of ALM VII, a \$722 million CLO which was the largest broadly syndicated CLO issued in the United States so far this year. This represents the third CLO that Apollo has priced this year raising approximately \$1.7 billion in aggregate and ranking us as one of the largest CLO managers with 26 CLOs totaling over \$14.5 billion in AUM.

Turning to real estate related credit our publicly-traded residential mortgage REIT, AMTG experienced significant growth in the third quarter. In September, AMTG announced the closing of a preferred public equity offering which generated net proceeds of \$167 million bringing its total capital raised year-to-date in 2012 to \$416 million.

As of the end of September AMTG had fee-paying AUM for Apollo of \$537 million. Our publicly-traded commercial mortgage REIT, ARI, has also been active in the capital markets. Just a few weeks ago ARI completed an underwritten public offering of common stocks that generated net proceeds of \$117 million.

In addition to our preferred stock offering in August that raised net proceeds of \$83 million, which together brought ARI's fee-related AUM for Apollo to \$530 million. Combined, we are now managing \$1.1 billion in equity across these two credit-oriented strategies.

I already gave a number of highlights regarding fundraising within our credit segment, I wanted to mention that we expect to commence fundraising efforts for Fund VIII soon. Also within private equity, our first Natural Resources Fund is expected to complete its fundraising this quarter and through of September we had just under \$1 billion in total commitments.

Finally, in conjunction with the strategic partner based in India, approximately \$250 million was committed for (Inaudible) capital partners which is the new fund focused on distressed investment opportunities in India.

We continue to believe that the secular changes taking place in the investment industry play to our strengths as a diversified alternative investment manager and will benefit our fundraising efforts as illustrated by the organic growth that we've seen at Apollo since becoming a public company.

Furthermore, we believe with a low yield environment institutional investors will continue to increase their overall portfolio allocations to alternative investment strategies, particularly on constrained investing and credit. We also believe LPs are consolidating relationships with large branded scale firms like Apollo that have outstanding long-term investment track records.

I also briefly wanted to touch on a transaction that was completed less than two weeks ago between AP alternative assets, the publicly-listed vehicle on Euronext Amsterdam, which many of you know as AAA, and Athene, which is the life insurance holding company created several years ago.

We believe this transaction which AAA contributed substantially all of its investment to Athene in exchange for a combination of stock, cash and a short-term note, is beneficial to the shareholders of both EGM and Athene. In addition, we believe this transaction provides Athene with significant growth opportunities that should accrue to the benefit of EGM shareholders over time.

Before I finish I would like to highlight one other key aspect of our financial performance this year, which is the growing contribution of our Management business to our total economic net income. We believe this illustrates the diversification, scale, and operating leverage in our platform, which has been a significant area of focus for the Senior Management Team at Apollo.

Our top line management business revenues have been increasing at a steady pace which is leading to higher margins and a higher contribution from the management business. With that, I'll turn things over to Martin.



## Martin Kelly - Apollo Global Management LLC - CFO

Thanks, Marc. And good morning, everyone. To start off, I'd like to say that I'm delighted to be with you this for my first earnings call at Apollo, and I look forward to working with everyone going forward.

Today, I'd like to highlight a few details around this quarter's financial results before we move on to your questions. Starting with our distribution, the \$0.40 per share declared for the third quarter comprises three components.

First, a \$0.07 regular distribution; second, \$0.10 from the recurring portion of our realized carry that stems from interest and dividend income earned by the funds we manage. And third, the remaining \$0.23 that is largely associated with one-time realizations from the dispositions of equity and debt investments in our funds, including the sales of 17.5 million shares of Lyondell, and over 3 million shares of Charter Communications.

Last week we also successfully sold an additional 20 million Lyondell shares that were held across multiple Apollo funds. This transaction is expected to have a meaningful impact on our fourth quarter distribution.

Following this most recent sale, the funds we manage continue to hold a combined 134 million shares of Lyondell including 83 million shares in Fund VII, 29 million shares in COF I and 16 million shares in Fund VI.

As our team continues to forecast business performance into 2013, and based on the current composition of our fund's investment portfolios, we think it's reasonable to expect a regular quarterly distribution of \$0.07 plus another \$0.05 to \$0.10 from the recurring interest and dividend income generated by our funds.

