

Investor Presentation

May 2025





Forward-Looking Statements

This presentation includes contains statements that are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are generally identified by words such as "estimates," "guidance," "expects," "anticipates," "intends," "plans," "believes," "seeks" and similar expressions. Forward-looking statements include information with respect to financial condition, results of operations, business strategies, operating efficiencies or synergies, competitive position, industry projections, growth opportunities, acquisitions, plans and objectives of management, markets for the common stock and other matters. These forward-looking statements involve a number of risks and uncertainties that could cause actual results to differ materially from either historical or anticipated results depending on a variety of factors. These risks and uncertainties include, in addition to other matters described in this presentation, and without limitation: adverse economic and business conditions, including cyclicality and seasonality in the industries we sell our products and inflationary pressures, challenges and risks associated with importing products, such as the imposition of price caps, or the imposition of trade restrictions or tariffs on any materials or products used in the operation of our business, the impacts of future pandemics, geopolitical tensions or natural disaster on the overall economy, our sales, customers, operations, team members and suppliers. Further information concerning the Company and its business, including risk factors that potentially could materially affect the Company's financial results are discussed under the caption "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2024, filed with the Securities and Exchange Commission on February 20, 2025.

We caution readers not to place undue reliance on forward-looking statements. Forward-looking statements speak only as of the date they are made, and we disclaim any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained in this presentation or to reflect any change in our expectations after the date of this presentation or any change in events, conditions or circumstances on which any statement is based.

USE OF NON-GAAP FINANCIAL MEASURES

This presentation contains non-GAAP financial measures. These measures, the purposes for which management uses them, why management believes they are useful to investors, and a reconciliation to the most directly comparable GAAP financial measures can be found in the Appendix of this presentation. All references to profit measures and earnings per share on a comparable basis exclude items that affect comparability.



Q1'25 TTM

Patrick (NASDAQ: PATK) is a leading component solutions provider for the RV, Marine, Powersports and Housing markets

