

# **Q1 2024 Earnings Conference Call**

NASDAQ: EQIX

Presented on **May 8, 2024**

# Public Disclosure Statement

## Forward-Looking Statements

Except for historical information, this presentation contains forward-looking statements which include words such as “believe,” “anticipate,” and “expect”. These forward-looking statements involve risks and uncertainties that may cause Equinix’s actual results to differ materially from the expectations discussed in such forward-looking statements. Factors that might cause such differences include, but are not limited to, risks to our business and operating results related to the current inflationary environment; increased costs to procure power and the general volatility in the global energy market; foreign currency exchange rate fluctuations; stock price fluctuations, the challenges of acquiring, operating and constructing IBX data centers and developing, deploying and delivering Equinix products and solutions; unanticipated costs or difficulties relating to the integration of companies we have acquired or will acquire into Equinix; a failure to receive significant revenues from customers in recently built-out or acquired data centers; failure to complete any financing arrangements contemplated from time to time; competition from existing and new competitors; the ability to generate sufficient cash flow or otherwise obtain funds to repay new or outstanding indebtedness; the loss or decline in business from our key customers; risks related to potential cybersecurity breaches; risks related to our taxation as a REIT; risks related to regulatory inquiries or litigation and other risks described from time to time in Equinix filings with the Securities and Exchange Commission. Refer to our annual report on Form 10-K filed with the SEC on February 16, 2024 and our quarterly report on Form 10-Q filed with the SEC on May 8, 2024. In addition, Equinix does not assume any obligation to update the forward-looking information contained in this presentation.

## Non-GAAP Information

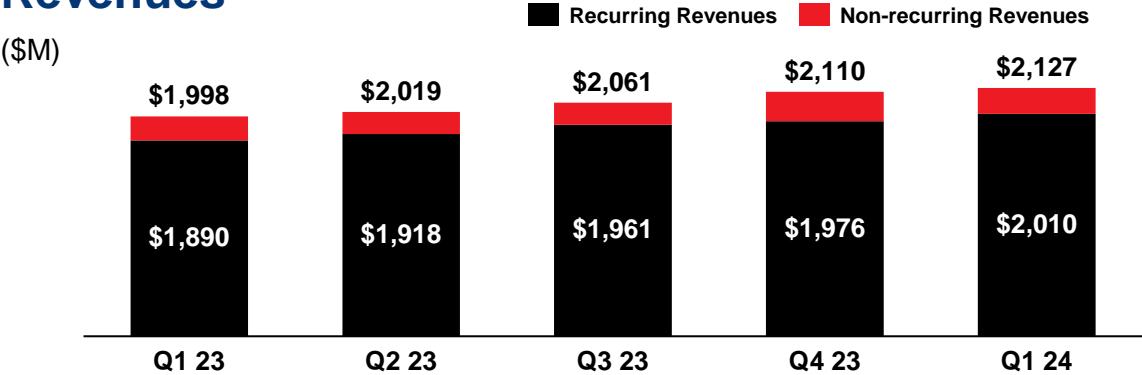
This presentation contains references to certain non-GAAP financial measures. For definitions of terms including, but not limited to, “Cash Gross Profit,” “Cash Gross Margins,” “Cash SG&A,” “Adjusted EBITDA,” “Funds From Operations,” “Adjusted Funds From Operations,” and “Adjusted Net Operating Income,” and a detailed reconciliation between the non-GAAP financial results presented in this presentation and the corresponding GAAP measures, please refer to the supplemental data and the appendix of this presentation.

## Changes to Prior Period

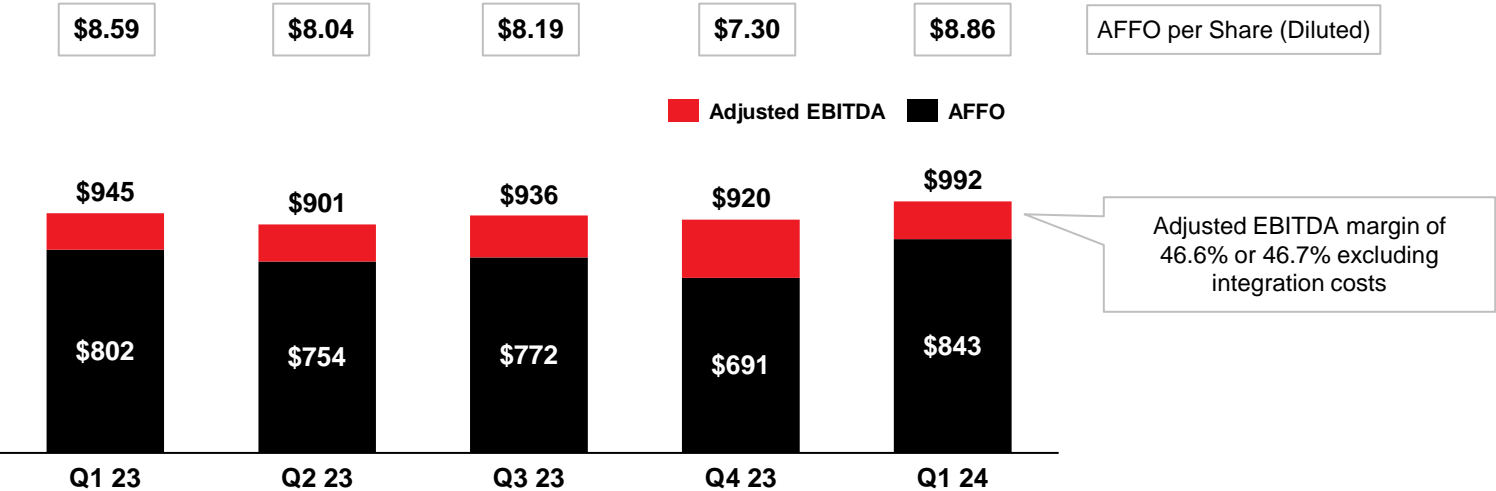
We converted the presentation of disclosures from thousands to millions in the first quarter of 2024. Certain rounding adjustments have been made to prior period disclosed amounts.

# Q1 2024 Financial Highlights

## Revenues



## Adjusted EBITDA & AFFO



Revenues Growth	Q1 24	
	QoQ	YoY
As-reported	▲ 1%	▲ 6%
Normalized and Constant Currency <sup>(1)</sup>	■ 0%	▲ 7%
Normalized MRR <sup>(1)</sup>	▲ 1%	▲ 7%

Adjusted EBITDA Growth	Q1 24	
	QoQ	YoY
As-reported	▲ 8%	▲ 5%
Normalized and Constant Currency <sup>(1)</sup>	▲ 6%	▲ 6%

AFFO Growth	Q1 24	
	QoQ	YoY
As-reported	▲ 22%	▲ 5%
Normalized and Constant Currency <sup>(1)</sup>	▲ 21%	▲ 8%

**Solid start to 2024, driven by strong gross bookings, continued favorable pricing dynamics, and lower than expected churn, resulting in our 85<sup>th</sup> consecutive quarter of top-line revenue growth**

(1) Revenues and adjusted EBITDA normalized for acquisitions, integration costs and other adjustments. Normalized MRR excludes non-recurring revenues. AFFO normalized for the incremental net interest expense related to acquisition financing and other gains and losses. Constant currency assumes average FX rates used in our financial results remain the same over the comparative periods and removes the impact of gains or losses related to balance sheet remeasurement



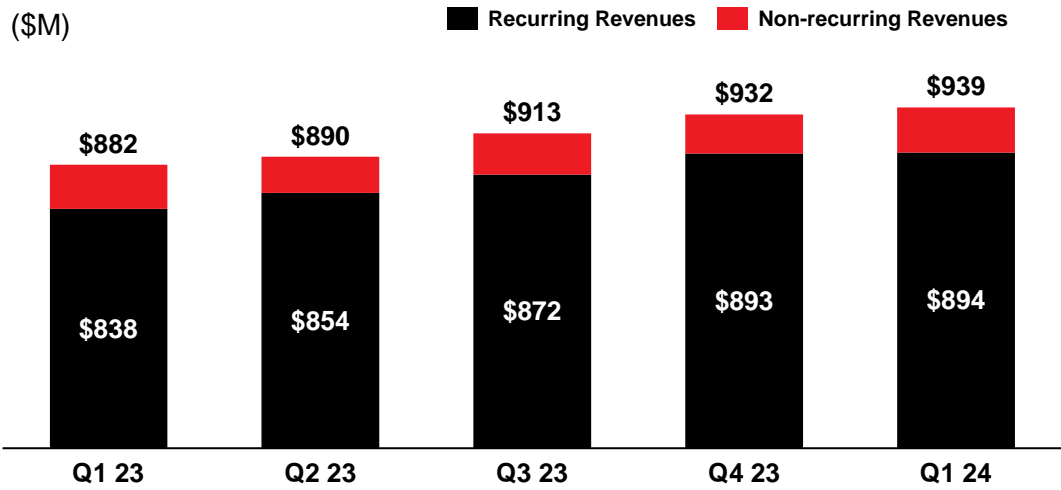
# Q1 2024 Consolidated Results

\$M except for AFFO per Share and Non-Financial Metrics	Q1 24			
	Guidance	Actual	QoQ	YoY
<b>Revenues<sup>(1)</sup></b>	<b>\$2,127 - 2,147</b>	<b>\$2,127</b>	1%	6%
<b>Cash Gross Profit</b>		<b>\$1,413</b>	4%	6%
<i>Cash Gross Margin %</i>		66.4%		
<b>Cash SG&amp;A</b>		<b>\$421</b>	-3%	9%
<i>Cash SG&amp;A %</i>		19.8%		
<b>Adjusted EBITDA<sup>(2)</sup></b>	<b>\$960 - 980</b>	<b>\$992</b>	8%	5%
<i>Adjusted EBITDA Margin %</i>	45-46%	46.6%		
<b>Net Income</b>		<b>\$231</b>	2%	-11%
<i>Net Income Margin %</i>		10.9%		
<b>Adjusted Funds from Operations (AFFO)</b>		<b>\$843</b>	22%	5%
<b>AFFO per Share (Diluted)</b>		<b>\$8.86</b>	21%	3%
<b>Recurring Capital Expenditures</b>	<b>\$14 - 34</b>	<b>\$21</b>	-80%	-2%
<b>Cabs Billing<sup>(3)</sup></b>		<b>286,600</b>	0%	1%
<b>MRR per Cab<sup>(3)(4)</sup></b>		<b>\$2,258</b>	1%	6%
<b>Total Interconnections<sup>(3)</sup></b>		<b>468,400</b>	1%	4%

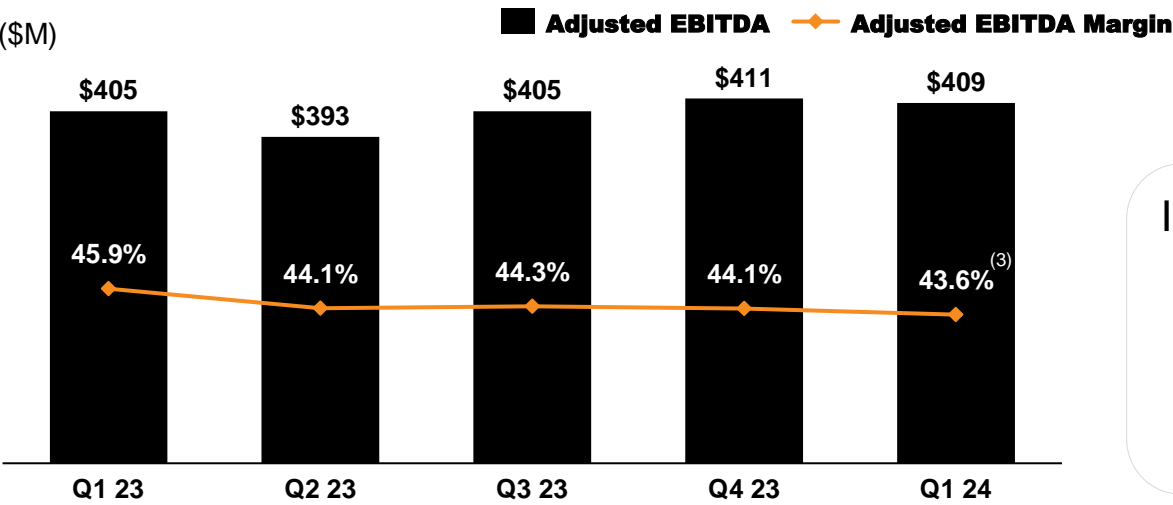
- (1) Q1 24 Actual includes a foreign currency benefit of approximately \$24 million when compared to Q4 23 average FX rates, a negative foreign currency impact of approximately \$14 million when compared to our prior FX guidance rates, and a negative foreign currency impact of approximately \$79 million when compared to Q1 23 average FX rates, including the net effect from our hedging transactions
- (2) Q1 24 Actual includes a foreign currency benefit of approximately \$12 million when compared to Q4 23 average FX rates, a negative foreign currency impact of approximately \$6 million compared to our prior FX guidance rates, and a negative foreign currency impact of approximately \$39 million when compared to Q1 23 average FX rates, including the net effect from our hedging transactions
- (3) All non-financial metrics exclude assets sold to the xScale Joint Ventures ("JVs"), Equinix Metal and assets acquired from MainOne
- (4) MRR per Cab excludes xScale JVs, Equinix Metal, Infomart non-IBX tenant income and MainOne acquisition. MRR per Cab up \$31 QoQ and \$126 YoY on an as-reported basis and up \$12 QoQ and \$119 YoY on a normalized constant currency basis excluding the impact net power price decreases in EMEA and APAC. Constant currency basis assumes average FX rates used in our financial results remain the same over the comparative periods

# Americas Performance

## Revenues



## Adjusted EBITDA



(1) Constant currency assumes average FX rates used in our financial results remain the same over the comparative periods. Normalized for acquisitions and integration costs

(2) Excludes non-recurring revenues

Revenues Growth	Q1 24	
	QoQ	YoY
As-reported	▲ 1%	▲ 6%
Normalized and Constant Currency <sup>(1)</sup>	▬ 0%	▲ 6%
Normalized and Constant Currency MRR <sup>(2)</sup>	▬ 0%	▲ 6%

Adjusted EBITDA Growth	Q1 24	
	QoQ	YoY
As-reported	▬ 0%	▲ 1%
Normalized and Constant Currency <sup>(1)</sup>	▼ 1%	▬ 0%

Interconnections

207,000

▲ 2% QoQ

Cabs Billing

114,000

▲ 1% QoQ

MRR per Cab<sup>(4)</sup>

\$2,514

Normalized and Constant Currency QoQ ▼ \$18

As-reported QoQ ▼ \$13

Utilization

78%

▬ 0% QoQ

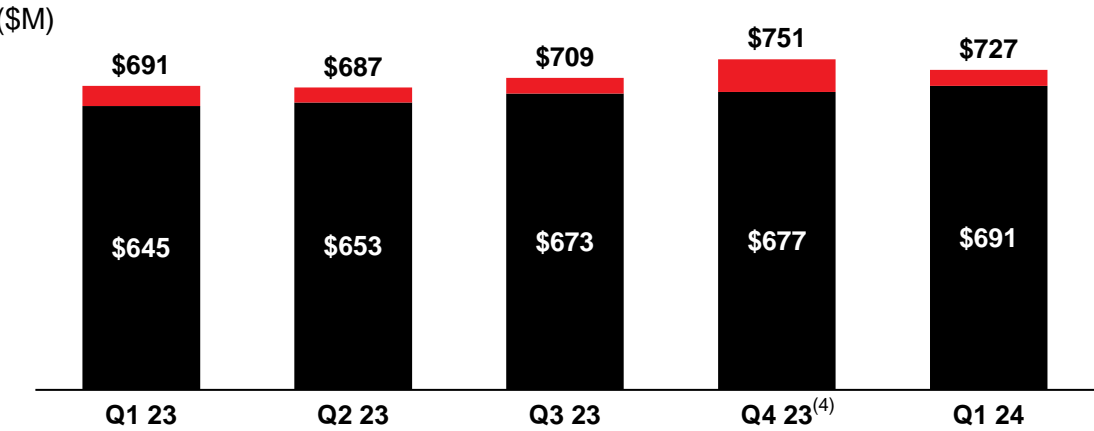
(3) Impacted by higher S&B costs, in part due to timing of costs incurred, seasonal FICA costs and other one-time items

(4) MRR per Cab excludes Infomart non-IBX tenant income, Equinix Metal, xScale JV fee; Q1 step-down driven by one-off adjustments in prior quarter

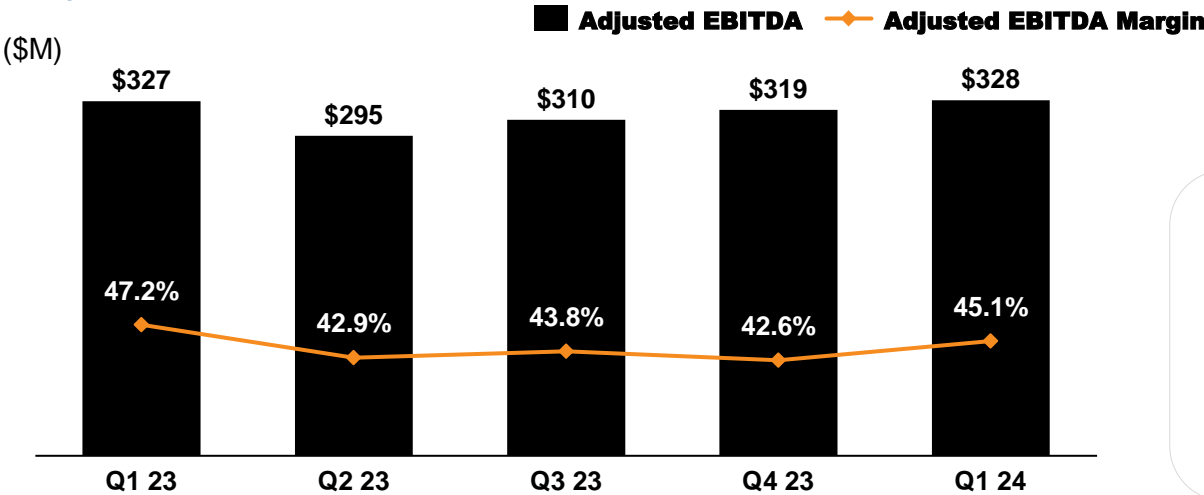


# EMEA Performance

## Revenues



## Adjusted EBITDA



Revenues Growth	Q1 24	
	QoQ	YoY
As-reported	▼ 3% <sup>(4)</sup>	▲ 5%
Normalized and Constant Currency <sup>(1)(2)</sup>	▼ 5% <sup>(4)</sup>	▲ 6%
Normalized and Constant Currency MRR <sup>(3)</sup>	▬ 0%	▲ 8%

Adjusted EBITDA Growth	Q1 24	
	QoQ	YoY
As-reported	▲ 2%	▬ 0%
Normalized and Constant Currency <sup>(1)</sup>	▬ 0%	▲ 2%