The realized carry associated with recurring interest and dividend income could fluctuate above or below this range based on timing of the interest and dividend payments and the future composition of our funds investment portfolios.

In addition, the contractual terms of our fund partnership agreements, and whether our fund is above or below its respective priority return, could further impact the amount of realized carry each quarter.

Looking now at our management business results and to highlight the point Marc made a moment ago, on a year-to-date basis through September, Management business ENI was \$159 million in 2012 compared to only \$48 million for the same period of 2011.

Our management fee revenues of \$447 million in the first nine months of 2012 were 23% higher, compared to 2011 which was largely driven by both organic and strategic growth within our product segments.

Over the same period our management business expenses were only 6% higher. Compensation expense in the Management business was \$254 million for the nine months compared to \$253 million in the same period in 2011.

Although we've added headcount this year, our compensation expense in the Management business is flat between these two periods, largely from the adoption of our incentive pool compensation plan last year, whereby certain discretionary bonuses are driven part by realized carry, and are therefore recorded as realized profit-sharing expense in the Incentive business.

There was \$46 million of incentive pool compensation accrued during the first nine months of 2012, compared to \$14 million for the same nine-month period of 2011.

Turning back to quarterly performance; total Management business revenues of \$185 million in the third quarter were lower on a sequential basis by \$51 million to the second quarter primarily due to net transaction fees that we earned for the El Paso Energy transaction in the second quarter which also impacted the lower compensation expense over the same sequential period.

Total compensation expense in the Management business was \$81 million in the third quarter compared to \$89 million in the second quarter of this year and \$86 million in the third quarter of last year.



Quarterly incentive pool compensation amounts included within the Incentive business were \$19 million for the third quarter of 2012 compared to \$6 million in the second quarter this year, and \$7 million for the third quarter of last year.

Non-compensation expenses were \$59 million during the third quarter of 2012, compared to \$48 million during the third quarter of 2011. This increase was largely driven by higher G&A and professional fees that were affected by the previously mentioned growth in our credit segment, as well as placement fees related to EPF II.

The \$11 million of other income in our Management business this quarter includes both interest income and FX gains.

I'd like now to turn to our Incentive business where we report our more variable financial results including carried interest income and profit-sharing expense. We had our best quarter this year in terms of realized carry with \$230 million recorded across all segments, compared to \$53 million of realized carry in the third quarter of 2011.

Furthermore, Lyondell also declared a \$2.75 per share special dividend in October which is expected to have a positive impact on realized carry during the fourth quarter when combined aforementioned sale of 20 million shares in early November.

During the third quarter we also had strong investment performance in our underlying funds as reflected by the \$344 million of unrealized carry gains, compared to \$1.7 billion of unrealized carry losses during the third quarter of 2011 when markets, in general, were under more pressure.

Our private equity segment generated \$341 million of total carried interest income during the third quarter which includes \$188 million of realized carry income and \$153 million of unrealized carry income.

Fund VII was the primary driver of these amounts this quarter while Fund VI continue to perform on a net basis close toward 8% priority return. After adjusting for purchases and sales, Fund VII appreciated by approximately 15% during the third quarter, outperforming the 6% gain in the S&P 500 for the same period.

The biggest drivers of Fund VII's outperformance this quarter included the 28% appreciation in Lyondell and the 18% appreciate across Fund VII's distressed debt positions and other credit investments. Since its inception in 2008, Fund VII is generating a gross and net annual IRR of 35% and 26% respectively.

Fund VI appreciated during the third quarter by approximately 3% which slightly underperformed the S&P 500. The appreciation in Fund VI was led this quarter by its investments in Realogy, Lyondell, Berry Plastics and Smart & Final. Offset by declines in a few of our public and private holdings including Caesars, Rexnord and SEVA.

Since its inception in 2006, through September 30th, Fund VI has generated a gross and net annual IRR of 9% and 8% respectively. As an additional data point for Fund VI, we wanted to mention again, that Realogy recently completed its IPO in October, and Fund VI owns approximately 50 million shares.

