

Q3 2021 Supplemental Information

November 1, 2021



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Safe Harbor

Forward Looking Statements

Any statements in this presentation about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline and backlog, as well as estimated future revenues, net income, adjusted EBITDA, Non-GAAP EPS, other financial guidance and other statements containing the words “projects,” “believes,” “anticipates,” “plans,” “expects,” “will” and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward looking statements as a result of various important factors, including the timing of, and ability to, enter into contracts for awarded projects on the terms proposed; the timing of work we do on projects where we recognize revenue on a percentage of completion basis, including the ability to perform under recently signed contracts without unusual delay; demand for our energy efficiency and renewable energy solutions; our ability to arrange financing for our projects; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy; the ability of customers to cancel or defer contracts included in our backlog; the effects of our recent acquisitions and restructuring activities; seasonality in construction and in demand for our products and services; a customer’s decision to delay or cancel our work on, or other risks involved with, a particular project; availability and cost of labor, including in response to vaccine mandates; availability and cost of equipment, as impacted by ongoing supply chain disruptions; the addition of new customers or the loss of existing customers; market price of the Company’s stock prevailing from time to time; the nature of other investment opportunities presented to the Company from time to time; the Company’s cash flows from operations; and other factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2020, filed with the U.S. Securities and Exchange Commission (SEC) on March 2, 2021 and in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2021, filed with the SEC on August 3, 2021. Currently, one of the most significant factors, however, is the potential adverse effect of the current COVID-19 (and its variants) pandemic on our financial condition, results of operations, cash flows and performance and the global economy and financial markets. The extent to which COVID-19 impacts us, suppliers, customers, employees and supply chains will depend on future developments, which are highly uncertain and cannot be predicted with confidence, including the scope, severity and duration of the pandemic, the actions taken to contain the pandemic or mitigate its impact, and the direct and indirect economic effects of the pandemic and containment measures, among others. Moreover, you should interpret many of the risks identified in our Annual Report as being heightened as a result of the ongoing and numerous adverse impacts of COVID-19. In addition, the forward-looking statements included in this presentation represent our views as of the date of this presentation. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this presentation.

Use of Non-GAAP Financial Measures

This presentation and the accompanying tables include references to adjusted EBITDA, Non-GAAP EPS, Non-GAAP net income and adjusted cash from operations, which are Non-GAAP financial measures. For a description of these Non-GAAP financial measures, including the reasons management uses these measures, please see the section in the back of this presentation titled “Non-GAAP Financial Measures”. For a reconciliation of these Non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the table at the end of this presentation titled “GAAP to Non-GAAP Reconciliation.”

Sources of Revenue – Q3 2021



\$194.0M

Projects

Energy efficiency and renewable energy projects



\$59.2M

Recurring

Energy & incentive revenue from owned energy assets; plus recurring O&M from projects



