

WYNDHAM HOTELS & RESORTS REPORTS FIRST QUARTER 2020 RESULTS

Company Completes Amendment to Credit Facility Waiving Covenant Testing until Second Quarter of 2021

PARSIPPANY, N.J., May 4, 2020 - Wyndham Hotels & Resorts (NYSE: WH) today announced results for the three months ended March 31, 2020. Highlights include:

- Diluted earnings per share increased 5% to \$0.23, and adjusted diluted EPS decreased 4% to \$0.50.
- Net income was \$22 million for the first quarter, a 5% increase over the prior-year quarter; adjusted net income was \$47 million, an 8% decrease over the prior-year quarter.
- Adjusted EBITDA decreased 4% compared with the prior-year quarter, to \$107 million.
- System-wide rooms grew 2% year-over-year.
- The Company's development pipeline grew 4% year-over-year to 189,000 rooms.
- Global RevPAR declined 23% year-over-year in constant currency.

"During the most challenging crisis the hotel industry has ever endured, our highest priority has remained the well-being and safety of our guests, owners and team members. We have taken the difficult but prudent measures to reduce our costs and bolster our liquidity while providing support and relief for our franchisees to help them weather this downturn," said Geoffrey A. Ballotti, chief executive officer. "Nearly 5,900 of our 6,300 hotels in the U.S. remain open, and with nearly 90% of those properties located outside of major cities in drive-to destinations that cater to a leisure customer base, we believe that our asset-light business is well positioned for a quick recovery when travel demand returns."

Revenues decreased 12% to \$410 million, compared with \$468 million in the first quarter of 2019. The decline includes lower pass-through cost-reimbursement revenues, which have little to no impact on adjusted EBITDA, in the Company's hotel management business. Excluding cost-reimbursement revenues, revenues declined \$29 million or 9%, reflecting a 23% decline in constant-currency RevPAR, as well as lower license fees which were adversely impacted by declining travel demand.

Net income increased 5% to \$22 million, or \$0.23 per diluted share, compared to \$21 million, or \$0.22 per diluted share, in the first quarter of 2019 due to lower separation-related expenses associated with the Company's spin-off and a decline in overall expenses due to cost reduction initiatives, partially offset by the decline in revenue (excluding cost-reimbursement revenues). Full reconciliations of GAAP results to the Company's non-GAAP adjusted measures for all reported periods appear in the tables to this press release.

Business Segment Discussion

The following discussion of first quarter operating results focuses on revenue and adjusted EBITDA for each of the Company's segments.

Hotel Franchising

	2020	2019	% Change
System size	769,000	745,300	3
Global RevPAR	\$ 25.90	\$ 33.76	(23)
Revenue (millions)	\$ 243	\$ 269	(10)
Adjusted EBITDA (millions)	108	113	(4)

The Company's franchised system increased 3% globally, which included the transfer of 7,100 rooms from the hotel management segment related to the CorePoint Lodging asset sales. Excluding the transfer, franchised net rooms grew 2% globally, including 40 basis point growth in the U.S. and 5% growth internationally.

RevPAR declined 23% globally due to travel restrictions related to COVID-19. In the U.S., RevPAR declined 17%, and internationally RevPAR declined 37% primarily due to a 70% decline in China.

Revenues decreased \$26 million, or 10%, compared to first quarter 2019 reflecting the impact of COVID-19 on travel demand globally, while a decline in Adjusted EBITDA of \$5 million, or 4%, was partially mitigated by cost savings initiatives.

Hotel Management

	2020	2019	% Change
System size	 59,300	66,800	(11)
Global RevPAR	\$ 50.00	\$ 63.25	(21)
Revenue (millions)	\$ 167	\$ 197	(15)
Adjusted EBITDA (millions)	17	16	6

The Company's managed system decreased 11% globally primarily reflecting the transfer of 7,100 rooms to the hotel franchising segment as a result of CorePoint Lodging asset sales. Excluding the transfer of rooms to the hotel franchising segment, the Company's managed system decreased 1% primarily due to the loss of rooms in the U.S. that were previously covered by unprofitable hotel management guarantees.

RevPAR declined 21% globally, primarily reflecting a 17% decline in the U.S. and a 31% decline internationally.

Revenues decreased \$30 million compared to the prior-year period due to lower cost-reimbursement revenues, which have little to no impact on adjusted EBITDA. The decline in cost-reimbursement revenues is due to the loss of management properties resulting from the CorePoint Lodging asset sales and the termination of unprofitable hotel-management guarantees. Absent cost-reimbursements, revenues and adjusted EBITDA were unchanged as the unfavorable impact of COVID-19 on our owned and managed properties was offset by \$5 million of management contract termination fees received from CorePoint Lodging asset sales.

Development

During the first quarter of 2020, the Company opened 58 new hotels totaling 6,200 rooms, a year-over-year decline of 47% as new construction openings were delayed in China and conversion volumes were materially lower in the U.S. during March. The Company retained 94.8% of its hotel system over the last twelve months compared to 94.7% during the same period last year. As of March 31, 2020, the Company's hotel system consisted of approximately 9,300 properties and over 828,000 rooms, a 2% year-over-year increase.

The Company's development pipeline consisted of 1,500 hotels and approximately 189,000 rooms, a 4% year-over-year room increase, or 2% decline sequentially. Approximately 58% of the Company's development pipeline is international and 72% is new construction, of which nearly 40% have broken ground.

Balance Sheet and Liquidity

As of March 31, 2020, the Company had \$749 million of cash on hand and \$2.9 billion of debt outstanding, of which \$2.4 billion was first lien debt. The Company's first lien leverage ratio was 2.6x as of March 31, 2020, within the 5.0x limitation of its quarterly tested leverage covenant under its credit agreement. In April, the Company amended its credit agreement and obtained a waiver of the quarterly tested leverage covenant through and including the first quarter of 2021 (unless earlier terminated by the Company, subject to certain conditions). The Company is not required to test this covenant until June 30, 2021. The covenant calculation was also modified for the second, third and fourth quarters of 2021 to use annualized EBITDA rather than the last-twelve-months EBITDA, as previously required. In return for the amendment, among other modifications, the Company agreed to maintain minimum liquidity of \$200 million, pay 25 basis points of higher interest on outstanding borrowings and restrict share repurchases. The Company has the ability to make future quarterly dividend payments up to the amount of \$0.16 per share, so long as liquidity is greater than \$300 million. In addition, the Company has the right to elect out of the waiver period at its discretion, at which time the restrictions on dividends and share repurchases would be lifted.