Interconnections	Cabs Billing	MRR per Cab <sup>(5)</sup>	Utilization
161,300	107,800	\$2,050	79%
▲ 1% QoQ	▼ 1% QoQ	Normalized and Constant Currency <sup>(6)</sup> QoQ ▲ \$25	▼ 1% QoQ
		As-reported QoQ ▲ \$59	

(1) Constant currency assumes average FX rates used in our financial results remain the same over the comparative periods. Normalized for integration costs and other adjustments

(2) Revenue growth up 6% YoY on a normalized and constant currency basis excluding the YoY impact of the net power pass-through

(3) Excludes non-recurring revenues

(4) Impacted by approximately \$40M of xScale NRR fees associated with leasing activity in Q4 23

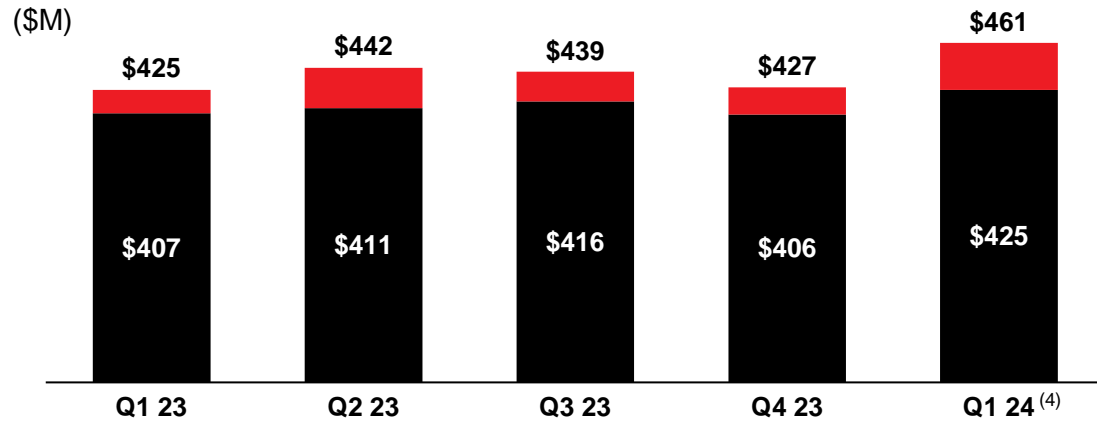
(5) MRR per Cab excludes MainOne acquisition and xScale JV fee income

(6) Normalized MRR per Cab excludes the QoQ impact of net power price decreases

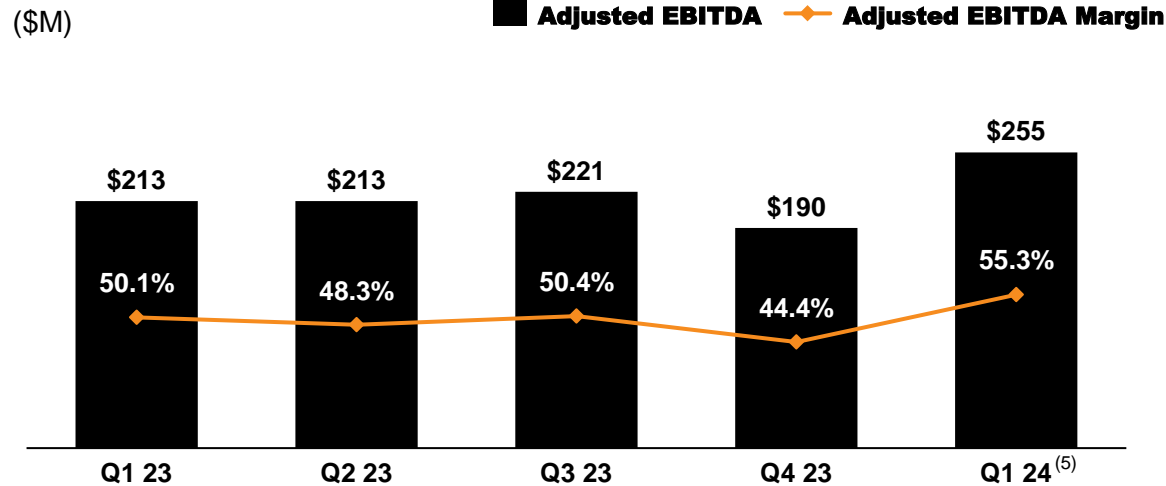


# Asia-Pacific Performance

## Revenues



## Adjusted EBITDA



- (1) Constant currency assumes average FX rates used in our financial results remain the same over the comparative periods. Normalized for integration costs
- (2) Revenue growth up 11% YoY on a normalized and constant currency basis excluding the YoY impact of the net power pass-through
- (3) Excludes non-recurring revenues

Revenues Growth	Q1 24	
	QoQ	YoY
As-reported	▲ 8%	▲ 9%
Normalized and Constant Currency <sup>(1) (2)</sup>	▲ 6%	▲ 12%
Normalized and Constant Currency MRR <sup>(3)</sup>	▲ 3%	▲ 8%

Adjusted EBITDA Growth	Q1 24	
	QoQ <sup>(5)</sup>	YoY
As-reported	▲ 35%	▲ 20%
Normalized and Constant Currency <sup>(1)</sup>	▲ 31%	▲ 23%

Interconnections	Cabs Billing	MRR per Cab <sup>(6)</sup>	Utilization
<b>100,100</b>	<b>64,800</b>	<b>\$2,159</b>	<b>79%</b>
▲ 1% QoQ	▼ 1% QoQ	Normalized and Constant Currency <sup>(7)</sup> QoQ ▲ \$33	▼ 2% QoQ
		As-reported QoQ ▲ \$55	

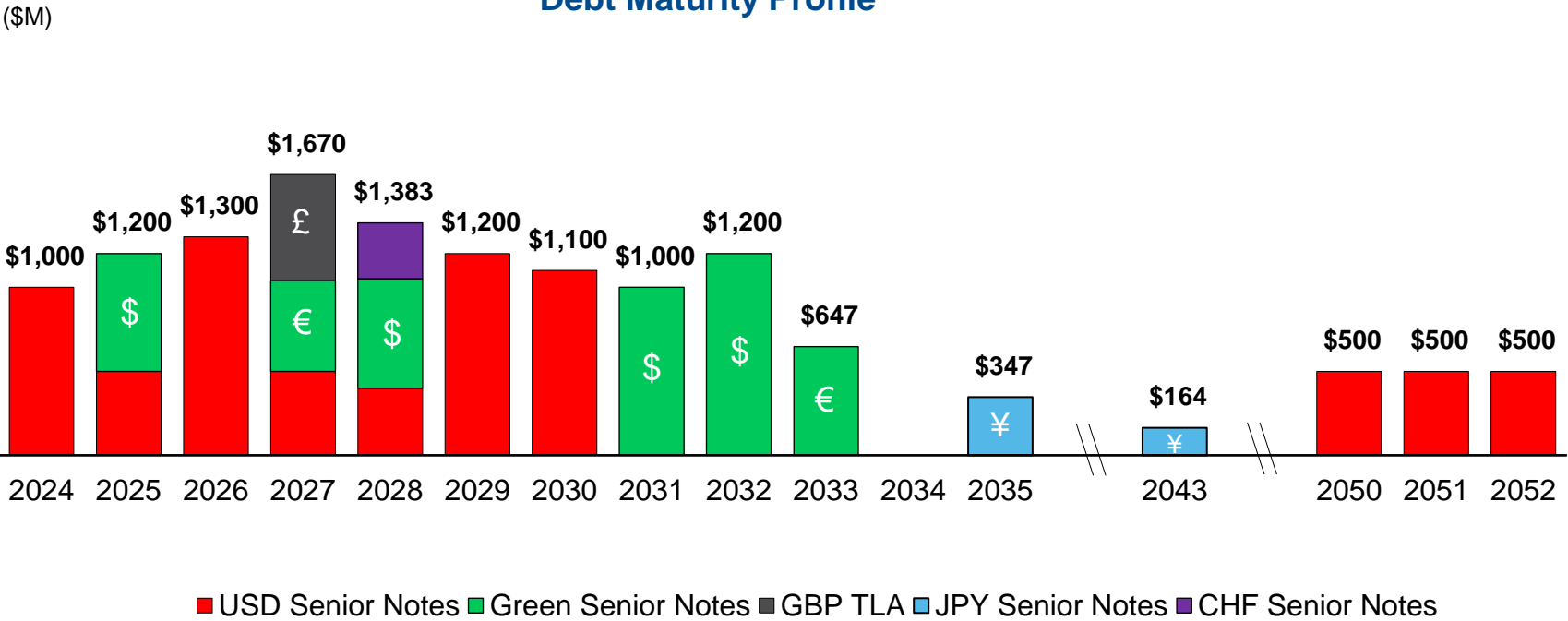
- (4) Includes approximately \$20M of xScale NRR fees associated with leasing activity in Q1 24
- (5) Impacted by favorable revenue flow through and timing of spend
- (6) MRR per Cab excludes xScale JV fee income
- (7) Normalized MRR per Cab excludes the QoQ impact of net power price decreases

# Capital Structure<sup>(1)</sup>

Strong balance sheet driven by excellent liquidity, low leverage, and a predominantly fixed rate debt profile

Published new Green Finance Framework in March which includes three new use of proceeds categories

Debt Maturity Profile<sup>(3)(4)</sup>



Available Liquidity<sup>(2)</sup>

**\$5.9B**

Ratings

**Baa2 / BBB / BBB+**

Net Leverage Ratio<sup>(6)</sup>

**3.6x**

Total Gross Debt<sup>(3)(6)</sup>

**\$13.4B**

Green Notes<sup>(5)</sup>

**\$4.9B**

Blended Borrowing Rate<sup>(3)(6)</sup>

**2.25%**

Weighted Average Maturity<sup>(3)</sup>

**7.3 years**

Fixed Rate Debt<sup>(3)(6)</sup>

**96%**

(1) Based on balances as of March 31, 2024  
(2) Includes cash, cash equivalents, our undrawn revolver, and ~\$500M of unsettled ATM proceeds; excludes restricted cash  
(3) Excludes leases

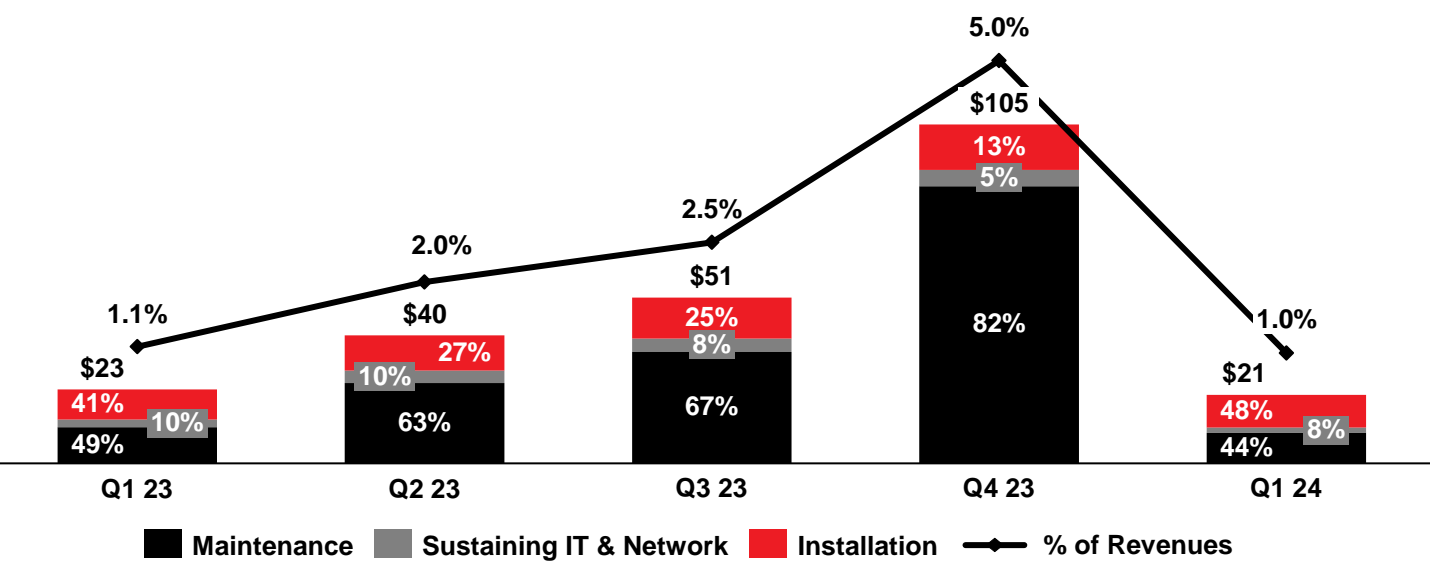
(4) Excludes mortgages payable and other loans payable  
(5) Value of EUR Green Notes based on EUR-USD exchange rate at time of issuance  
(6) Includes the impact of debt hedging derivatives





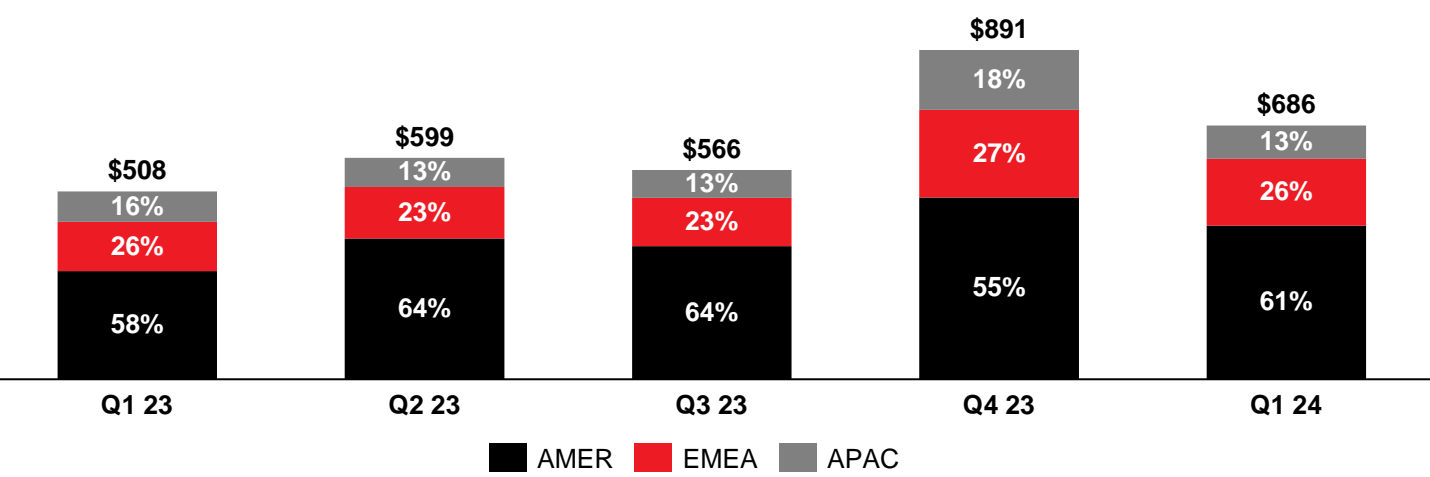
# Capital Expenditures

## Recurring Capital Expenditures (\$M)



- Recurring capital expenditures have historically trended between 2% and 5% of revenues, annually
- Maintenance capital expenditures can vary by quarter based on maintenance schedules and payment terms

## Non-recurring Capital Expenditures (\$M)

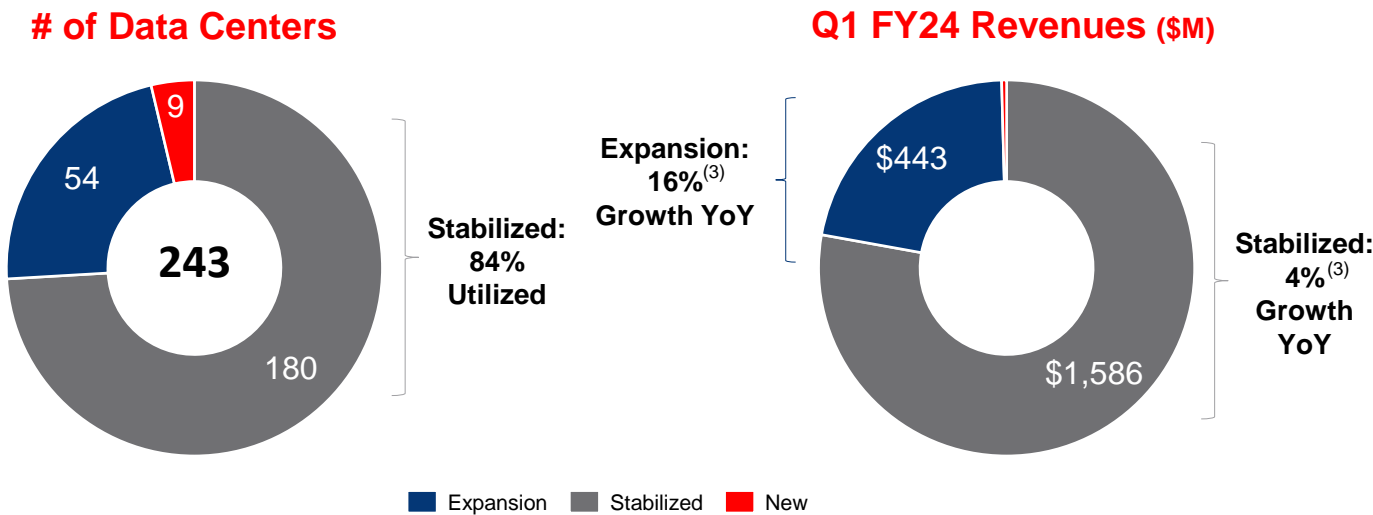


- Major projects opened include Mexico City, Mumbai and Paris since last earnings call
- 60%+ of retail expansion capital is supporting capacity in major metros, where we have strong visibility to pipeline and fill-rates
- 90%+ of expansion project spend is on owned land or owned buildings with long-term ground leases