\$20.5M

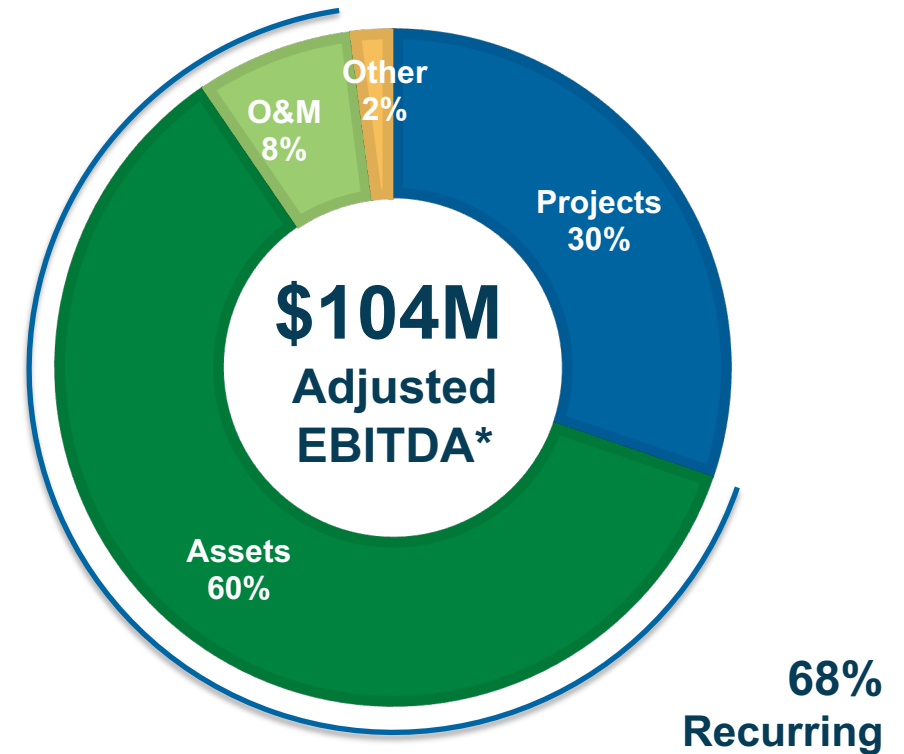
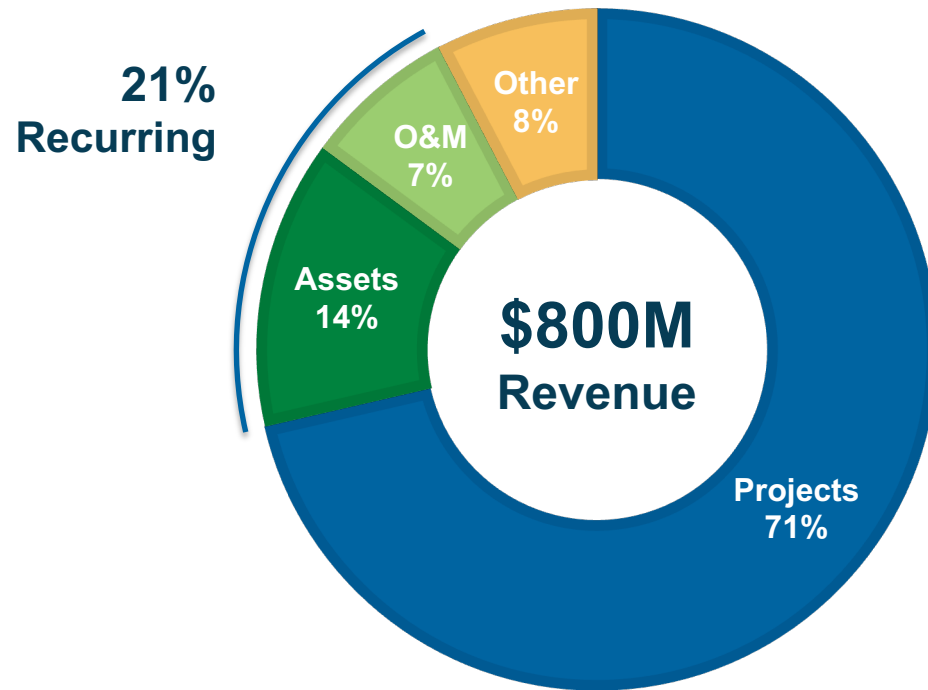
Other

Services, software and integrated PV

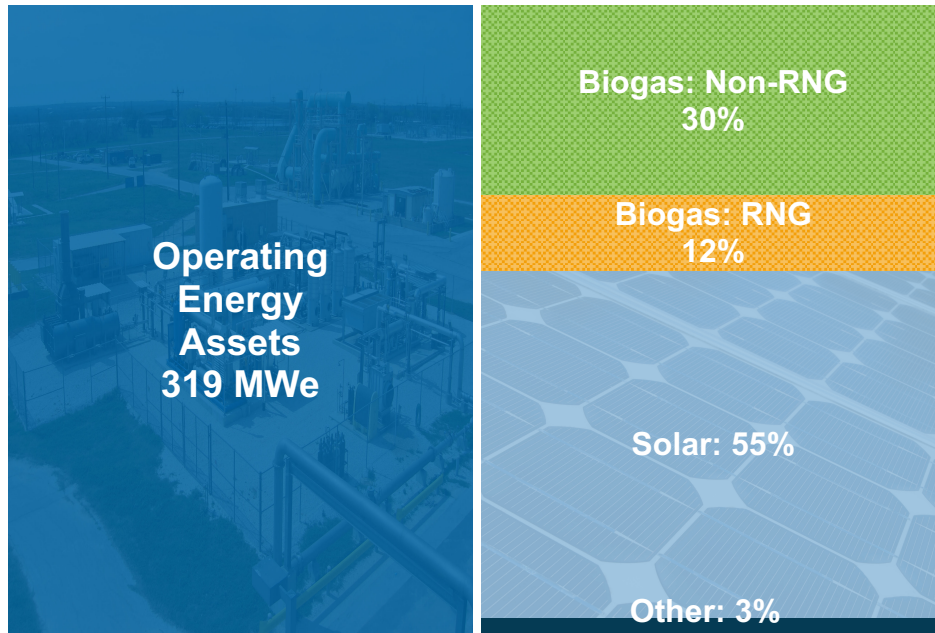
68% of EBITDA Came From Recurring Lines of Business