For the three months ended March 31, 2020, net cash provided by operating activities was \$17 million, compared to \$7 million in the prior year period. The increase was driven by lower separation and transaction cash outlays.

Share Repurchases and Dividends

During the first quarter of 2020, the Company repurchased approximately 878,000 shares of its common stock for \$45 million at an average price of \$51.57 per share. The Company suspended its share repurchase activities in March.

The Company paid common stock dividends of \$30 million, or \$0.32 per share, in the first quarter of 2020.

Due to the material adverse impact on the global economy and travel demand resulting from COVID-19, the Company's Board of Directors approved a reduction in the quarterly cash dividend policy from \$0.32 per share to \$0.08 per share, beginning with the dividend that is expected to be declared, at the Board's discretion, in the second guarter of 2020.

Other Items

In response to the effects on travel demand as a result of COVID-19, the Company identified approximately \$255 million of cash savings. In connection with these initiatives, the Company has eliminated approximately 440 positions, reduced capital spend to focus only on the highest priority projects, eliminated all non-essential spend, consolidated certain facilities and indefinitely suspended Mr. Ballotti's salary and the Company's Board of Directors' cash compensation. As a result, the Company recorded a restructuring charge of \$13 million during the first quarter of 2020 and expects to incur an additional charge of \$18 million during the second quarter of 2020.

The first quarter charge primarily represents future cash expenditures for the payment of severance and related benefits costs resulting from the elimination of approximately 260 positions. The Company expects this initiative to be substantially complete in the second quarter of 2020 and that annual savings realized will be approximately \$30 million.

The second quarter charge will represent future cash expenditures of approximately \$13 million for the payment of severance and related benefit costs resulting from the elimination of approximately 180 positions and approximately \$5 million of lease-related costs. The Company expects this initiative to be substantially complete in the second quarter of 2020 and that annual savings realized will be approximately \$21 million to \$25 million.

Outlook

The Company's ability to assess the impact of COVID-19 on its full-year financial results continues to be limited due to the rapidly evolving circumstances and uncertainty in travel demand. As a result, the Company remains unable, at this time, to accurately predict and provide 2020 outlook.

Conference Call Information

Wyndham Hotels will hold a conference call with investors to discuss the Company's results and outlook on Tuesday, May 5, 2020 at 8:30 a.m. ET. Listeners can access the webcast live through the Company's website at www.investor.wyndhamhotels.com. The conference call may also be accessed by dialing 877 876-9173 and providing the passcode "Wyndham". Listeners are urged to call at least five minutes prior to the scheduled start time. An archive of this webcast will be available on the website for approximately 90 days beginning at noon ET on May 5, 2020. A telephone replay will be available for approximately ten days beginning at noon ET on May 5, 2020 at 800 839-1162.

Presentation of Financial Information

Financial information discussed in this press release includes non-GAAP measures, which include or exclude certain items. These non-GAAP measures differ from reported GAAP results and are intended to illustrate what management believes are relevant period-over-period comparisons and are helpful to investors as an additional tool for further understanding and assessing the Company's ongoing operating performance. The Company uses these measures internally to assess its operating performance, both absolutely and in comparison to other companies, and to make day to day operating decisions, including in the evaluation of selected compensation decisions. Exclusion of items in the Company's non-GAAP presentation should not be considered an inference that these items are unusual, infrequent or non-recurring. Full reconciliations of GAAP

results to the comparable non-GAAP measures for the reported periods appear in the financial tables section of this press release.

About Wyndham Hotels & Resorts

Wyndham Hotels & Resorts (NYSE: WH) is the world's largest hotel franchising company by the number of properties, with 9,300 hotels across approximately 90 countries on six continents. Through its network of over 828,000 rooms appealing to the everyday traveler, Wyndham commands a leading presence in the economy and midscale segments of the lodging industry. The Company operates a portfolio of 20 hotel brands, including Super 8®, Days Inn®, Ramada®, Microtel Inn & Suites®, La Quinta®, Baymont®, Wingate®, AmericInn®, Hawthorn Suites®, The Trademark Collection® and Wyndham®. Wyndham Hotels & Resorts is also a leading provider of hotel management services. The Company's award-winning Wyndham Rewards loyalty program offers 83 million enrolled members the opportunity to redeem points at thousands of hotels, vacation club resorts and vacation rentals globally. For more information, visit www.wyndhamhotels.com. The Company may use its website as a means of disclosing material non-public information and for complying with its disclosure obligations under Regulation FD. Disclosures of this nature will be included on the Company's website in the Investors section, which can currently be accessed at www.investor.wyndhamhotels.com. Accordingly, investors should monitor this section of the Company's website in addition to following the Company's press releases, filings submitted with the Securities and Exchange Commission and any public conference calls or webcasts.

Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of federal securities laws, including statements related to Wyndham Hotels' current views and expectations with respect to its future performance and operations, including revenues, earnings, cash flow and other financial and operating measures, share repurchases and dividends, restructuring charges and statements related to the COVID-19 pandemic. Forward-looking statements include those that convey management's expectations as to the future based on plans, estimates and projections at the time Wyndham Hotels makes the statements and may be identified by words such as "will," "expect," "believe," "plan," "anticipate," "intend," "goal," "future," "outlook," "guidance," "target," "estimate," "projection" and similar words or expressions, including the negative version of such words and expressions. Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements of Wyndham Hotels to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this press release.

Factors that could cause actual results to differ materially from those in the forward-looking statements include, without limitation, general economic conditions; the continuation or worsening of the effects from the COVID-19 pandemic, its scope, duration and impact on the Company's business operations, financial results, cash flows and liquidity, as well as the impact on the Company's franchisees and property owners, guests and team members, the hospitality industry and overall demand for travel; the success of the Company's mitigation efforts in response to the COVID-19 pandemic; the Company's performance in any recovery from the COVID-19 pandemic; the performance of financial and credit markets; the economic environment for the hospitality industry; operating risks associated with the hotel franchising and management businesses; the Company's relationships with franchisees and property owners; the impact of war, terrorist activity or political

strife; concerns with or threats of pandemics, contagious diseases or health epidemics, including the effects of the COVID-19 pandemic and actions governments, businesses and individuals take in response to the pandemic, including stay-in-place directives and other travel restrictions; risks related to the acquisition of La Quinta and the Company's relationship with CorePoint Lodging; the Company's ability to satisfy obligations and agreements under its outstanding indebtedness, including the payment of principal and interest and compliance with covenants thereunder; risks related to the Company's ability to obtain financing and the terms of such financing, including access to liquidity and capital as a result of COVID-19; and the Company's ability and plans to pay dividends and to repurchase shares including the timing and amount of any future share repurchases and dividends, as well as the risks described in the Company's most recent Annual Report on Form 10-K filed with the Securities and Exchange Commission and any subsequent reports filed with the Securities and Exchange Commission. The Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, subsequent events or otherwise.

