



DELIVERING VALUE, DRIVING LONG-TERM GROWTH

December 13, 2020

Disclaimer

CAUTION REGARDING FORWARD-LOOKING STATEMENTS

This communication may contain certain forward-looking statements, including, but not limited to, certain plans, expectations, goals, projections, and statements about the benefits of the proposed transaction, the plans, objectives, expectations and intentions of Huntington and TCF, the expected timing of completion of the transaction, and other statements that are not historical facts. Such statements are subject to numerous assumptions, risks, and uncertainties. Statements that do not describe historical or current facts, including statements about beliefs and expectations, are forward-looking statements. Forward-looking statements may be identified by words such as expect, anticipate, believe, intende, statements are furget, goal, or similar expressions, or future or conditional verbs such as will, may, might, should, would, could, or similar variations. The forward-looking statements are intended to be subject to the safe harbor provided by Section 27A of the Securities Exchange Act of 1934, and the Private Securities Litigation Reform Act of 1935.

While there is no assurance that any list of risks and uncertainties or risk factors is complete, below are certain factors which could cause actual results to differ materially from those contained or implied in the forward-looking statements: changes in general canomic, political, or industry conditions; the magnitude and duration of the COVID-19 pandemic and its impact on the global economy and financial conditions; and financial condition; uncertainty in U.S. fiscal and monetary policy, including market acceptance of any new products or services including those einplementing our "Fair Play" banking philosophy; the nature, extent, timing, and results of governmental actions, examinations, reviews, reforms, regulations, and interpretations, including those related to the Dodd-Frank Wall Street Reform and Computery of any every products or services including those related to the pode any be instituted against Huntington or TCF; delays in completing the transaction, the failure to obtain necessary regulatory approvals (and the risk that such approvals may result in the imposition of conditions that could develoy after the combined company or the expected benefits of the transaction, in the integration of the two companies or as a result of the strength of the eraon and competitive factors in the areas where Huntington and TCF do business; the possibility that the transaction are not realized when expected or at all, including as a result of the strength of the economy and dimeters or changes to business or events; diversion of management's attention from ongoing business operations and opportunities; potential adverse reactions or changes to subiness at a strength of the forward-looking statements in the security of normal expected benefits of the transaction in the imposition of Huntington's Annual Report on Form 10-K for the year ended December 31, 2010 and in its subsequent Quartery Reports on Form 10-Q. Including as a result of the strength of the coronow and competitive precessing and opportunities; potent

All forward-looking statements speak only as of the date they are made and are based on information available at that time. Neither Huntington nor TCF assumes any obligation to update forward-looking statements to reflect the occurrence of unanticipated events except as required by federal securities laws. As forward-looking statements involve significant risks and uncertainties, caution should be exercised against placing undue reliance on such statements.

IMPORTANT ADDITIONAL INFORMATION

In connection with the proposed transaction, Huntington will file with the SEC a Registration Statement on Form S-4 that will include a Joint Proxy Statement of Huntington and TCF and a Prospectus of Huntington, as well as other relevant documents concerning the proposed transaction. The proposed transaction involving Huntington and TCF will be submitted to TCF's shareholders and Huntington's shareholders for their consideration. This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities or a solicitation of sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. INVESTORS AND SHAREHOLDERS OF HUNTINGTON AND SHAREHOLDERS OF TCF ARE URGED TO READ THE REGISTRATION STATEMENT AND THE JOINT PROXY STATEMENT/PROSPECTUS REGARDING THE TRANSACTION WHEN IT BECOMES AVAILABLE AND ANY OTHER RELEVANT DOCUMENTS FILED WITH THE SEC, AS WELL AS ANY AMREMOLDERS OR SUPPLEMENTS TO THOSE DOCUMENTS, BECAUSE THEY WILL CONTAIN INFORMATION. Shareholders will be able to obtain a free copy of the definitive joint proxy statement/prospectus, as well as other filings with the SEC's website http://www.sec.gov. Copies of the joint proxy statement/prospectus can also be obtained, without charge, by directing a request to Huntington Bancshares Incorporated by reference in the joint proxy statement/prospectus can also be obtained, without charge, by directing a request to Huntington Bancshares Incorporated, Huntington Center, HC0935, 41 South High Street, Columbus, Ohio 43287, (800) 576-5007 or to TCF Investor Relations, TCF Financial Corporation, 333 W. Fort Street, Suite 1800, Detroit, Michigan 48226, (866) 258-1807.

