

Texas Pacific Land Corporation

Investor Presentation – November 2025 NYSE: TPL

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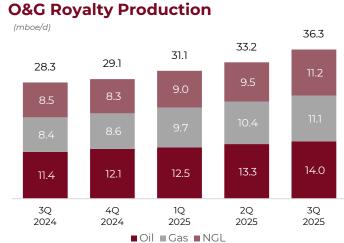
Non-GAAP Financial Measures

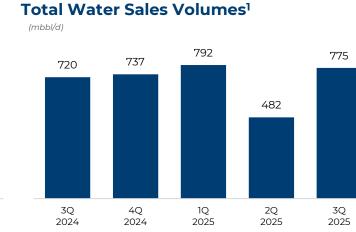
In addition to amounts presented in accordance with generally accepted accounting principles in the United States of America ("GAAP"), this presentation includes certain supplemental non-GAAP measurements. These non-GAAP measurements are not to be considered more relevant or accurate than the measurements presented in accordance with GAAP. In compliance with requirements of the SEC, our non-GAAP measurements are reconciled to net income, the most directly comparable GAAP performance measure. In this presentation, TPL utilizes earnings before interest expense, taxes, depreciation, depletion and amortization ("EBITDA"), Adjusted EBITDA and free cash flow ("FCF"). TPL believes that EBITDA, Adjusted EBITDA and FCF are useful supplements as an indicator of operating and financial performance. EBITDA, Adjusted EBITDA and FCF are not presented as an alternative to net income and they should not be considered in isolation or as a substitute for net income. See Appendix for a reconciliation of these non-GAAP measures to net income, the most directly comparable financial measure calculated in accordance with GAAP.



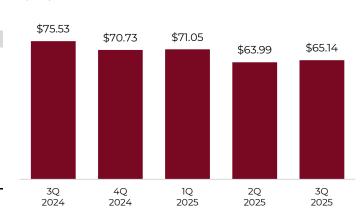
3Q 2025 Summary Financial and Operating Update

	30	2024	40	2024	10	2025	20	2025	30	2025
Selected consolidated financials (\$MM)	:									
Oil and gas royalties	\$	94.4	\$	97.0	\$	111.2	\$	95.0	\$	108.7
Water sales		36.2		36.7		38.8		25.6		44.6
Produced water royalties		27.7		28.1		27.7		30.7		32.3
Easements and other surface income		14.3		21.8		18.2		36.2		16.7
Land sales and other		0.9		2.2		-		-		0.8
Total revenues	\$	173.6	\$	185.8	\$	196.0	\$	187.5	\$	203.1
Adj. EBITDA	\$	144.1	\$	161.3	\$	169.4	\$	166.2	\$	173.6
Adjusted EBITDA margin		83%		87%		86%		89%		85%
% inc/(dec) - sequential Q/Q		(6%)		12%		5%		(2%)		4%
Free cash flow	\$	106.9	\$	123.7	\$	126.6	\$	130.1	\$	122.9
FCF Margin		62%		67%		65%		69%		60%
% inc/(dec) - sequential Q/Q		(8%)		16%		2%		3%		(6%
Selected balance sheet data (\$MM):										
Cash and cash equivalents	\$	533.9	\$	369.8	\$	460.4	\$	543.9	\$	531.8
Debt		-		-		-		-		-
Selected segment data (\$MM):										
<u>Land and Resource Management</u>										
Revenue	\$	106.6	\$	118.6	\$	126.6	\$	128.5	\$	122.3
Adj. EBITDA		95.2		110.7		119.0		122.2		115.9
Net Income		71.9		81.9		85.5		86.6		80.8
Water Service and Operations										
Revenue	\$	66.9	\$	67.2	\$	69.4	\$	59.0	\$	80.8
Adj. EBITDA		48.9		50.7		50.5		44.0		57.8
Net Income		34.7		36.4		35.1		29.6		40.5



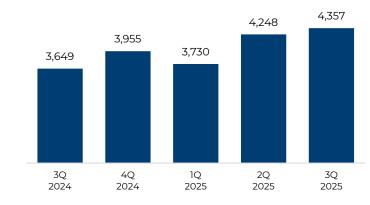






Produced Water Royalty Volumes

(mbbl/d)







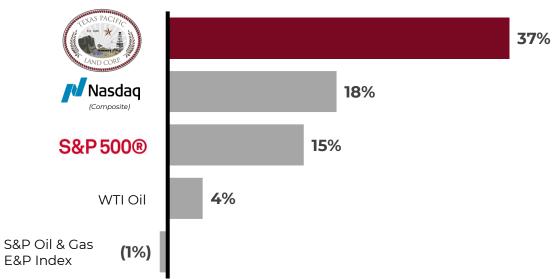
Value Creation Culture and Proven Performance



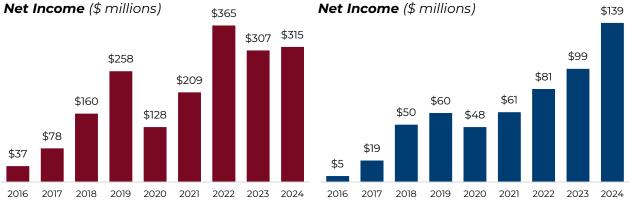
Ctrl + click to play

Average Annual Total Return Since 2017

(Compounded annual return from 1/1/2017 to 12/31/2024)



Land & Resource Management Water Services & Operations



Note: Annual total return data per Factset.

Video can be accessed at https://texaspacific.com/tpl-intro

Unique Permian Basin Pure-Play



Positioned to capture upside \$611 Million 2024 Adjusted EBITDA



Efficient conversion of revenues to cash

\$461 Million

2024 Free Cash Flow



No Debt
Cash Balance of
\$532 Million



100% Permian Exposure



Diversified Revenue Streams:

Royalties, Water, and Surface



~28,000¹
Core Permian Net Royalty
Acres

~882,000 Surface Acres



~300%
Production growth since 2018



Decades of Cash Flow Runway Across Multiple Businesses



Robust Inventory of 888 DUCs and 444 Permits



Texas Pacific Land Corporation (NYSE: TPL)

- One of the largest landowners in Texas with approximately 882,000 acres located in the Permian Basin
- TPL was originally organized in 1888 as a business trust to manage the property of the Texas and Pacific Railway Company; for nearly 130 years, this management was mostly passive
- In 2016, the Company embarked on a new strategy to maximize the value of its footprint through active management of surface and royalty interests
- Today, the business consists of numerous high-margin, capital-light revenue streams linked to Permian oil and gas development
 - Oil and Gas Royalties: high-margin royalty revenue derived from oil and gas production with no capital and minimal operating expense burden
 - Surface Leases, Easements and Material ("SLEM"): monetizes 3rd party development activities occurring on surface and royalty acreage
 - Texas Pacific Water Resources ("TPWR"): supplies brackish and treated produced water for oil
 and gas activities and facilitates produced water disposal solutions

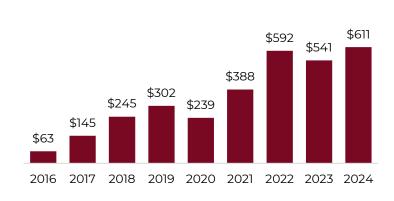
TPL by the Numbers¹

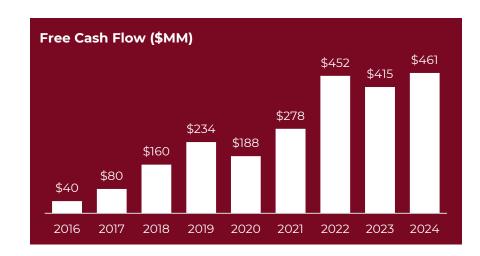
Market Value (\$MM)	\$21,339
Cash & Equivalents (\$MM)	\$532
Debt (\$MM)	\$0
Net Royalty Acres ² (100% net basis)	~28,000
Normalized to 1/8 th	~224,000
Surface Acres	~882,000
2024 Adj. EBITDA Margin	87%
2024 FCF Margin	65%
Average daily trading volume (1-yr avg)	~161,000

FY 2024 Revenues (\$MM)



Adjusted EBITDA (\$MM)







Note: Adjusted EBITDA and Free Cash Flow are non-GAAP measures. See Appendix for reconciliations of these non-GAAP measures to net income.

⁽¹⁾ Balance sheet data as of 9/30/2025. Market value and average daily trading volume as of 10/24/2025. Market value calculated using basic shares outstanding. Royalty acreage figures excludes out of basin assets.