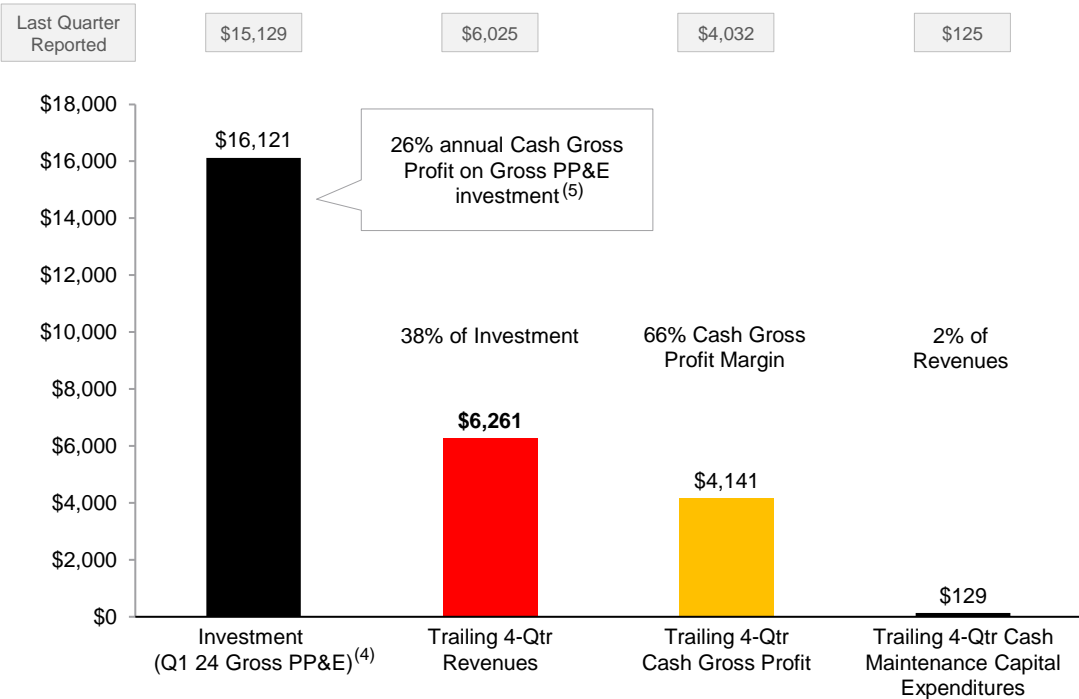


# Stabilized Data Center Growth<sup>(1) (2)</sup>

## Stabilized, Expansion & New Data Centers



## Stabilized Data Center Profitability (\$M)



(1) Refer to appendix for data center definitions of Stabilized, Expansion and New

(2) Excludes Equinix Metal, Infomart non-IBX tenant income, non-data center assets and xScale JVs

(3) YoY growth on a constant currency basis assumes average FX rates used in our financial results remain the same over comparative periods

(4) Includes real estate acquisition costs, finance leases and all capital expenditures associated with stabilized data centers since opening

(5) Cash generated on gross investment calculated as trailing four quarters as-reported cash gross profit divided by Gross PP&E as of Q1 24



# 2024 Financial Guidance

(\$M except AFFO per Share)	FY 2024	Q2 2024
Revenues	\$8,692 - 8,792 <sup>(1)</sup>	\$2,148 - 2,168 <sup>(2)</sup>
Adjusted EBITDA Adjusted EBITDA Margin %	\$4,044 - 4,124 <sup>(3)</sup> ~47%	\$1,019 - 1,039 <sup>(4)</sup> 47 - 48%
Recurring Capital Expenditures % of revenues	\$210 - 230 2 - 3%	\$38 - 58 2 - 3%
Non-recurring Capital Expenditures (includes xScale)	\$2,570 - 2,800 <sup>(5)</sup>	
AFFO	\$3,290 - 3,370 <sup>(6)</sup>	
AFFO per Share (Diluted)	\$34.45 - 35.29 <sup>(6)</sup>	
Expected Cash Dividends	~\$1,618	

(1) Guidance includes a negative foreign currency impact of approximately \$101M compared to Q1 24 FX guidance rates, including the net effect from our hedging transactions

(2) Guidance includes a negative foreign currency impact of approximately \$29M compared to Q1 24 FX guidance rates and a negative foreign currency impact of approximately \$7M compared to Q1 24 average FX rates, including the net effect from our hedging transactions

(3) Guidance includes a negative foreign currency impact of approximately \$50M compared to Q1 24 FX guidance rates, including the net effect from our hedging transactions and \$20M of estimated integration costs related to acquisitions

(4) Guidance includes a negative foreign currency impact of approximately \$15M compared to Q1 24 FX guidance rates and a negative foreign currency impact of \$4M compared to Q1 24 average FX rates, including the net effect from our hedging transactions and \$6M of estimated integration costs related to acquisitions

(5) Includes xScale non-recurring capital expenditures guidance of \$12 - 52M which we expect will be reimbursed from the xScale JVs

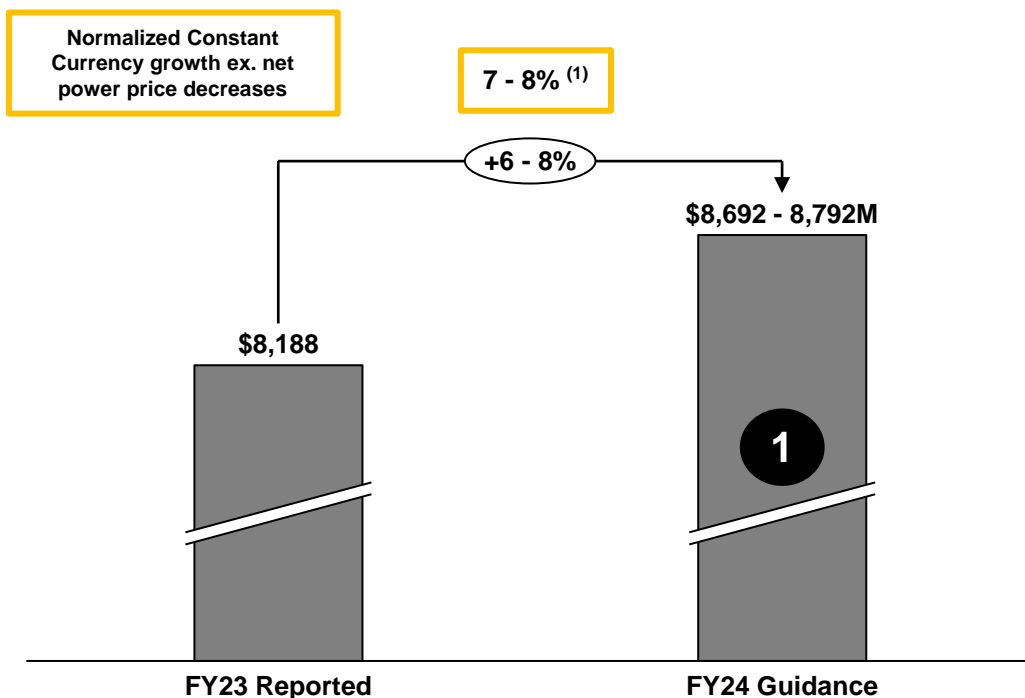
(6) Includes \$20M of estimated integration costs related to acquisitions. Guidance excludes any future capital markets activities the Company may undertake in the future including the settlement of forward ATM sales



# FY24 Guidance

## Revenues (\$M)

On track to deliver full year guidance



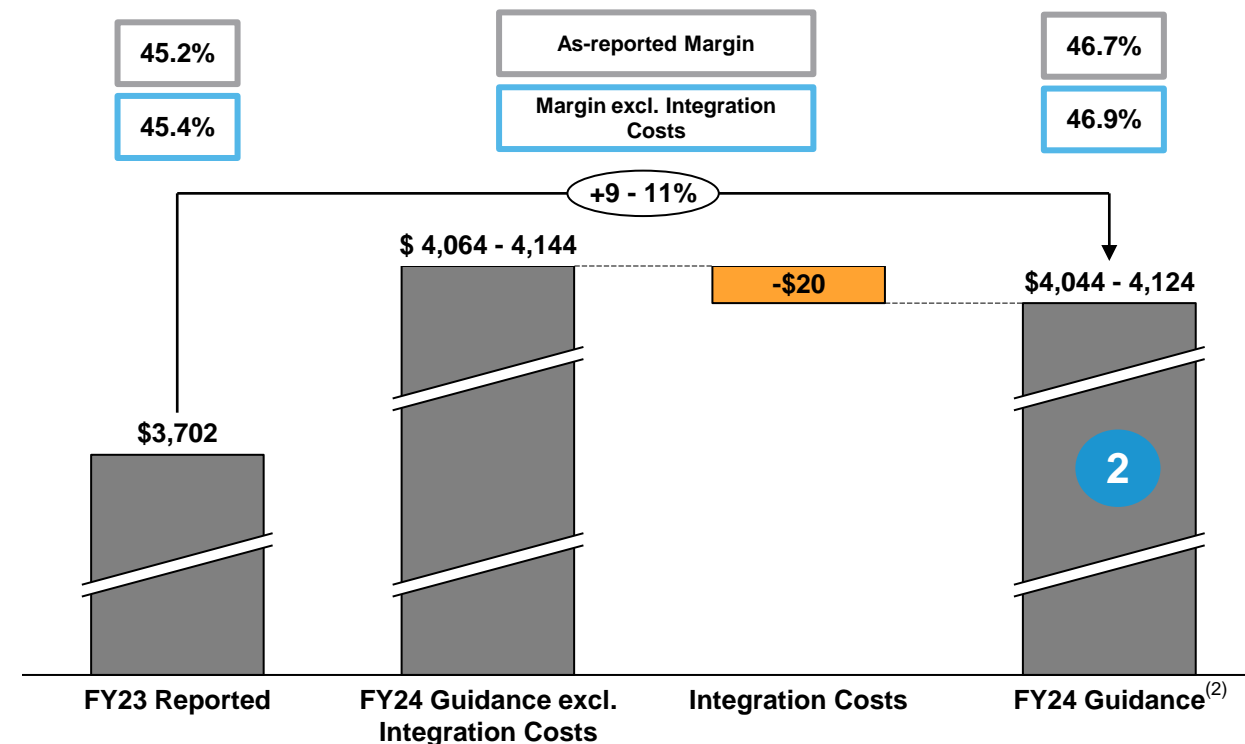
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### Maintain full year underlying revenues guidance

Prior Full Year Guidance	\$8,793 - 8,893M
Foreign Exchange	(\$101M)
<b>Current Guidance</b>	<b>\$8,692 - 8,792M</b>

## Adjusted EBITDA (\$M)

Raise underlying adjusted EBITDA guidance by \$5M



2

### Raise full year underlying adjusted EBITDA guidance

Prior Full Year Guidance	\$4,089 - 4,169M
Foreign Exchange	(\$50M)
Integration Cost Adjustment	+\$5M
<b>Current Guidance</b>	<b>\$4,044 - 4,124M</b>

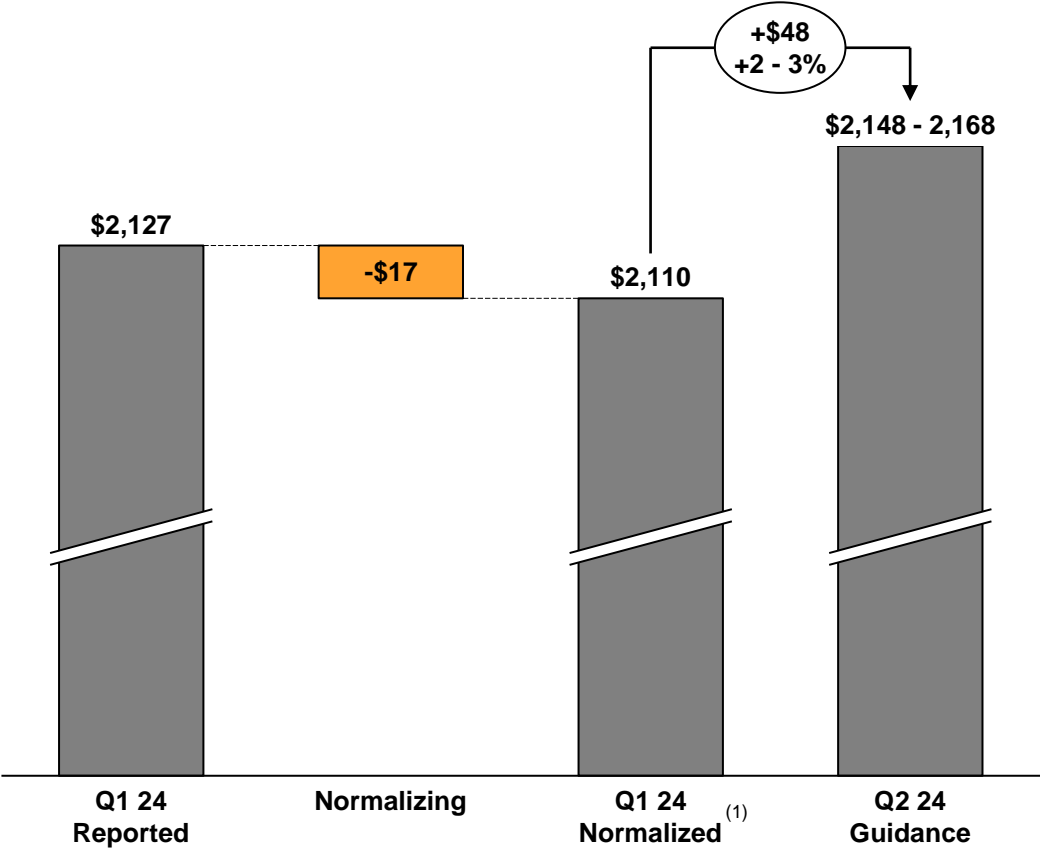
(1) Normalized for net power price decreases of \$68M issued in FY24 offset by \$45M annualized impact of FY23 mid-year price increases and a negative foreign currency impact of approximately \$18M between December 31<sup>st</sup>, 2023 spot rates and FY23 average FX rates

(2) Includes integration costs of \$20M related to acquisitions

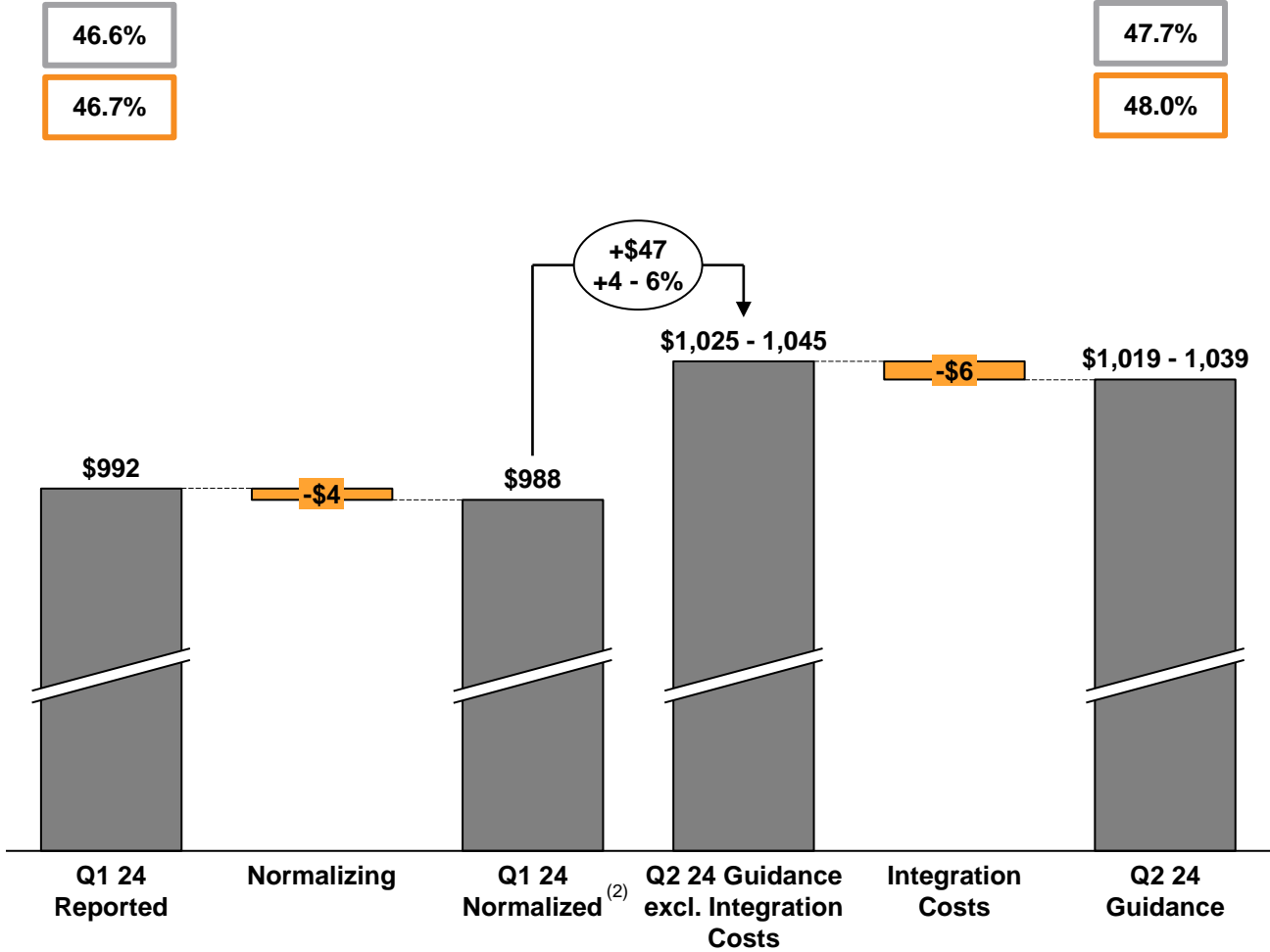


# Q2 24 Guidance

## Revenues (\$M)



## Adjusted EBITDA (\$M)



As-reported Margin

Margin excl.  
Integration costs

46.6%

46.7%

47.7%

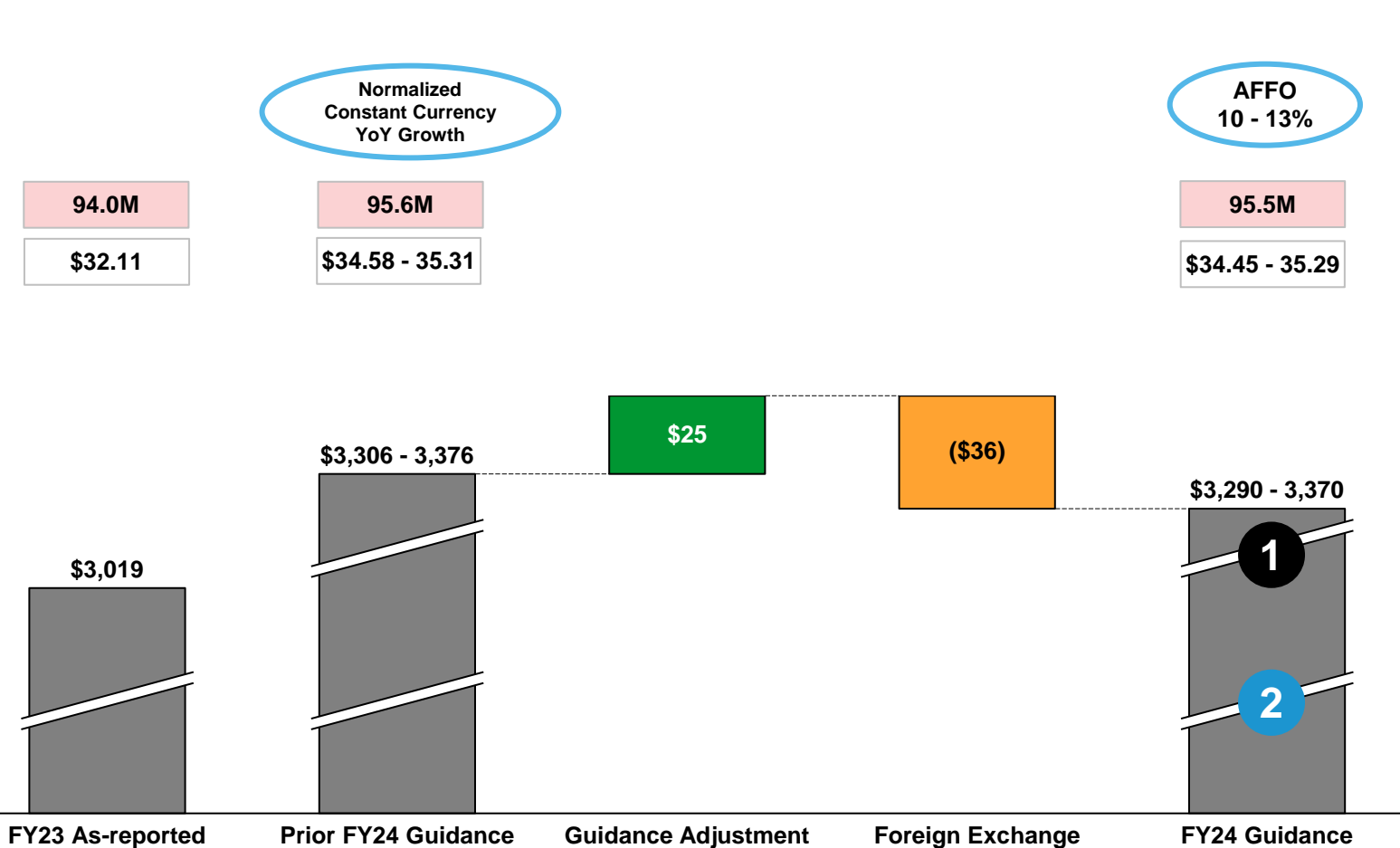
48.0%

(1) Q1 24 revenues normalized for a negative foreign currency impact of \$8M between Q2 24 FX guidance rates and Q1 24 average FX rates and \$9M QoQ net power price decreases  
(2) Q1 24 adjusted EBITDA normalized for a negative foreign currency impact of \$5M between Q2 24 FX guidance rates and Q1 24 average FX rates and \$1M of integration costs