PARTICIPANTS IN THE SOLICITATION

Huntington, TCF, and certain of their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from the shareholders of Huntington and TCF in connection with the proposed transaction under the rules of the SEC. Information regarding Huntington's directors and executive officers is available in its definitive proxy statement relating to its 2020 Annual Meeting of Shareholders, which was filed with the SEC on March 12, 2020, and other documents filed by Huntington with the SEC. Information regarding TCF's directors and executive officers is available in its definitive proxy statement relating to its 2020 Annual Meeting of Shareholders, which was filed with the SEC on March 12, 2020, and other documents filed by Huntington with the SEC. Information regarding TCF's directors and executive officers is available in its definitive proxy statement relating to its 2020 Annual Meeting of Shareholders, which was filed with the SEC. On March 25, 2020, and other documents filed by TCF with the SEC. Other information regarding TCF's directors and executive officers is indirect interests, by security holdings or otherwise, will be contained in the joint proxy statement/prospectus and other relevant materials filed with the SEC. Free copies of this document may be obtained as description of their direct and as description of their direct and the relevant materials filed with the SEC.

USE OF NON-GAAP FINANCIAL MEASURES

This document contains GAAP financial measures and non-GAAP financial measures where management believes it to be helpful in understanding Huntington's results of operations or financial position. Where non-GAAP financial measures are used, the comparable GAAP financial measure, as well as the reconciliation to the comparable GAAP financial measure, can be found in this document, conference call slides, or the Form 8-K related to this document, all of which can be found in the Investor Relations section of Huntington's website, http://www.huntington.com.

Financially Attractive Transaction Increases Scale and Growth



Building scale – creating a top 10 U.S. regional bank



Expands prominence in core markets and extends into desirable new markets, resulting in leading density and distribution



Synergistic transaction with significant branch overlap produces highly compelling financial results



Creates peer-leading financial performance



Accelerates digital investments and capabilities across broader platform to enhance client value proposition



Further diversifies combined loan portfolio across asset classes and markets



Lower risk, in-market transaction benefiting from thorough diligence and successful integration track record

Building Scale – Leading Market Position & Profitability to Drive Value Creation

				\$
U.S. Regional Bank Rank ²	Market Cap ¹ \$22B #6	Gross Loans & Leases ¹ \$117B #6	Total Deposits ¹ \$134B #8	Net Income ¹ \$2.1B # 5
Leading wi	thin Combined Footprint ³	S Peer-Leading Profi	tability ⁴ Comp	elling Value Creation ⁵
~70%	of MSAs Top 5 Deposit Rank	~1.3% ROA	18%	EPS Accretion
#1	Branches	~17% ROTCE	\$3.3B	Capitalized Value of Synergies
#2	Retail Deposits	~55% Efficiency	Ratio >20%	IRR

Source: S&P Global, Company Filings; Note: Market data as of 11-Dec-20. ¹Combined market cap includes NPV of cost synergies. Pro forma balance sheet metrics as of the period ended September 30, 2020; excludes purchase accounting adjustments. Net Income reflects 2022E earnings and includes all after-tax transaction adjustments. ² Excludes Money Center banks, Trust banks, and U.S. subsidiaries of foreign banks. ³ Footprint defined as IL, IN, MI, MN, OH, WI, WV, Denver and Pittsburgh. Retail deposits excludes all deposits above \$0.5B at any branch (excluded deposits are assumed to include a significant level of commercial deposits or are headquarter branches for direct banks). ⁴ Pro forma profitability metrics are based on 2022E consensus estimates, incorporate all transaction adjustments, and assume \$490MM pre-tax cost synergies are fully realized. ⁵ EPS accretion assumes 2022E GAAP EPS with fully realized cost synergies. Capitalized value of synergies: pre-tax synergies of \$490MM; calculated as after-tax synergies multiplied by 10x P/E net of total after-tax restructuring costs of \$720MM. Assumes 18% tax rate.