TPL History and Evolution















1871

Texas & Pacific
Railway is created and
was granted ~3.5
million acres of land
from the State of
Texas

1888

Texas & Pacific Railway bankruptcy leads to the formation of Texas Pacific Land Trust, where land grant assets were placed. Trust certificates are listed on NYSE

1927

TPL sub-share certificates
listed on NYSE. TPL is
among the few
Depression Era
companies that continue
trading today, almost a
century later

2010's

The Permian Basin begins to grow production as unconventional development unlocks tremendous shale reserves

2016

New management team hired to focus on modernizing operations to actively drive value

2017

TPL forms Texas Pacific Water Resources LLC ("TPWR")

2021

TPL's reorganization to a C-Corp is completed

Bankrupt Railroad to Liquidating Trust (1871-2009)

1920's

Texas and Pacific
Abrams #1 becomes the
first well to produce oil
from the Permian Basin,
and a few years later, the
first oil pipeline is built
in the basin

1954

Mineral estate was spun-off to shareholders (TXL Oil). TPL reserved royalty interests on tracts under lease at the time. Texaco purchases TXL Oil in 1962 (Texaco acquired by Chevron in 2001)

Shale Revolution (2010s)

Modern Enterprise

Professionalize corporate and operating functions; employ talented industry personnel

Deploy technology, software, and automation tools to create efficiencies, scale, and opportunities Execute on a capital allocation approach predicated on maximizing shareholder value

Expand on TPL's unique position to consolidate high quality surface, water, and royalties/minerals in a value enhancing manner

Actively pursue "next-gen" opportunities

Ensure shareholders own among the best oil and gas assets anywhere in the world

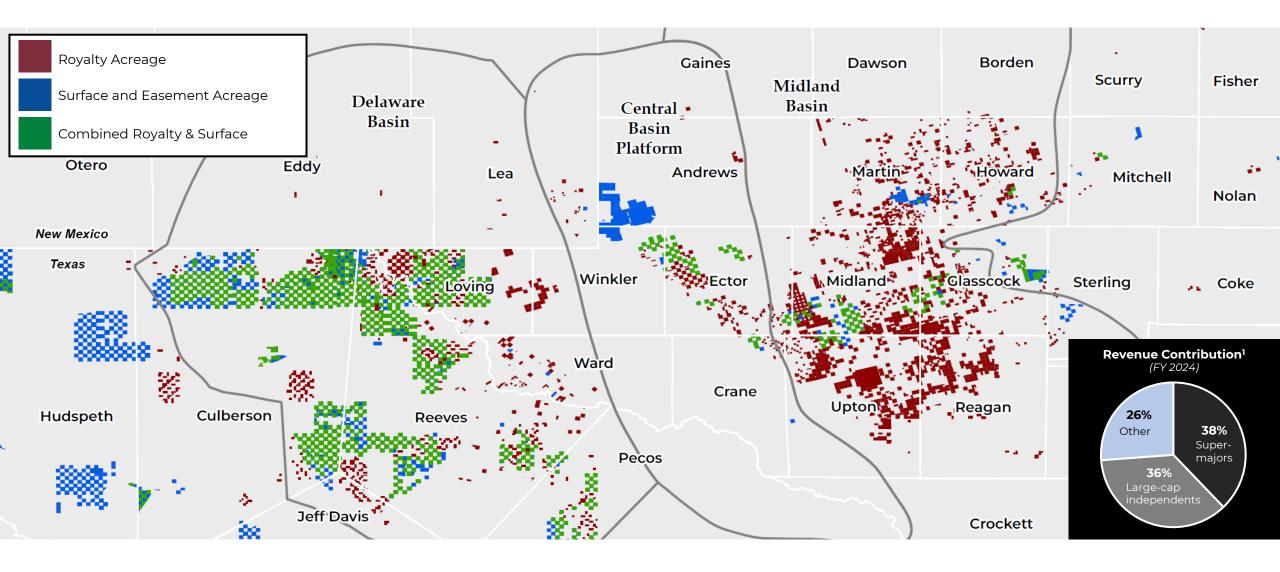




Strengthening TPL for Durable Success Over the Long Term



Unmatched Permian Footprint Combined With Premier Operators

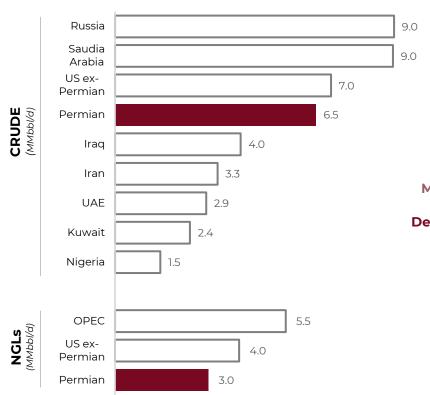




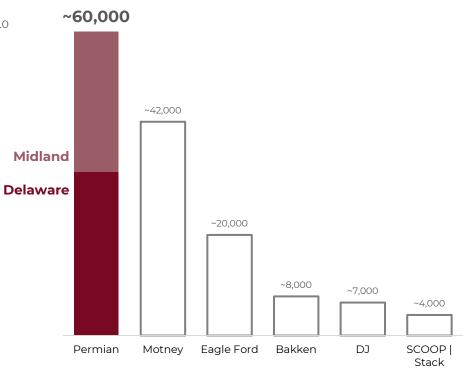
¹⁾ Permian supermajors include Chevron, Exxon, ConocoPhillips, BP and their respective subsidiaries. Large-cap independents include independent energy companies in the S&P 500. Other includes all companies that do not fall under the other two criteria, primarily made up of publicly traded mid-cap, small-cap, and privately held companies.

Permian Basin is a World-Class Resource

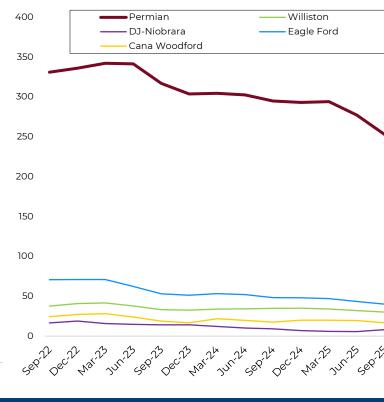




Estimated Remaining Well Locations with <\$55/bbl Breakeven Economics



US Rig Counts by Oil Basin



Permian is a major contributor to global oil, natural gas, and NGL markets – Permian production would rank as one of the largest oil producing nations globally

Permian dominates US shale activity due to attractive drilling economics combined with massive undeveloped well inventory

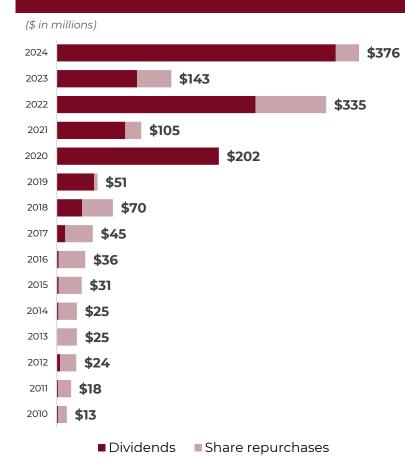
Permian is a **top-tier focus area** for many energy super-major and large-caps with multibasin portfolios



Capital Allocation Framework Focused on Maximizing Shareholder Value

RETURN CAPITAL

Return substantial amounts of capital through dividends and repurchases



PROTECT CAPITAL

Maintain strong balance sheet to preserve financial flexibility

\$0 Debt

\$532MM Cash

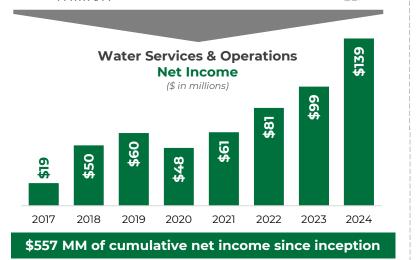
INVEST CAPITAL

Balance capital returns with attractive, high-return opportunities

Water Services & Operations capex and related surface investments from 2017-2024

\$174 Capital expenditures

\$176 Surface and easement acquisitions



Also generates significant SLEM cash flow



Focused on Allocating Capital Towards Highest Returns

Growing Free Cash Flow per Share is the Key to Generating Value

We believe the **key to maximizing shareholder value** is to **maximize intrinsic value per share**, which can also be expressed by **long-term free cash flow per share**

Extract maximum value from legacy assets

Employ highly-capable personnel, cultivate value-add culture, and deploy technology to maximize commercial potential and operating efficiency

Share repurchases

Buyback shares of TPL when intrinsic value is not being fully recognized in the market

Organic opportunities

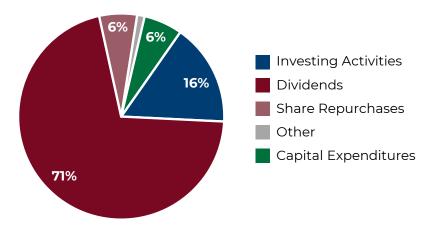
Utilize our expertise, personnel, and legacy asset base to make strategic, high-return investments

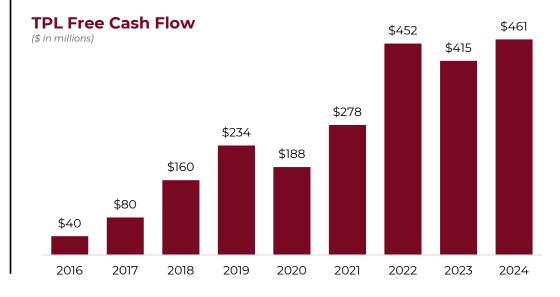
M&A

Buy 3rd party-owned surface, water, and/or royalty/mineral assets of similar or better quality to TPL's legacy base at valuations that generate attractive returns