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Table 1 WYNDHAM HOTELS & RESORTS INCOME STATEMENT (In millions, except per share data) (Unaudited)

	Three Month	Three Months Ended Marcl		
	2020		2019	
Net revenues				
Royalties and franchise fees	\$	92 \$	101	
Marketing, reservation and loyalty	10)6	113	
Management and other fees	;	32	39	
License and other fees	:	21	29	
Cost reimbursements	1:	26	155	
Other	;	33	31	
Net revenues	4	0	468	
_				
Expenses			400	
Marketing, reservation and loyalty		18	129	
Operating		35	43	
General and administrative		28	34	
Cost reimbursements		26	155	
Depreciation and amortization		25	29	
Restructuring		13		
Transaction-related, net		8	7	
Separation-related		<u>1</u>	21	
Total expenses	38	54	418	
Operating income		56	50	
Interest expense, net		25	24	
Income before income taxes	•	31	26	
Provision for income taxes		9	5	
Net income	\$	22 \$	21	
Earnings per share				
Basic	\$ 0.2	23 \$	0.22	
Diluted	0.2	<u>?</u> 3	0.22	
Weighted average shares outstanding				
Basic	93	.7	97.9	
Diluted	93		98.2	

Table 2 WYNDHAM HOTELS & RESORTS HISTORICAL REVENUE AND ADJUSTED EBITDA BY SEGMENT

The reportable segments presented below represent our operating segments for which separate financial information is available and is utilized on a regular basis by our chief operating decision maker to assess performance and allocate resources. In identifying our reportable segments, we also consider the nature of services provided by our operating segments. Management evaluates the operating results of each of our reportable segments based upon net revenues and adjusted EBITDA. We believe that adjusted EBITDA is a useful measure of performance for our segments which, when considered with GAAP measures, allows a more complete understanding of our operating performance. We use these measures internally to assess operating performance, both absolutely and in comparison to other companies, and to make day to day operating decisions, including in the evaluation of selected compensation decisions. Our presentation of adjusted EBITDA may not be comparable to similarly-titled measures used by other companies.

		First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Full Year
Hotel Franchising	_					
Net revenues						
2020	\$	243	n/a	n/a	n/a	n/a
2019		269	331	379	300	1,279
2018		203	289	348	295	1,135
Adjusted EBITDA						
2020	\$	108	n/a	n/a	n/a	n/a
2019		113	162	195	151	622
2018		86	129	178	122	515
Hotel Management						
Net revenues						
2020	\$	167	n/a	n/a	n/a	n/a
2019		197	201	180	190	768
2018		99	146	252	229	726
Adjusted EBITDA						
2020	\$	17	n/a	n/a	n/a	n/a
2019		16	16	13	21	66
2018		16	8	5	18	47
Corporate and Other						
Net revenues						
2020	\$	_	n/a	n/a	n/a	n/a
2019		2	1	1	2	6
2018		_	-	4	3	7
Adjusted EBITDA						
2020	\$	(18)	n/a	n/a	n/a	n/a
2019		(18)	(19)	(18)	(19)	(75
2018		(10)	(12)	(17)	(15)	(55
Total Company						
Net revenues						
2020	\$	410	n/a	n/a	n/a	n/a
2019		468	533	560	492	2,053
2018		302	435	604	527	1,868
Net income	_					
2020	\$	22	n/a	n/a	n/a	n/a
2019		21	26	45	64	157
2018		39	21	58	43	162
Adjusted EBITDA		407	. 1 -		. 1 -	,
2020	\$	107	n/a	n/a	n/a	n/a
2019		111	159	190	153	613
2018		92	125	166	125	507

NOTE: Amounts may not add across or foot due to rounding.

See Table 7 for definitions and Table 8 for reconciliations of Total Company non-GAAP measures.

Table 3 WYNDHAM HOTELS & RESORTS CASH FLOWS (In millions) (Unaudited)

	Thre	Three Months Ended March 3 2020 2019 3 22 \$ 25 (30) 17 (7) — (7) — (7) 744 (30) (50) (17) 647			
	2	2020	2	019	
Operating activities					
Net income	\$	22	\$	21	
Depreciation and amortization		25		29	
Working capital changes and other, net		(30)		(43)	
Net cash provided by operating activities		17		7	
Investing activities					
Property and equipment additions		(7)		(9)	
All other, net		_		(2)	
Net cash used in investing activities		(7)		(11)	
Financing activities					
Proceeds from borrowings		744		_	
Dividends to shareholders		(30)		(28)	
Repurchases of common stock		(50)		(45)	
All other, net		(17)		(5)	
Net cash provided by/(used in) financing activities		647		(78)	
Effect of changes in exchange rates on cash, cash equivalents and restricted cash		(2)			
Net increase/(decrease) in cash, cash equivalents and restricted cash		655		(82)	
Cash, cash equivalents and restricted cash, beginning of period		94		366	
Cash, cash equivalents and restricted cash, end of period	\$	749	\$	284	

Free Cash Flow:

We define free cash flow to be net cash provided by operating activities less property and equipment additions, which we also refer to as capital expenditures. We believe free cash flow to be a useful operating performance measure to us and investors to evaluate the ability of our operations to generate cash for uses other than capital expenditures and, after debt service and other obligations, our ability to grow our business through acquisitions and investments, as well as our ability to return cash to shareholders through dividends and share repurchases. This non-GAAP measure is not necessarily a representation of how we will use excess cash. A limitation of using free cash flow versus the GAAP measure of net cash provided by operating activities as a means for evaluating Wyndham Hotels is that free cash flow does not represent the total cash movement for the period as detailed in the condensed consolidated statement of cash flows.