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Compelling Combination for Shareholders

	• 100% stock consideration with fixed exchange ratio of 3.0028 Huntington shares	Ownership
Transaction Structure ¹	 for each TCF share \$6.0B aggregate consideration, \$38.83 per TCF share 11.8x Price / 2022E EPS; 6.5x Price / 2022E EPS with fully realized synergies 1.5x Price / Tangible Book Value per Share 	HBAN 69% 31% TCF
Organization	 Dual headquarters in Columbus, OH and Detroit, MI — Columbus will remain headquarters for the holding company and the Consumer Bank — Detroit will become headquarters for the Commercial Bank Minneapolis, Chicago, and Midland to remain centers of influence 	
Leadership	 Stephen Steinour will remain the Chairman, President, and CEO of the Holding Company and President and CEO of the Bank Gary Torgow will serve as Chairman of the Bank board of directors David Porteous will serve as Lead Director of the Holding Company and Bank boards of directors 	Board of Directors HBAN 13 5 TCF
Pro Forma Impact	 18% EPS accretion in 2022E with fully realized synergies 7% tangible book value per share dilution with 2.7 year earnback inclusive of total merger expenses and CECL 29% dividend accretion to TCF shareholders 	. double count ²
Approvals & Timing	 Huntington and TCF shareholder approvals Customary regulatory approvals Anticipated closing 2Q 2021 	db. 11

¹ Based on Huntington closing share price of \$12.93 on 11-Dec-2020. Earnings per share based on 2022E consensus median estimates.

² Accretion method earnback. Tangible book value per share dilution inclusive of total merger expenses and CECL double count (\$0.62) divided by 2022E GAAP EPS accretion with fully realized cost synergies (\$0.23).



TCF Financial is the Right Partner for Huntington

Established Midwestern Commercial Bank...





Footprint Deposit Market Share





Retail Deposit Customers





Common Equity Tier 1 Ratio

...With Specialized, National Commercial Business Lines

tcf Capital Solutions

National equipment finance and leasing



National dealer floorplan financing

- Lease and equipment finance solutions for small to large companies in sub sectors such as transportation, manufacturing, and healthcare
- Network of 11,000 dealers financing power sports, lawn and garden, marine, specialty vehicles, and RVs







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Expands Leadership in Vibrant Markets

#	Market	Presence	Total Deposits (\$B)	Retail Deposit Rank ^²	Top 5 Rank
1.	Columbus		\$28	2	\checkmark
2.	Detroit		18	3	\checkmark
3.	Cleveland		13	1	\checkmark
4.	Chicago		10	10	
5.	Minneapolis	2	8	3	\checkmark
6.	Grand Rapids		5	1	\checkmark
7.	Akron		5	1	\checkmark
8.	Indianapolis		4	4	\checkmark
9.	Cincinnati		4	6	
10.	Pittsburgh		4	8	
	Ohio		\$66		\checkmark
	Michigan		40	1	\checkmark
	Illinois		10	10	
	Minnesota	>	6	4	\checkmark

Combined footprint¹ has total population of 60MM and \$3.7T of total GDP, ranking #5 in the world if it were a standalone economy



Source: S&P Global, The World Bank; Note: Financial data as of most recent quarter. Deposit market share data as of 30-Jun-20.¹ Footprint defined as IL, IN, MI, MN, OH, WI, WV, Denver and Pittsburgh. ² Excludes all deposits above \$0.5B at any branch (excluded deposits are assumed to include a significant level of commercial deposits or are headquarter branches for direct banks).

Leading Bank in Attractive, Dynamic & Diverse Geographies

Transaction Enhances Leadership Positions & Adds Highly Attractive MSAs



Source: S&P Global, Bureau of Economic Analysis, The City of Columbus Department of Development, City of Cleveland Economic Development, Michigan Economic Development Corporation, Minnesota Dept. of Employment and Economic Development, Michigan Economic Development Corp., U.S. Census Bureau, Forbes, Minneapolis Amazon HQ2 Proposal, Denver Amazon HQ2 Proposal, Metro Denver; Note: Retail rank excludes all deposits above \$0.5B at any branch (excluded deposits are assumed to include a significant level of commercial deposits or are headquarter branches for direct banks).¹ Other states include CO, FL, KY, SD, WI, and WV. ² Current footprint represents IL, IN, MI, OH, WV, and Pittsburgh MSA.

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Uniquely Positioned to Win Across Footprint

Leading Density and Distribution to Deliver Expanded Product Set to our Customers



Source: S&P Global; Note: Market share data as of 30-Jun-20. Peers include CFG, CMA, FHN, FITB, KEY, MTB, PNC, RF, TFC, and ZION. Note: Excludes all deposits above \$0.5B at any branch (excluded deposits are assumed to include a significant level of commercial deposits or are headquarter branches for direct banks).