You may have noticed that we recognize \$36 million of realized carry from Fund VI while the general partner obligation increased by \$26 million. We were able to realize cash carry for the terms and conditions of the Fund VI partnership agreement while on a US GAAP basis three was a general partner obligation of \$170 million at September 30.

As we have noted in the past, carry distributions from our private equity funds are based on actual cash realizations from the funds' investments, as opposed to the mark-to-market distributions implied by US GAAP standards which assumed the hypothetical liquidation of all the funds' investment as of the specified date.

Under our fund documents, the general partner is required to return the excess carry distributions, if any, at the end of the Fund's life.



As of September 30, 2012 an additional \$395 million of fund appreciation or 3.8% of the current fair value of Fund VI investments is (inaudible) to fully reverse the \$170 million general partner obligation, after which we estimate that the next \$950 million of investment appreciation in Fund VI will result in our earning unrealized carry on a 80/20 catch up basis, where each additional dollar of appreciation results in \$0.80 of unrealized carry.

Turning now to our Credit business, our credit funds generated an additional \$229 million of total carried interest income in the Incentive business which includes \$187 million of unrealized carry, and \$42 million of realized carry.

Our senior credit funds accounted for \$99 million and \$33 million of this unrealized and realized carry income respectively which was largely driven by our credit opportunity fund, COF I. During the third quarter of 2012 the Stone Tower and Gulf Stream funds that were integrated into our credit platform also generated \$44 million of unrealized carry.

Apollo's total AUM as of September 30, 2012, was approximately \$110 billion. During the third quarter of 2012 we raised an additional \$1.5 billion of new capital which was largely driven by EPF II, our Natural Resources and India funds, e-managed accounts as well as equity offerings that were completed by both our residential and commercial mortgage REITs.

At the end of October, and subsequent to the AAA Athene transaction that was announced less than two weeks, there was approximately \$11.3 billion of AUM related to the Athene Life Reinsurance platform. This amount now includes approximately \$3.8 billion of AUM managed directly by Apollo across our private equity credit and real estate investments.

For the remaining \$6.2 billion we provide asset allocation in related services, which includes approximately \$1.3 billion of AUM that is expected to run off over the next 12 months.

Looking at our balance sheet as of the end of September, our gross carried interest receivable was over \$1.6 million. In addition there was \$826 million profit-sharing payable that includes \$135 million for contingent payment obligations that were incurred in connection with the acquisition of Stone Tower Capital and Gulf Stream Asset Management.

The \$135 million obligation is based on the future expected carry to be generated by these acquisitions; although not all of the expected carry has been recorded yet. Nevertheless after offsetting the entire profit-sharing payable, we had a net carried interest receivable of \$800 million, representing \$2.07 per share of value.

With that, we'll turn the call back to the operator, and open up the line for any of your questions.

# QUESTIONS AND ANSWERS

## Operator

(Operator Instructions). Your first question comes from the line of Michael Carrier of Bank of America Merrill Lynch.

Michael Carrier - Bank of America/Merrill Lynch - Analyst

Thanks, guys.

Marc Spilker - Apollo Global Management LLC - President

Hi, Mike.



#### Martin Kelly - Apollo Global Management LLC - CFO

Hi

# Michael Carrier - Bank of America/Merrill Lynch - Analyst

First question, just on the level of unemployment, you mentioned liquidity feels like it's -- you may be driving some of the prices you (inaudible) had in the fundamentals and just giving your value, the contrarian methodology.

When you look at the level this quarter, and you guys mentioned second quarter was obviously elevated, so being more patient, and where are the opportunities that you are seeing? Maybe you're waiting for a pullback or something, but where are they? Are you still being pretty active in terms of doing the due diligence, doing the work?

## Marc Spilker - Apollo Global Management LLC - President

Thanks, Mike. Well what I would say is for us this is the new normal, and so the investment teams are out there. We are always looking for differentiated, off the beaten path idiosyncratic.

We continue to say that, and so the quarter-by-quarter deployment will be lumpy, and so on the one hand we are saying that while things may be improving and the market may have more optimistic view than we have, we are still out there looking for opportunities to provide value.