NET SALES

\$3.8B

ADJUSTED EBITDA & MARGIN 1

ADJUSTED OPERATING INCOME & MARGIN 1

\$269M 7.1%

FREE CASH FLOW 1

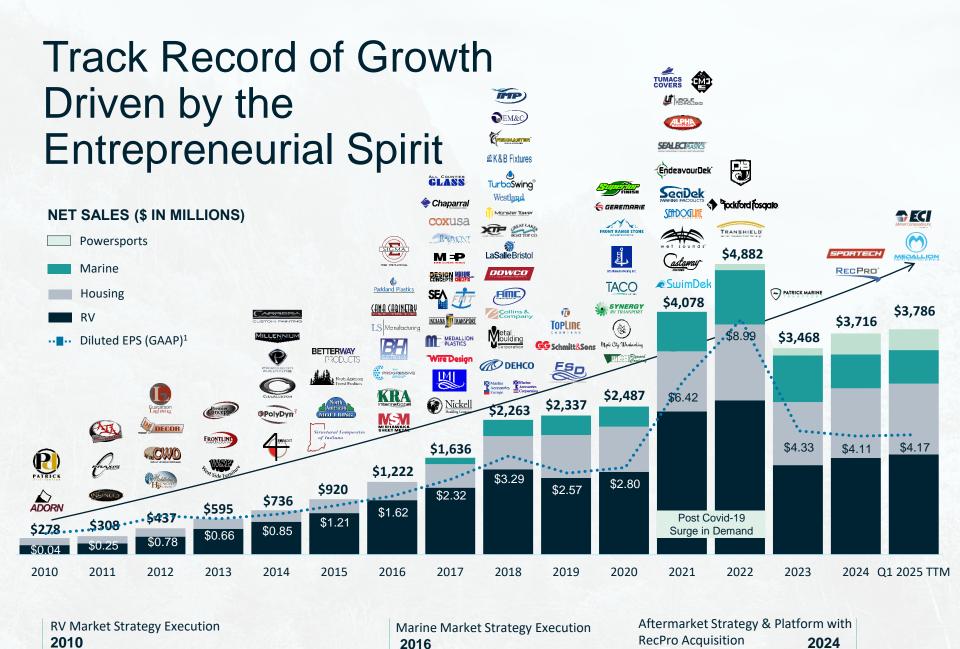
\$456M 12.1% **\$251M**











2022Powersports Market Strategy Execution

DIVERSIFICATION JOURNEY CONTINUES

\$ in millions, except per share data	FY 2019	Q1 2025 TTM	Δ
Wholesale RV Unit Shipments	406,070	345,640	(15%)
Wholesale Marine Shipments ¹	189,945	141,868	(25%)
Total Net Sales	\$2,337	\$3,786	+62%
Total RV Revenue	\$1,287	\$1,683	+31%
Total Marine Revenue*	\$329	\$56 <i>4</i>	+71%
Total Powersports Revenue*	-	\$351	NM
Total Housing Revenue	\$721	\$1,188	+65%
Gross Margin	18.1%	22.7%	+460 bps
Adjusted Operating Margin ²	6.6%	7.1%	+50 bps
Adjusted Diluted EPS ^{2,3}	\$2.57	\$4.27	+66%
Adjusted EBITDA Margin ²	10.1%	12.1%	+200 bps
Free Cash Flow ²	\$165	\$251	+52%

¹ Company Estimate | ² Non-GAAP metric: Refer to appendix for reconciliation to closest GAAP metric | ³ Periods prior to Q4-24 reflect the impact of the three-for-two stock split paid in December 2024 | * In 2019, Powersports sales were included in Marine sales

2025 STRATEGIC PRIORITIES

Solid Financial Foundation

Maintain strong balance sheet and robust cash flow generation bolstering ability to navigate economic challenges and pursue profitable growth opportunities

Customer-focused Solutions

Advanced Product Group laser focused on innovation for our customers and full-solutions model designed to enhance savings and efficiency for customers

Strategic Diversification

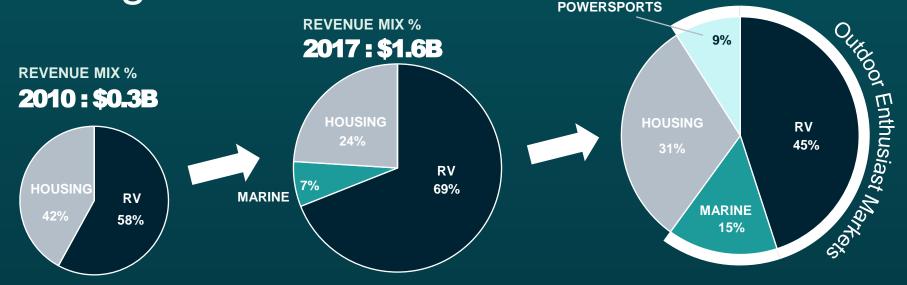
Leverage well-developed and existing end market presence and capitalize on sound acquisition playbook to enhance the earnings power of the business



Accelerated Growth Through Strategic Diversification

REVENUE MIX %

Q1 2025 TTM: \$3.8B





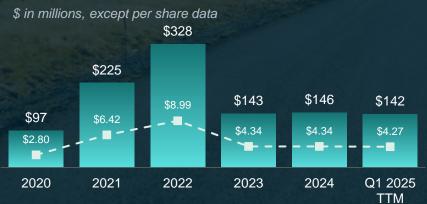
5-YEAR FINANCIAL OVERVIEW 2020 to Q1 2025 TTM







ADJUSTED NET INCOME & DILUTED EPS 1,2



ADJUSTED EBITDA & MARGIN 2

\$ in millions



Growth Avenues - 2025 & Beyond



STRATEGIC ACQUISITIONS

Improve the earnings power of our business by investing in core markets



Since 2010, we've completed acquisitions representing revenues of \$2.8B¹

END MARKET GROWTH

We believe our end markets are at, or near cyclical lows, with lean channel inventories







2024 RV & estimated
Marine wholesale
shipments lower than 2014
levels and down 18% and
24%, respectively from
2019 shipments

THE AFTERMARKET

See significant potential in the Outdoor Enthusiast aftermarket and are beginning to capture opportunity



Completed the acquisition of RecPro in Q3'24 and materially enhanced our aftermarket presence and capabilities