¹Weighted average market share shown for top 20 MSAs by deposits.

Compelling Pro Forma Financial Impact

Driving Value for Shareholders with Long-Term Upside

Key Assumptions

Earnings

 Projections based on Wall Street consensus estimates

Synergies & Restructuring

- Identified \$490MM of pre-tax cost synergies (37% of TCF's total non-interest expense or 40% excluding amortization and lease depreciation)
- Synergies realized 50% in 2021E, 75% in 2022E, and 100% thereafter
- Revenue synergies identified but <u>not</u> <u>modeled</u>
- \$150MM incremental technology development investments over 3.5 years³
- \$880MM one-time pre-tax merger expenses

Other Adjustments

- Loan credit mark-down 2.4%
- Loan rate mark-up 1.1%
- Core deposit intangible equal to 0.50% of TCF's non-time deposits
- Estimated deposit divestiture of ~\$450MM
- 18% effective tax rate on TCF earnings and merger adjustments



Additional Metrics



Note: See appendix for detail.¹ Pro forma estimated at closing.² Accretion method earnback. Tangible book value per share dilution inclusive of total merger expenses and CECL double count (\$0.62) divided by 2022E GAAP EPS accretion with fully realized cost synergies (\$0.23).³ Technology development investments expense incurred 40% in year 1 with the remainder depreciated over the subsequent 3 years. 2022E pre-tax impact of \$20MM.

Creates Peer-Leading Financial Performance

Pressing the Huntington Advantage at a Critical Point in the Cycle



Significant Value Creation Driven by Fully Identified Cost Synergies



Expected Cost Synergies Breakout and Commentary



- \$490MM of pre-tax cost synergies (fully realized)
- Elimination of redundancies and duplication enhances operating leverage
- Robust integration experience: completed 6 transactions since 2010 and over-delivered revenue and cost synergies on the largest, FirstMerit

Source: S&P Global, Company Filings; Note: Market data as of 11-Dec-20.

¹ Capitalized value of synergies assumes P-T synergies of \$490MM equal to 37% of TCF's total noninterest expense or 40% excluding lease depreciation and amortization; calculated as A-T synergies multiplied by 10x P/E net of total A-T restructuring costs of \$720MM. Assumes 18% tax rate.



Building the Leading People-First, Digitally-Powered Bank

Starting with a Strong Foundation . . .

#1 in Regional Bank Mobile App Customer Satsfaction¹



Money Management



The Hub

Track and analyze your spending and help you create and reach your financial goals



... With Differentiated Digital Services ...

Personalized Insights

Leveraging AI to provide personalized and proactive insights





Use AI to analyze your spending habits, income, and upcoming expenses to find money you're not using in your account



¹ Huntington received the highest score among regional banks (\$55B to \$150B in deposits) in the J.D. Power 2019-2020 U.S. Banking Mobile App Satisfaction Study of customers' satisfaction with their financial institution's mobile applications for banking account management. Visit jdpower.com/awards for more details.² Technology development investments expense incurred 40% in year 1 with the remainder depreciated over the subsequent 3 years. 2022E pre-tax impact of \$20MM.

Diversified Combined Loan Portfolio



Diversified Portfolio with Aggregate Moderate-to-Low Risk Profile

Powerful Opportunity to Drive Long-Term Growth

Supports Long-Term Goals to Deliver Sustainable, Through-the-Cycle Returns

Commercial Banking	Business Banking	Consumer & Private Client		
 Increases the size of commercial loan portfolio by ~60% Leverage in-house capabilities for treasury management and capital markets Product and industry vertical specialization to do more for customers 	 Brings Huntington's #1 SBA platform to business friendly Twin Cities and Denver Accelerates growth in Illinois on top of organically built #2 ranked SBA franchise¹ Commits more resources to grow business banking segment 	 Top digital origination platform increases customer service and banking access Increasing the breadth of mortgage banking services in all markets Next-level private banking experience for commercial and affluent customers 		
#8 Equipment Finance ² #2 #10 Municipal Underwriting ³	SBA 7(a) Lender in U.S. ¹ Greenwich Business Banking Awards ⁴	#1Bank Mortgage Originator Ohio / Michigan5#8Auto Bank Lender\$19B AUM6		

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Robust Due Diligence Process

Dedication of Company-Wide Resources to Assess Benefits, Risks, and Opportunities