We have an interesting pipeline and we continue to focus on the areas that we've been talking about, which is EPF in Europe, the Natural Resource business which we obviously deal our large transaction last quarter, and within the private equity segment differentiated idiosyncratic opportunities. And so we are going to continue to go out and invest in the way that we have, in this sort of new normal, and the way that we've invested for the past 23 years.

# Michael Carrier - Bank of America/Merrill Lynch - Analyst

Okay, it's helpful. And then, just on the management business, given some of the recent acquisitions, it's been a little bit of a challenge to try to figure like where the run rate is. Obviously when we look at the margin in that business, in the run rate and revenues now, it is at a higher level.

I just want to make sure, when we are looking at that this quarter, it doesn't sound like there's anything unusual there, but it definitely seems like a step up too. So I just want to make sure from a run rate standpoint, this is a pretty good level, that there's not anything that's too out of the ordinary this quarter.

## Marc Spilker - Apollo Global Management LLC - President

We wanted to highlight this quarter because we felt it got a little bit less noticed that the run rate is growing. We are working very hard to build efficiencies into the operating model, and obviously we are working very hard to grow the business. We have — and we are also working to create a balance between opportunistic funds which are episodic, and yield funds which are more open for business on a day-to-day basis.

So we do feel like we've gotten to a higher level, and over time we still think that there's plenty of room for growth going forward but this is -- you know, we've built up the business and I don't think there was anything in the second quarter or third quarter that -- or this year, that was unusually high. That this feels like a good level for the firm right now, and we think that there's room for upside.



## Michael Carrier - Bank of America/Merrill Lynch - Analyst

Okay then. Just a last one, on the distribution, you know, obviously the \$0.40 at the high end, kind of where things have been. You guys give sort of your consistent -- or your regular yearly dividend and then you have your interest income. It seems like when you look at the amount of capital that's in the ground, the percent that has been kind of pre-2008, the amount that's public, it feels like the amount that you're going to see on the one-time or (inaudible) will be higher.

But when you look at those factors, and then the percentage that's public, and any of the lockups that are in place; assuming sort of a steady state market, is there any way you guys feel comfortable in saying that you could see an extra \$0.05, \$0.10 on that distribution? Or is just because of the volatility of the market you don't want to go there?

#### Marc Spilker - Apollo Global Management LLC - President

Yes. I guess -- just reiterate what we've been -- what we've been saying, which is the 7% quarterly -- \$0.07 quarterly, and the \$0.05 to \$0.10 on the interest in income, interest in dividends, and then whenever windows of opportunity open up for other monetization, that we are going to take them. We've also been trying to highlight, is that given that we put a lot of capital to work at the bottom of the cycle, that they are things from our portfolio that are ripe when the window for exit opens up, and we are very opportunistic.

Michael Carrier - Bank of America/Merrill Lynch - Analyst

Okay. All right, thanks guys.

#### Operator

(Operator Instructions). Your next question comes from Bill Katz of Citigroup.

Bill Katz - Citigroup - Analyst

Okay, thank you. Good morning, everyone.

Marc Spilker - Apollo Global Management LLC - President

Hi, Bill.

# Bill Katz - Citigroup - Analyst

First question, one of the themes that's been coming out of the universal banks is sort of risk-weighted asset mitigation programs to hit the other Basil capital levels. It seems like that rhetoric has been picking p a little it. I'm just sort of curious what you might be seeing, and what opportunities might be -- first on the plate to try and bring in some assets and investments.

# Marc Spilker - Apollo Global Management LLC - President

Yes. This is something that we talk about every quarter and is virtually in every LP and every Shareholder Meeting, which is -- and it's really a lot focused around Europe, and so we continue to believe that what's required in Europe is a lot of patience.

This is a secular structural shift in what's happening in Europe. And while on the other hand, we don't believe that right now this is a big distressed opportunity, and there's not a For Sale sign, on the bank's balance sheet that banks are selling assets and we are able to buy and we have interesting



pipeline, and we think the ongoing capital constraints, the ongoing Basil III, Dodd-Frank, Volcker, and all the other pressures on the center of the financial system is going to continue to create opportunities but you have to be really patient.