ORGANIC GROWTH

Target 2-3% organic growth annually



Average organic growth, net of pricing of approximately

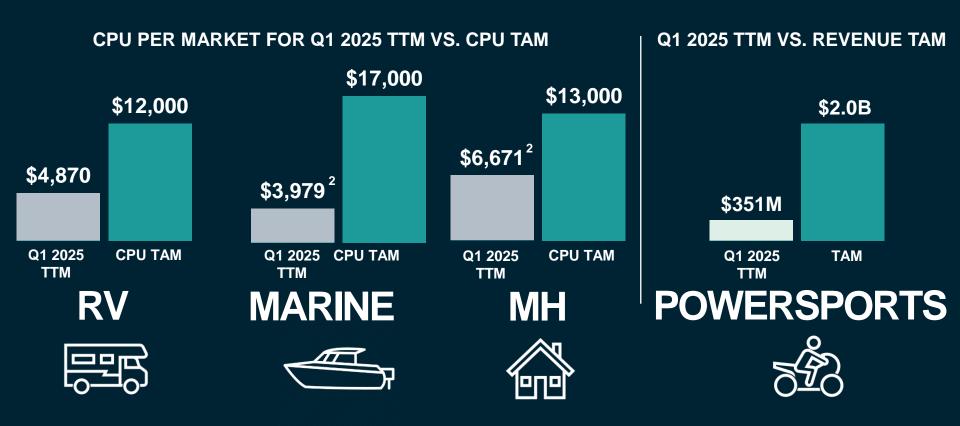
+4% 2019 to 2024

Advanced Product
Group focused on
collaborating with
customers to develop
innovative products in
the spirit of a full
solutions model

¹ Annualized revenues at time of acquisition

Total Addressable Market 1 - PATRICK





Company estimates of TAM only include product categories for which we currently participate. These numbers do not include the opportunities in our industrial end market, personal transport vehicles, audio and other adjacent markets.

PATRICK

Robust Free Cash Flow Generation Across Cycles

Q1 2025 TTM Free Cash Flow¹

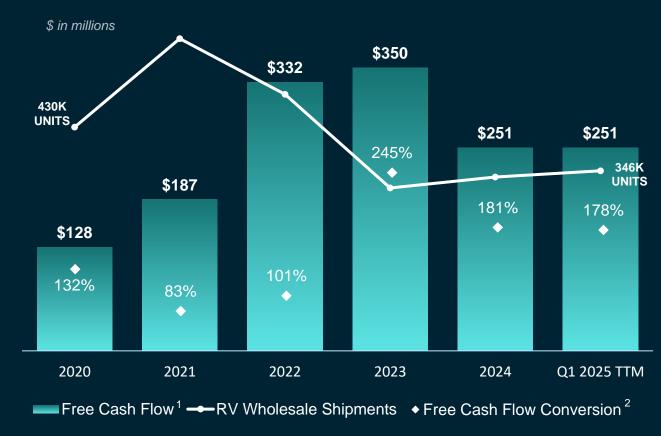
\$251M

Average Free Cash Flow¹ Conversion² 2020- 2024

134%

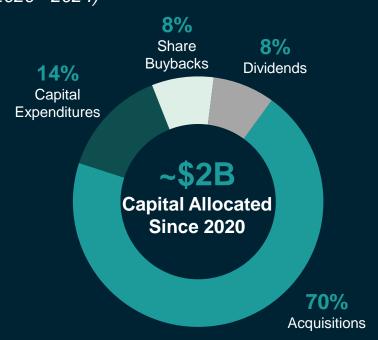
Solid free cash flow¹ during periods of high demand

Driving net working capital improvements during contraction in end markets increases free cash flow



Strategic Capital Allocation

Historic Use of Cash (2020 - 2024)



Capital Allocation (Q1 2025 TTM)



2025 Cash Flow Priorities Invest in
Accretive
Projects and
Attractive Growth
Opportunities

Automation and Investments in IT Support Efficient Execution of Model

Enhance
Shareholder
Value Through
Disciplined
Capital Allocation

Delivering Value through Dividends and Opportunistic Stock Repurchases



Dividend Highlights

\$195M+

Returned to shareholders through dividends since we initiated dividends in 2019

~21%

2020-2024 Annual Dividend Per Share CAGR

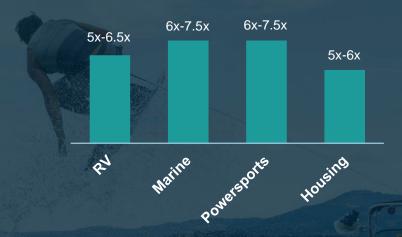
Stock Buyback Highlights

In the first quarter, repurchased approximately \$8.5M of shares and an additional \$8M+ of shares as of Patrick's Q1 2025 earnings call

Building Momentum Through M&A

- Driving Growth: Strategic acquisitions remain a key facet of our growth plan
- Entrepreneurial Culture: We seek to acquire quality, entrepreneurial businesses with strong culturallyaligned management teams
- Provide the framework: Offer shared services while providing oversight to ensure performance expectations are met
- Future-Focused: Pursuing highgrowth opportunities that expand our capabilities and margins
- Positioned for Success: Ready to bolster sustained growth through strategic M&A