Growing free cash flow per share would further expand TPL's capacity to **return more capital to shareholders** via buybacks and dividends

TPL FY 2024 Allocation of Operating Cash Flow

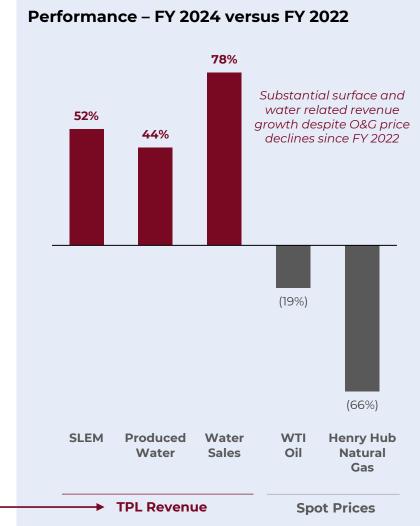






TPL's Unique Combination of Surface and Royalties

Comparison of Significant Revenue Generation by Asset Type BLACK STONE VIPER Energy Partners **52**% **LAND**BRIDGE 44% **SURFACE WATER** minimal **ROYALTIES** $(<1 \text{ mbo/d}^1)$ **Produced** SLEM Water Effective commercialization of surface ownership provides (i) incremental enterprise cash flow and (ii) → TPL Revenue built-in hedges to oil and gas royalties' direct exposure to commodity price volatility





TPL Maintains Top Tier Profitability Margins

64% FY 2024 net income margin

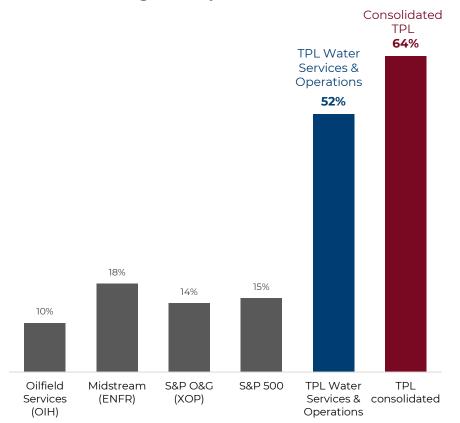
Consolidated TPL



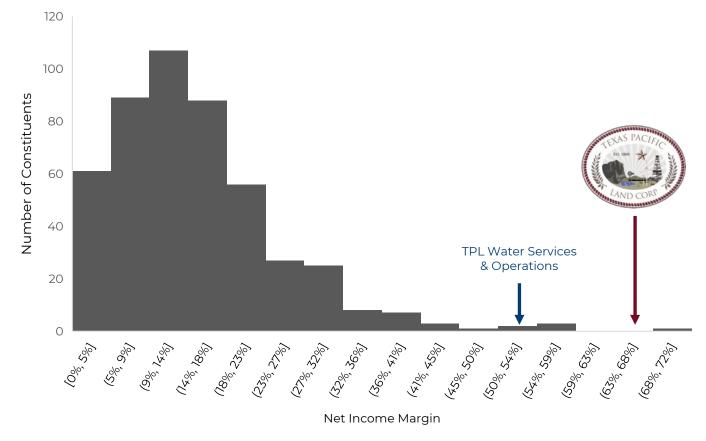
TPL Land & Resource Management



Net Income Margin Comparison



Net Income Margin Distribution for S&P 500 Constituents

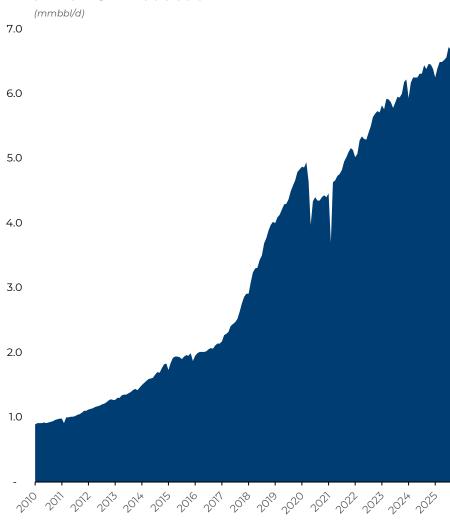


TPL.

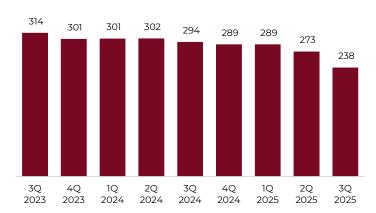
Source: Bloomberg and Company data.

Permian Activity Overview

Permian Oil Production

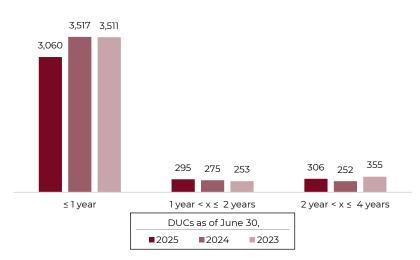


Permian Horizontal Rig Counts

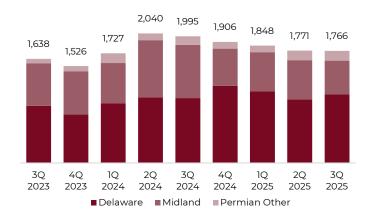


Permian DUC Counts

(Historical counts and grouped by age)

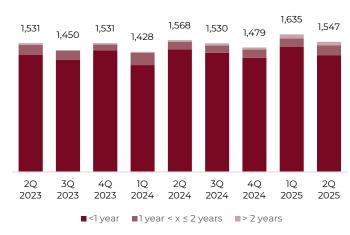


Permian Well Permits



Permian Completion Counts

(Grouped by DUC age at completion date)





Investment Highlights



Permian Basin is a world class resource – Midland and Delaware Basins each possess tens of thousands of future undrilled well inventory

Unique combination of surface and royalty ownership generates revenue throughout the entire lifecycle of a well

Efficient conversion of revenues to cash flow - FY 2024 EBITDA and FCF margin of 86% and 65%, respectively

Talented, experienced team of domain experts: land asset managers, water business development and operations, reservoir engineers, GIS, information technology, and corporate personnel critical to extract maximum value

Significant investments into technology enhance productivity and provide platform to scale efficiently

Disciplined, value-creation approach to capital allocation: focus on maximizing both intrinsic value and free cash flow per share

Attractive opportunities to extract additional value from legacy asset base and from strategic investments in growth

Dedication to optimizing capital allocation towards highest-returns, with a commitment to growing capital returns through dividends and buybacks













TPL Currently Has Four Primary Revenue Streams

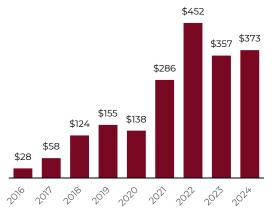
O&G ROYALTIES

- Primarily own Non-Participating Royalty Interests (NPRI), which represents a real property right and is entitled to a fixed percentage of oil and gas production on a property
- Royalties are not burdened by capital expenditures (e.g., drilling and completions costs), or most operating expense (e.g., lease operating
- Revenue stream contained in Land & Resource Management segment

53% of Consolidated Revenues (FY 2024)

O&G Royalties Revenue

(\$ in millions)



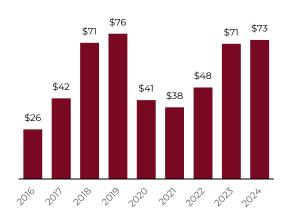
SURFACE LEASES, EASEMENTS AND MATERIAL ("SLEM")

- Surface acreage provides multiple income streams from leases, easements, and caliche/materials, among others
- Opportunity for new revenue streams from emerging technologies (e.g., solar, wind, and carbon capture)
- Majority of SLEM revenues flow into Land & Resource Management segment, with a relatively smaller amount in Water Services & Operations

10% of Consolidated Revenues

SLEM Revenue

(\$ in millions)



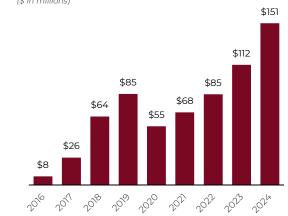
WATER SALES

- Surface acreage provides ownership of water rights and opportunities to supply brackish and treated produced water for use in oil and gas well development
- TPL owns and operates a network of water wells, storage/frac ponds and pipelines that can source and deliver water to customers
- Revenue stream contained in Water Services & Operations

21% of Consolidated Revenues (FY 2024)

Water Sales

(\$ in millions)



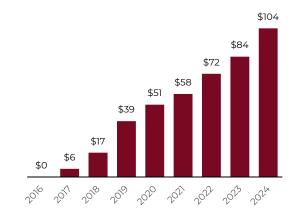
PRODUCED WATER ROYALTIES

- Facilitates disposal of water produced from oil and gas wells
- By allowing use of its surface acreage for produced water disposal infrastructure, TPL generates a volumetric royalty fee on produced water barrels
- TPL does not own or operate produced water disposal wells
- Revenue stream contained in Water Services & Operations

15% of Consolidated Revenues (FY 2024)

Produced Water Royalties Revenue

(\$ in millions)