And I think the story in this space that goes -- the story that goes untold in this space is that there's a lot that's needed in order to advantage of this opportunity. And so we have a dedicated team with a track record and experience. We have just under 700 servicers in Europe. We have the long-dated capital where we could actually close on transactions, and there's a lot about the structuring expertise that's required to partner with selling banks, because each has their own idiosyncratic issues around tax and red cap.

And so what we are doing is, we've built a team, we think we have a world-class team and all the assets in place that I talked about, unless you're there with the capital and have the experience and the brand, and the relationships; it's a lot harder to take advantage of.

We've been doing transactions quarter-to-quarter and in the big scheme of the market it doesn't seem like a lot, but relative to our EPF franchise, we are continuing to deploy capital and see it as both a short and long-term significant opportunity.

## Bill Katz - Citigroup - Analyst

Thank you. And just (inaudible) apart from [Wharton], when you look at the base compensation, year-on-year, that number seems to have been trending lower despite the increase in headcount -- is that just related to synergies from the recent transactions? Or is there something more structural underneath that as well? Thank you.

#### Martin Kelly - Apollo Global Management LLC - CFO

I think it's a combination of factors. It's transaction-driven to an extent. It's a recalibration of accruals as we get closer to year end, and then also is impacted by the incentive pool. Compliant (inaudible) as apportioned to the incentive company.

Bill Katz - Citigroup - Analyst

Okay, thank you.

# Operator

Your next question comes from Marc Irizarry of Goldman Sachs.

#### Marc Irizarry - Goldman Sachs - Analyst

Oh, great, thanks. Marc, I wanted to just dig into fundraising a little bit for the opportunistic funds versus the more liquid credit strategies. Could you talk a little bit about the LP demand for being able to put money to work quickly; in credit versus -- you know -- I guess if you look at your sort of history of doing lots of -- doing, sort of distressed in the opportunistic funds, maybe you can talk about how fundraiser for fund aid is going relative to that dynamic.

# Marc Spilker - Apollo Global Management LLC - President

As we said on Fund VIII we are about to commence, so there's not a lot more to say about that right now, but that's certainly something that we'll get into in more detail in the future. You know, we are trying to say, is that when you look at the credit business specifically that there are two types of opportunities there. Or two types of businesses; is the opportunistic credit and yield. Yield tends to be much more day-to-day, open for business, management-fee focused.



The opportunity side, is obviously focused when there's dislocations in the market, we will raise funds. You can look at things like what we had done in the crisis, like the COF Funds, and what we are doing now in the EPF franchise. But with the acquisition of Stone Tower and Gulf Stream, plus the existing business that we had, particular in our senior loan, that we are building out a more diversified, go-anywhere credit platform where we can allocate capital to where we see the biggest opportunities or the most value in the market.

And so a question that you've asked a couple times in the past, which is, we are growing our marketing team to be able to do both. Which is mobilize the organization when we see an opportunity, and towards being more of a solution-driven sales force, especially in credit, where each of our LPs, particularly in the pension plan space have different views of risk-reward and want to be able to, in a way that may -- in a way that scale, brining tailored solutions to our LPs, so they can get the risk-reward on the credit spectrum that they're looking for, and that matches our expertise to generate returns.

# Marc Irizarry - Goldman Sachs - Analyst

And then just in terms of the portfolios on the private equity side, what's sort of left in there on the distressed -- on the debt side. How should we think about the -- sort of the [tenure] of those investments? And I guess some of the -- there's lots of talk from the industry about the frothiness of some of the credit markets out there.

I mean, should we expect that you'll continue to sort of clip these coupons and go get the realizations from them? Or should we anticipating maybe that you'd be more sellers or credit in some of those portfolios?

## Marc Spilker - Apollo Global Management LLC - President

I think it's going to be really market-driven, and so obviously what we've said is that part of what makes us unique is the way we invest, and that creates interesting, more recurring monetizations that come from interest and dividends. But when those investments get to points that seem sensible to sell, and the opportunities are there to do so, whether it's from a liquidity or price point of view we will do that, but that's all subject to market conditions, and we are just going to watch that very carefully.

# Marc Irizarry - Goldman Sachs - Analyst

Okay, great. Thanks.

## Operator

Your next question comes from Roger Freeman of Barclays.