	Three Months Ended March					
	2020			2019		
Net cash provided by operating activities (a)	\$	17	\$	7		
Less: Property and equipment additions		(7)		(9)		
Free cash flow	\$	10	\$	(2)		

⁽a) Includes \$15 million and \$32 million of payments in connection with our acquisition of La Quinta, our spin-off from Wyndham Worldwide and our agreement with CorePoint Lodging for the three months ended March 31, 2020 and 2019, respectively.

Table 4 WYNDHAM HOTELS & RESORTS DEBT (In millions) (Unaudited)

	As March 3		-	As of per 31, 2019
\$750 million revolving credit facility (due May 2023)	\$	734	\$	_
Term loan (due May 2025)		1,564		1,568
5.375% senior unsecured notes (due April 2026)		495		494
Finance leases		59		60
Total debt		2,852		2,122
Cash and cash equivalents		749		94
Net debt	\$	2,103	\$	2,028

Our outstanding debt as of March 31, 2020 matures as follows:

	Amount
Within 1 year	\$ 21
Between 1 and 2 years	21
Between 2 and 3 years	21
Between 3 and 4 years	756
Between 4 and 5 years	10
Thereafter	2,023
Total	\$ 2,852

Table 5 WYNDHAM HOTELS & RESORTS REVENUE DRIVERS

Three Months Ended March 31,

	2020	2019	Change	% Change
Beginning Room Count (January 1)				
United States	510,200	506,100	4,100	1%
International	320,800	303,800	17,000	6
Total	831,000	809,900	21,100	3
Additions				
United States	2,900	5,800	(2,900)	(50)
International	3,300	5,900	(2,600)	(44)
Total	6,200	11,700	(5,500)	(47)
Peletions				
United States	(6,300)	(5,300)	(1,000)	(19)
International	(2,600)	(4,200)	1,600	38
Total	(8,900)	(9,500)	600	6
inding Room Count (March 31)				
United States	506,800	506,600	200	_
International	321,500	305,500	16,000	5
Total	828,300	812,100	16,200	2%

	Th	Three Months Ended March 31,						
	2020	2019	Change	% Change	Royalties Breakout			
System Size								
United States								
Economy	256,800	264,100	(7,300)	(3%)				
Midscale and Upper Midscale	209,200	206,500	2,700	1				
Extended Stay/Lifestyle	23,800	18,300	5,500	30				
Upscale	17,000	17,700	(700)	(4)				
Total United States	506,800	506,600	200	_	86%			
International								
Greater China	153,900	147,000	6,900	5	3			
Rest of Asia Pacific	28,600	24,300	4,300	18	1			
Europe, the Middle East and Africa	68,900	66,300	2,600	4	4			
Canada	40,800	39,900	900	2	5			
Latin America	29,300	28,000	1,300	5	1			
Total International	321,500	305,500	16,000	5	14			
Global	828,300	812,100	16,200	2%	100%			

Table 5 (continued) WYNDHAM HOTELS & RESORTS REVENUE DRIVERS

Three Months Ended March 31,

	2020		2019	% Change	Constant Currency % Change ^(a)
Regional RevPAR Growth					
United States					
Economy	\$ 26.74	\$	31.51	(15%)	
Midscale and Upper Midscale	37.41		46.89	(20)	
Extended Stay/Lifestyle	47.68		56.62	(16)	
Upscale	74.28		91.88	(19)	
otal United States	33.45		40.56	(18)	
ternational					
Greater China	5.34		17.60	(70)	(69%)
Rest of Asia Pacific	26.68		37.37	(29)	(27)
Europe, the Middle East and Africa	34.01		45.72	(26)	(23)
Canada	29.09		34.22	(15)	(14)
atin America	29.13		34.60	(16)	(3)
tal International	18.45		28.92	(36)	(33)
lobal	\$ 27.68	\$	36.21	(24%)	(23%)
erage Royalty Rate					
ited States	4.6%		4.6%	_	
ernational	2.2%		2.1%	10 bps	
obal	4.0%		3.8%	20 bps	

⁽a) Excludes the impact of currency exchange movements.