Oil and Gas Royalties

Overview and Management

Revenue Mechanics and Management



Oil and gas royalties represent real property interests entitling the owner to a portion of the proceeds derived from the production of oil and gas



TPL receives a percentage of gross revenues from oil and gas wells drilled on TPL royalty acreage



Royalties are not burdened by capital costs or most operating expenses (although natural gas and NGLs may have a small set of allowable deductions) associated with well development



Mineral and royalty interests exist into perpetuity

Overriding royalty interests ("ORRIs") can be an exception as they

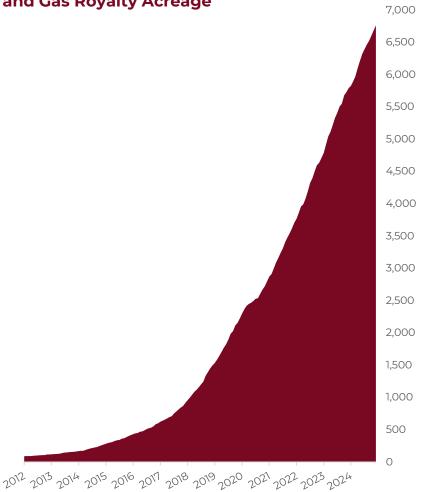
are generally tied to leases and may not exist into perpetuity (TPL

owns de minimis amount of ORRIs)



Responsibility of royalty owner to (i) verify "decimals" (i.e., revenue interest); (ii) ensure timely pay; (iii) inspect check stubs for production, pricing, and deductions accuracy, (iv) track development status of pre-production wells, (v) extract and analyze well reservoir performance





How TPL is Delivering Value

By interfacing directly with operators across SLEM and Water, TPL incentivizes operators to accelerate development on TPL's royalty acreage

Advocate for royalty ownership during disputes (e.g., revenue deductions, pricing realization, ad valorem payments, etc)

Experienced reservoir engineers leverage TPL's **proprietary data** for internal initiatives and evaluation of external opportunities

Actively monitor check stub accuracy and compliance

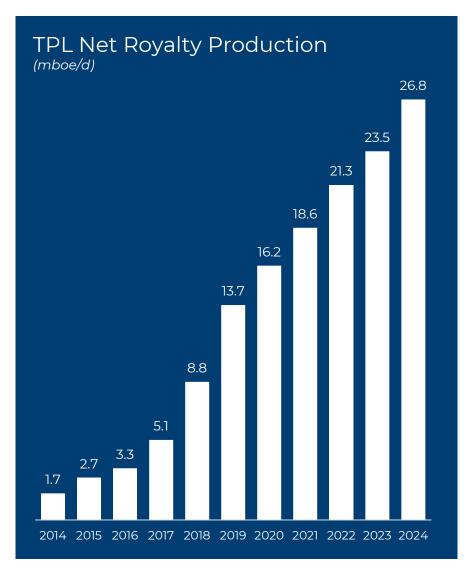
Internally developed software applications

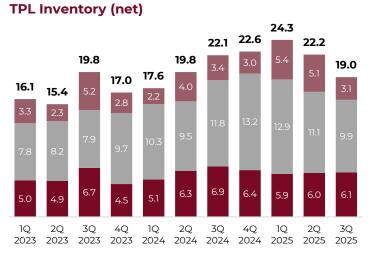
that integrate proprietary and third-party data and software, GIS systems and capabilities, and other tools to help drive further automation, efficiency, and effectiveness

Continuously screening for operator well activity updates and utilizing that data to cross-sell TPL services



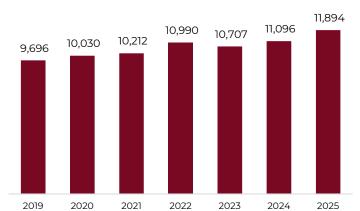
TPL Royalty Production and Inventory Detail



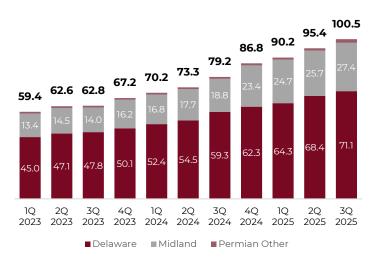


■ Permits ■ DUCs ■ Completed

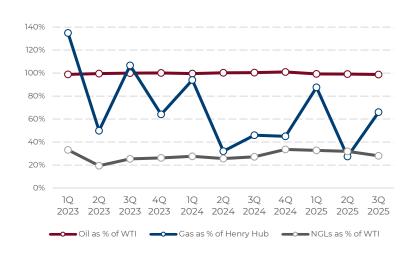
TPL Average Lateral Lengths (feet) – New Spuds¹



TPL Producing Wells (net)



TPL Commodity Price Realizations vs Benchmarks



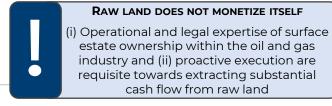


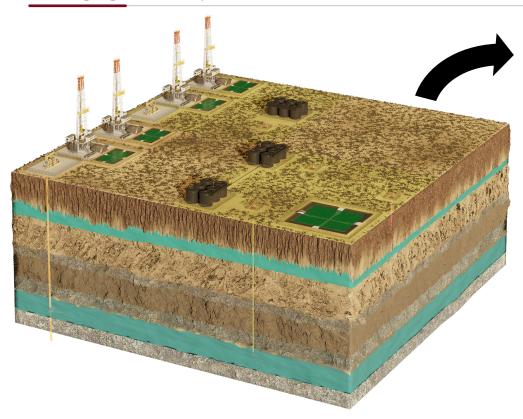




Surface Estate Ownership

Leveraging Ownership of Raw Surface into Cash Flow





\$328MM

46%

FY 2024 Revenue

of TPL consolidated revenue

Aggregate Contribution From Surface Estate + Active Management **Surface estate ownership** allows for control over surface access, aquifers, and sub-surface pore space

- Unlike O&G royalties, there is no statutory revenue / lease / royalty rate for activities that occur within a surface estate
- Revenue opportunities require continual pursuit, negotiation, and commercialization

TPL derives three major revenue streams from its surface estate ownership

SLEM

- Revenue derived by providing customers access-to or use-of TPL surface
- Revenue sources include pipeline easements, wellbore easements, commercial leases, and caliche/sand/materials sales
- Renewables and various "next generation" opportunities, including grid-connected batteries and carbon capture, provide additional potential for revenue growth

Water Sales

- TPL owns and operates infrastructure to provide water for use in oil and gas development activities
- TPL provides both brackish groundwater and recycled/treated water for customers both on and off TPL surface
- Operated model allows for sustainable management of aquifer resource

Produced Water

- TPL provides surface access to operators and midstream companies for necessary infrastructure
- TPL receives a volumetric royalty payment for produced water barrels that move across or are injected into TPL surface and has offtake rights to treat and resell produced water
- TPL does not own or operate produced water disposal wells.



Surface, Leases, Easements and Materials (SLEM)

Overview and Management

Revenue Mechanics and Management



Provide operators/customers access-to or useof TPL surface for infrastructure and materials



TPL utilizes standardized forms and payment structures and delivers quick turnaround to operator customers



TPL easements typically have initial 10-year term with additional 10-year renewal options for the life of the infrastructure



Easement renewal payments generally the greater of 115% or CPI-escalation from the previous easement payment

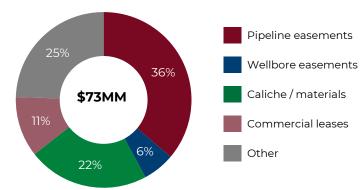


Installed infrastructure tends to be long-lived and/or permanent

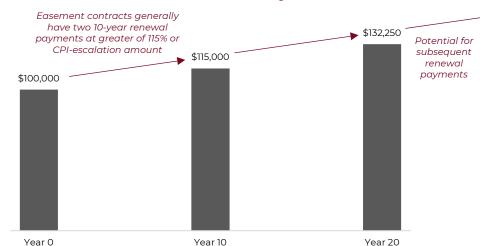


Amount of revenue opportunities generally correlates to development activity in the Permian

TPL SLEM Revenue Breakdown (FY 2024)



Illustrative Easement Renewal Payment



How TPL is Delivering Value

Leveraging technology such as advanced GIS, satellite imaging, and automation tools to monitor surface activity

Experienced, specialized land asset managers dedicated to all aspects of surface commercialization provide consistent operator interaction, contract execution, and trespass monitoring

New activity developments on TPL land is shared across business groups for **lead generation and revenue opportunities**

Employs numerous personnel focused on identifying and developing opportunities for new revenue streams

Before active management, operators often trespassed and/or underpaid for activities on TPI land



Water Sales

Overview and Management

Revenue Mechanics and Management



Surface estate ownership includes access to water aquifers



O&G upstream/E&P operators use water to complete (i.e., "frac") wells



TPL develops, owns and operates infrastructure to extract, store, and transport brackish and treated produced water for oil and gas activities