# FY24 AFFO and AFFO per Share Guidance <sup>(1)(2)(3)</sup>

Raise underlying AFFO guidance by \$25M against FX headwind of \$36M; AFFO per share growth of 8 - 11%



1 Raise AFFO guidance	
Prior Full Year Guidance	\$3,306 - 3,376M
Foreign Exchange	(\$36M)
Adjusted EBITDA	+\$5M
Net Interest Expense	+\$20M
Tax Expense	(\$7M)
Recurring Capital Expenditures	(\$3M)
Other	+\$10M
Current Guidance	\$3,290 - 3,370M

2 FY24 Adjusted EBITDA to AFFO Guidance	
FY24 Adjusted EBITDA Guidance	\$4,044 - 4,124M
Net Interest Expense	(\$348M)
Recurring Capital Expenditures	(\$220M)
Tax Expense	(\$192M)
Other	\$6M
Current Guidance	\$3,290 - 3,370M

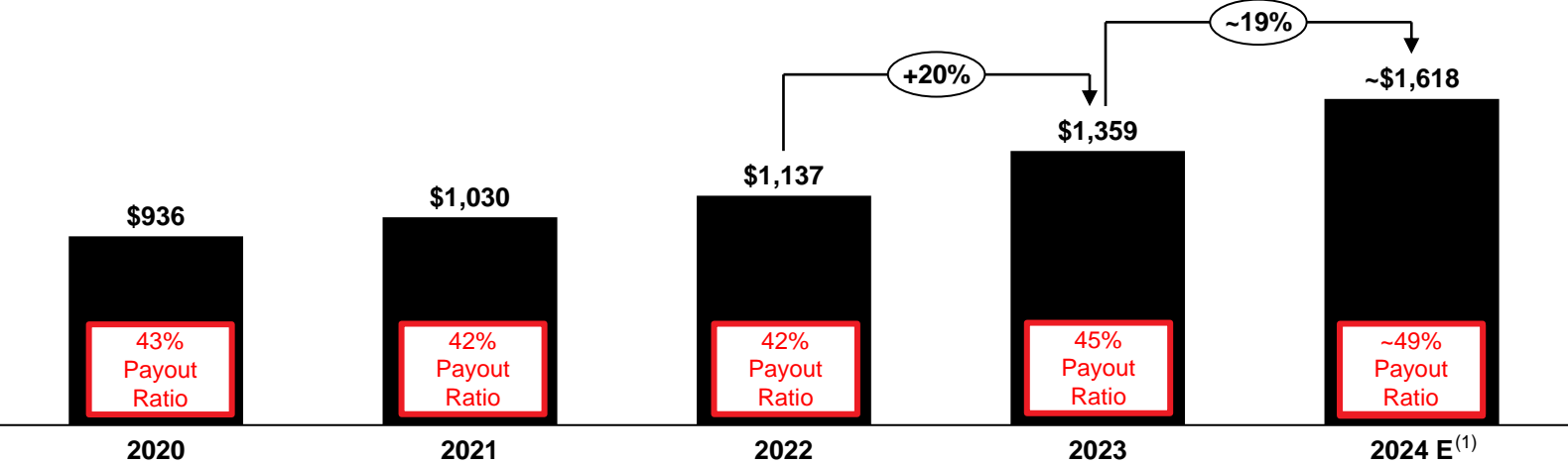
(1) AFFO and AFFO per share guidance excludes any future capital market activities the Company may undertake including any forward ATM sale settlements

(2) In \$M except AFFO per share

(3) AFFO growth and AFFO per Share growth normalized for \$20M of integration costs related to acquisitions, foreign exchange impact and other adjustments

# Dividend Outlook

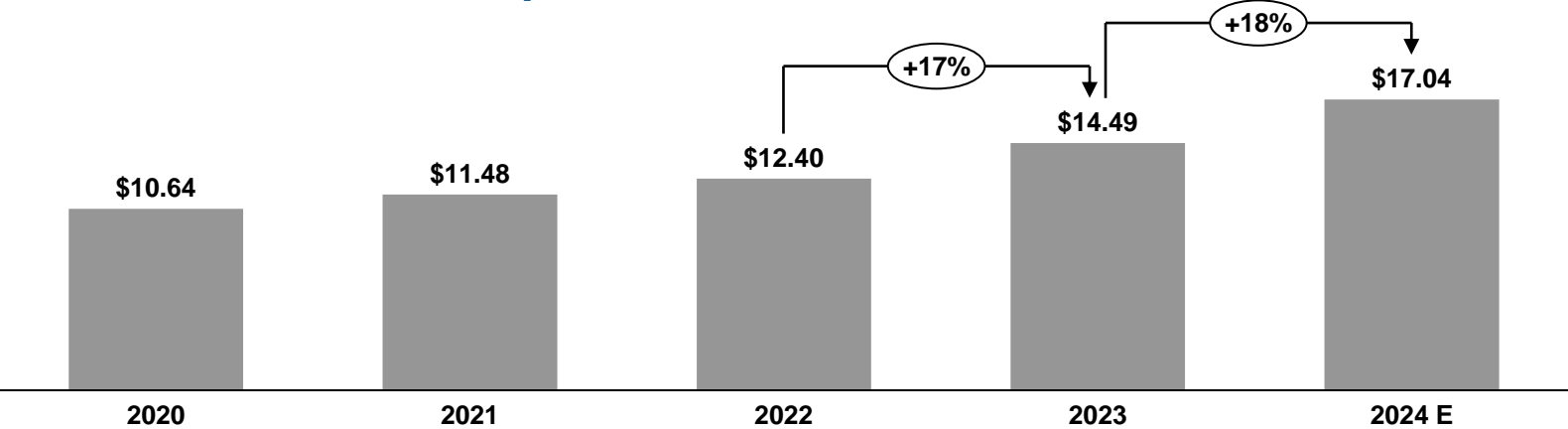
## Annual Cash Dividend (\$M)



## 2024E Cash Dividend of ~\$1,618M

- Nine years of continued cash dividend growth since REIT conversion in 2015
- Second quarter dividend of \$4.26 to be paid on June 19<sup>th</sup>, 2024.
- 2024E cash dividend payout of ~\$1,618M (▲19% YoY) and \$17.04 per share (▲18% YoY)

## Annual Cash Dividend per Share



(1) Excludes future financing activity



# Supplemental Financial and Operating Data



## All the Right **PLACES**

Place Infrastructure  
Wherever You Need It

### **Global Footprint**

260 data centers across  
71 metros in 33 countries  
on 6 continents

### **Resilient Platform**

99.999%+ uptime and  
5-layer physical security

### **Sustainability Leader**

First data center company  
to commit to supply  
100% clean and  
renewable energy

## All the Right **PARTNERS**

Connect to Everything  
You Need to Succeed

### **Global Ecosystem**

The most dynamic global ecosystem  
of 10,000+ companies including  
55%+ of Fortune 500

### **Service Providers**

2,000+ networks and 3,000+ cloud  
and IT service providers

### **Interconnection Services**

Award-winning portfolio of physical and  
virtual interconnections, including the  
worldwide reach of Equinix Fabric™.  
In total, 468,000+ connections globally

## All the Right **POSSIBILITIES**

Seize Opportunity with  
Agility, Speed and Confidence

### **Experience**

25+ years of deep expertise  
designing and implementing  
customer architectures

### **Self-Service**

Digital tools and services to secure, control  
and manage your hybrid environment

### **Insight**

We can help customers benchmark  
their progress and accelerate it through  
proven best practices and insights derived  
from industry and customer trends



# Equinix Overview<sup>(1)</sup>

## Unique Portfolio of Data Center Assets

- Global footprint: 260 data centers in 71 metros
- Network dense: 2,000+ networks; 100% of Tier 1 Network Routes
- Cloud dense: 3,000+ Cloud & IT service providers
- Interconnected ecosystems: 468,000+ Total Interconnections

## Attractive Growth Profile

- 2024 expected YoY revenues growth of 7-8% on a normalized and constant currency basis <sup>(2)</sup>
- 21 years of consecutive quarterly revenue growth
- 5% <sup>(3)</sup> same store recurring revenues growth, 66% cash gross margin <sup>(4)</sup>

## Proven Track Record

- Industry-leading development yields
- ~26% yield on gross PP&E invested on stabilized assets
- 10-year total annualized equity return including reinvested dividends as of YE 2023 was ~18%

## Long-term Control of Assets

- Own 155 of 260 Data Centers, 22.3M of 31.5M gross sq. ft.
- Owned assets generate 67% of recurring revenues <sup>(5)</sup>
- Average remaining lease term of >18 years including extensions

## Development Pipeline

- Long history of development success through expansions, campuses and known demand pipeline
- Expect typical new build to be >80% utilized in 2-5 years
- Expect typical new build to be cash flow breakeven within 6-12 months

## Balance Sheet Flexibility

- Investment grade corporate credit ratings by S&P (BBB), Fitch (BBB+) and Moody's (Baa2)
- Conservative leverage levels with significant access to capital and financial flexibility
- Leverage of 3.6x (net debt to LQA adjusted EBITDA)

## Stable Yield

- Strong yield (MRR per cabinet) across all regions and expect yields to remain firm
- Traditional levers on yield: 2-5%+ pricing escalators on existing contracts, interconnection and power density

(1) All statistics are as of Q1 24

(2) Normalized for net power price decreases of \$68M issued in FY24 offset by \$45M annualized impact of FY23 mid-year price increases and a negative foreign currency impact of approximately \$18M between December 31st, 2023 spot rates and FY23 average FX rates

(3) YoY same store recurring revenues growth on a constant currency basis assumes average FX rates used in our financial results remain the same over the comparative periods

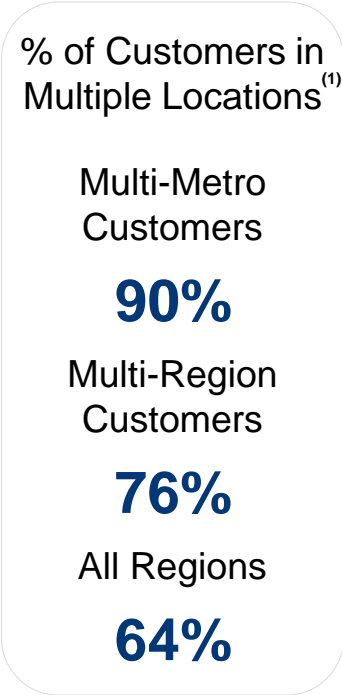
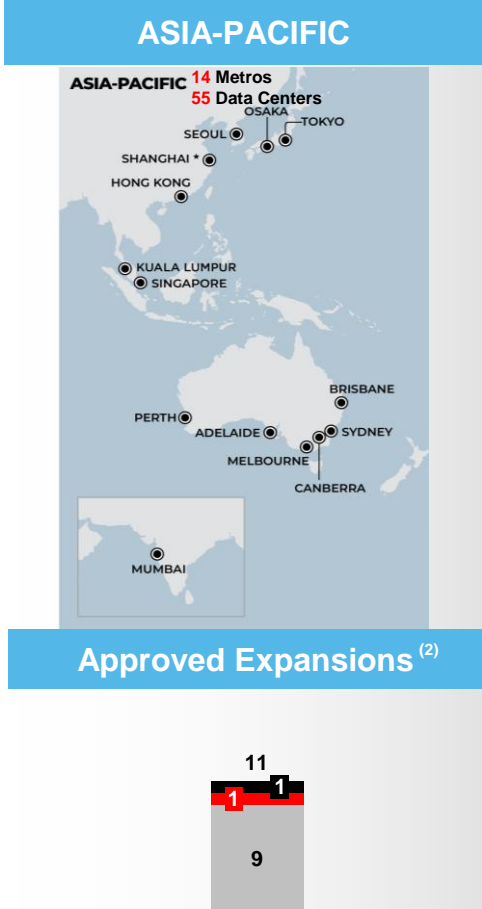
(4) Trailing 4-Qtr cash gross profit

(5) Excludes xScale JVs



# Pressing Our Advantage in All Markets

Equinix global reach expands to 71 metro areas and 33 countries



## Platform Equinix

- Geographic footprint is unmatched and remains a unique differentiator
- Multi-region deployments outpace single-region deployments

## Expansion strategy

- Capture first-mover advantage in future global hubs
- Use unique market intelligence for prudent capital allocation

(1) Derived from Q1 24 recurring revenues; excludes Equinix Metal and MainOne acquisition

(2) Includes xScale JVs



# xScale: Amplifying Our Balance Sheet to Extend Cloud Leadership



## Recent Leasing Activity

- Leased **48MW** of capacity since our last earnings call including ~14MW of capacity in EMEA and ~34MW of capacity in APAC



## Overview

- Equinix owns 20% of the JVs while receiving fees for managing and operating the xScale facilities
- Our global xScale portfolio will represent more than \$8 billion invested and greater than 725 megawatts of power capacity when fully built out



## Benefits

- JV operating structures enable the company to pursue strategic Hyperscale deployments while minimizing dilution to Equinix returns and preserving the company's balance sheet and investment capacity

(1) Equinix is leasing MD6, a portion of Madrid 3x from the EMEA 2 JV

(2) Equinix is leasing SL4, a portion of Seoul 2x from the APAC 3 JV

(3) Totals may not sum due to rounding

(4) Operational data centers include 14 open xScale facilities

(5) Includes all operational xScale facilities and announced projects

		JV Status	Phase Opening	Cost (\$M)	Phase Capacity (MW)	Phase Leasing (MW)
AMER	Silicon Valley 12x-1	JV	Q2 2024	\$293	14	5
	Mexico City 3x-1	JV	Q1 2025	\$61	4	0
EMEA	Madrid 3x-1 <sup>(1)</sup>	JV	Open	\$110	7	7
	Paris 13x-1	JV	Open	\$247	14	14
	Warsaw 4x-1	JV	Q2 2024	\$113	5	5
	Warsaw 4x-2	JV	Q2 2024	\$23	5	5
	Milan 7x-2	JV	Q3 2024	\$32	5	5
	Madrid 3x-2	JV	Q3 2024	\$45	5	5
	Madrid 3x-3	JV	Q3 2024	\$9	2	0
	Frankfurt 10x-1	JV	Q1 2025	\$206	14	14
	Madrid 4x-1	JV	Q1 2025	\$119	10	10
	Milan 7x-3	JV	Q1 2025	\$67	10	10
	Frankfurt 16x-1	JV	Q2 2025	\$192	14	14
	Warsaw 4x-3	JV	Q2 2025	\$74	10	10
APAC	Seoul 2x-1 <sup>(2)</sup>	JV	Open	\$166	12	2
	Osaka 4x-1	JV	Q2 2024	\$150	14	14
	Osaka 5x-1	JV	Q1 2027	\$177	19	19
Total Portfolio	Capacity Under Development <sup>(3)</sup>				165	139
	Operational Data Centers <sup>(4)</sup>	JV	Open		220	209
	Total Portfolio <sup>(3) (5)</sup>				384	348



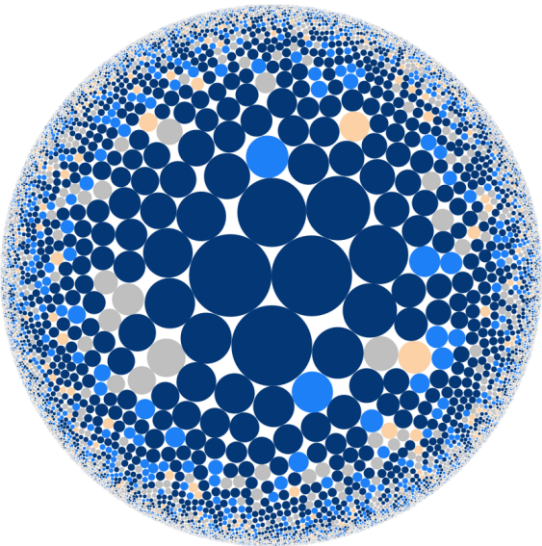
# Customer Diversity

Diversified revenues across business size and industry reduces exposure to macro volatility

Large, established businesses constitute majority of revenue...

By Company Size<sup>2</sup> (Sales Volume)

- \$1B+
- \$100M-\$1B
- \$50M-\$100M
- <\$50M

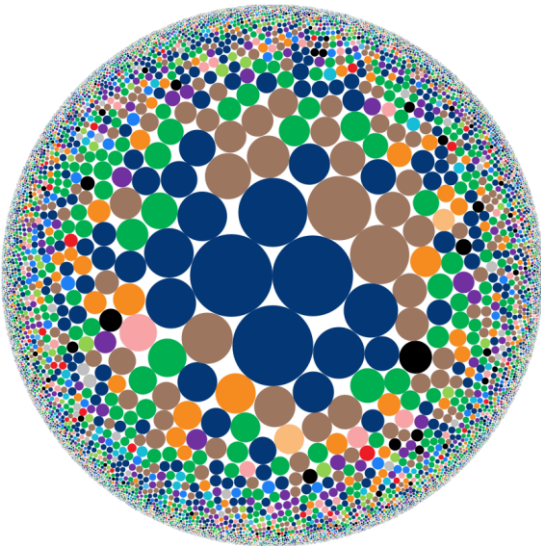


% of Total: 69% 13% 3% 15%

Customers come from a diverse set of Industries...