Detailed Diligence Process Aligned to Maintaining Huntington's Aggregate Moderate-to-Low Risk Appetite

Financially Attractive Transaction Increases Scale and Growth



Building scale – creating a top 10 U.S. regional bank



Expands prominence in core markets and extends into desirable new markets, resulting in leading density and distribution



Synergistic transaction with significant branch overlap produces highly compelling financial results



Creates peer-leading financial performance



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Further diversifies combined loan portfolio across asset classes and markets



Lower risk, in-market transaction benefiting from thorough diligence and successful integration track record

Appendix





Pro Forma Loan and Deposit Composition



Detailed Transaction Assumptions

Earnings Estimates	•	Projections based on Wall Street consensus estimates				
Synergies	•	 Identified \$490MM of pre-tax cost synergies Represents 37% of TCF's total non-interest expense or 40% excluding amortization and lease depreciation Realized 50% in 2021E, 75% in 2022E, and 100% thereafter Fair Play policy adjustment of \$15MM pre-tax Revenue synergies identified but not modeled 				
Merger Expenses	•	 One-time pre-tax merger expenses of \$880MM, realized 50% at closing and 50% in 2021E Fully reflected in pro forma tangible book value per share at closing for illustrative purposes 				
Loan Mark	•	Gross credit mark-down of \$859MM pre-tax or 2.4% of loans at close Loan interest rate mark-up of \$372MM pre-tax or 1.1% of loans at close Non-PCD CECL reserve of \$339MM established day-2 through provision expense (represents "double count" of the non-PCD credit mark) Loan interest rate mark and non-PCD credit mark amortized / accreted over expected loan maturity periods Reversal of TCF's existing unamortized loan mark projected at close (~\$77MM)	Pre-tax \$MM PCD Loan Mark Non-PCD Loan Mark Total Loan Mark	<u>Credit</u> \$(520) \$(339) \$(859)	Interest Rate \$(8) \$380 \$372	Total Mark \$(528) \$41 \$(487)
Core Deposit Intangible	•	 0.50% of TCF non-time deposits Amortized using sum-of-years digits over 10 years 				
Deposit Divestiture	•	 Estimated deposit divestiture of ~\$450MM 				
Other Items	•	 Other interest rate fair market value adjustments on securities, time-deposits, borrowings with \$(45)MM after-tax impact to equity and accreted through earning Permanent fair market value adjustments on fixed assets, OREO, other assets and liabilities, and preferred stock with \$(104)MM after-tax impact to equity 18% effective tax rate on TCF earnings and merger adjustments 			0 0	
Capitalization	•	No changes to capital allocation priorities				

Earnings Per Share Accretion

Fully Realized Synergies

(\$ in millions, except per share)	2022E GAAP EPS Accretion
Huntington 2022E consensus median estimate	\$ 1,251
TCF 2022E consensus median estimate	494
After-Tax Transaction Adjustments	
Fully realized cost synergies	\$ 400
Core deposit intangible amortization, net	(9)
Fair Play policy adjustment	(12)
Loans and other fair market value adjustment amortization	(113)
Non-PCD loan credit mark accretion ("double-count")	124
Incremental technology development spend	(16)
Other adjustments ¹	11
Pro forma 2022E Huntington net income	\$ 2,130
Pro forma average fully diluted shares	1,443
Huntington 2022E standalone EPS	\$ 1.25
Pro Forma 2022E EPS	\$ 1.48
\$ EPS accretion to Huntington	\$ 0.23
% EPS accretion to Huntington	18.1 %

Pro Forma Tangible Book Value Per Share



¹ Includes the impact of estimated earnings, payment of dividends, repurchases through closing, and amortization of existing core deposit intangible.

² Includes merger consideration and purchase accounting adjustments.

³ Includes full impact of one-time merger expenses for illustrative purposes.

Non-GAAP Reconciliation: Adjusted Non-Interest Expense

	Consensus Estimates 12 Months Ended
(\$ in millions)	31-Dec-22
Adjusted Non-Interest Expense	
Total Non-Interest Expense	\$ 1,309
Other Intangibles Amortization	(18)
Lease Financing Equipment Depreciation	(72)
Adjusted Non-Interest Expense ¹	\$ 1,219
Pre-Tax Cost Synergies, Fully Realized	\$ 490
% of Total Non-Interest Expense	37 %
% of Adjusted Non-Interest Expense ¹	40 %