TPL provides recycled/treated produced water for reuse in completion activities



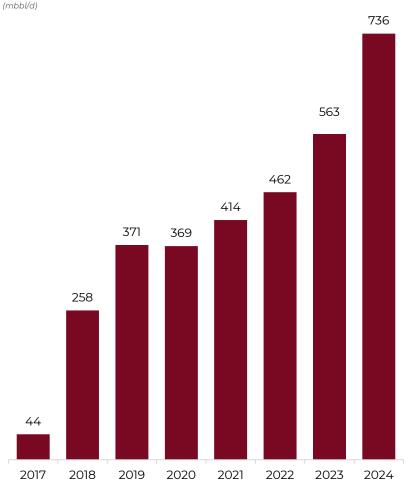
Sales price per barrel generally ranges from \$0.50 - \$1.00 versus a direct operating expense per barrel of \$0.10 - \$0.20; pricing and expenses dependent on services provided, location, transportation costs, and other factors



Annual maintenance capital of ~\$10 - \$20 million

TPL Water Sales Volumes¹





How TPL is Delivering Value

TPL has developed the largest source water infrastructure network in the northern **Delaware Basin**

TPL deploys professional hydrologists, advanced sensors, and monitoring systems to ensure aquifers are managed sustainably

Sales team competes actively throughout the basin to leverage TPL water capabilities, while dedicated operations team ensures delivered water assurance and performance

Provides water for development of oil and gas wells on TPL royalty acreage, while also securing significant water sales outside of TPL acreage

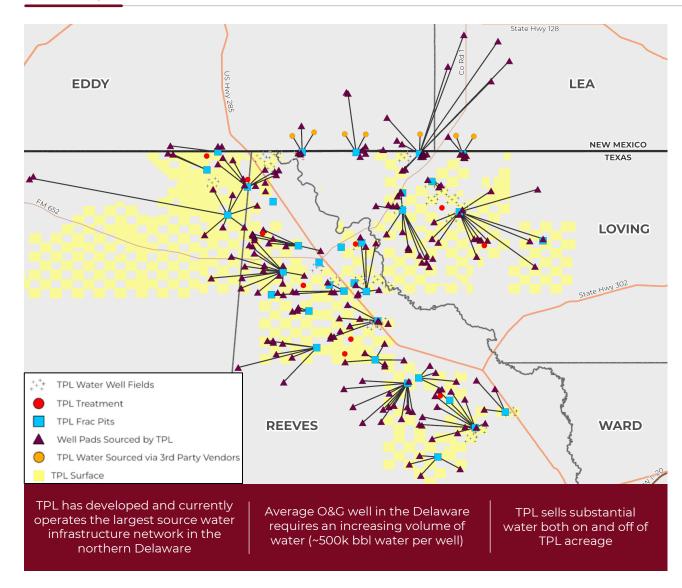
> Ability to provide both brackish and treated/recycled water solutions

Water Sales provides substantial incremental cash flow to the overall enterprise



Water Sales

Asset Map



TPL Source Water Network

800+ sourced & produced water treatment capacity

34.2 storage capacity

source water pipelines

Average Fluid Used per Delaware Well Completion

(mbbls)



Produced Water Royalties

Overview and Management

Revenue Mechanics and Management

"Produced water" refers to water that flows from a producing O&G well; given solids content and salinity, produced water generally must either be injected or treated/recycled



The Delaware Basin is characterized by a high wateroil-ratio: for every crude oil barrel produced from a well, approximately 4 produced water barrels will also flow out



TPL receives a volumetric royalty payment on produced water via negotiated commercial agreements with upstream and midstream operators and has off take rights to treat and resell produced water



Average royalty fee of ~\$0.08 - \$0.10 per barrel



TPL does not operate saltwater disposal ("SWD") wells

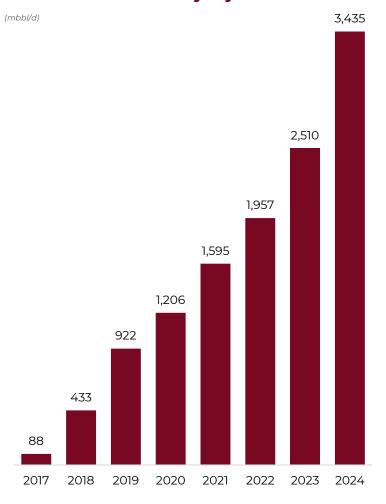


TPL's produced water royalties are a commercially unique cash flow stream – high-margin, capex-free cash flow stream derived from an oil and gas byproduct



TPL retains flexibility to provide treatment / recycling and beneficial reuse of produced water

TPL Produced Water Royalty Volumes



How TPL is Delivering Value

Intentionally commercialized to generate highquality, high-margin cash flow stream

Facilitating produced water solutions allows operators to execute on upstream O&G development plans

TPL undertakes conservative approach to siting produced water infrastructure on TPL land; focus on sustainable management of pore space resource and other environmental and geologic factors

Negotiated agreements with operators covering ~450,000-acre dedication allow TPL to **capture** significant produced water volumes

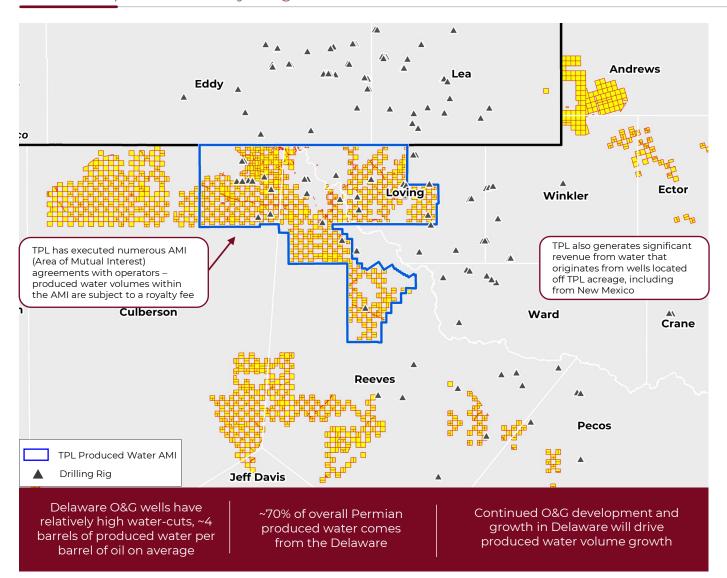
Contracts provide TPL with optionality and upside to pursue produced water recycling/treatment and beneficial reuse opportunities

Long runway of volumes and cash flow growth, with minimal capex contributions from TPL

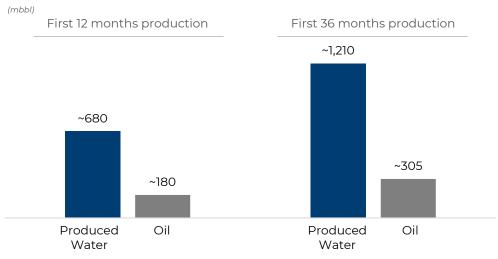


Produced Water Royalties

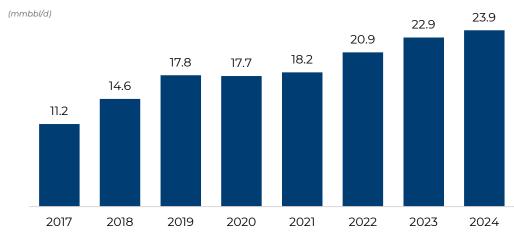
Delaware Upstream Activity + High Water-Cuts to Drive Produced Water Volume Growth



Water vs Oil Production – Average Well in Delaware Basin¹



Permian Produced Water





TPL Captures Revenue Over the Well Lifecycle



1 Permit

E&P/upstream operators procure regulatory permits; prepare future well site and develop infrastructure

SLEM

- Fixed fees for use of TPL's surface for the construction and operation of infrastructure (e.g., well sites, wellbores, pipelines)
- Sale of materials (caliche) used in the construction of infrastructure

2 Development

Operators spud/drills new wells. After drilling concludes, next step is to frac/complete

Water Sales

- Price per barrel for providing brackish groundwater and / or treated produced water
- **3** Production

Once completed, a well will be placed-on-production ("POP") and begin generating production and revenue

Produced Water

 Royalty per barrel for allowing produced water disposal related infrastructure on TPL surface

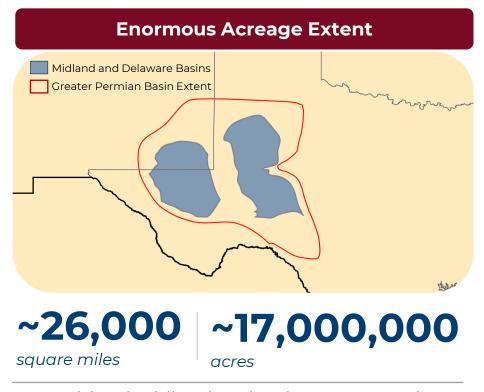
O&G Royalties ■ TPL royalty interests generate a fixed percentage of the oil & gas produced

SLEM

 Contracted payments to TPL as infrastructure on TPL land continues to be utilized