By Industry Classification

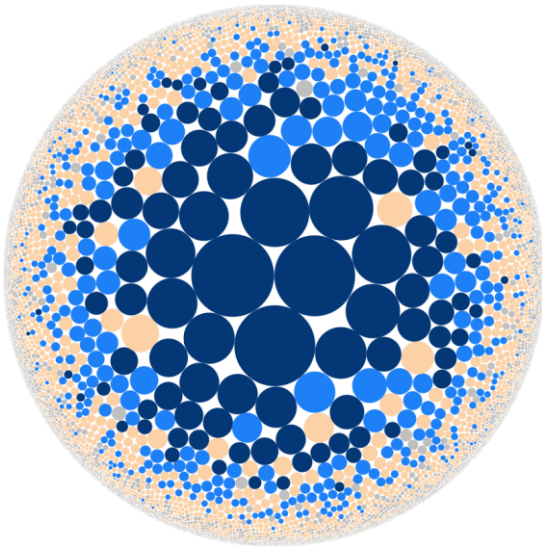
- NWK
- CIT
- CDM
- FIN
- GOV
- MFG
- Prof. Svcs
- Healthcare
- Consumer Svcs
- Retail, Wholesale
- Ind. Svcs
- Energy
- Other



Majority of revenue comes from customers deployed in >3+ IBXs...

By IBX Count

- More than 30
- 11 - 30
- 3 - 10
- 1 or 2



% of Total: 41% 25% 24% 10%

(1) Excludes Equinix Metal  
(2) Company size based on annual sales from FactSet; those with unknown sales volume, including government entities, bucketed under "<\$50M"

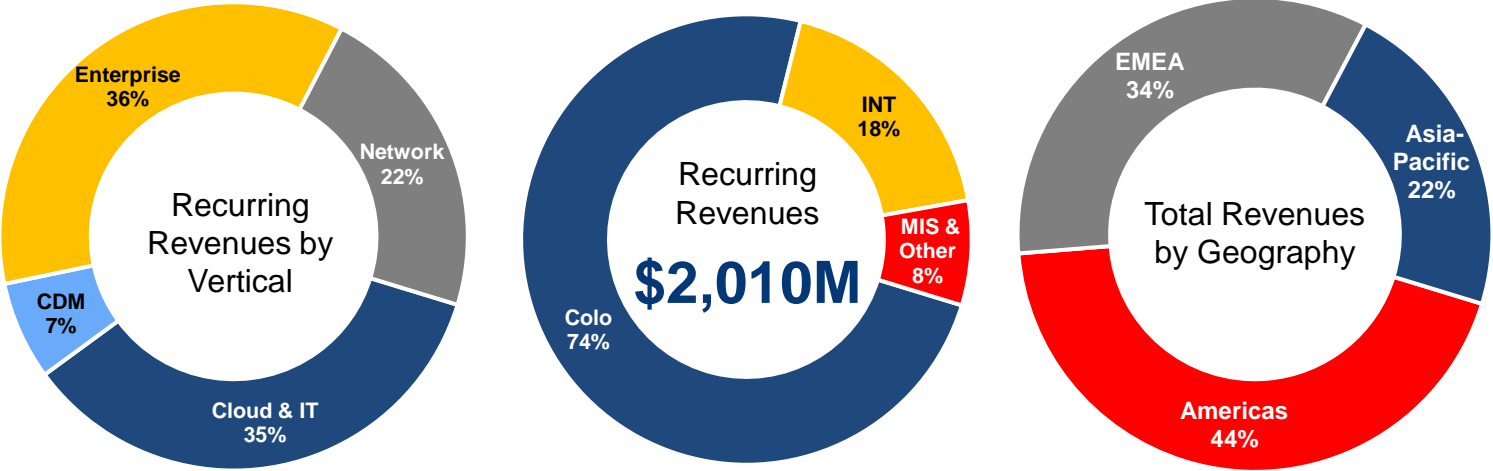


# Customer Revenues Mix

Diversified Revenues across Customer, Region and Industry segments

## Customers and Churn

### Q1 24 Revenues Mix



Top 10 Customers <sup>(1)</sup>				
Rank	Type of Customer	%MRR	Region Count	IBX Count
1	Cloud & IT	2.7%	3	79
2	Cloud & IT	2.6%	3	56
3	Cloud & IT	2.6%	3	77
4	Cloud & IT	1.9%	3	83
5	Network	1.7%	3	148
6	Network	1.3%	3	135
7	Cloud & IT	1.2%	3	30
8	Cloud & IT	1.1%	3	43
9	Cloud & IT	1.0%	3	35
10	Cloud & IT	1.0%	3	91
Top 10		17.1%	17.7%	(2)
Top 50		37.5%	38.3%	

Global New Customer Count & Churn %					
	Q1 23	Q2 23	Q3 23	Q4 23	Q1 24
Gross New Global Customers <sup>(3)</sup>	220	230	240	260	240
MRR Churn <sup>(4)</sup>	2.0%	2.3%	2.2%	2.4%	2.1%

(1) Top Customers as of Q1 24; excludes Equinix Metal and MainOne acquisition

(2) Top Customers as of Q1 23

(3) Gross New Global Customers excludes acquisitions and customers added through the channel and is based on the count of unique global parents

(4) MRR Churn is defined as a reduction in term-based contracted MRR attributed to customer terminations divided by MRR billing at the beginning of the quarter. Excludes usage-based services and MainOne acquisition



# Non-Financial Metrics <sup>(1)</sup>

	FY2023				FY2024	
	Q1	Q2	Q3	Q4	Q1	QoQ
<b>Interconnections</b>						
Americas	198,500	199,900	201,900	203,600	207,000	3,400
EMEA	159,600	160,800	161,700	159,800	161,300	1,500
Asia-Pacific	94,100	95,600	96,900	98,800	100,100	1,300
<b>Total Interconnections</b>	<b>452,200</b>	<b>456,300</b>	<b>460,500</b>	<b>462,200</b>	<b>468,400</b>	<b>6,200</b>
<b>Worldwide Cross Connections</b>	<b>403,700</b>	<b>405,400</b>	<b>408,100</b>	<b>408,100</b>	<b>412,000</b>	<b>3,900</b>
<b>Worldwide Virtual Connections</b>	<b>48,500</b>	<b>50,900</b>	<b>52,400</b>	<b>54,100</b>	<b>56,400</b>	<b>2,300</b>
<b>Internet Exchange Provisioned Capacity</b>						
Americas	108,000	111,300	114,600	117,900	121,900	4,000
EMEA	26,700	27,500	28,400	29,500	29,800	300
Asia-Pacific	74,000	77,000	81,500	86,100	88,500	2,400
<b>Worldwide</b>	<b>208,700</b>	<b>215,800</b>	<b>224,500</b>	<b>233,500</b>	<b>240,200</b>	<b>6,700</b>
<b>Worldwide Internet Exchange Ports</b>	<b>6,800</b>	<b>6,770</b>	<b>6,830</b>	<b>6,830</b>	<b>6,790</b>	<b>(40)</b>
<b>Cabinet Equivalent Capacity</b>						
Americas	134,000	134,700	139,900	145,400	145,600	200
EMEA	132,200	134,100	136,200	136,200	136,300	100
Asia-Pacific	79,900	80,500	80,400	80,900	82,100	1,200
<b>Worldwide</b>	<b>346,100</b>	<b>349,300</b>	<b>356,500</b>	<b>362,500</b>	<b>364,000</b>	<b>1,500</b>
<b>Cabinet Billing</b>						
Americas	109,500	109,400	109,500	112,900	114,000	1,100
EMEA	110,000	109,700	109,200	109,100	107,800	(1,300) <sup>(2)</sup>
Asia-Pacific	64,200	65,000	65,200	65,300	64,800	(500) <sup>(2)</sup>
<b>Worldwide</b>	<b>283,700</b>	<b>284,100</b>	<b>283,900</b>	<b>287,300</b>	<b>286,600</b>	<b>(700)</b>
<b>MRR per Cab <sup>(3)</sup></b>						
Americas	\$2,415	\$2,450	\$2,508	\$2,527	\$2,514	(\$13)
EMEA	\$1,872	\$1,890	\$1,976	\$1,991	\$2,050	\$59
Asia-Pacific	\$2,099	\$2,108	\$2,118	\$2,104	\$2,159	\$55
<b>Worldwide</b>	<b>\$2,132</b>	<b>\$2,156</b>	<b>\$2,214</b>	<b>\$2,227</b>	<b>\$2,258</b>	<b>\$31</b>
<b>Quarter End Utilization</b>						
Americas	82%	81%	78%	78%	78%	
EMEA	83%	82%	80%	80%	79%	
Asia-Pacific	80%	81%	81%	81%	79%	
<b>Worldwide</b>	<b>82%</b>	<b>81%</b>	<b>80%</b>	<b>79%</b>	<b>79%</b>	

(1) All non-financial metrics exclude assets sold to the xScale Joint Ventures ("JVs"), Equinix Metal and assets acquired from MainOne

(2) Impacted by timing of cabinet installation and churn

(3) MRR per Cab excludes xScale JVs, Equinix Metal, Infomart non-IBX tenant income and MainOne acquisition

# Equinix Announced Retail IBX Expansions

## Expansion Highlights

- We have 50 major builds underway across 34 markets in 21 countries including 14 xScale builds
- We had 3 openings in 3 metros – Mexico City, Mumbai and Paris
- Estimated FY24 ending cabinet equivalent capacity of ~382,000

## AMER

IBX Data Center	Status	2024				2025				2026			Total Capex <sup>(1)</sup> \$US millions	Ownership	Cabinet <sup>(1)</sup> Equivalent Capacity In Future Phases
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3			
MX2 phase 3 (Mexico City)	Open		1,200										\$57	Owned	-
NY11 Phase 4 (New York)	Previously Announced		550										\$87	Owned	550
NY3 phase 1 (New York)	Previously Announced			1,200									\$250	Owned*	3,850
MI1 phase 3 (Miami)	Previously Announced					1,050							\$86	Owned	1,000
SP4 phase 4 (São Paulo)	Previously Announced					750							\$22	Owned	750
ST2 phase 2 (Santiago)	Previously Announced					425							\$46	Owned	-
RJ3 phase 1 (Rio de Janeiro)	Previously Announced					550							\$94	Owned	550
DA11 phase 3 (Dallas)	Previously Announced						2,000						\$186	Owned	1,875
TR6 phase 2 (Toronto)	Previously Announced						900						\$123	Owned	1,575
MO2 phase 1 (Monterrey)	Previously Announced							725					\$79	Owned	1,450
DC2 Redevelopment (Washington, D.C.) <sup>(2)</sup>	Previously Announced								425				\$56	Owned	-
DC22 phase 1 (Washington, D.C.)	Previously Announced								2,125				\$260	Owned	6,375
SP6 phase 1 (São Paulo)	Previously Announced									1,125			\$110	Owned	2,250
SV18 phase 1 (Silicon Valley)	Newly Approved											1,350	\$260	Owned	1,350
<b>Americas Sellable IBX Cabinet Adds</b>		-	1,750	1,200	-	2,775	2,900	725	2,550	1,125	-	1,350	\$1,715		

(1) Sellable cabinet equivalents and capital expenditures are approximate and may change based on final construction details

(2) DC2 is a key networking ecosystem facility first opened in 2000 with 8,500+ interconnections. As part of this project, Equinix is investing approximately \$56M of redevelopment capex in infrastructure upgrades (e.g. mechanical, electrical, cooling, etc.) to expand the revenue capacity, efficiency and operating standards of the building as well as approximately \$20M of recurring capex for works to maintain existing revenue streams (e.g. roofing, super structure, exterior walls)



# Equinix Announced Retail IBX Expansions

## EMEA / APAC

IBX Data Center	Status	2024				2025				2026			Total Capex <sup>(1)</sup> \$US millions	Ownership	Cabinet <sup>(1)</sup> Equivalent Capacity In Future Phases
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3			
PA10 phase 2 (Paris)	Open	700											\$32	Owned	-
HH1 phase 2 (Hamburg)	Previously Announced		325										\$9	Owned	-
LG2 phase 2 (Lagos)	Previously Announced		150										\$9	Owned	-
MU4 phase 2 (Munich)	Previously Announced		750										\$22	Owned	2,950
BA2 phase 1 (Barcelona)	Previously Announced			650									\$56	Owned	375
BX1 phase 2 / 3 / 4 (Bordeaux)	Previously Announced			800									\$64	Owned	-
JN1 phase 1 (Johannesburg)	Previously Announced			700									\$21	Leased	2,775
IL4 phase 1 (Istanbul)	Previously Announced			1,125									\$64	Owned	-
MA5 phase 2 (Manchester)	Previously Announced				775								\$39	Owned	-
SN1 phase 1 (Salalah)	Previously Announced				125								\$14	Owned / JV	125
LG2 phase 3 (Lagos)	Previously Announced					275							\$29	Owned	-
LS2 phase 1 (Lisbon)	Previously Announced					625							\$53	Owned	325
LD10 phase 4 (London)	Previously Announced							850					\$63	Leased	-
LG3 phase 1 (Lagos)	Previously Announced							225					\$22	Owned	-
MD5 phase 1 (Madrid)	Previously Announced							1,700					\$115	Owned	-
FR8 phase 2 (Frankfurt)	Previously Announced									1,400			\$193	Owned	1,400
<b>EMEA Sellable IBX Cabinet Adds</b>		<b>700</b>	<b>1,225</b>	<b>3,275</b>	<b>900</b>	<b>900</b>	<b>-</b>	<b>2,775</b>	<b>-</b>	<b>1,400</b>	<b>-</b>	<b>-</b>	<b>\$804</b>		
KL1 phase 1 (Kuala Lumpur)	Open	450											\$16	Leased	450
SL4 phase 1 (Seoul)	Open	475											\$6	Leased	-
MB4 phase 1 (Mumbai)	Open	350											\$3	Leased	350
JH1 phase 1 (Johor)	Previously Announced		500										\$38	Owned	-
OS3 phase 3 (Osaka)	Previously Announced		600										\$20	Leased	600
SY5 phase 3 (Sydney)	Previously Announced		2,675										\$121	Owned	2,675
CN1 phase 1 (Chennai)	Previously Announced			850									\$65	Owned	1,525
ME2 phase 3 (Melbourne)	Previously Announced			1,500									\$39	Owned	-
TY15 phase 1 (Tokyo)	Previously Announced			1,200									\$115	Leased	2,500
JK1 phase 1 (Jakarta)	Previously Announced				575								\$32	Leased / JV	1,050
MB3 phase 1 (Mumbai)	Previously Announced				1,375								\$86	Owned	4,150
<b>Asia-Pacific Sellable IBX Cabinet Adds</b>		<b>1,275</b>	<b>3,775</b>	<b>3,550</b>	<b>1,950</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$541</b>		
<b>Global Sellable IBX Cabinet Adds</b>		<b>1,975</b>	<b>6,750</b>	<b>8,025</b>	<b>2,850</b>	<b>3,675</b>	<b>2,900</b>	<b>3,500</b>	<b>2,550</b>	<b>2,525</b>	<b>-</b>	<b>1,350</b>	<b>\$3,060</b>		

(1) Sellable cabinet equivalents and capital expenditures are approximate and may change based on final construction details

\* Subject to long-term ground lease

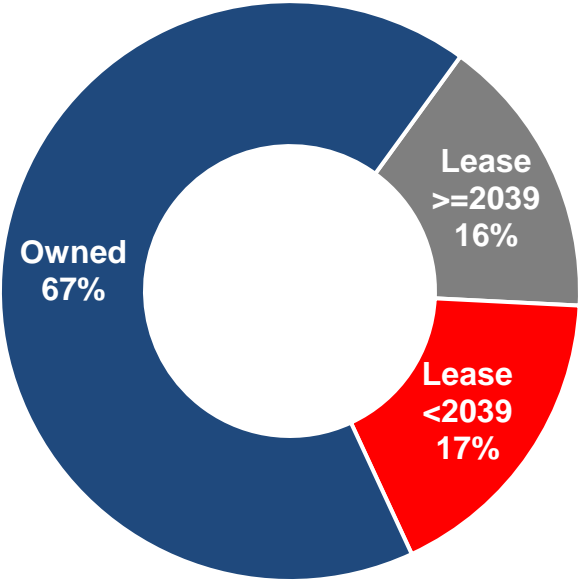




# Real Estate Ownership and Long-Term Leases

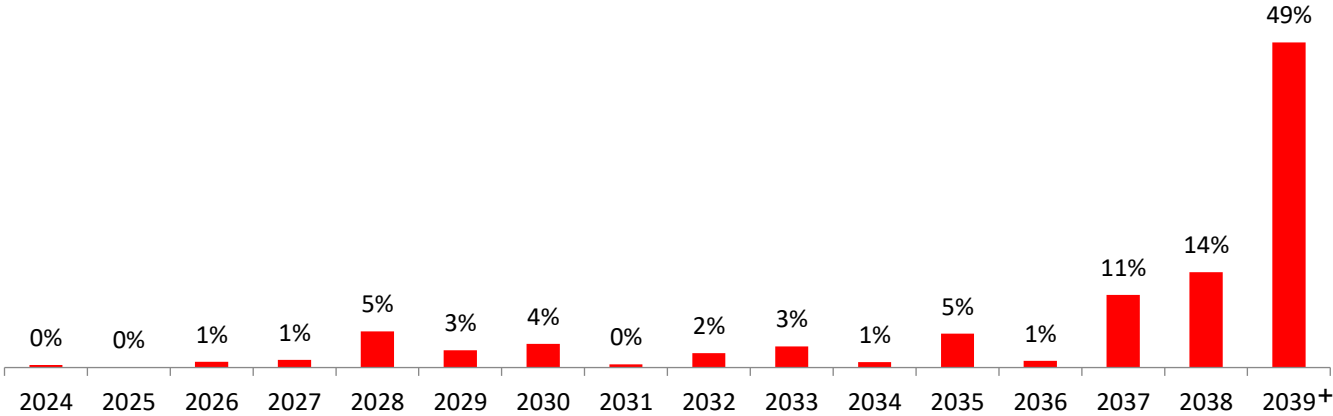
Own 155 of 260 Data Centers, totaling 22.3M of 31.5M total gross square feet <sup>(1)</sup>

**Recurring Revenues by Ownership <sup>(2)</sup>**



**Global Lease Portfolio Expiration Waterfall <sup>(3)</sup>**

**% Leases Renewing by Square Footage  
Last Possible Expiration Date**



- Weighted average lease maturity greater than 18 years including extensions
- Only 0.9M square feet up for renewal prior to 2030