Table 6 WYNDHAM HOTELS & RESORTS HISTORICAL REVPAR AND ROOMS

		(First Second Quarter Quarter			Third Quarter		Fourth Quarter		Full Year	
Colobal RevPAR (**) 2020	Hotel Franchising										
2020											
2019		\$	25.90		n/a		n/a		n/a		n/a
2018				\$		\$		\$		\$	
U.S. RevPAR (a)											38.86
2019 \$ 37.69 \$ 46.65 \$ 51.93 \$ 37.96 \$ 44.09 2018 \$ 34.20 \$ 46.17 \$ 52.36 \$ 38.92 \$ 43.04 International RevPAR 2020 \$ 17.39	U.S. RevPAR ^(a)	·								·	
2019 \$ 37.69 \$ 46.65 \$ 51.93 \$ 37.96 \$ 44.09 2018 \$ 34.20 \$ 46.17 \$ 52.36 \$ 38.92 \$ 43.04 International RevPAR 2020 \$ 17.39	2020	\$	31.43		n/a		n/a		n/a		n/a
2018				\$		\$		\$		\$	44.09
International RevPAR 2020	2018		34.20		46.17		52.36		38.92		43.04
2019 \$ 27.56 \$ 31.59 \$ 34.79 \$ 29.15 \$ 30.80 2018 \$ 29.39 \$ 32.85 \$ 36.42 \$ 29.68 \$ 32.09 Global Rooms (**,b,c.) 2020	International RevPAR	·				·					
2019 \$ 27.56 \$ 31.59 \$ 34.79 \$ 29.15 \$ 30.80 2018 \$ 29.39 \$ 32.85 \$ 36.42 \$ 29.68 \$ 32.09 Global Rooms (a,b,c) 2020 769,000 n/a n/a n/a n/a n/a n/a 2019 745,300 751,300 758,400 770,200 770,200 2018 697,300 725,700 731,200 742,800 742,800 U.S. Rooms (a,c) 2020 463,900 n/a n/a n/a n/a n/a 2019 454,900 457,600 460,100 464,600 463,600 2018 424,500 450,900 451,100 453,900 453,900 International Rooms (b,c) 2020 305,100 n/a n/a n/a n/a n/a n/a 2019 290,400 293,700 298,300 305,600 305,600 2018 272,800 274,700 280,100 288,900 288,900 Hotel Management Global RevPAR (a,b) 2020 \$ 50.00 n/a n/a n/a n/a n/a 2019 \$ 63.25 \$ 66.67 \$ 66.65 \$ 59.19 \$ 64.01 2018 \$ 77.61 \$ 76.52 \$ 68.53 \$ 61.00 \$ 68.72 U.S. RevPAR (a) 2020 \$ 54.35 n/a n/a n/a n/a n/a n/a 2019 \$ 65.58 \$ 71.61 \$ 70.52 \$ 68.53 \$ 61.00 \$ 68.72 U.S. RevPAR (a) 2019 \$ 56.58 \$ 71.61 \$ 70.52 \$ 68.53 \$ 61.00 \$ 68.72 U.S. RevPAR (a) 2019 \$ 66.58 \$ 71.61 \$ 70.52 \$ 68.53 \$ 61.00 \$ 68.72 U.S. RevPAR (a) 2019 \$ 56.58 \$ 71.61 \$ 70.52 \$ 68.53 \$ 61.00 \$ 68.72 U.S. RevPAR (a) 2019 \$ 56.58 \$ 71.61 \$ 70.52 \$ 68.53 \$ 61.00 \$ 68.72 U.S. RevPAR (b) 2020 \$ \$ 54.35 n/a n/a n/a n/a n/a n/a n/a n/a 2019 \$ 56.58 \$ 71.61 \$ 70.52 \$ 68.53 \$ 61.00 \$ 68.72 U.S. RevPAR (a) 2019 \$ 56.58 \$ 71.61 \$ 70.52 \$ 68.53 \$ 61.00 \$ 68.72 U.S. RevPAR (b) 2020 \$ \$ 54.35 n/a	2020	\$	17.39		n/a		n/a		n/a		n/a
\$29.39			27.56	\$	31.59	\$	34.79	\$	29.15	\$	
Global Rooms (a.b.c.) 769,000	2018		29.39		32.85		36.42		29.68		32.09
2020	Global Rooms ^(a,b,c)	·								·	
2019 745,300 751,300 758,400 770,200 770,200 2018 697,300 725,700 731,200 742,800 742,800 U.S. Rooms (a,c) 2020 463,900 n/a n/a n/a n/a n/a 2019 454,900 457,600 460,100 464,600 464,600 2018 424,500 450,900 451,100 453,900 453,900 International Rooms (b,c) 2020 305,100 n/a n/a n/a n/a n/a 2019 290,400 293,700 298,300 305,600 305,600 2018 272,800 274,700 280,100 288,900 288,900 Hotel Management Global RevPAR (a,b) 2020 \$50,00 n/a n/a n/a n/a n/a n/a 2019 \$63,25 \$66,67 \$66,65 \$59,19 \$64,01 2018 \$77,61 \$76,52 \$68,53 \$61,00 \$68,72 U.S. RevPAR (a) 2020 \$54,35 n/a n/a n/a n/a n/a 2019 \$65,58 \$71,61 \$70,75 \$60,89 \$67,32 2018 \$94,28 \$87,43 \$71,95 \$61,43 \$72,76 International RevPAR (b) 2019 \$56,12 \$49,53 \$52,49 \$53,67 \$2,69 2018 \$61,82 \$55,08 \$55,19 \$59,36 \$57,84 Global Rooms (a,b,d) 2020 \$59,300 n/a n/a n/a n/a n/a n/a 2019 \$56,512 \$49,53 \$52,49 \$53,67 \$52,69 2018 \$61,82 \$55,08 \$55,19 \$59,36 \$57,84 Global Rooms (a,b,d) 2020 \$59,300 n/a n/a n/a n/a n/a 2019 \$65,52 \$49,55 \$52,49 \$53,67 \$52,69 2018 \$61,82 \$55,08 \$55,19 \$59,36 \$57,84 Global Rooms (a,b,d) 2020 \$59,300 n/a n/a n/a n/a n/a 2019 \$66,800 65,300 63,400 60,800 60,800 2018 \$65,00 \$67,000 67,000 67,200 67,200 U.S. Rooms (a,d) 2019 \$65,000 n/a n/a n/a n/a n/a 2019 \$65,000 66,700 67,000 67,200 67,200 U.S. Rooms (a,d) 2019 \$65,000 n/a n/a n/a n/a n/a 2019 \$66,800 65,300 63,400 60,800 60,800 2018 \$2000 \$42,900 n/a n/a n/a n/a n/a 2019 \$66,800 65,300 63,400 60,800 60,800 2018 \$1,700 50,800 49,100 45,600 45,600 2018 \$12,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 \$16,400 n/a n/a n/a n/a n/a n/a 2019 \$65,000 112,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 \$16,400 n/a n/a n/a n/a n/a n/a 2019 \$1,700 50,800 49,100 45,600 45,600 2018 \$1,200 115,100 114,500 114,300 15,200 15,200			769,000		n/a		n/a		n/a		n/a
2018					751,300		758,400		770,200		
U.S. Rooms (a.c.) 2020 463,900 n/a n/a n/a n/a n/a n/a n/a n/a 2019 454,900 457,600 460,100 464,600 446,600 2018 424,500 450,900 451,100 453,900 453,900 International Rooms (b.c.) 2020 305,100 n/a n/a n/a n/a n/a n/a n/a 2019 290,400 293,700 298,300 305,600 305,600 2018 272,800 274,700 280,100 288,900 288,900 2018 2020 \$50,000 n/a n/a n/a n/a n/a n/a n/a 2019 \$63,25 \$66,67 \$66,65 \$59,19 \$64,01 2018 \$77,61 \$76,52 \$68,53 \$61,00 \$67,20 U.S. RevPAR (a) \$94,28 \$87,43 \$71,95 \$61,43 \$72,76 International RevPAR (b) \$94,28 \$87,43 \$71,95 \$61,43 \$72,76 International RevPAR (b) \$61,82 \$55,08 \$55,19 \$59,36 \$57,84 Global Rooms (a,b,d) \$61,80 \$66,800 66,800 60,800 60,800 60,800 U.S. Rooms (a,b,d) \$12,800 \$54,500 \$14,500 \$15,200 \$52,200 \$2018 \$66,800 65,300 63,400 60,800 60,800 60,800 1018 Rooms (a,b,d) \$12,800 \$51,700 \$50,800 \$49,100 \$45,600 \$45,600 1018 Rooms (a,b,d) \$12,800 \$53,400 \$53,300 52,200 \$52,200 \$2018 \$61,400 \$61,800 \$61,2											
2019	U.S. Rooms ^(a,c)		·		•		•				·
2019	2020		463,900		n/a		n/a		n/a		n/a
2018			•		457,600		460,100				464,600
International Rooms											
2020 305,100 n/a n/a n/a n/a n/a 2019 2290,400 2293,700 2298,300 305,600 305,600 2018 272,800 274,700 280,100 288,900 298,900 288,900	International Rooms (b,c)		,		,		·		•		,
2019			305.100		n/a		n/a		n/a		n/a
### Page 12					293,700		298,300		305,600		
Global RevPAR (a,b) 2020	2018		272,800		274,700		280,100		288,900		288,900
2020	Hotel Management										
2019	Global RevPAR (a,b)										
2019	2020	\$	50.00		n/a		n/a		n/a		n/a
2018				\$	66.67	\$	66.65	\$	59.19	\$	
U.S. RevPAR (a) 2020 \$ 54.35											
\$ 65.58	U.S. RevPAR ^(a)										
2019 \$ 65.58 \$ 71.61 \$ 70.75 \$ 60.89 \$ 67.32 2018 \$ 94.28 \$ 87.43 \$ 71.95 \$ 61.43 \$ 72.76 International RevPAR (b) 2020 \$ 38.07	2020	\$	54.35		n/a		n/a		n/a		n/a
\$ 94.28	2019		65.58	\$	71.61	\$	70.75	\$	60.89	\$	67.32
2020	2018		94.28		87.43		71.95		61.43		72.76
2019 \$ 55.12 \$ 49.53 \$ 52.49 \$ 53.67 \$ 52.69 2018 \$ 61.82 \$ 55.08 \$ 55.19 \$ 59.36 \$ 57.84 Global Rooms (a,b,d) 2020 \$ 59,300	International RevPAR (b)										
2018 \$ 61.82 \$ 55.08 \$ 55.19 \$ 59.36 \$ 57.84 Global Rooms (a,b,d) 2020 \$ 59,300	2020	\$	38.07		n/a		n/a		n/a		n/a
2018 \$ 61.82 \$ 55.08 \$ 55.19 \$ 59.36 \$ 57.84 Global Rooms (a,b,d) 2020 \$ 59,300	2019		55.12	\$	49.53	\$	52.49	\$	53.67	\$	
2020 59,300 n/a n/a n/a n/a 2019 66,800 65,300 63,400 60,800 60,800 2018 25,700 66,700 67,000 67,200 67,200 U.S. Rooms (a,d) 2020 42,900 n/a n/a n/a n/a n/a 2019 51,700 50,800 49,100 45,600 45,600 2018 12,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 16,400 n/a n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200	2018										57.84
2019 66,800 65,300 63,400 60,800 60,800 2018 25,700 66,700 67,000 67,200 67,200 U.S. Rooms (a,d) 2020 42,900 n/a n/a n/a n/a 2019 51,700 50,800 49,100 45,600 45,600 2018 12,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 16,400 n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200	Global Rooms ^(a,b,d)										
2018 25,700 66,700 67,000 67,200 67,200 U.S. Rooms (a,d) 2020 42,900 n/a n/a n/a n/a n/a 2019 51,700 50,800 49,100 45,600 45,600 2018 12,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 16,400 n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200	2020		59,300		n/a		n/a		n/a		n/a
2018 25,700 66,700 67,000 67,200 67,200 U.S. Rooms (a,d) 2020 42,900 n/a n/a n/a n/a n/a 2019 51,700 50,800 49,100 45,600 45,600 2018 12,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 16,400 n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200	2019		66,800		65,300		63,400		60,800		60,800
U.S. Rooms ^(a,d) 2020 42,900 n/a n/a n/a n/a n/a 2019 51,700 50,800 49,100 45,600 45,600 2018 12,800 53,400 53,300 52,200 52,200 International Rooms ^(b) 2020 16,400 n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200	2018										
2019 51,700 50,800 49,100 45,600 45,600 2018 12,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 16,400 n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200	U.S. Rooms ^(a,d)										
2019 51,700 50,800 49,100 45,600 45,600 2018 12,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 16,400 n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200			42,900		n/a		n/a		n/a		n/a
2018 12,800 53,400 53,300 52,200 52,200 International Rooms (b) 2020 16,400 n/a n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200									45,600		
International Rooms (b) 2020 16,400 n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200	2018										
2020 16,400 n/a n/a n/a n/a n/a 2019 15,100 14,500 14,300 15,200 15,200											
2019 15,100 14,500 14,300 15,200 15,200			16,400		n/a		n/a		n/a		n/a
											15,200
											15,000