Permian's Massive Resource Potential

Enormous Acreage Extent and Stacked Pay Potential



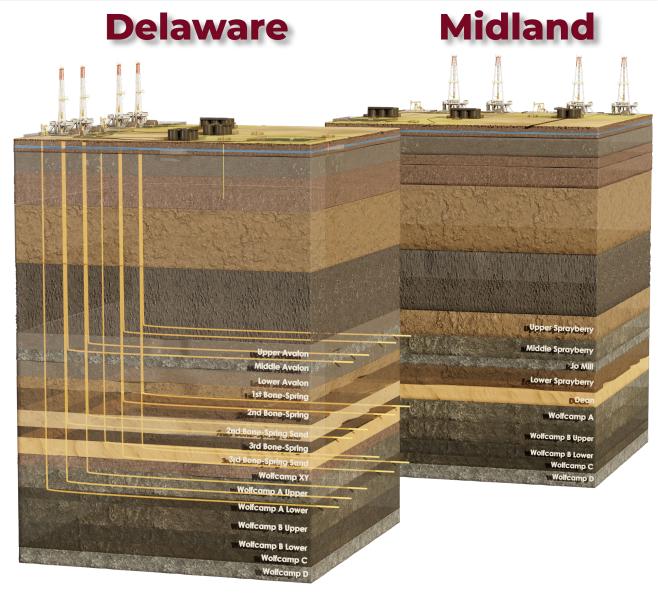
Combined Midland and Delaware Footprint

Stacked Pay Reserves

10+
geologic formations

for each Midland and Delaware







TPL Innovation | Produced Water Desalination and Beneficial Reuse

Produced Water Desalination Commercial Purpose

- Oil and gas development activity in the Permian Basin requires increasing demand for produced water solutions
- Due to its quality, produced water has limited uses outside of the oil and gas industry
- Produced water is typically either injected subsurface into saltwater disposal wells ("SWDs") or lightly-treated / recycled for reuse in oil and gas completion activities
- Produced water is injected into deep zones, confined below the oil producing areas, or shallow zones, above the oil producing areas but below fresh and brackish aquifers
- Due to the large volumes requiring injection, both the shallow and deep zones show concern for long term viability
- Clean and sustainable alternatives to traditional produced water disposal are needed at scale

Produced Water Desalination Benefits



Reduces produced water subsurface injection



Long-term, sustainable produced water solution



Beneficial reuse applications

TPL Desalination Project Overview



TPL has developed a process for produced water desalination that leverages the differing water freeze points across salinity levels



Close collaboration with top-tier technology partner in the industrial freezing industry



Fractional freezing more energy efficient than alternative desalination techniques



Continue to make equipment and process optimizations



Successful R&D trial at TPL facility in Midland; constructing larger test facility with capacity of ~10,000 barrels of water per day (Phase 2B)



Key Milestones



Proof of concept: freeze produced water desalination works and pathway to affordable cost



Collaborating with a top-tier technology and manufacturing partner in the industrial refrigeration and freezing industry



Secured exclusive use-rights for equipment towards produced water applications



Filed a process patent utilizing fractional freeze desalination to treat produced water and surface discharge



Granted Land Application Pilot Permit by RRC to grow alfalfa from treated water in Midland



Research partnership with New Mexico State University & Texas Tech to analyze water quality & process improvement



Receive 2nd Land Application Permit from RRC for Orla Native grassland restoration & quail habitat enhancement with TX PW Consortium & Quail Safe



Commission Phase 2 facility (~10k bbl/d capacity)



Receive Texas Pollutant Discharge Elimination System

("TPDES") permit through Texas Commission on
Environmental Quality ("TCEQ") to discharge treated
desalinated produced water into the upper region of the
Pecos River



Evaluate synergies with behind-the-grid gas to electric generation for use in microgrids and/or data centers



Equipment procurement of commercial-scale facility ~100k bbl/d facility (Phase 3)



Advance full scale commercial operations throughout the Permian







Summary of Highest-Visibility Inventory

100% NRI Permitted Wells

~82% of Permits are drilled within 6 months ~90% of Permits are drilled within 12 months

100% NRI DUC Wells

~22% of DUCs are completed within 6 months ~86% of DUCs are completed within 12 months

DUC

Wells:

9.9

16%

29%

7%

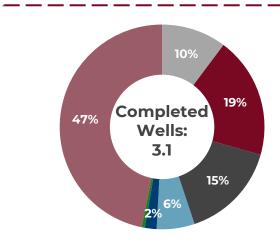
11%

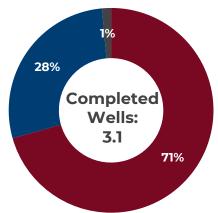
5%

22%

100% NRI Completed Wells

~94% of Completed Wells are listed as producing within ~1 month



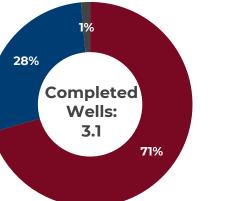


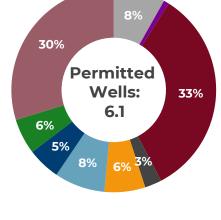


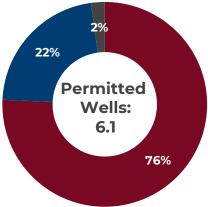
Midland

Delaware

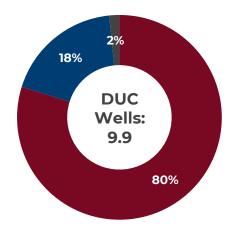
Other







Notes:





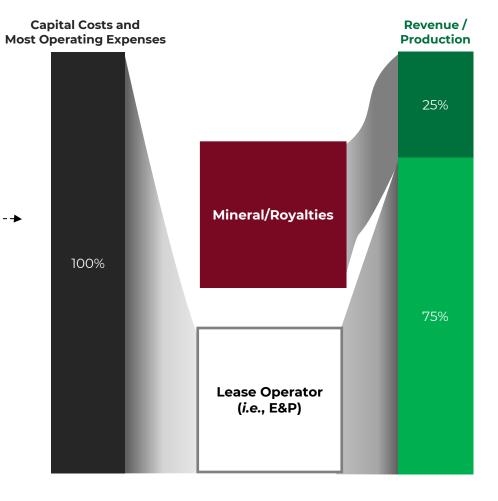
Per Company data. Permian Basin horizontal locations as of 09/30/25. Permitted well conversion rate based on wells permitted from 10/1/23 through 09/30/24 and then drilled through 09/30/25. DUC well conversion rate based on wells drilled from 10/1/23 through 09/30/24 and then drilled through 09/30/25. Completed well conversion rates based on wells completed between 10/1/23 through 09/30/24. DUCs considered to be all wells awaiting completion.

The Basics of Royalties Ownership

Key Terms and Comparison: Royalties/Minerals vs Lease Interest

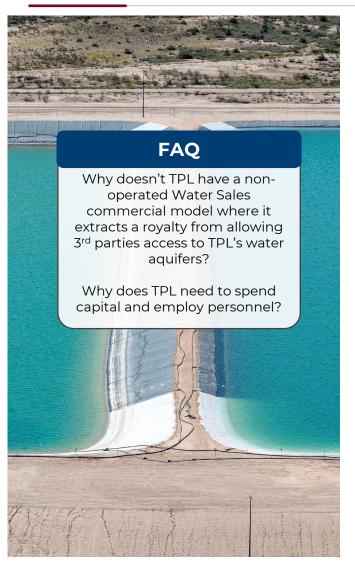
ROYALTIES / MINERALS LEASE INTEREST Companies that own lease interests are also generally **PARTICIPANTS** Simply and generally just referred to as referred to as E&P (exploration & production), royalty/mineral owners upstream and/or working interest companies (e.g., **NOMENCLATURE** Occidental, EOG) Real property interest/ownership of minerals Leases acreage from mineral estate for the right to **OWNERSHIP** Can develop minerals itself or lease the right to extract subsurface minerals (e.g., oil and gas) extract minerals to an external party **OWNERSHIP** Perpetual (though certain exclusions) Expiration subject to lease terms **DURATION** In Texas, mineral/royalty estate in aggregate Working interest percentages are expressed before REVENUE mineral/royalty-take (i.e., 100% working interest generally receives 25% of gross production; minerals leased by federal government generally receive owner would only net 75% of total well INTEREST 12.5% - 18.5% production/revenue) Generally not responsible for capital costs to drill a Generally responsible for 100% of the capital costs to CAPITAL COSTS well drill and complete a well ("D&C") For oil production, generally no operating expense **OPERATING** deductions Responsible for operating expenses such as gathering, transportation, processing, and marketing **EXPENSES** For gas and NGL production, may have limited expense deductions Generally incur severance and ad valorem taxes **OTHER** Mineral/royalty estate can be severed from surface estate

Illustrative Economic Model – Minerals/Royalties vs Lease Interest





Water Sales – Operated vs Royalty/Non-Operated Business Model





Royalty / Non-Operated Source Water Model (i.e., pre-TPWR)

History

TPL formed TPWR in July 2017

Pre-TPWR development, TPL had negotiated various royalty agreements with 3rd party operators

Sustainable Extraction

Professional hydrologists, advanced sensors, and active monitoring to ensure aquifers are sustainably managed

Operators often extracted water resource at unsustainably high rates; primary concern was water for their own development/commercial needs rather than TPL's long-term interests