#### Roger Freeman - Barclays Capital - Analyst

Hi. Good morning. I guess in the Credit business, you had stronger returns, I think, by a fair amount in Class I, versus Class II. I'm just wondering what is driving that. Is it just sort of the seasoning where investments, or from a different mandate within there?

# Marc Spilker - Apollo Global Management LLC - President

Yes. Roger, the big driver is -- in comp one, there's a lot of Lyondell stock which is where the big driver -- the difference between the two funds.



## Roger Freeman - Barclays Capital - Analyst

Okay. I guess the other question, just more broadly on real estate. Obviously it's a focus of yours and a number of the other firms are investing a lot in the business. I'd just be interested in hearing your thoughts as to what it's really going to take to make this a big and successful business for you and how you're going to differentiate this longer term? It's a business that a lot have tried and haven't pulled off successfully, certainly as the resources? What's your latest thing on that?

## Marc Spilker - Apollo Global Management LLC - President

When we think about the real estate business we think about it in two pieces. The real estate debt side, and then there's the real estate equity side. I know it's a simplification, but the credit side of the business has been growing, and will continue to grow. And that's a business that works very well with our credit business, because essentially it's a credit business and we manage that business the same way we manage the rest of our credit business.

Complex -- looking for things that are complex where there are interesting risk-rewards, and that business has definitely grown, and that makes up about half of our business and that business didn't exist three or four years ago. So that business is growing and we continue to see significant upside for that business over the years.

On the equity side of the business, I just want to put it in perspective. While we all would like that business to be a very large business and a big growth business, which we think it eventually can be. We are always going to stick to our (inaudible) of being value-oriented contrarian investors, and while I will say that we are allocating capital, as you know, from prior calls that we closed on our North American Real Estate Fund, and we've done a handful of co-investments in Europe.

So we have interesting investments that we like, but the size of that business is going to scale relative to the opportunities and we are going to be very disciplined about doing it that way.

Roger Freeman - Barclays Capital - Analyst

Okay. Thanks.

Marc Spilker - Apollo Global Management LLC - President

Yes, thanks.

#### Operator

Your next question comes from Ken Worthington of JPMorgan.

Ken Worthington - JPMorgan - Analyst

Hi. Good morning.

Marc Spilker - Apollo Global Management LLC - President

Hi.



## Ken Worthington - JPMorgan - Analyst

In terms of capital deployed in private equity this quarter, I think Marc, in your opening remarks you mentioned that the evaluations were ahead of fundamentals. With tax changes, some tax changes happening at year end, and probably more occurring in '13 and '14, is there any increase willingness by sellers to get stuff done by year end?

And with that -- or I guess, is that making you more active now behind the scenes? And if not, from like a top-down basis, I know you look at bottoms-up, but from our perspective, you know, what would it take broadly to become more active?

# Marc Spilker - Apollo Global Management LLC - President

Well I would say -- (inaudible) talked about the tax situation and it still seems more in the political process, and obviously, we are just going to have to sit and watch over the next couple weeks and months to see what pans out. But we have not seen -- we've seen a lot of dialog, but we haven't seen a lot of action related to changes in taxes; that could change over the next month or two. But have not yet seen any action teed up in advance of that. And that's, obviously, subject to change.

## Ken Worthington - JPMorgan - Analyst

Okay. So -- this is not enough to get people more -- sellers more motivated than maybe they had been a quarter ago. Okay, again, just fishing. And then on Fund VI, it's a big fund, it had a reasonable good year, it's hovering around this 8% net return, and you've given us some of the investments on what's doing well and what's not.

But as we think holistically about the investment portfolio, and again, from a higher level, what would it take -- or what is the most-likely path for this fund to be comfortably above the hurdle rate so we can think about this kicking off some good income for us as investors?

Marc Spilker - Apollo Global Management LLC - President

I just want to say...

Ken Worthington - JPMorgan - Analyst

Is there an answer there, I guess?

# Marc Spilker - Apollo Global Management LLC - President

Well, I'll try, and then you could decide. When you take a step back and look at Fund VI, this is obviously the vintage that was invested at the top of the cycle. So in the big picture, we are pretty pleased with how this fund has performed relative to the space. Having said that, there are companies that have done better, and companies that have done worse, but we believe that behind the scenes that we are finding ways to create value and that in the fullness of time, that the market will ultimately realize that.