83% of our recurring revenue <sup>(2)</sup> is generated by either owned properties or properties where our lease expirations extend to 2039 and beyond

(1) Owned assets defined as fee-simple ownership or owned building on long-term ground lease  
(2) Excludes xScale JV sites  
(3) Lease expiration waterfall represents when leased square footage, including xScale, expires assuming all available renewal options are exercised. Square footage represents area in operation based on customer ready date



# Same Store Operating Performance<sup>(1)</sup>

Revenues (\$M)								Cash Cost, Gross Profit and PP&E (\$M)				
Category		Colocation	Inter-connection	Services/ Other	Total Recurring	Non-Recurring	Total Revenues	Cash Cost of Revenues	Cash Gross Profit	Cash Gross Margin %	Gross PP&E	Trailing 4-Qtr Cash Return on Gross PP&E %
Q1 2024	Stabilized	\$1,144	\$294	\$90	\$1,528	\$57	\$1,586	\$512	\$1,074	68%	\$16,121	26%
Q1 2023	Stabilized	\$1,117	\$272	\$91	\$1,480	\$62	\$1,542	\$494	\$1,048	68%	\$15,910	25%
Stabilized YoY %		2%	8%	-1%	3%	-7%	3%	4%	2%	0%	1%	0%
Stabilized @ CC YoY % <sup>(2)</sup>		4%	8%	5%	5%	-8%	4%	5%	4%	0%	3%	1%
Q1 2024	Expansion	\$330	\$72	\$17	\$419	\$24	\$443	\$155	\$288	65%	\$7,556	14%
Q1 2023	Expansion	\$277	\$62	\$14	\$354	\$27	\$380	\$134	\$247	65%	\$6,378	14%
Expansion YoY %		19%	16%	19%	18%	-10%	16%	16%	17%	0%	18%	0%
Q1 2024	Total	\$1,475	\$366	\$107	\$1,947	\$81	\$2,029	\$667	\$1,362	67%	\$23,677	22%
Q1 2023	Total	\$1,394	\$334	\$105	\$1,834	\$88	\$1,922	\$628	\$1,295	67%	\$22,288	22%
Total YoY %		6%	9%	1%	6%	-8%	6%	6%	5%	0%	6%	0%

(1) Excludes Equinix Metal, Infomart non-IBX tenant income and xScale JVs

(2) YoY growth on a constant currency basis assumes average FX rates used in our financial results remain the same over comparative periods



# Consolidated Portfolio Operating Performance<sup>(1)</sup>

Category	# of Data Centers	Cabinets Billed			Q1 24 Revenues (\$M)	
		Total Cabinet Capacity	Cabinets Billed	Cabinet Utilization %	Total Recurring	Owned % of Total Recurring
<b>Americas</b>						
Owned <sup>(2)</sup>	68	113,600	87,600	77%	\$653	
Leased	40	32,000	26,400	83%	\$202	
<b>Americas Total</b>	<b>108</b>	<b>145,600</b>	<b>114,000</b>	<b>78%</b>	<b>\$855</b>	<b>76%</b>
<b>EMEA</b>						
Owned <sup>(2)(3)</sup>	51	102,400	80,700	79%	\$501	
Leased	33	33,900	27,100	80%	\$179	
<b>EMEA Total</b>	<b>84</b>	<b>136,300</b>	<b>107,800</b>	<b>79%</b>	<b>\$680</b>	<b>74%</b>
<b>Asia-Pacific</b>						
Owned <sup>(2)</sup>	21	33,800	27,200	80%	\$148	
Leased	30	48,300	37,600	78%	\$268	
<b>Asia-Pacific Total</b>	<b>51</b>	<b>82,100</b>	<b>64,800</b>	<b>79%</b>	<b>\$416</b>	<b>36%</b>
<b>EQIX Total</b>	<b>243</b>	<b>364,000</b>	<b>286,600</b>	<b>79%</b>	<b>\$1,951</b>	<b>67%</b>
<b>Other Real Estate</b>						
Owned <sup>(4)</sup>	-	-	-	-	\$9	
<b>Other Real Estate Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$9</b>	<b>100%</b>
<b>Acquisition Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	
<b>Combined Total</b>	<b>243</b>	<b>364,000</b>	<b>286,600</b>	<b>79%</b>	<b>\$1,960</b>	<b>67%</b>

(1) Excludes Equinix Metal, non-data center assets and xScale JVs. Data center acquisition-level financials are based on allocations which will be refined as integration activities continue

(2) Owned assets include those subject to long-term ground leases

(3) Includes MainOne in data center count; cabinet counts are excluded

(4) Includes non-IBX tenant income



# Data Center Portfolio Composition

Metro	Count	Stabilized	Expansion	New	xScale	Owned	Leased
Atlanta	5	AT2, AT3, AT4, AT5	AT1			AT4	AT1, AT2, AT3, AT5
Bogota	2	BG1		BG2		BG1, BG2	
Boston	1		BO2			BO2	
Calgary	3	CL1, CL2	CL3			CL3	CL1, CL2
Chicago	5	CH1, CH2, CH3, CH4, CH7				CH3, CH7	CH1, CH2, CH4
Culpeper	4	CU1, CU2, CU3	CU4			CU1, CU2, CU3, CU4	
Dallas	8	DA1, DA2, DA3, DA4, DA6, DA7, DA9	DA11			DA1, DA2, DA3, DA6, DA9, DA11	DA4, DA7
Washington DC/Ashburn	16	DC1, DC3, DC4, DC5, DC6, DC7, DC10, DC11, DC12, DC13, DC14, DC15, DC97	DC2, DC21	DC16		DC1, DC2, DC4, DC5, DC6, DC11, DC12, DC13, DC14, DC15, DC16, DC21	DC3, DC7, DC10, DC97
Denver	2	DE1	DE2			DE2	DE1
Houston	1		HO1			HO1	
Kamloops	1		KA1			KA1	
Lima	1	LM1				LM1	
Los Angeles	5	LA1, LA2, LA3, LA7	LA4			LA4, LA7	LA1, LA2, LA3
Mexico City	2	MX1	MX2			MX1, MX2	
Miami	4	MI2, MI3, MI6	MI1			MI1, MI6	MI2, MI3
Monterrey	1	MO1					MO1
Montreal	2		MT1	MT2		MT1, MT2	
New York	9	NY1, NY2, NY4, NY5, NY6, NY7, NY9, NY13	NY11			NY2, NY4*, NY5*, NY6*, NY11	NY1, NY7, NY9, NY13
Ottawa	1		OT1			OT1	
Philadelphia	1	PH1					PH1
Rio de Janiero	2	RJ1, RJ2				RJ2*	RJ1
Santiago	4	ST1, ST3, ST4	ST2			ST1, ST2, ST3, ST4	
Sao Paulo	5	SP1, SP2, SP3	SP4		SP5x	SP1, SP2, SP3, SP4, SP5x	
Seattle	3	SE2, SE3	SE4			SE4	SE2, SE3
Silicon Valley	12	SV1, SV2, SV3, SV4, SV5, SV8, SV10, SV14, SV15, SV16, SV17	SV11			SV1, SV5, SV10, SV11, SV14, SV15, SV16	SV2, SV3, SV4, SV8, SV17
St. John	1	SJ1				SJ1	
Toronto	6	TR1, TR2, TR4, TR5	TR6, TR7			TR2, TR6, TR7	TR1, TR4, TR5
Vancouver	1	VA1					VA1
Winnipeg	1	WI1					WI1
Americas	109	83	22	3		1	69
							40

## Change Summary <sup>(1)</sup>

Expansion to Stabilized  
TR2

Stabilized to Expansion  
DC2

Status Change

\* Subject to long-term ground lease

(1) Stabilized/Expansion/New data center categorization are reset annually in Q1



# Data Center Portfolio Composition

Metro	Count	Stabilized	Expansion	New	xScale	Owned	Leased
Abidjan	1		AB1			AB1	
Abu Dhabi	1	AD1					AD1
Accra	1	AC1				AC1	
Amsterdam	9	AM1, AM2, AM3, AM4, AM5, AM6, AM7, AM8, AM11				AM1*, AM2*, AM3*, AM4*, AM5, AM6, AM7*	AM8, AM11
Barcelona	1	BA1					BA1
Bordeaux	1		BX1			BX1	
Dubai	3	DX1, DX2		DX3		DX3*	DX1, DX2
Dublin	6	DB1, DB2, DB3, DB4			DB5x, DB6x	DB1, DB2, DB3, DB4, DB5x*, DB6x	
Dusseldorf	1	DU1				DU1	
East Netherlands	2	EN1, ZW1					EN1, ZW1
Frankfurt	9	FR2, FR4, FR6, FR7	FR5, FR8	FR13	FR9x, FR11x	FR2, FR4, FR5, FR6, FR8, FR9x, FR11x, FR13	FR7
Geneva	2	GV2	GV1			GV2	GV1
Genoa	1		GN1			GN1	
Hamburg	1		HH1			HH1	
Helsinki	5	HE3, HE4, HE5, HE6	HE7			HE6, HE7	HE3, HE4, HE5
Istanbul	1	IL2				IL2	
Lagos	2	LG1	LG2			LG1, LG2	
Lisbon	1		LS1			LS1	
London	10	LD3, LD4, LD5, LD6, LD7	LD8, LD9, LD10		LD11x, LD13x	LD4*, LD5*, LD6*, LD7*, LD8	LD3, LD9, LD10, LD11x, LD13x
Madrid	4	MD1, MD2		MD6	MD3x	MD3x	MD1, MD2, MD6
Manchester	4	MA1, MA3, MA4	MA5			MA5	MA1, MA3, MA4
Milan	4	ML2, ML3	ML5		ML7x	ML3, ML5, ML7x	ML2
Munich	3	MU1, MU3	MU4			MU4	MU1, MU3
Muscat	1		MC1			MC1	
Paris	10	PA2, PA3, PA4, PA5, PA6, PA7	PA10		PA8x, PA9x, PA13x	PA2, PA3, PA4, PA8x, PA9x*, PA10, PA13x	PA5, PA6, PA7
Sofia	2	SO1	SO2			SO1, SO2	
Stockholm	3	SK1, SK2, SK3				SK2, SK3	SK1
Warsaw	3	WA1, WA2	WA3			WA3	WA1, WA2
Zurich	3	ZH2	ZH4, ZH5			ZH5	ZH2, ZH4
EMEA	95	59	22	3		11	60
Adelaide	1	AE1				AE1	
Brisbane	1	BR1				BR1	
Canberra	1	CA1				CA1*	
Hong Kong	5	HK2, HK3, HK4, HK5	HK1				HK1, HK2, HK3, HK4, HK5
Kuala Lumpur	1			KL1			KL1
Melbourne	4	ME1, ME4, ME5	ME2			ME1, ME2, ME4, ME5	
Mumbai	3	MB1, MB2		MB4		MB2	MB1, MB4
Osaka	3	OS1	OS3		OS2x	OS2x	OS1, OS3
Perth	3	PE1, PE2	PE3			PE1, PE2*, PE3*	
Seoul	3	SL1		SL4	SL2x	SL2x	SL1, SL4
Singapore	5	SG1, SG2, SG3	SG4, SG5			SG3, SG5	SG1, SG2, SG4
Shanghai	5	SH1, SH2, SH3, SH5	SH6			SH3	SH1, SH2, SH5, SH6
Sydney	8	SY1, SY2, SY3, SY4, SY7	SY5, SY6		SY9x	SY1, SY2, SY4*, SY5, SY6, SY7, SY9x	SY3
Tokyo	13	TY1, TY2, TY3, TY4, TY5, TY6, TY7, TY8, TY9, TY10	TY11		TY12x, TY13x	TY10*, TY12x, TY13x	TY1, TY2, TY3, TY4, TY5, TY6, TY7, TY8, TY9, TY11
APAC	56	38	10	3		5	26
Total	260	180	54	9		17	155

## Change Summary <sup>(1)</sup>

New IBX  
MB4

Expansion to Stabilized  
AC1  
GV2  
IL2  
LD7  
MD2  
ME4  
SK1  
SK2

New to Expansion  
GN1  
MA5  
MU4  
PA10  
PE3

Stabilized to Expansion  
GV1

Leased to Owned  
DB2  
MB2  
SK3

Closed IBX  
MA2

Status Change

\* Subject to long-term ground lease

(1) Stabilized/Expansion/New data center categorization are reset annually in Q1



# Adjusted Corporate NOI <sup>(1)</sup>

(\$M, except # of Data Centers)

Calculation Of Adjusted Corp NOI	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
# of Data Centers <sup>(1)</sup>	243	243	239	238	237
Recurring Revenues <sup>(2)</sup>	\$1,960	\$1,930	\$1,921	\$1,878	\$1,843
Recurring Cash Cost of Revenues Allocation	(619)	(663)	(639)	(634)	(579)
Cash Net Operating Income	1,341	1,267	1,283	1,244	1,264
Operating Lease Rent Expense Add-back <sup>(3)</sup>	49	47	48	49	44
Regional Cash SG&A Allocated to Properties	(194)	(208)	(196)	(199)	(191)
Adjusted Cash Net Operating Income <sup>(3)</sup>	\$1,196	\$1,105	\$1,135	\$1,095	\$1,116
Adjusted Cash NOI Margin	<b>61.0%</b>	<b>57.3%</b>	<b>59.0%</b>	<b>58.3%</b>	<b>60.6%</b>
<b>Reconciliation of NOI Cost Allocations</b>					
Non-Recurring Revenues (NRR) <sup>(2)</sup>	\$86	\$83	\$87	\$84	\$88
Non-Recurring Cash Cost of Revenues Allocation	(59)	(56)	(52)	(52)	(55)
Net NRR Operating Income	\$27	\$27	\$36	\$32	\$33
Total Cash Cost of Revenues <sup>(2)</sup>	\$678	\$719	\$691	\$686	\$634
Non-Recurring Cash Cost of Revenues Allocation	(59)	(56)	(52)	(52)	(55)
Recurring Cash Cost of Revenues Allocation	\$619	\$663	\$639	\$634	\$579
Regional Cash SG&A Allocated to Stabilized & Expansion Properties	\$189	\$202	\$192	\$196	\$189
Regional Cash SG&A Allocated to New Properties	4	7	4	2	2
Total Regional Cash SG&A	194	208	196	199	191
Corporate Cash SG&A in HQ Functions Not Allocated to Regions NOI <sup>(4)</sup>	214	205	189	182	182
Total Cash SG&A <sup>(5)</sup>	\$407	\$413	\$385	\$380	\$373
Corporate HQ SG&A as a % of Total Revenues	<b>10.0%</b>	<b>9.7%</b>	<b>9.2%</b>	<b>9.0%</b>	<b>9.1%</b>

(1) Excludes Equinix Metal, non-data center assets and xScale JVs

(2) Excludes revenues and cash cost of revenues from Equinix Metal, non-data center assets and xScale JVs

(3) Adjusted NOI excludes operating lease expenses

(4) SG&A costs not directly supporting a regional portfolio

(5) Excludes SG&A related to non-data center assets, xScale JVs and integration costs



# Adjusted NOI Composition – Organic <sup>(1)</sup>

Category	# of Data Centers	Total Cabinet Capacity	Cabinets Billed	Cabinet Utilization %	Q1 2024 Recurring Revenues (\$M)	Q1 2024 Quarterly Adjusted NOI (\$M)	% NOI
<b>Stabilized</b>							
Owned <sup>(2)</sup>	91	170,900	145,100	85%	\$990	\$630	53%
Leased	89	89,900	73,800	82%	\$538	\$332	28%
<b>Stabilized Total</b>	<b>180</b>	<b>260,800</b>	<b>218,900</b>	<b>84%</b>	<b>\$1,528</b>	<b>\$962</b>	<b>80%</b>
<b>Expansion</b>							
Owned <sup>(2)</sup>	44	72,200	49,200	68%	\$308	\$179	15%
Leased	10	22,400	17,100	76%	\$111	\$55	5%
<b>Expansion Total</b>	<b>54</b>	<b>94,600</b>	<b>66,300</b>	<b>70%</b>	<b>\$419</b>	<b>\$235</b>	<b>20%</b>
<b>New</b>							
Owned <sup>(2)</sup>	5	6,700	1,200	18%	\$3	-\$4	0%
Leased	4	1,900	200	11%	\$1	-\$1	0%
<b>New Total</b>	<b>9</b>	<b>8,600</b>	<b>1,400</b>	<b>16%</b>	<b>\$4</b>	<b>-\$5</b>	<b>0%</b>
<b>Other Real Estate</b>							
Owned <sup>(3)</sup>	-	-	-	-	\$9	\$4	0%
<b>Other Real Estate Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$9</b>	<b>\$4</b>	<b>0%</b>
<b>Combined</b>							
Owned <sup>(2)</sup>	140	249,800	195,500	78%	\$1,311	\$810	68%
Leased	103	114,200	91,100	80%	\$649	\$386	32%
<b>Combined Total</b>	<b>243</b>	<b>364,000</b>	<b>286,600</b>	<b>79%</b>	<b>\$1,960</b>	<b>\$1,196</b>	<b>100%</b>

(1) Excludes Equinix Metal, non-data center assets and xScale JVs. MainOne cabinet counts are excluded

(2) Owned assets include those subject to long-term ground leases

(3) Includes non-IBX tenant income



# Components of Net Asset Value

Ownership		Reference	Q1 24 Quarterly Adjusted NOI (\$M)
Stabilized	Owned	Adjusted NOI Segments	\$630
Stabilized	Leased	Adjusted NOI Segments	\$332
Expansion	Owned	Adjusted NOI Segments	\$179
Expansion	Leased	Adjusted NOI Segments	\$55
Other Real Estate	Owned	Adjusted NOI Segments	\$4
<b>Quarterly Adjusted NOI (Stabilized, Expansion &amp; Other Real Estate Only)</b>			\$1,201
<b>Other Operating Income</b>			
Quarterly Non-Recurring Operating Income			\$27
<b>Unstabilized Properties</b>			
New IBX at Cost			\$672
Development CIP and Land Held for Development			\$2,284
<b>Other Assets</b>			
Cash and Cash Equivalents		Balance Sheet	\$1,527
Restricted Cash <sup>(1)</sup>		Balance Sheet	\$3
Accounts Receivable, Net		Balance Sheet	\$1,079
Prepaid Expenses and Other Assets <sup>(2)</sup>		Balance Sheet	\$1,745
Total Other Assets			\$4,354
<b>Liabilities</b>			
Book Value of Debt <sup>(3)</sup>		Balance Sheet	\$13,638
Accounts Payable and Accrued Liabilities <sup>(4)</sup>		Balance Sheet	\$1,398
Dividend and Distribution Payable		Balance Sheet	\$16
Deferred Tax Liabilities and Other Liabilities <sup>(5)</sup>		Balance Sheet	\$538
Total Liabilities			\$15,590
<b>Other Operating Expenses</b>			
Annualized Cash Tax Expense			\$182
Annualized Cash Rent Expense <sup>(6)</sup>			\$399
<b>Diluted Shares Outstanding (millions)</b>		Estimated 2024 Fully Diluted Shares	96.9