Economic development

Efficiently developed infrastructure that could serve vast upstream development areas for virtually every nearby upstream operator Operator(s) would build relatively narrow water systems to serve only their own interests, rather than for broader commercial utilization for peer operators

Control

TPL could sell water at competitive prices, have control over expansion and market capture, and leverage its SLEM and produced water offerings to expand sales and incentivize development of royalty acreage

Operators could leverage TPL's royalty rates to negotiate better pricing for water off TPL acreage, thereby undercutting TPL sales/royalties

Shareholder Interests

- TPL manages Water Sales for the benefit and in the best interests of TPL shareholders
- Water Sales has provided TPL shareholders with significant incremental earnings and free cash flow

Operators utilizing TPL source water resource have their own stakeholders, whose interests may not align with TPL shareholder interests

Compensation Incentives Aligned With Shareholder Value Creation

			Mix (% of Total) ¹	Intent	Key Performance Dimensions
Fixed (16%) ¹	Base Salary		16%	 Deliver competitive fixed cash compensation for day-to-day job performance 	 Based on individual role, level of experience and performance
	Annual Incentive Plan		17%	 Incentivize executives to achieve important near-term financial and operational goals Reward individual and Company performance 	 Adjusted EBITDA margin (25% weight) Free cash flow per share (50% weight) Strategic objectives (25% weight)
Variable (84%)	Long-Term	Performance- Based Restricted Stock Units (PSUs)	33%	 Reward performance that drives long-term value creation Align interests of executives with shareholders 	 Three-year cumulative free cash flow per share Relative TSR vs. SPDR S&P Oil & Gas Exploration & Production ETF
	Incentive Plan	Time-Based Restricted Stock Units (RSUs)	33%	 Incentivize long-term value creation Align interests of executives with shareholders Retention 	 Long-term stock price appreciation



Sustainability is Embedded in Our Strategy

Key Opportunities

Carbon Management

 Government policies incentivize sustainable energy projects (e.g., carbon capture, utilization and storage) and TPL can reposition its business to take advantage of the opportunities created by these policies

Water Management

 Produced water recycling capabilities allow operators to minimize freshwater usage; ongoing water asset electrification can reduce diesel reliance and manage emissions profile

Environmental Management

- Adoption of new technology can reduce our costs and environmental impact
- Allowance of easements on land to construct electricity infrastructure supports emissions reductions from our land operators

Renewable Development

 Expanding efforts to encourage wind and solar development on our surface and exploring all options to increase our existing renewable footprint

Investing in Our People

- Comprehensive, job-specific training and development opportunities; high employee retention and low turnover rates, with annual employee satisfaction surveys
- Demonstrated commitment to enhancing diversity 40% of workforce are women and continual assessment of organizational dynamics to cultivate a more inclusive workforce



Our Environmental Management Initiatives

Incidents and Spill Prevention Control



- Implementation of Spill Prevention, Control, and Countermeasure plan and protocol for water assets, which are equipped with tech / containment protections
- Thorough tracking and monitoring of all spills; information is entered into centralized database to allow easy tracking and data management
- Prioritization of continued education and engagement of employees and contractors

Environmental Impact Assessments



- Prior to acquiring additional surface acreage, on-site Phase 1 Environmental Site Assessments are regularly conducted by environmental consultants to gauge property condition
- Regularly scheduled pipeline maintenance checkups of existing pipeline assets; Health,
 Safety and Environment team closely monitors assets for spills, leaks or any other release

Ecological and Biodiversity Partnerships



- Partnership with New Mexico Bureau of Land Management to obtain biodiversity impact guidance
- Contractual requirement for grazing tenants to use proper grazing and stockman standards and participate in conservation, range and wildlife improvement programs

Operator and Lessee Requirements



- Prioritization of consistent engagement and communications with operators and lessees on TPL's land to ensure maintenance of environmental due diligence
- Requirement of reclamation process to verify land has been restored to environmental condition stipulated by contractual agreement



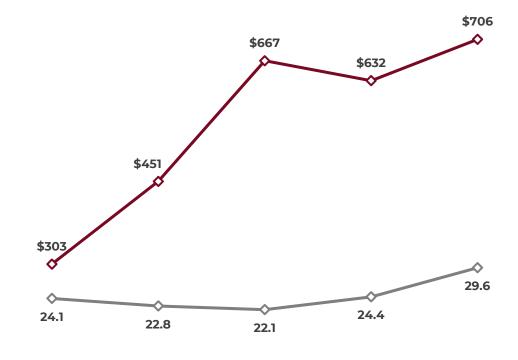
ESG Update

Key Statistics

Category	2020	2021	2022	2023	2024
<u>Emissions</u>					
Scope 1 CO2 Emissions	18,987	16,159	10,590	13,819	14,945
Scope 2 CO2 Emissions	5,110	6,596	11,492	10,572	14,663
Total Scope 1 + Scope 2	24,097	22,755	22,082	24,391	29,608
Methane Emissions	0	0	0	0	0
<u>Spills</u>					
Produced water spills (bbls)	0	0	0	0	0
Other spills (bbls)	0	45 ⁽¹⁾	0	0	0
Energy Management – TPWR Operations					
Total energy consumed (Gigajoules)	317,912	287,140	263,289	304,622	362,562
Percentage grid – electricity	12%	16%	29%	24%	27%
Percentage grid – renewables	3%	6%	13%	11% (2)	14%
Percentage grid – fuel	85%	78%	58%	65%	59%
Safety Incidents					
Employee and Contractor Total Recordable Incident Rate –TRIR	0	1.59	0	0	0
Employee lost time incident rate	0	0.79	0	0	0

Please visit the TPL Website for our full ESG Disclosures

Emissions vs Revenue







(2) Calculated based on 2023 ERCOT data

These 45 bbls underwent full and successful remediation efforts

Royalty Key Terms

Focus Area	Gross Royalty Acres	Net Royalty Acres (8/8th)	Average Royalty	Gross DSU Acres	Implied Avg Net Revenue Interest per well
Delaware Basin	396,200	19,700	5.0%	1,066,800	1.9%
Midland Basin	706,000	6,600	0.9%	1,707,600	0.4%
Other	34,300	1,700	5.0%	65,900	2.6%
Total	1,136,500	28,000	2.5%	2,840,300	1.0%

Description How's It Calculated ■ Total Texas Pacific Land Corporation acreage ■ An undivided ownership of the oil, gas, and minerals underneath one acre **Gross Royalty Acres** of land 1,136,500 ■ Gross Royalty Acres * Avg. royalty / (1/8) **Net Royalty Acres** ■ Gross Royalty Acres standardized to 12.5% (or 1/8) oil and gas lease royalty (Normalized to 1/8) 224,000 = 1,136,500 * 2.5% / (1/8) ■ Gross Royalty Acres * Avg. royalty ■ Gross Royalty Acres standardized on a 100% (or 8/8) oil and gas lease **Net Royalty Acres** royalty basis 28,000 = 1,136,500 * 2.5% Areas designated in a spacing order or unit designation as a unit and **Drilling Spacing Units** ■ Total number of gross DSU acres within which operators drill wellbores to develop our oil and natural gas ("DSUs") 2,840,300 rights ■ Net Royalty Acres / Gross DSU Acres **Implied Average Net** ■ Number of 100% oil and gas lease royalty acres per gross DSU acre **Revenue Interest per Well** 1.0% = 28,000 / 2,840,300