EBITDA MULTIPLE TARGET RANGES FOR ACQUISITIONS BY END MARKET



DELIVERY EXPECTATIONS

- Margin accretion within the first year
- Within 12 18 months of close, we expect a 1 turn improvement on acquisition's EBITDA multiple
- Succession planning
- Management team will continue to run the business effectively

Don't fix what is not broken

Balance Sheet & Liquidity

DEBT STRUCTURE AND MATURITIES

- \$125.0M Term Loan (\$123.4M o/s), scheduled quarterly installments; balance due October 2029
- \$875.0M (\$210.0M o/s) Senior Secured Revolver, due October 2029
- \$258.7M 1.750% Convertible Senior Notes, due December 2028
- \$350.0M 4.750% Senior Notes, due May 2029
- \$500.0M 6.375% Senior Notes, due November 2032

NET LEVERAGE¹ (\$ in millions)

Total Debt Outstanding	\$1,442.2
Less: Cash and Debt Paid as Defined by the Credit Agreement	130.0
Net Debt	\$1,312.2
Pro Forma Adj. EBITDA	\$478.1
Net Debt to Pro Forma Adj. EBITDA	2.7x

LIQUIDITY (\$ in millions)

Total Revolver Credit Capacity	\$875.0
Less: Total Revolver Used (including outstanding letters of credit)	217.0
Unused Credit Capacity	\$658.0
Add: Cash on Hand	86.6
Total Available Liquidity	 \$744.6

COVENANTS AND RATIOS¹

Consolidated Net Leverage Ratio – 2.7x

Consolidated Secured Net Leverage Ratio – 0.43x versus 2.75x maximum

Consolidated Interest Coverage Ratio – 6.70x versus minimum 3.00x

Strong balance sheet and significant liquidity to support investments and pursue attractive growth opportunities

FISCAL YEAR 2025 OUTLOOK

End Market Outlook

	FY 2024	FY 2025 Estimate Prior Estimate
RV Wholesale Unit Shipments ¹	334K	310K - 330K ~350K
RV Retail Unit Shipments	354K²	Down MSD - HSD% Flat
Marine Wholesale Powerboat Unit Shipments	146K²	Down LSD% Up 5% - 10%
Marine Retail Powerboat Unit Shipments	165K²	Down HSD - LDD% Flat
Powersports Organic Content		Up HSD% Up MSD%
Powersports Wholesale Shipments		Down LDD% Down 10%
MH Wholesale Unit Shipments ¹	103K	Up MSD% Up 10% - 15%
New Housing Starts ¹	1.4M	Down 10% Flat - Up 5%

Financial Outlook

FY	2025	5 Esti	mate

	FY 2024	Prior Estimate
Adjusted Operating Margin ³	7.2%	7.0% - 7.3% Up 70 - 90 bps
Operating Cash Flows	\$327M	\$350M - \$370M \$390M - \$410M
Capital Expenditures	\$76M	\$70M - \$80M \$75M - \$85M
Free Cash Flow	\$251M	\$270M+ \$305M+
Tax Rate	22.5%	24% - 25%







REVENUE (Q1'25 TTM)

\$1.7B

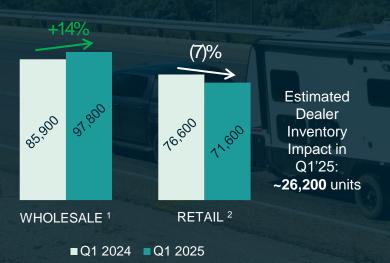
8% 1

Vs. Q1 2024 TTM

% OF NET SALES (Q1'25 TTM)

45%

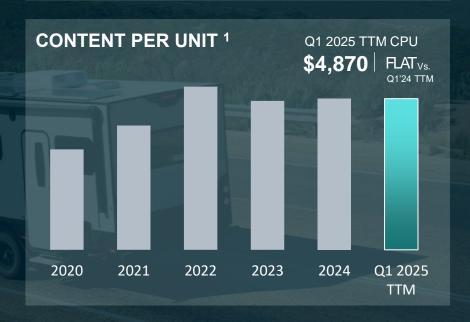
QUARTERLY SHIPMENTS



RV REVENUE & WHOLESALE SHIPMENTS 1

Post Covid-19
Surge In Demand

2020 2021 2022 2023 2024 Q1 2025
TTM



POWERSPORTS HOUSING

ESTABLISHED SUPPLIER OF CHOICE FOR RV OEMS





ADDITIONAL CAPABILITIES AND EXPERTISE

- Lamination
- Hardwood and softwood manufacturing
- Countertop fabrication
- Interior design
- Fiberglass manufacturing
- Metal fabrication