(1) Restricted cash is included in other current assets and other assets in the balance sheet

(2) Consists of other current and other noncurrent assets including JV investments less restricted cash, debt issuance costs and contract costs

(3) Excludes finance lease and operating lease liabilities

(4) Consists of accounts payable and accrued expenses and accrued property, plant and equipment

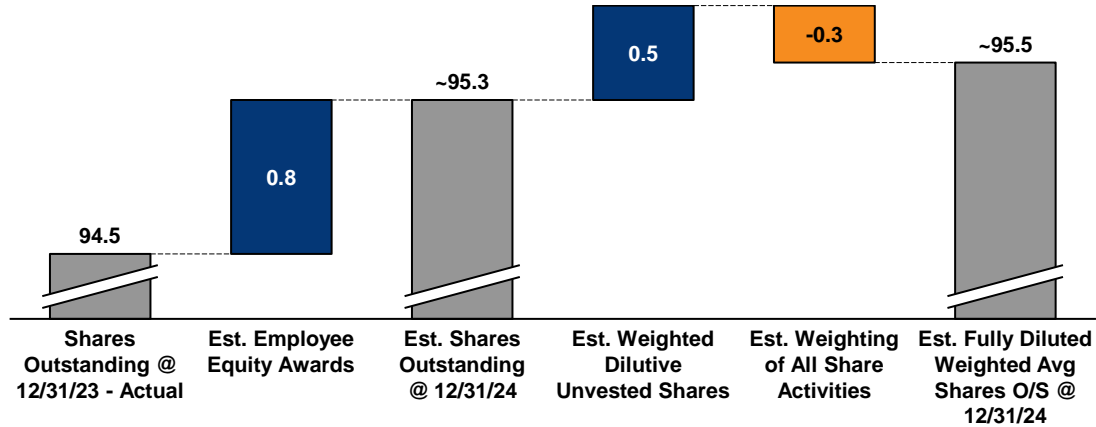
(5) Consists of other current liabilities and other noncurrent liabilities less deferred installation revenue, asset retirement obligations and dividend and distribution payable

(6) Includes operating lease rent payments and finance lease principal and interest payments. Excludes equipment and office leases

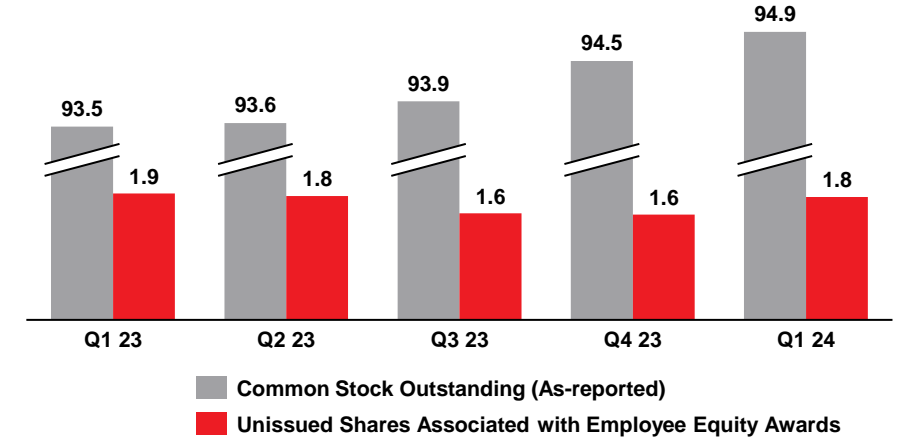


# Shares Forecast <sup>(M)</sup>

## Fully Diluted Weighted Average Shares



## Common Stock Outstanding



	Actual/Forecasted Shares	Forecasted Shares - Fully Diluted (For NAV)	Weighted-Average Shares - Basic	Weighted-Average Shares - Fully Diluted
Shares outstanding at the beginning of the year	94.48	94.48	94.48	94.48
RSUs vesting <sup>(1)</sup>	0.68	0.68	0.42	0.42
ESPP purchases <sup>(1)</sup>	0.15	0.15	0.10	0.10
Dilutive impact of unvested employee equity awards	-	1.55 <sup>(2)</sup>	-	0.51 <sup>(3)</sup>
	0.83	2.38	0.52	1.03
<b>Shares outstanding - Forecast <sup>(4)</sup></b>	<b>95.31</b>	<b>96.86</b>	<b>95.00</b>	<b>95.51</b>

For Diluted  
AFFO/Share

(1) Represents forecasted shares expected to be issued for employee equity awards or via the employee stock purchase plan

(2) Represents the dilutive impact of employee equity awards that were granted, but unvested as of year end

(3) Represents the dilutive impact of employee equity awards that were granted, but unvested as of year end and any employee equity awards to be issued in 2024. The weighted-average shares are calculated on the same basis as diluted EPS for U.S. GAAP purposes

(4) Excludes outstanding forwards, any potential sales under ATM program or any additional financings the Company may undertake in the future, whether debt or equity



# Capital Expenditures Profile

(\$M)

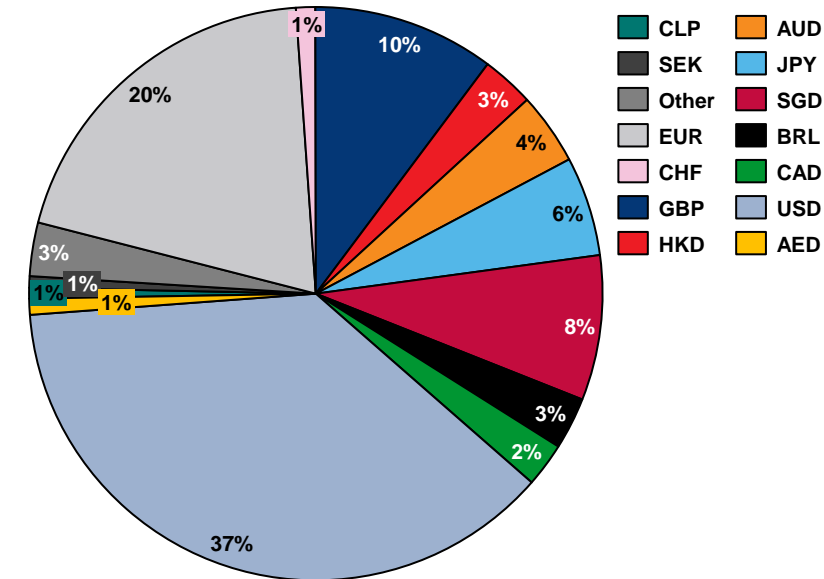
		Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
<b>Recurring</b>	IBX Maintenance	9	86	35	25	11
	Sustaining IT & Network	2	5	4	4	2
	Re-configuration Installation	10	14	13	11	9
	<b>Subtotal - Recurring</b>	<b>21</b>	<b>105</b>	<b>51</b>	<b>40</b>	<b>23</b>
<b>Non-Recurring</b>	IBX Expansion	532	712	445	464	370
	IBX Redevelopment <sup>(1)</sup>	16	-	-	-	-
	Transform IT, Network & Offices	108	133	88	100	110
	Initial / Custom Installation	30	45	32	35	28
	<b>Subtotal - Non-Recurring</b>	<b>686</b>	<b>891</b>	<b>566</b>	<b>599</b>	<b>508</b>
<b>Total</b>		<b>707</b>	<b>996</b>	<b>618</b>	<b>638</b>	<b>530</b>
<i>Recurring Capital Expenditures as a % of Revenues</i>		<b>1.0%</b>	5.0%	2.5%	2.0%	1.1%

(1) Redevelopment capex for select IBXs where Equinix has determined to invest to further extend facility life beyond original use case and enhance capacity, efficiency and operating standards of the IBXs to be able to drive incremental revenues in the facility. Q1 24 spend relates to DC2 Redevelopment

# FX Rates, Hedging and Currencies

Revenue FX Rates					
Currency	Guidance Rate <sup>(1)</sup>	Hedge Rate <sup>(2)</sup>	Blended Guidance Rate <sup>(2)</sup>	Blended Hedge % <sup>(3)</sup>	% of Revenues <sup>(4)</sup>
USD	1.00				37%
EUR to USD	1.08	1.10	1.10	66%	20%
GBP to USD	1.26	1.27	1.27	72%	10%
USD to SGD	1.35				8%
USD to JPY	151				6%
USD to AUD	1.53				4%
USD to HKD	7.83				3%
USD to BRL	5.01				3%
USD to CAD	1.35				2%
CHF to USD	1.11				1%
USD to AED	3.67				1%
USD to CLP	980				1%
USD to SEK	10.68				1%
Other <sup>(5)</sup>	-				3%

Currency % of Revenues <sup>(4)</sup>



(1) Guidance rate as of close of market on 03/31/2024

(2) Hedge rate and blended guidance rate for Q2 24




(3) Blended hedge percent for combined Equinix business for Q2 24

(4) Currency % of revenues based on combined Q1 2024 revenues

(5) Other includes BGN, CNY, COP, GHS, INR, KRW, MXN, NGN, PEN, PLN, TRY and XOF currencies

# The Three Pillars of ESG<sup>(1)</sup>

Our Future First sustainability strategy inspires us to dream of a better future

Environment	Social	Governance
 Do what it takes to protect the planet	 Do more for each other to unleash potential	 Do what's right to lead the way
<ul style="list-style-type: none"><li>Achieved a <b>24% Reduction</b> in operational emissions from 2019 base-line, making material progress toward our <b>Global 2030 Climate-Neutral Goal</b> aligned with a <b>Science-Based Target</b></li><li><b>96% Renewable Coverage globally</b> against our 100% Renewable Energy Goal <b>and over 90% every year since 2018</b></li><li>Leveraging Green Finance to align our investments. Since 2020, issued and fully allocated <b>\$4.9B in Green Bonds</b></li><li>Equinix was named to <b>CDP's A List</b> for second consecutive year</li></ul>	<ul style="list-style-type: none"><li>Partnered with <b>47 organizations</b> to advance digital inclusion funded by Equinix Foundation in the first year of operations</li><li>Building a Diverse and Inclusive Culture and Company with <b>9 EECNs, 38 WeAreEquinix teams, and 17% increase in women employees globally</b></li><li>Promoting Health and Wellness and a Culture where All Employees Thrive, drove higher adoption of our <b>EAP and aligned global benefits for a diverse workforce</b></li><li>Connecting Our Communities with <b>\$1.9M Donations and Grants and 11% increase in employee volunteering hours YoY</b></li></ul>	<ul style="list-style-type: none"><li>Board ESG Oversight, with <b>40% of the Board Members women</b></li><li>Global Ethics and Responsibility, <b>100% completion of Anti-bribery and Corruption Training</b></li><li>Aligning <b>executive compensation for VP-level and above</b> tied to our sustainability progress</li><li>Public Policy &amp; Advocacy, leader of the <b>EU Climate-Neutral DC Pact</b></li><li>Promoting <b>Supply Chain Sustainability &amp; Diversity</b>, engaging suppliers on climate change and ESG</li></ul>

## Awards and recognition

In 2023, we received recognition for our sustainable operations, innovations and commitment to building an ethical, inclusive place to work:



(1) Data derived from FY 2023 Equinix CSR Report published on April 25, 2024



# Industry Analyst Reports



Solution Category	Reports
Digital Infrastructure	<ul style="list-style-type: none"> <li>• <a href="#">Equinix Advances Private AI Infrastructure and Liquid Cooling Technologies</a> – IDC, 12/23</li> <li>• <a href="#">Analyzing the Economics of Equinix Cloud Adjacent Storage</a> – Enterprise Strategy Group, 2/24</li> <li>• <a href="#">Coping with Multicloud: How networking teams enable modern business</a> – Enterprise Strategy Group, 10/23</li> <li>• <a href="#">Streamline Multicloud Networking on a global platform with ondemand digital services &amp; partner ecosystem</a> – Enterprise Strategy Group, 9/23</li> <li>• <a href="#">How to evolve your physical data center to a modern operating model</a> – Gartner, 3/23</li> <li>• <a href="#">Digital Services Total Economic Impact (TEI)</a> – Forrester, 9/22</li> </ul>
Interconnection	<ul style="list-style-type: none"> <li>• <a href="#">IDC Marketscape - WW Datacenter Services 2023 Vendor Assessment</a> – IDC, 10/23</li> <li>• <a href="#">IDC MarketScape - Asia/Pacific Datacenter Operations and Management 2023 Vendor Assessment</a> – IDC, 11/23</li> <li>• <a href="#">Connected Ecosystems, Distributed Infrastructure for Digital-First Business</a> – IDC, 1/23</li> </ul>
Edge Computing	<ul style="list-style-type: none"> <li>• <a href="#">The Economic Benefits of Equinix Metal</a> – Enterprise Strategy Group, 9/23</li> <li>• <a href="#">Create Exceptional Customer Experiences with Data, AI &amp; Edge</a> – IDC, 9/23</li> <li>• <a href="#">Edge Infrastructure Calls for Cloud-Native Agility</a> – S&amp;P Global Market Intelligence/451 Research, 4/23</li> <li>• <a href="#">Building an Edge Computing Strategy</a> – Gartner, 4/23</li> <li>• <a href="#">Enabling the future of connected, autonomous mobility</a> – S&amp;P Global Market Intelligence/451 Research, 3/23</li> </ul>
Sustainability	<ul style="list-style-type: none"> <li>• <a href="#">IDC Infobrief – Turning IT sustainability investments into a business advantage</a> – IDC, 12/23</li> <li>• <a href="#">Growing number of enterprises have net-zero emissions target date</a> – S&amp;P Global Market Intelligence/451 Research, 8/23</li> </ul>

# Equinix Leadership and Investor Relations

## Executive Team



**Charles Meyers**  
Chief Executive Officer and  
President



**Keith Taylor**  
Chief Financial Officer

**Raouf Abdel** - EVP, Global Operations  
**Mike Campbell** - Chief Sales Officer  
**Nicole Collins** - Chief Transformation Officer  
**Scott Crenshaw** - EVP & General Manager, Digital Services  
**Justin Dustzadeh** - Chief Technology Officer  
**Jon Lin** - EVP & General Manager, Data Center Services  
**Simon Miller** - Chief Accounting Officer  
**Brandi Galvin Morandi** - Chief Legal and Human Resources Officer  
**Kurt Pletcher** - EVP, Global General Counsel and Corporate Secretary  
**Milind Wagle** - Chief Information Officer  
**Merrie Williamson** - EVP and Chief Customer and Revenue Officer

## Board of Directors

**Peter Van Camp** - Executive Chairman, Equinix  
**Charles Meyers** - Chief Executive Officer and President, Equinix  
**Nanci Caldwell** - Former CMO, PeopleSoft  
**Adaire Fox-Martin** – Former President, Google Cloud Go-to-Market and Former Head of Google Ireland  
**Gary Hromadko** - Private Investor  
**Thomas Olinger** - Former CFO, Prologis  
**Christopher Paisley** - Dean's Executive Professor, Leavey School of Business at Santa Clara University  
**Jeetu Patel** - EVP and General Manager of Security and Collaboration, Cisco  
**Sandra Rivera** - Altera CEO, an Intel Company  
**Fidelma Russo** - EVP and GM, Hybrid Cloud and CTO, Hewlett Packard Enterprise

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<b>BMO Capital Markets</b>	Ari	Klein
<b>BNP Paribas Exane</b>	Nate	Crossett
<b>Citigroup</b>	Mike	Rollins
<b>Deutsche Bank</b>	Matthew	Niknam
<b>Edward Jones</b>	Kyle	Sanders
<b>Evercore</b>	Irvin	Liu
<b>Green Street Advisors</b>	David	Guarino
<b>HSBC</b>	Phani	Kanumuri
<b>Jefferies</b>	Jonathan	Petersen
<b>JP Morgan</b>	Richard	Choe
<b>KeyBanc Capital Markets</b>	Brandon	Nispel
<b>MoffettNathanson</b>	Nick	Del Deo
<b>Morgan Stanley</b>	Simon	Flannery
<b>New Street Research</b>	Jonathan	Chaplin
<b>Oppenheimer</b>	Tim	Horan
<b>Raymond James</b>	Frank	Louthan
<b>RBC Capital Markets</b>	Jonathan	Atkin
<b>Scotiabank</b>	Maher	Yaghi
<b>Stifel</b>	Erik	Rasmussen
<b>TD Cowen</b>	Michael	Elias
<b>Truist Securities</b>	Anthony	Hau
<b>UBS</b>	John	Hodulik
<b>Wells Fargo</b>	Eric	Leubchow
<b>Wolfe Research</b>	Andrew	Rosivach

# **Appendix: Non-GAAP Financial Reconciliations & Definitions**

# Non-GAAP Reconciliations

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS - NON-GAAP PRESENTATION			
		Three Months Ended	
(unaudited and in millions)	March 31, 2024	December 31, 2023	March 31, 2023
We define cash cost of revenues as cost of revenues less depreciation, amortization, accretion and stock-based compensation as presented below:			
Cost of revenues	\$ 1,091	\$ 1,092	\$ 1,006
Depreciation, amortization and accretion expense	(364)	(322)	(329)
Stock-based compensation expense	(13)	(13)	(11)
<b>Cash cost of revenues</b>	<b>\$ 714</b>	<b>\$ 757</b>	<b>\$ 666</b>
We define cash gross profit as revenues less cash cost of revenues (as defined above).			
We define cash gross margins as cash gross profit divided by revenues.			
We define cash operating expense as selling, general, and administrative expense less depreciation, amortization, and stock-based compensation. We also refer to cash operating expense as cash selling, general and administrative expense or "cash SG&A".			
Selling, general, and administrative expense	\$ 670	\$ 666	\$ 605
Depreciation and amortization expense	(161)	(140)	(130)
Stock-based compensation expense	(88)	(93)	(88)
<b>Cash operating expense</b>	<b>\$ 421</b>	<b>\$ 433</b>	<b>\$ 387</b>
We define adjusted EBITDA as net income excluding income tax expense, interest income, interest expense, other income or expense, gain or loss on debt extinguishment, depreciation, amortization, accretion, stock-based compensation expense, restructuring charges, impairment charges, transaction costs, and gain or loss on asset sales as presented below:			
Net income	\$ 231	\$ 227	\$ 259
Income tax expense	46	43	55
Interest income	(24)	(28)	(19)
Interest expense	104	103	97
Other expense (income)	6	1	(8)
Loss on debt extinguishment	1	—	—
Depreciation, amortization, and accretion expense	525	462	459
Stock-based compensation expense	101	106	99
Transaction costs	2	6	2
Loss on asset sales	—	—	1
<b>Adjusted EBITDA</b>	<b>\$ 992</b>	<b>\$ 920</b>	<b>\$ 945</b>