Table 6 (continued) WYNDHAM HOTELS & RESORTS HISTORICAL REVPAR AND ROOMS

	First Second Quarter Quarter			Third Quarter		Fourth Quarter		Full Year	
Total System									
Global RevPAR									
2020	\$ 27.68		n/a		n/a		n/a		n/a
2019	\$ 36.21	\$	44.06	\$	46.94	\$	36.36	\$	40.92
2018	\$ 33.95	\$	42.95	\$	48.21	\$	37.54	\$	40.80
U.S. RevPAR									
2020	\$ 33.45		n/a		n/a		n/a		n/a
2019	\$ 40.56	\$	50.98	\$	53.79	\$	40.09	\$	46.39
2018	\$ 35.91	\$	48.50	\$	54.42	\$	41.28	\$	45.30
International RevPAR									
2020	\$ 18.45		n/a		n/a		n/a		n/a
2019	\$ 28.92	\$	32.47	\$	35.63	\$	30.29	\$	31.85
2018	\$ 30.90	\$	33.89	\$	37.31	\$	31.08	\$	33.31
Global Rooms									
2020	828,300		n/a		n/a		n/a		n/a
2019	812,100		816,600		821,800		831,000		831,000
2018	723,000		792,300		798,300		809,900		809,900
U.S. Rooms									
2020	506,800		n/a		n/a		n/a		n/a
2019	506,600		508,300		509,200		510,200		510,200
2018	437,200		504,300		504,500		506,100		506,100
International Rooms	•				,		•		
2020	321,500		n/a		n/a		n/a		n/a
2019	305,500		308,300		312,600		320,800		320,800
2018	285,800		288.000		293.800		303.800		303,800
	,		,		,		,		,

⁽a) First quarter 2020 results reflect the reclassification of 7,100 rooms from the Hotel Management segment to the Hotel Franchising segment.