- Wire fabrication
- Plastics & adhesives
- Transportation
- Furniture
- Distribution and aftermarket

RATRICK | marine

REVENUE (Q1'25 TTM)

\$564M

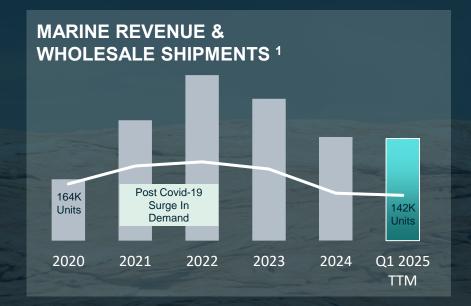
19% ↓

% OF NET SALES (Q1'25 TTM)

15%

QUARTERLY SHIPMENTS 1



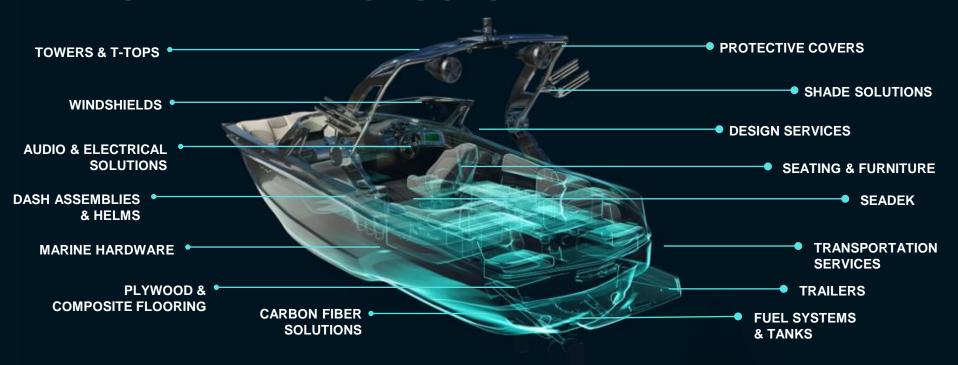




RV MARINE POWERSPORTS HOUSING

LEADING SUPPLIER OF HIGHLY-ENGINEERED, VALUE-ADDED PRODUCTS





ADDITIONAL CAPABILITIES AND EXPERTISE

- Concept and design, engineering, and tooling fiberglass plugs, molds and stringer systems
- Metal fabrication
- Fiberglass components & parts
- Rotational molding
- Specialized in CNC milling
- Anodizing and powder coating
- Advanced sewing & patterning capabilities
- Carbon fiber components

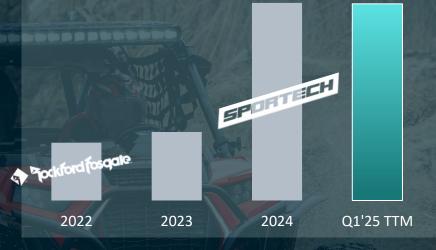
- Designing, engineering & manufacturing of audio solutions
- Plastic injection molding
- Plastic extrusion
- Lamination
- Treated plywood
- Fabrication of multi-layer EVA/PE foam flooring and industrial products
- Aftermarket
- J-I-T service to customers

*** PATRICK** | powersports

REVENUE (Q1'25 TTM)

% OF NET SALES (Q1'25 TTM)









SPORTECH

Acquired in 2022

Acquired in 2024



Acquired in 2016

RV

MARINE

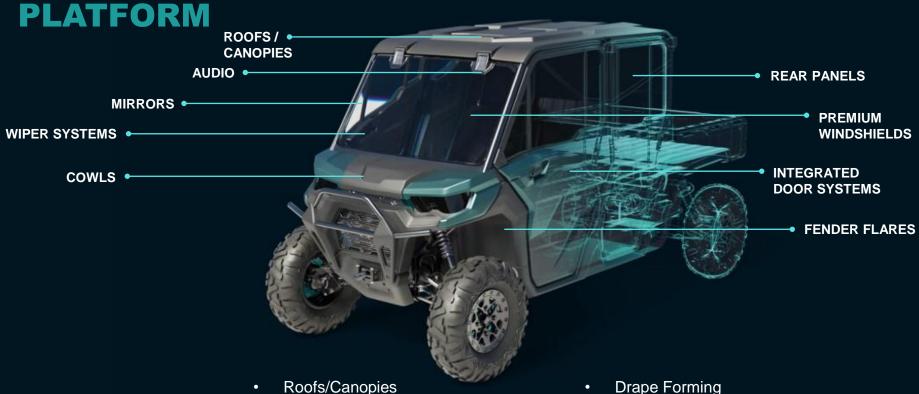
POWERSPORTS

HOUSING

MARKETS

SOLIDIFYING **INDUSTRY LEADING POWERSPORTS**





ADDITIONAL CAPABILITIES AND EXPERTISE

- Wiper Systems
- **Integrated Door Systems**
- Premium Audio
- **Thermoforming**
- Windshield Systems