And so that's -- the job that we have right now, is to continue to have the portfolio -- (inaudible) companies do the best that they can and in the cycle of buy well, mange well, and then ultimately sell well, we are certainly in the manage well part of this, we think. And as always, if the equity markets get better, that's going to go a long way towards helping the market realize the value that we think is in these companies.



## Ken Worthington - JPMorgan - Analyst

Maybe based by, like, sector, are there more macro things, like you know, just a stupid example, if gas went up you've got enough that's based on the price of energy? Anything more macro that would maybe disproportionately help this fund and give it that push? Or is it too diversified for any one thing outside of just better valuations?

#### Marc Spilker - Apollo Global Management LLC - President

I think it's more that it's diversified, and generally a better market, is what would benefit the possibilities of obviously exit and the values in the fund.

#### Ken Worthington - JPMorgan - Analyst

Okay. Thank you very much.

#### Operator

Your next question comes from Chris Kotowski Oppenheimer.

# Chris Kotowski - Oppenheimer & Co. - Analyst

Yes. I mean, at the rate that you've been monetizing Lyondell and then it seems like it will take you six or eight quarters to fully monetize that position, and obviously that's a long time and it's highly uncertain that -- whether the market is as good as it's been in the last six months, going forward.

And so I'm wondering, just given the inordinately important size of that position for Fund VI and VII, is there a way to color or hedge that, and have you ever done anything like that, so that you can monetize something over time, but hedge the position all at once?

# Marc Spilker - Apollo Global Management LLC - President

Yes, look, I appreciate the question, but I don't there's more to comment on Lyondell.

# Chris Kotowski - Oppenheimer & Co. - Analyst

Okay. All right. Thank you.

## Marc Spilker - Apollo Global Management LLC - President

Thanks.

## Operator

(Operator Instructions). Your next question comes from Jacob Troutman at KBW.



#### Jacob Troutman - KBW, Inc. - Analyst

Hi, guys. Thanks for taking my question. I just have a follow up on Fund VI, and kind of just the fund structure. So, what enables you to take cash carry beyond being over the (inaudible) return hurdle? And is that decision that you make? Or do you take the cash carry on an investment-by-investment basis? Or, does the whole switch into cash carry?

#### Martin Kelly - Apollo Global Management LLC - CFO

The cash carry is taken on a investment-by-investment basis, provided that certain terms in the -- in the fund document is satisfied. Which, certainly during this quarter they were.

# Jacob Troutman - KBW, Inc. - Analyst

Okay. So at some point maybe when we see the fund, you know, cross over into its catch-up period will earn greater unrealized performance fees. We likely should see, you know, greater realized performances, right?

#### Martin Kelly - Apollo Global Management LLC - CFO

That all depends on whether or not we monetize investment.

# Marc Spilker - Apollo Global Management LLC - President

And it will still be deal-by-deal on a cash carry basis.

#### Jacob Troutman - KBW, Inc. - Analyst

Okay. And another quick follow up. On the Athene transaction, do you expect Athene to become greater sources of managed assets for Apollo going forward? Or is there any way you could provide a little color there?

#### Marc Spilker - Apollo Global Management LLC - President

We believe that as Athene grows, that benefit will accrue to AGM through larger asset management mandates and fees.

## Martin Kelly - Apollo Global Management LLC - CFO

And just to remind you, I mean, Athene was started in, I think, July of 2009 with zero assets under Management and has already grown to -- as we said earlier in the call, it's already grown to over \$11 billion of assets under Management. So it has been growing quite rapidly.

# Jacob Troutman - KBW, Inc. - Analyst

Okay. That's it. Thanks for taking my questions.

# Marc Spilker - Apollo Global Management LLC - President

Thank you.



## Operator

There are no further questions. I would now like to turn the floor back over to Gary Stein for any additional or closing remarks.

Gary Stein - Apollo Global Management LLC - Head - Corporate Communications

We want to thank everybody for joining us this morning on the call. If you have any other questions as we said, please feel free to follow up with either me or Patrick. And we look forward to speaking to you again soon.

## Operator

Thank you. This concludes your conference, you may now disconnect.

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