# Non-GAAP Reconciliations

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS - NON-GAAP PRESENTATION					
(unaudited and in millions)	Three Months Ended				
	March 31, 2024	December 31, 2023	September 30, 2023	June 30, 2023	March 31, 2023
The geographic split of our adjusted EBITDA is presented below:					
Americas net income (loss)	\$ (46)	\$ 57	\$ 38	\$ (42)	\$ (40)
Americas income tax expense (benefit)	46	(89)	20	37	55
Americas interest income	(15)	(20)	(18)	(19)	(15)
Americas interest expense	89	87	87	84	84
Americas other expense (income)	(37)	51	(39)	8	4
Americas depreciation, amortization, and accretion expense	305	251	252	252	245
Americas stock-based compensation expense	66	71	64	69	68
Americas transaction costs	1	3	1	3	1
Americas loss on asset sales	—	—	—	1	3
<b>Americas adjusted EBITDA</b>	<b>\$ 409</b>	<b>\$ 411</b>	<b>\$ 405</b>	<b>\$ 393</b>	<b>\$ 405</b>
EMEA net income	\$ 135	\$ 174	\$ 126	\$ 152	\$ 199
EMEA income tax expense	—	49	—	—	—
EMEA interest income	(5)	(4)	(3)	(3)	(3)
EMEA interest expense	4	5	4	5	4
EMEA other expense (income)	39	(54)	42	(3)	(16)
EMEA depreciation, amortization and accretion expense	133	125	126	123	125
EMEA stock-based compensation expense	21	21	21	22	19
EMEA transaction costs	1	3	(2)	2	1
EMEA gain on asset sales	—	—	(4)	(3)	(2)
<b>EMEA adjusted EBITDA</b>	<b>\$ 328</b>	<b>\$ 319</b>	<b>\$ 310</b>	<b>\$ 295</b>	<b>\$ 327</b>

# Non-GAAP Reconciliations

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS - NON-GAAP PRESENTATION					
(unaudited and in millions)	Three Months Ended				
	March 31, 2024	December 31, 2023	September 30, 2023	June 30, 2023	March 31, 2023
Asia-Pacific net income (loss)	\$ 142	\$ (4)	\$ 112	\$ 97	\$ 100
Asia-Pacific income tax expense	—	83	—	—	—
Asia-Pacific interest income	(4)	(4)	(2)	(2)	(1)
Asia-Pacific interest expense	11	11	11	11	9
Asia-Pacific other expense	4	4	3	7	4
Asia-Pacific loss on debt extinguishment	1	—	—	—	—
Asia-Pacific depreciation, amortization and accretion expense	87	86	84	86	89
Asia-Pacific stock-based compensation expense	14	14	13	13	12
Asia-Pacific transaction costs	—	—	—	1	—
<b>Asia-Pacific adjusted EBITDA</b>	<b>\$ 255</b>	<b>\$ 190</b>	<b>\$ 221</b>	<b>\$ 213</b>	<b>\$ 213</b>
<b>Adjusted EBITDA</b>	<b>\$ 992</b>	<b>\$ 920</b>	<b>\$ 936</b>	<b>\$ 901</b>	<b>\$ 945</b>
We define adjusted EBITDA margin as adjusted EBITDA divided by revenues.					

# Non-GAAP Reconciliations

CALCULATION OF ADJUSTED EBITDA AND AFFO BY QUARTER (unaudited and in millions)					
	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
Net income	\$ 231	\$ 227	\$ 276	\$ 207	\$ 259
Adjustments:					
Income tax expense	46	43	20	37	55
Interest income	(24)	(28)	(23)	(24)	(19)
Interest expense	104	103	102	100	97
Other expense (income)	6	1	6	12	(8)
Loss on debt extinguishment	1	—	—	—	—
Depreciation, amortization, and accretion expense	525	462	462	461	459
Stock-based compensation expense	101	106	98	104	99
Transaction costs	2	6	(1)	6	2
(Gain) loss on asset sales	—	—	(4)	(2)	1
<b>Adjusted EBITDA</b>	<b>\$ 992</b>	<b>\$ 920</b>	<b>\$ 936</b>	<b>\$ 901</b>	<b>\$ 945</b>
Revenue	\$ 2,127	\$ 2,110	\$ 2,061	\$ 2,019	\$ 1,998
Adjusted EBITDA as a % of Revenue	47 %	44 %	45 %	45 %	47 %
Adjustments:					
Interest expense, net of interest income	(80)	(75)	(79)	(76)	(78)
Amortization of deferred financing costs and debt discounts	5	4	5	5	5
Income tax expense	(46)	(43)	(20)	(37)	(55)
Income tax expense (benefit) adjustment <sup>(1)</sup>	—	1	(16)	1	2
Straight-line rent expense adjustment	6	(6)	6	11	1
Stock-based charitable contributions	—	—	—	3	—
Contract cost adjustment	(8)	(16)	(10)	(14)	(7)
Installation revenue adjustment	(2)	1	(1)	6	(2)
Recurring capital expenditures	(21)	(105)	(51)	(40)	(23)
Other income (expense)	(6)	(1)	(6)	(12)	8
(Gain) loss on disposition of real estate property	—	2	(4)	1	2
Adjustments for unconsolidated JVs' and non-controlling interests	3	9	6	3	5
Adjustments for impairment charges <sup>(1)</sup>	—	—	2	—	—
Adjustment for gain (loss) on sale of assets	—	—	4	2	(1)
<b>Adjusted Funds from Operations (AFFO) attributable to common shareholders</b>	<b>\$ 843</b>	<b>\$ 691</b>	<b>\$ 772</b>	<b>\$ 754</b>	<b>\$ 802</b>
<sup>(1)</sup> Impairment charges relate to the impairment of an indemnification asset resulting from the settlement of a pre-acquisition uncertain tax position, which was recorded as Other Income (Expense) on the Condensed Consolidated Statements of Operations. This impairment charge was offset by the recognition of tax benefits in the same amount, which was included within the Income tax expense adjustment line on the table above.					



# Non-GAAP Reconciliations

(unaudited and in millions, except per share amounts)	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
Net income	\$ 231	\$ 227	\$ 276	\$ 207	\$ 259
Adjustments:					
Real estate depreciation	316	290	285	284	284
(Gain) loss on disposition of real estate property	—	2	(4)	1	2
Adjustments for FFO from unconsolidated JVs	6	6	5	3	3
<b>Funds from Operations (FFO) attributable to common shareholders</b>	<b>\$ 553</b>	<b>\$ 525</b>	<b>\$ 562</b>	<b>\$ 495</b>	<b>\$ 548</b>
Adjustments:					
Installation revenue adjustment	(2)	1	(1)	6	(2)
Straight-line rent expense adjustment	6	(6)	6	11	1
Contract cost adjustment	(8)	(16)	(10)	(14)	(7)
Amortization of deferred financing costs and debt discounts	5	4	5	5	5
Stock-based compensation expense	101	106	98	104	99
Stock-based charitable contributions	—	—	—	3	—
Non-real estate depreciation expense	158	121	126	126	121
Amortization expense	52	52	52	52	52
Accretion expense adjustment	(1)	(1)	(1)	(1)	2
Recurring capital expenditures	(21)	(105)	(51)	(40)	(23)
Loss on debt extinguishment	1	—	—	—	—
Transaction costs	2	6	(1)	6	2
Impairment charges <sup>(1)</sup>	—	—	2	—	—
Income tax expense (benefit) adjustment <sup>(1)</sup>	—	1	(16)	1	2
Adjustments for AFFO from unconsolidated JVs	(3)	3	1	—	2
<b>AFFO attributable to common shareholders</b>	<b>\$ 843</b>	<b>\$ 691</b>	<b>\$ 772</b>	<b>\$ 754</b>	<b>\$ 802</b>
<sup>(1)</sup> Impairment charges relate to the impairment of an indemnification asset resulting from the settlement of a pre-acquisition uncertain tax position, which was recorded as Other Income (Expense) on the Condensed Consolidated Statements of Operations. This impairment charge was offset by the recognition of tax benefits in the same amount, which was included within the Income tax expense adjustment line on the table above.					

# Non-GAAP Reconciliations

(unaudited and in thousands, except per share amounts)	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
FFO per share:					
Basic	\$ 5.84	\$ 5.56	\$ 6.00	\$ 5.29	\$ 5.90
Diluted	\$ 5.81	\$ 5.54	\$ 5.97	\$ 5.28	\$ 5.87
AFFO per share:					
Basic	\$ 8.91	\$ 7.33	\$ 8.24	\$ 8.06	\$ 8.62
Diluted	\$ 8.86	\$ 7.30	\$ 8.19	\$ 8.04	\$ 8.59
Weighted average shares outstanding - basic	94,665	94,268	93,683	93,535	92,971
Weighted average shares outstanding - diluted <sup>(1)</sup>	95,156	94,667	94,168	93,857	93,340
<sup>(1)</sup> Reconciliation of weighted-average shares outstanding used in the calculation of diluted FFO per share and diluted AFFO per share:					
Weighted average shares outstanding - basic	94,665	94,268	93,683	93,535	92,971
Effect of dilutive securities:					
Employee equity awards	491	399	485	322	369
<b>Weighted average shares outstanding - diluted</b>	<b>95,156</b>	<b>94,667</b>	<b>94,168</b>	<b>93,857</b>	<b>93,340</b>

# Non-GAAP Reconciliations

Consolidated NOI calculation	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
(unaudited and in millions)					
Revenues	2,127	2,110	2,061	2,018	1,998
Non-Recurring Revenues (NRR) <sup>(1)</sup>	86	83	87	84	88
Other Revenues <sup>(2)</sup>	81	97	52	57	67
Recurring Revenues <sup>(1)</sup>	1,960	1,930	1,921	1,878	1,843
Cost of Revenues	(1,091)	(1,092)	(1,069)	(1,061)	(1,006)
Depreciation, Amortization and Accretion Expense	364	322	331	328	329
Stock-Based Compensation Expense	13	13	12	12	11
Total Cash Cost of Revenues <sup>(1)</sup>	(714)	(757)	(726)	(721)	(666)
Non-Recurring Cash Cost of Revenues Allocation <sup>(1)</sup>	(59)	(56)	(52)	(52)	(55)
Other Cash Cost of Revenues <sup>(2)</sup>	(36)	(37)	(35)	(35)	(32)
Recurring Cash Cost of Revenues Allocation	(619)	(663)	(639)	(634)	(579)
Operating Lease Rent Expense Add-back <sup>(3)</sup>	49	47	48	49	44
Recurring Cash Cost excluding Operating Lease Rent	(570)	(616)	(591)	(585)	(535)
Selling, General, and Administrative Expenses	(670)	(666)	(616)	(622)	(605)
Depreciation and Amortization Expense	161	140	131	133	130
Stock-based Compensation Expense	88	93	86	92	88
Total Cash SG&A	(421)	(434)	(399)	(397)	(387)
Corporate Cash SG&A in HQ Functions Not Allocated to Regions NOI <sup>(4)</sup>	(214)	(205)	(189)	(182)	(182)
Other Cash SG&A <sup>(5)</sup>	(13)	(21)	(15)	(16)	(15)
Regional Cash SG&A Allocated to Properties	(194)	(208)	(196)	(199)	(191)

(1) Excludes revenues and cash cost of revenues from Equinix Metal and non-data center assets

(2) Includes revenues and cash costs of revenues from Equinix Metal, non-data center assets and xScale JVs

(3) Adjusted NOI excludes operating lease expenses

(4) SG&A costs not directly supporting a regional portfolio

(5) SG&A related to non-data center assets, xScale JVs and integration costs

# Non-GAAP Reconciliations

(unaudited and in millions)	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
<b>Income from Operations</b>	364	346	381	332	384
Adjustments:					
Depreciation, Amortization and Accretion Expense	525	462	462	461	459
Stock-based Compensation Expense	101	106	98	104	99
Transaction Costs	2	6	(1)	6	2
(Gain) Loss on Asset Sales	-	(0)	(4)	(2)	1
<b>Adjusted EBITDA</b>	<b>992</b>	<b>920</b>	<b>936</b>	<b>901</b>	<b>945</b>
Adjustments:					
Non-Recurring Revenues (NRR) <sup>(1)</sup>	(86)	(83)	(87)	(84)	(88)
Other Revenues <sup>(2)</sup>	(81)	(97)	(52)	(57)	(67)
Non-Recurring Cash Cost of Revenues Allocation <sup>(1)</sup>	59	56	52	52	55
Other Cash Cost of Revenues <sup>(2)</sup>	36	37	35	35	32
Corporate Cash SG&A in HQ Functions Not Allocated to Regions NOI <sup>(3)</sup>	214	205	189	182	182
Other Cash SG&A <sup>(4)</sup>	13	21	15	16	15
Operating Lease Rent Expense Add-back <sup>(5)</sup>	49	47	48	49	44
<b>Adjusted Cash Net Operating Income</b>	<b>1,196</b>	<b>1,105</b>	<b>1,135</b>	<b>1,095</b>	<b>1,116</b>

(1) Excludes revenues and cash cost of revenues from Equinix Metal, non-data center assets and xScale JVs

(2) Includes revenues and cash costs of revenues from Equinix Metal, non-data center assets and xScale JVs

(3) SG&A costs not directly supporting a regional portfolio

(4) SG&A related to non-data center assets, xScale JVs and integration costs

(5) Adjusted NOI excludes operating lease expenses

# Non-GAAP Reconciliations

## **NAREIT Funds From Operations (NAREIT FFO)**

- We calculate Funds From Operations in accordance with the standards established by the National Association of Real Estate Investment Trusts (“NAREIT”). NAREIT FFO represents net income (loss), excluding gains (or losses) from disposition of real estate property, impairment charges related to depreciable real estate fixed assets, plus real estate related depreciation and amortization expense and after adjustments for unconsolidated joint ventures, and non-controlling interests.

## **Adjusted Funds from Operations (AFFO)**

- We calculate AFFO by adding to or subtracting from NAREIT FFO:
  1. Plus: Amortization of deferred financing costs and debt discounts and premiums
  2. Plus: Stock-based compensation expense
  3. Plus: Stock-based charitable contributions
  4. Plus: Non-real estate depreciation, amortization and accretion expenses
  5. Less: Recurring capital expenditures
  6. Less/Plus: Straight line revenues/rent expense adjustments
  7. Less/Plus: Installation revenue adjustment
  8. Less/Plus: Contract cost adjustment
  9. Less/Plus: Gain/loss on debt extinguishment
  10. Plus: Restructuring charges, transaction costs and impairment charges
  11. Less/Plus: Income tax expense adjustment
  12. Less/Plus: Adjustments from discontinued operations, unconsolidated JVs and non-controlling interests



# Definitions: Non-financial Metrics, Data Center growth, REIT and Capital Expenditures

## Non-Financial Metrics

**MRR per Cab:** Monthly recurring revenues per billed cabinet: (current quarter recurring revenues / 3) divided by ((quarter end cabinets billing prior quarter + quarter end cabinets billing current quarter) / 2). xScale JV fee income is excluded. Americas MRR per Cab excludes Infomart non-IBX tenant income and Equinix Metal. EMEA MRR per Cab excludes MainOne

**Virtual connections:** The number of private connections between customers over the Equinix Fabric platform

**Internet Exchange Provisioned Capacity:** The sum of all ports provisioned to customers multiplied by the gigabit bandwidth capacity of each port

## Data Center Growth

**New Data Centers:** Phase 1 began operating after January 1, 2023

**Expansion Data Centers:** Phase 1 began operating before January 1, 2023, and there is an expected expansion of one or more additional phases leveraging the existing capital infrastructure, or a redevelopment of a previous phase. This also includes data centers where a new phase or redevelopment has opened for a previously stabilized data center after January 1, 2023

**Stabilized Data Centers:** The final expansion or redevelopment phase began operating before January 1, 2023

**Unconsolidated Data Centers:** Excludes non-data center assets

## REIT Disclosures

**Adjusted NOI Composition:** Adjusted NOI is calculated by taking recurring revenues, deducting recurring cash costs, adding back operating lease rent expense and deducting cash SG&A allocated to the properties. The impact of operating lease rent expense is removed to reflect an owned income stream. Total cash rent is provided in the components of NAV. Regional SG&A expense is allocated to the properties to reflect the full sales, marketing and operating costs of owning a portfolio of retail colocation properties. In addition, Corporate SG&A is provided to show centralized organization costs that are not property-related and, therefore, excluded from adjusted NOI.

**Components of NAV:** A detailed disclosure of applicable cash flows, assets and liabilities to support a Net Asset Value (NAV). Net asset valuation involves a market-based valuation of assets and liabilities to derive an intrinsic value of equity. Operating cash flows are separated into real estate income (adjusted NOI), non-recurring income and other operating income in order to facilitate discrete composition valuations. New properties and CIP generating unstabilized cash flows are reflected based on gross asset value. Other assets and liabilities include only tangible items with realizable economic value. Balance sheet assets and liabilities without tangible economic value (i.e. goodwill) are excluded. Other ongoing expenses including cash rent and cash tax expenses are disclosed to facilitate a market valuation of those liabilities. Share count is provided on a fully-dilutive basis including equity awards.

## Capital Expenditures

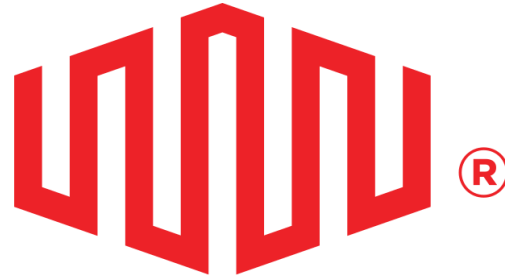
**Recurring Capital Expenditures:** To extend useful life of IBXs or other Equinix assets that are required to support current revenues

- **Sustaining IT & Network:** Capital spending necessary to extend useful life of IT & Network infrastructure assets required to support existing products and business & operations services. This includes hardware & network gear as well as development enhancements that extend useful life to Equinix portal and other system assets
- **IBX Maintenance:** Capital spending that extends useful life of existing IBX data center infrastructure; required to support existing operations
- **Re-Configuration Installation:** Capital spending to support second generation configuration of customer installations; these expenditures extend useful life of existing assets or add new fixed assets. This includes changes to cage build-outs, cabinets, power, network gear and security component installations

**Non-Recurring Capital Expenditures:** Primarily for development and build-out of new IBX capacity (does not include acquisition costs) as well as redevelopment of select IBXs that are near the end of its useful life. Also includes discretionary expenditures for expansions, transformations, incremental improvements to the operating portfolio (e.g. electrical, mechanical and building upgrades), IT systems, network gear or corporate offices which may expand the revenues base and increase efficiency

- **IBX Expansion:** Capital spending to build-out new IBX data centers construction, data center expansion phases or increased capacity enhancements
- **IBX Redevelopment:** Capital spending in select IBXs to enhance the revenue capacity, efficiency and/or operating standards of IBXs data centers that are near the end of their useful life
- **Transform IT, Network & Offices:** Capital spending related to discretionary IT, Network and Office transformation projects that primarily expand revenues or increase margins. This also includes Equinix office space remodeling expenditures
- **Initial / Custom Installation:** Capital spending to support first generation build-out for customer installations; this includes cage configuration, cabinet, power, network gear and security enhancements. This also includes custom installations and flex space installations





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