- Metal Fabrication
- Fender Flares
- Rear Panels
- Manufacturing, Distribution and Rep Sales

*** PATRICK** | housing

REVENUE (Q1'25 TTM)

\$1.2B 11%↑

% OF NET SALES (Q1'25 TTM)

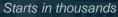
31%

QUARTERLY MH SHIPMENTS ¹



■Q1 2024 ■Q1 2025

QUARTERLY HOUSING STARTS ²





TIOUSING START

■Q1 2024 ■Q1 2025





RV MARINE

POWERSPORTS

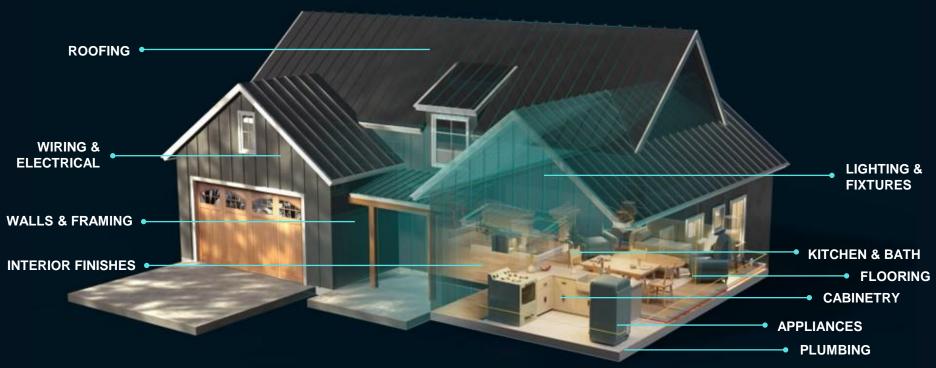
HOUSING

MARKETS

TTM

KEY SUPPLIER TO THE AFFORDABLE HOUSING SECTOR





ADDITIONAL CAPABILITIES AND EXPERTISE

- Plumbing
- Flooring
- Vinyl
- Wood Mouldings
- Lighting & Fixtures
- Interior Finishes
- Cabinets & Countertops

- Wiring & Electrical
- Walls & Framing
- Kitchen & Bath
- Roofing
- Appliances
- Manufacturing & Distribution

End Market Insights

OUTDOOR ENTHUSIAST MARKETS



RV

Despite seasonal inventory build, dealer inventory appears healthy as dealers prepare for the upcoming selling season

Ongoing investments such as composite solutions help drive content gains despite a continued preference for smaller, entry-level units



MARINE

OEMs and dealers continue to collaborate to keep inventory levels lean with targeted restocking

Improved mix toward premium, higherengineered categories, including ski and wake

Major boating peers have reported interest in the boating lifestyle remains positive



POWERSPORTS

Sportech attachment rates improving on premium utility SxS vehicles

OEMs have been supporting dealers through disciplined production and other activities, such as floor plan assistance

Broad use cases contributed to utility segment remaining more resilient



HOUSING

Affordable housing demand remains strong, and inventory remains limited

MH demand remains solid as OEMs have improved curb appeal, options and financing availability

As clarity improves surrounding the macroeconomic environment, we expect consumers and dealers to react more positively.

RV MARINE POWERSPORTS HOUSING





Use of Non-GAAP Financial Measures

This presentation contains non-GAAP financial measures. Management believes that, when considered together with reported amounts, these measures are useful to investors and management in understanding our ongoing operations and in the analysis of ongoing operating trends. These measures should be considered in addition to, and not as replacements for, the most comparable GAAP measure.

- Earnings before interest, taxes, depreciation and amortization ("EBITDA"), pro forma adjusted EBITDA, adjusted EBITDA margin, adjusted operating margin, adjusted net income, adjusted diluted earnings per common share, and net debt to pro forma adjusted EBITDA are non-GAAP financial measures. In addition to reporting financial results in accordance with accounting principles generally accepted in the United States, we provide non-GAAP operating results adjusted for certain items and other one-time items.
- We adjust for the items listed above in all periods presented, unless the impact is clearly immaterial to our financial statements.
- Content per unit metrics are generally calculated using our market sales divided by Company estimates based on third-party measures of industry volume.