Non-GAAP Reconciliations - Consolidated

	Year ended December 31,									Three m	onths ende	ed,	
(\$ in millions)		2018	2019	2020	2021	2022	2023	2024	3Q24	4Q24	1Q25	2Q25	3Q25
Net Income	\$	209.7 \$	318.7 \$	176.1 \$	270.0 \$	446.4 \$	405.6 \$	454.0	\$ 106.6 \$	118.4 \$	120.7 \$	116.1 \$	121.2
Income tax expense		52.0	83.6	43.6	93.0	122.5	111.9	124.9	28.8	32.6	33.7	32.9	33.9
Depreciation, depletion and amortization		2.6	8.9	14.4	16.3	15.4	14.8	25.2	 5.8	11.5	11.9	13.7	15.0
EBITDA	\$	264.3 \$	411.2 \$	234.1 \$	379.3 \$	584.2 \$	532.3 \$	604.0	\$ 141.2 \$	162.4 \$	166.3 \$	162.7 \$	170.1
Revenue	\$	300.2 \$	490.5 \$	302.6 \$	451.0 \$	667.4 \$	631.6 \$	705.8	\$ 173.6 \$	185.8 \$	196.0 \$	187.5 \$	203.1
EBITDA Margin		88.0%	83.8%	77.4%	84.1%	87.5%	84.3%	85.6%	81.3%	87.4%	84.9%	86.7%	83.8%
EBITDA	\$	264.3 \$	411.2 \$	234.1 \$	379.3 \$	584.2 \$	532.3 \$	604.0	\$ 141.2 \$	162.4 \$	166.3 \$	162.7 \$	170.1
Adjustments:													
Less: land sales deemed significant ⁽¹⁾		_	(122.0)	_	_	_	_	_	_	_	_	_	_
Less: sale of oil and gas royalty interests (2)		(18.9)	_	_	_	_	_		_	_	_	_	_
Add: proxy contests, settlement, and corporate reorganization costs (3)		_	13.0	5.1	8.7	_	_	_	_	_	_	_	_
Add: employee share-based compensation		_	_	_	_	7.6	9.1	11.4	2.9	3.5	3.1	3.5	3.5
Less: pension curtailment and settlement gain		_	_	_	_	_	_	(4.6)	 _	(4.6)	_	_	
Adjusted EBITDA	\$	245.4 \$	302.2 \$	239.1 \$	388.0 \$	591.8 \$	541.4 \$	610.7	\$ 144.1 \$	161.3 \$	169.4 \$	166.2 \$	173.6
Adjusted Revenue (4)	\$	281.3 \$	368.5 \$	302.6 \$	451.0 \$	667.4 \$	631.6 \$	705.8	\$ 173.6 \$	185.8 \$	196.0 \$	187.5 \$	203.1
Adjusted EBITDA Margin		87.2%	82.0%	79.0%	86.0%	88.7%	85.7%	86.5%	83.0%	86.8%	86.4%	88.6%	85.5%
Adjusted EBITDA	\$	245.4 \$	302.2 \$	239.1 \$	388.0 \$	591.8 \$	541.4 \$	610.7	\$ 144.1 \$	161.3 \$	169.4 \$	166.2 \$	173.6
Adjustments:													
Less: current income tax expense		(37.2)	(57.5)	(46.0)	(93.3)	(121.2)	(110.5)	(120.3)	(27.4)	(30.2)	(33.0)	(32.3)	(30.2)
Less: capex		(47.9)	(32.7)	(5.1)	(16.4)	(19.0)	(15.4)	(29.4)	(9.8)	(7.4)	(9.9)	(3.8)	(20.6)
Add: tax impact of land sales deemed significant		_	21.5	_		_	_		_	_	_		
Free cash flow	\$	160.3 \$	233.5 \$	188.0 \$	278.3 \$	451.6 \$	415.5 \$	461.1	\$ 106.9 \$	123.7 \$	126.6 \$	130.1 \$	122.9

Source: Company data.

Note: Numbers may not foot due to immaterial rounding.

- 1. Land swap of ~\$22 million in 4Q19, and sale to WPX in 1Q19 of ~\$100 million.
- 2. Sale of nonparticipating perpetual oil and gas royalty interest in approximately 812 net royalty acres (1/8th interest) of ~\$19 million.
- . Costs related to proxy contest to elect a new Trustee, settlement agreement and corporate reorganization.
- 4. Excludes land sales deemed significant and sales of oil and gas royalty interests.



Non-GAAP Reconciliations - Segment

		La	nd and Res	source Ma	nagemei	nt				W	ater Servi	ces and O	perations	s		
		Q	uarterly				Annu	al		Qı	uarterly				Annua	al
(\$ in millions)	3Q24	4Q24	1Q25	2Q25	3Q25		2023	2024	3Q24	4Q24	1Q25	2Q25	3Q25		2023	2024
Net income	\$ 71.9 \$	81.9 \$	85.5 \$	86.6 \$	80.8	\$	306.7 \$	314.9	\$ 34.7 \$	36.4 \$	35.1 \$	29.6 \$	40.5	\$	98.9 \$	139.1
Income tax expense	19.4	22.5	23.9	24.4	22.5		84.3	86.4	9.5	10.1	9.9	8.4	11.4		27.6	38.5
Depreciation, depletion and amortization	2.1	7.3	7.7	9.1	10.5		3.1	11.0	 3.6	4.1	4.3	4.6	4.5		11.7	14.2
EBITDA	\$ 93.4 \$	111.8 \$	117.1 \$	120.1 \$	113.7	\$	394.1 \$	412.2	\$ 47.8 \$	50.6 \$	49.2 \$	42.6 \$	56.4	\$	138.2 \$	191.8
Revenue	\$ 106.6 \$	118.6 \$	126.6 \$	128.5 \$	122.3	\$	432.1 \$	440.8	\$ 66.9 \$	67.2 \$	69.4 \$	59.0 \$	80.8	\$	199.5 \$	265.0
EBITDA Margin	87.5%	94.2%	92.5%	93.5%	93.0%		91.2%	93.5%	71.5%	75.4%	71.0%	72.1%	69.8%		69.3%	72.4%
EBITDA	\$ 93.4 \$	111.8 \$	117.1 \$	120.1 \$	113.7	\$	394.1 \$	412.2	\$ 47.8 \$	50.6 \$	49.2 \$	42.6 \$	56.4	\$	138.2 \$	191.8
Adjustments:																
Add: employee share-based compensation	1.8	2.2	1.9	2.1	2.1		5.3	6.9	1.1	1.3	1.2	1.4	1.4		3.8	4.5
Less: pension curtailment and settlement gain	_	(3.3)	_	_			_	(3.3)	_	(1.3)	_	_			_	(1.3)
Adjusted EBITDA	\$ 95.2 \$	110.7 \$	119.0 \$	122.2 \$	115.9	\$	399.4 \$	415.8	\$ 48.9 \$	50.7 \$	50.5 \$	44.0 \$	57.8	\$	142.0 \$	194.9
Adjusted Revenue	\$ 106.6 \$	118.6 \$	126.6 \$	128.5 \$	122.3	\$	432.1 \$	440.8	\$ 66.9 \$	67.2 \$	69.4 \$	59.0 \$	80.8	\$	199.5 \$	265.0
Adjusted EBITDA Margin	89.2%	93.3%	94.0%	95.1%	94.8%		92.4%	94.3%	73.1%	75.4%	72.7%	74.5%	71.5%		71.2%	73.5%
Adjusted EBITDA	\$ 95.2 \$	110.7 \$	119.0 \$	122.2 \$	115.9	\$	399.4 \$	415.8	\$ 48.9 \$	50.7 \$	50.5 \$	44.0 \$	57.8	\$	142.0 \$	194.9
Adjustments:																
Less: current income tax expense	(18.5)	(20.3)	(23.6)	(21.3)	(19.6)		(82.8)	(82.4)	(9.0)	(9.8)	(9.4)	(11.0)	(10.5)		(27.7)	(37.9)
Less: capex	(O.1)	(O.1)	_	(0.2)	(10.1)		(0.2)	(0.3)	 (9.8)	(7.4)	(9.9)	(3.6)	(10.6)		(15.2)	(29.1)
Free cash flow	\$ 76.6 \$	90.3 \$	95.4 \$	100.8 \$	86.2	\$	316.4 \$	333.2	\$ 30.2 \$	33.4 \$	31.2 \$	29.3 \$	36.7	\$	99.1 \$	127.9





Historical Financial Summary

	 Year end	ed December 31,	Three months ended,				
(\$ in millions)	2022	2023	2024	Septem	ber 30, 2024	September 30, 2025	
Total Acres	874,366	868,446	873,136		873,115	882,053	
Revenues:							
Oil and gas royalties	\$ 452.4 \$	357.4 \$	373.3	\$	94.4	\$ 108.7	
Water sales	84.7	112.2	150.7		36.2	44.6	
Produced water royalties	72.2	84.3	104.1		27.7	32.3	
Easements and other surface-related income	48.1	70.9	73.3		14.3	16.7	
Land sales and other operating revenue	10.0	6.8	4.4		0.9	0.8	
Total Revenues	\$ 667.4 \$	631.6 \$	705.8	\$	173.6	\$ 203.1	
Expenses:							
Salaries and related employee benefits	\$ 41.4 \$	43.4 \$	53.6	\$	14.0	\$ 14.4	
Water service-related expenses	17.5	33.6	46.1		11.7	16.4	
General and administrative expenses	22.0	46.5	34.5		12.5	5.6	
Depreciation, depletion and amortization	15.4	14.8	25.2		5.8	15.0	
Ad valorem taxes	8.9	7.4	7.3		2.2	2.6	
Total operating expenses	\$ 105.1 \$	145.5 \$	166.7	\$	46.2	\$ 54.0	
Operating income	\$ 562.3 \$	486.1 \$	539.1	\$	127.3	\$ 149.1	
Margin (%)	84.3%	77.0%	76.4%		73.4%	73.4%	
Other income	6.5	31.5	39.7		8.1	6.1	
Income before income taxes	\$ 568.9 \$	517.6 \$	578.8	\$	135.4	\$ 155.2	
Income tax expense	122.5	111.9	124.9		28.8	33.9	
Net income	\$ 446.4 \$	405.6 \$	454.0	\$	106.6	\$ 121.2	
Margin (%)	66.9%	64.2%	64.3%		61.4%	59.7%	
Key balance sheet items:	2022	2023	2024		3Q24	3Q25	
Cash equivalents	\$ 510.8 \$	725.2 \$	369.8	\$	533.9	\$ 531.8	
Total debt	_	_	_		_	_	
Total capital	772.9	1,043.2	1,132.5		1,052.1	1,368.0	
Total assets	877.4	1,156.4	1,248.0		1,175.6	1,524.9	
Total liabilities	104.5	113.2	115.6		123.4	157.0	





Texas Pacific Land Corporation

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