⁽b) Second quarter 2018 results were updated for the reclassification of 200 rooms from the Hotel Franchising segment to the Hotel Management segment.

⁽c) Second quarter 2018 reflects the addition of 48,200 La Quinta rooms (46,300 U.S. and 1,900 international) acquired in May 2018 and the deletion of 21,300 Knights Inn rooms (20,100 U.S. and 1,200 international) divested in May 2018.

⁽d) Second guarter 2018 reflects the addition of 40,400 La Quinta rooms in the U.S. acquired in May 2018.

Table 7 WYNDHAM HOTELS & RESORTS DEFINITIONS

Adjusted Net Income and Adjusted Diluted EPS: Represents net income and diluted earnings per share excluding acquisition-related amortization, impairment charges, restructuring and related charges, contract termination costs, transaction-related items (acquisition-, disposition-, or separation-related) and foreign currency impacts of highly inflationary countries. We calculate the income tax effect of the adjustments using an estimated effective tax rate applicable to each adjustment.

Adjusted EBITDA: Represents net income excluding interest expense, depreciation and amortization, impairment charges, restructuring and related charges, contract termination costs, transaction-related items (acquisition-, disposition-, or separation-related), foreign currency impacts of highly inflationary countries, stock-based compensation expense and income taxes. Adjusted EBITDA is a financial measure that is not recognized under U.S. GAAP and should not be considered as an alternative to net income or other measures of financial performance or liquidity derived in accordance with U.S. GAAP. In addition, our definition of adjusted EBITDA may not be comparable to similarly titled measures of other companies.

Average Daily Rate (ADR): Represents the average rate charged for renting a lodging room for one day.

Average Occupancy Rate: Represents the percentage of available rooms occupied during the period.

Constant Currency: Represents a comparison eliminating the effects of foreign exchange rate fluctuations between periods (foreign currency translation) and the impact caused by any foreign exchange related activities (i.e., hedges, balance sheet remeasurements and/or adjustments).

Number of Rooms: Represents the number of rooms at the end of the period which are (i) either under franchise and/or management agreements or Company-owned and (ii) properties under affiliation agreements for which we receive a fee for reservation and/or other services provided.

RevPAR: Represents revenue per available room and is calculated by multiplying average occupancy rate by ADR.

Royalty Rate: Represents the average royalty rate earned on our franchised properties and is calculated by dividing total royalties, excluding the impact of amortization of development advance notes, by total room revenues.

Table 8 WYNDHAM HOTELS & RESORTS NON-GAAP RECONCILIATIONS (In millions)

The tables below reconcile certain non-GAAP financial measures. The presentation of these adjustments is intended to permit the comparison of particular adjustments as they appear in the income statement in order to assist investors' understanding of the overall impact of such adjustments. We believe that adjusted EBITDA, adjusted net income and adjusted EPS financial measures provide useful information to investors about us and our financial condition and results of operations because these measures are used by our management team to evaluate our operating performance and make day-to-day operating decisions and adjusted EBITDA is frequently used by securities analysts, investors and other interested parties as a common performance measure to compare results or estimate valuations across companies in our industry. These measures also assist our investors in evaluating our ongoing operating performance for the current reporting period and, where provided, over different reporting periods, by adjusting for certain items which may be recurring or non-recurring and which in our view do not necessarily reflect ongoing performance. We also internally use these measures to assess our operating performance, both absolutely and in comparison to other companies, and in evaluating or making selected compensation decisions. These supplemental disclosures are in addition to GAAP reported measures. These non-GAAP reconciliation tables should not be considered a substitute for, nor superior to, financial results and measures determined or calculated in accordance with GAAP.

Reconciliation of Net Income to Adjusted EBITDA:

Net income \$ 22 Second Provision for income taxes 9 Second Provision for income taxes 1 Second Provisi		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Full Year	
Provision for income taxes 9	2020				_						
Depreciation and amortization 25	Net income	\$	22								
Interest expense, net	Provision for income taxes		9								
Stock-based compensation expense 4 Restructuring costs 6 13 13 15 15 15 15 15 15	Depreciation and amortization		25								
Restructuring costs (a) 13 13 14 15 15 15 15 15 15 15	Interest expense, net		25								
Transaction-related expenses, net (b) 8 Separation-related expenses (c) 1 Adjusted EBITDA \$ 107 2019 Net income \$ 21 \$ 26 \$ 45 \$ 64 \$ 157 Provision for income taxes 5 10 21 14 50	Stock-based compensation expense		4								
Separation-related expenses (a) 1 1 1 1 1 1 1 1 1	Restructuring costs (a)		13								
Net income \$ 21	Transaction-related expenses, net (b)		8								
Net income	Separation-related expenses (c)		1								
Net income \$ 21 \$ 26 45 64 \$ 157 Provision for income taxes 5 10 21 14 50 Depreciation and amortization 29 27 26 28 109 Interest expense, net 24 26 25 25 100 Stock-based compensation expense 3 4 4 4 4 15 Impairment, net (6) — 45 — — 45 Contract termination costs (6) — 9 34 (1) 42 Restructuring costs (7) — — 8 8 Transaction-related expenses, net (8) 21 1 — — 22 Transaction-related expenses (6) 21 1 — — 20 — 20 Foreign currency impact of highly inflationary countries (8) 1 — — 3 1 5 Adjusted EBITDA 1 — — 3 15 8 43	Adjusted EBITDA	\$	107								
Provision for income taxes 5 10 21 14 50 Depreciation and amortization 29 27 26 28 109 Interest expense, net 24 26 25 25 100 Stock-based compensation expense 3 4 4 4 15 Impairment, net (d) — 45 — — 45 Contract termination costs (e) — 9 34 (1) 42 Restructuring costs (f) — — 9 34 (1) 40 Separation-related expenses, net (e) 7 11 12 10 40 Separation-related expenses (c) 21 1 — — 22 Transaction-related item (g) — — 20 — 20 Foreign currency impact of highly inflationary countries (f) 1 — 3 1 5 Adjusted EBITDA \$ 111 \$ 159 \$ 190 \$ 153 \$ 613 201	2019										
Depreciation and amortization 29 27 26 28 109 Interest expense, net 24 26 25 25 100 Stock-based compensation expense 3 4 4 4 15 Impairment, net (°)	Net income	\$	21	\$	26	\$	45	\$	64	\$	157
Interest expense, net	Provision for income taxes		5		10		21		14		50
Stock-based compensation expense 3	Depreciation and amortization		29		27		26		28		109
Impairment, net (d)	Interest expense, net		24		26		25		25		100
Contract termination costs (e) — 9 34 (1) 42 Restructuring costs (f) — — — 8 8 Transaction-related expenses, net (b) 7 11 12 10 40 Separation-related expenses (c) 21 1 — — 22 Transaction-related item (g) — — — 20 — 20 Foreign currency impact of highly inflationary countries (h) 1 — — 3 1 5 Adjusted EBITDA \$ 111 \$ 159 \$ 190 \$ 153 \$ 613 2018 Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Perovision for income taxes 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 <td< td=""><td>Stock-based compensation expense</td><td></td><td>3</td><td></td><td>4</td><td></td><td>4</td><td></td><td>4</td><td></td><td>15</td></td<>	Stock-based compensation expense		3		4		4		4		15
Restructuring costs (f)	Impairment, net (d)		_		45		_		_		45
Transaction-related expenses, net (b) 7 11 12 10 40 Separation-related expenses (c) 21 1 — — 22 Transaction-related item (g) — — — 20 — 20 Foreign currency impact of highly inflationary countries (h) 1 — 3 1 5 Adjusted EBITDA \$ 111 \$ 159 \$ 190 \$ 153 \$ 613 2018 Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14	Contract termination costs (e)		_		9		34		(1)		42
Separation-related expenses (c) 21 1 — — 22 Transaction-related item (g) — — — 20 — 20 Foreign currency impact of highly inflationary countries (h) 1 — 3 1 5 Adjusted EBITDA \$ 111 \$ 159 \$ 190 \$ 153 \$ 613 2018 Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses (c) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — <td< td=""><td>Restructuring costs (f)</td><td></td><td>_</td><td></td><td>_</td><td></td><td>_</td><td></td><td>8</td><td></td><td>8</td></td<>	Restructuring costs (f)		_		_		_		8		8
Transaction-related item (g) — — 20 — 20 Foreign currency impact of highly inflationary countries (h) 1 — 3 1 5 Adjusted EBITDA \$ 111 \$ 159 \$ 190 \$ 153 \$ 613 2018 Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — 4 (1) 3	Transaction-related expenses, net (b)		7		11		12		10		40
Foreign currency impact of highly inflationary countries (h) 1 — 3 1 5 Adjusted EBITDA \$ 111 \$ 159 \$ 190 \$ 153 \$ 613 2018 Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — 4 (1) 3	Separation-related expenses (c)		21		1		_		_		22
Adjusted EBITDA \$ 111 \$ 159 \$ 190 \$ 153 \$ 613 2018 Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — 4 (1) 3	Transaction-related item (g)		_		_		20		_		20
Adjusted EBITDA \$ 111 \$ 159 \$ 190 \$ 153 \$ 613 2018 Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — 4 (1) 3	Foreign currency impact of highly inflationary countries ^(h)		1		_		3		1		5
2018 Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — 4 (1) 3		\$	111	\$	159	\$		\$	153	\$	613
Net income \$ 39 \$ 21 \$ 58 \$ 43 \$ 162 Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — 4 (1) 3	7.0,0000 22.1.27.1	<u> </u>						<u> </u>			0.0
Provision for income taxes 16 8 23 14 61 Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — 4 (1) 3	2018										
Depreciation and amortization 19 22 30 29 99 Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — 4 (1) 3	Net income	\$	39	\$	21	\$	58	\$	43	\$	162
Interest expense, net 1 10 24 25 60 Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — 4 (1) 3	Provision for income taxes		16		8		23		14		61
Stock-based compensation expense 3 1 3 2 9 Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — — 4 (1) 3	Depreciation and amortization		19		22		30		29		99
Transaction-related expenses, net (b) 2 28 7 (1) 36 Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — 4 (1) 3	Interest expense, net		1		10		24		25		60
Separation-related expenses (c) 12 35 17 14 77 Foreign currency impact of highly inflationary countries (h) — — 4 (1) 3	Stock-based compensation expense		3		1		3		2		9
Foreign currency impact of highly inflationary countries ^(h) 4 (1) 3			2		28		7		(1)		36
countries ^(h)	Separation-related expenses (c)		12		35		17		14		77
	Foreign currency impact of highly inflationary countries ^(h)		_		_		4		(1)		3
	Adjusted EBITDA	\$	92	\$	125	\$	166	\$	125	\$	507

NOTE: Amounts may not add across due to rounding.

- (a) Represents a charge associated with restructuring initiatives implemented in response to the effects on travel demand as a result of COVID-19.
- (b) Primarily relates to integration costs incurred in connection with our acquisition of La Quinta.
- (c) Represents costs associated with our spin-off from Wyndham Worldwide.
- (d) Represents a non-cash charge associated with the termination of certain hotel-management arrangements.
- (e) Represents costs associated with the termination of certain hotel-management arrangements.
- (f) Represents a charge focused on enhancing our organizational efficiency and rationalizing our operations.
- (g) Represents the one-time fee credit related to our agreement with CorePoint Lodging, which is reflected as a reduction to hotel management revenues on the income statement.
- (h) Relates to the foreign currency impact from hyper-inflation in Argentina, which is reflected in operating expenses on the income statement.

Table 8 (continued) WYNDHAM HOTELS & RESORTS NON-GAAP RECONCILIATIONS (In millions, except per share data)

Reconciliation of Net Income and Diluted EPS to Adjusted Net Income and Adjusted Diluted EPS:

	Thre	Three Months Ended March 31,						
		2020		2019				
Diluted EPS	\$	0.23	\$	0.22				
Net income	\$	22	\$	21				
Adjustments:								
Restructuring costs		13		_				
Transaction-related expenses, net		8		7				
Separation-related expenses		1		21				
Foreign currency impact of highly inflationary countries		_		1				
Acquisition-related amortization expense (a)		10		9				
Total adjustments before tax		32		38				
Income tax provision (b)		7		8				
Total adjustments after tax		25		30				
Adjusted net income	\$	47	\$	51				
Adjustments - EPS impact		0.27		0.30				
Adjusted diluted EPS	\$	0.50	\$	0.52				
Diluted weighted average shares outstanding		93.9		98.2				

⁽a) Reflected in depreciation and amortization on the income statement.

⁽b) Reflects the tax effects of the adjustments.