- We utilize the adjusted results to review our ongoing operations without the effect of these adjustments and for comparison to budgeted operating results. We believe the adjusted results are useful to investors because they help them compare our results to prior periods and provide important insights into underlying trends in the business and how management oversees our business operations on a day-to-day basis.
- We calculate free cash flow by subtracting cash paid for purchases of property, plant and equipment from net cash provided by operating activities.
- Figures may not sum due to rounding.

Non-GAAP Reconciliations

RECONCILIATION
OF NET INCOME
TO ADJUSTED
NET INCOME TO
ADJUSTED
DILUTED
EARNINGS PER
COMMON SHARE 1

(\$ in millions, except per share data)	2019	2020	2021	2022	2023	2024	Q1 2025 TTM
Net income	\$90	\$97	\$225	\$328	\$143	\$138	\$142
+ Acquisition related fair-value inventory step-up					1	3	2
+Acquisition related transaction costs						5	
+ Loss on extinguishment of debt						3	3
- Tax impact of adjustments						(3)	(1)
Adjusted net income	\$90	\$97	\$225	\$328	\$143	\$146	\$145
Diluted earnings per common share	\$2.57	\$2.80	\$6.42	\$8.99	\$4.33	\$4.11	\$4.17
Acquisition related transaction costs, net of tax						0.11	0.05
Acquisition related fair-value inventory step-up, net of tax					0.01	0.06	
Loss on extinguishment of debt, net of tax	-	-	-	-	-	0.06	0.06
Adjusted diluted earnings per common share	\$2.57	\$2.80	\$6.42	\$8.99	\$4.34	\$4.34	\$4.27

Non-GAAP Reconciliations

(\$ in millions)

	() (1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	2019	2020	2021	2022	2023	2024	TTM
	Net income	\$90	\$97	\$225	\$328	\$143	\$138	\$142
	+ Depreciation & amortization	63	74	105	131	145	167	169
- 34	+ Interest expense, net	37	43	58	61	69	80	78
	+ Income taxes	28	33	69	107	48	40	44
	EBITDA	\$218	\$247	\$457	\$627	\$405	\$425	\$433
RECONCILIATION OF NET INCOME TO	+ Stock-based compensation	15	16	23	22	19	17	17
EBITDA TO ADJUSTED EBITDA	+ Acquisition related transaction costs						5	
AND ADJUSTED	+ Acquisition related fair-value inventory step-up					1	3	2
EBITDA MARGIN	+ Loss on extinguishment of debt						2	3
	+ Loss (gain) on sale of property, plant and equipment	2	-	1	(6)	-	-	2
	Adjusted EBITDA	\$235	\$263	\$480	\$643	\$425	\$452	\$456
	Net sales	\$2,337	\$2,587	\$4,078	\$4,882	\$3,468	\$3,716	\$3,786
	Adjusted EBITDA Margin	10.1%	10.2%	11.8%	13.2%	12.3%	12.2%	12.1%

Q1

Non-GAAP Reconciliations

RECO	NCILI	ATION
OF	FREE	CASH
ŽŁ.		FLOW

(\$ in millions)	2019	2020	2021	2022	2023	2024	2025 TTM
Net cash provided by operating activities	\$192	\$160	\$252	\$412	\$409	\$327	\$332
Less: purchases of property, plant and equipment	(27)	(32)	(65)	(80)	(59)	(76)	(80)
Free Cash Flow	\$165	\$128	\$187	\$332	\$350	\$251	\$251

RECONCILIATION
OF OPERATING
MARGIN TO
ADJUSTED
OPERATING
MARGIN

	2019	2020	2021	2022	2023	2024	Q1 2025 TTM
Operating margin	6.6%	7.0%	8.6%	10.2%	7.5%	6.9%	7.0%
Acquisition related fair-value inventory step-up	-%	-%	-%	-%	-%	0.1%	-%
Acquisition related transaction costs	-%	-%	-%	-%	-%	0.1%	-%
Loss on extinguishment of debt	-%	-%	-%	-%	-%	0.1%	0.1%
Adjusted operating margin	6.6%	7.0%	8.6%	10.2%	7.5%	7.2%	7.1%

RECONCILIATION
OF NET INCOME TO
EBITDA TO PRO
FORMA ADJUSTED
EBITDA

(\$ in millions)	Q1 2025 TTM
Net income	\$141.5
+ Depreciation & amortization	168.9
+ Interest expense, net	78.5
+ Income taxes	44.2
EBITDA	\$433.1
+ Stock-based compensation	16.6
+ Acquisition pro forma, transaction-related expenses & other	28.5
Pro Forma Adjusted EBITDA	\$478.1

¹ Periods prior to Q4-24 reflect the impact of the three-for-two stock split paid in December 2024

Q1



We exist to empower the enthusiast in you.

Attractive end market categories:









Driven by our core competencies:











Fiberglass

Wood

Electrical

Metal

Paint

Aftermarket















Cut & Sew

Audio

Plastics & Adhesives

Transportation

Interior Finishes

Distribution

Profitable growth engine:

- Strategic diversification increases total addressable market and improves resiliency
- Poised to capitalize on long-term secular growth trends and favorable demographics
- Entrepreneurial spirit, innovation and full-solutions model enhance capabilities and customer experience
- Strong financial foundation to seize profitable growth opportunities while operating from a position of strength
- Highly-experienced leadership team passionate about the Outdoor Enthusiast lifestyle

Cumulative 5-Year Return to Shareholders



Favorable Industry and Macro Trends



RV

84%

Of current Millennials and Gen Zers plan to buy another RV of which 78% prefer to buy a new model²

16.9M

Households express a strong interest in purchasing an RV within the next 5 years ²

54M

Camping households in America³

HOUSING

The average price per square foot of a factory-built home is approximately

half the cost

of a site-built home⁵

MARINE

49%

Of private sellers who bought boats during the pandemic plan to upgrade ⁴

OUTDOOR ENTHUSIAST

THE EXPLORE ACT

Improves the Outdoor
Enthusiast experience,
enhances access to
public lands and
waters, restores
campgrounds,
modernizes
infrastructure and
more

END MARKET CATEGORIES

RV PRODUCT CATEGORIES ¹

TOWABLE MOTORIZED Shipments: 85% Wholesale | 63% Retail Value Shipments: 15% Wholesale | 37% Retail Value

Travel Trailer | ASP: \$38,200

Fifth Wheel | ASP: \$91,000

Class A | ASP: \$256,000

Class B & C | ASP: \$136,300

MARINE PRODUCT CATEGORIES 1

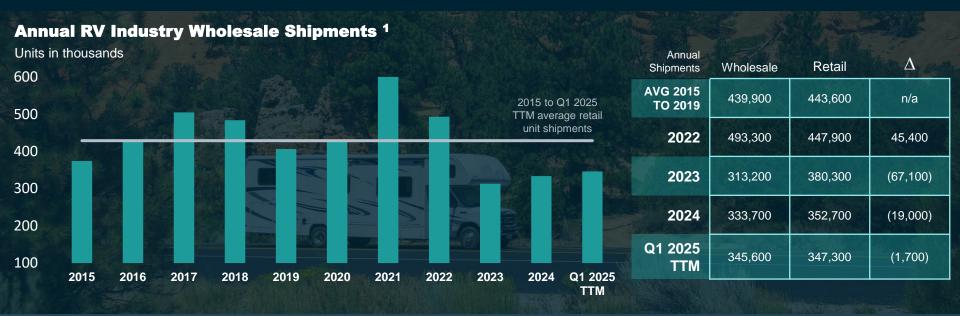
PONTOON	SKI & WAKE	FIBERGLASS	ALUMINUM

ASP: \$74,300 | 30% of Market ASP: \$162,700 | 9% of Market ASP: \$135,100 | 33% of Market ASP: \$38,300 | 28% of Market

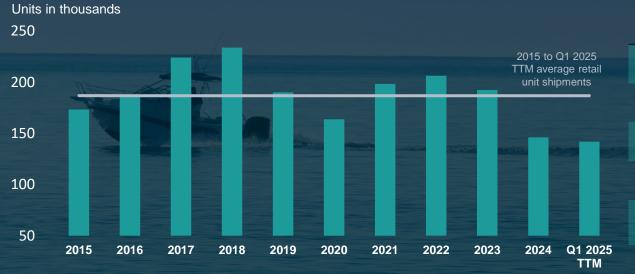
MANUFACTURED HOUSING PRODUCT CATEGORIES 1

SINGLE-SECTION HOMES **MULTI-SECTION HOMES** ASP: \$84,800 | 45% of Market ASP: \$154,100 | 55% of Market

RV & Marine Trended Shipments



Annual Marine Industry Wholesale Shipments ²



Annual Shipments	Wholesale	Retail	Δ
AVG 2015 TO 2019	201,300	204,400	n/a
2022	206,200	187,200	19,000
2023	192,300	179,500	12,800
2024	146,000	165,200	(19,200)
Q1 2025 TTM	141,900	163,700	(21,800)