Year-to-Date 2021

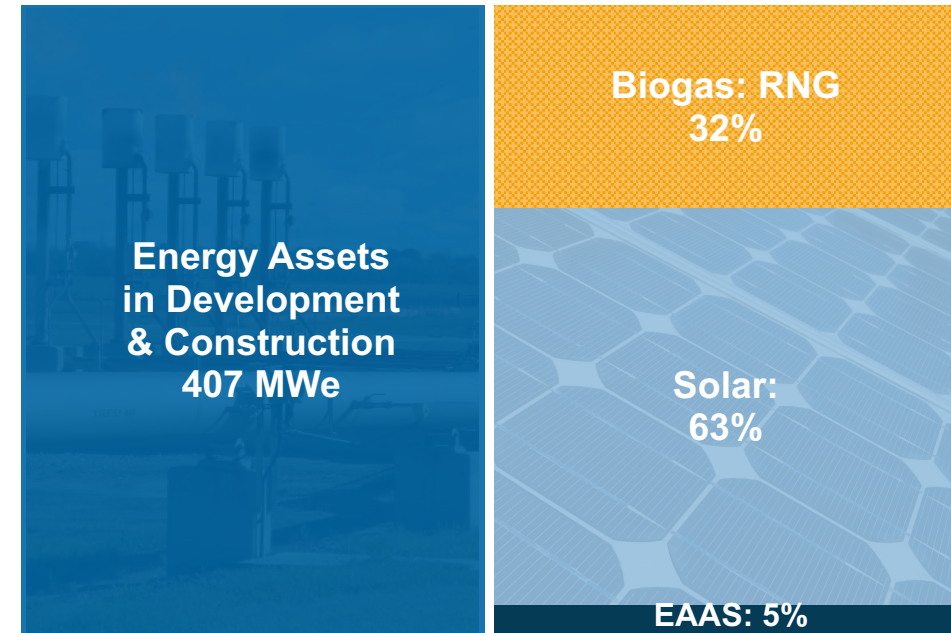
* Adjusted EBITDA percentages allocate corporate expenses according to revenue share



Energy Asset Portfolio – 9/30/2021



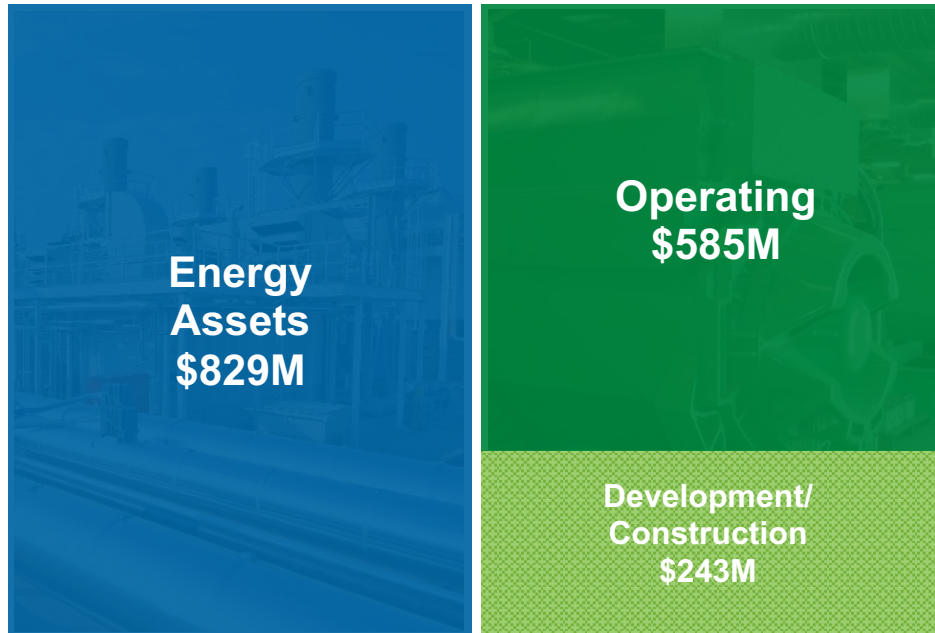
319 MWe of Energy Assets.
97 MW of Non-RNG Biogas, 38 MW of RNG,
Solar is 176 MW, Other is 8 MW*



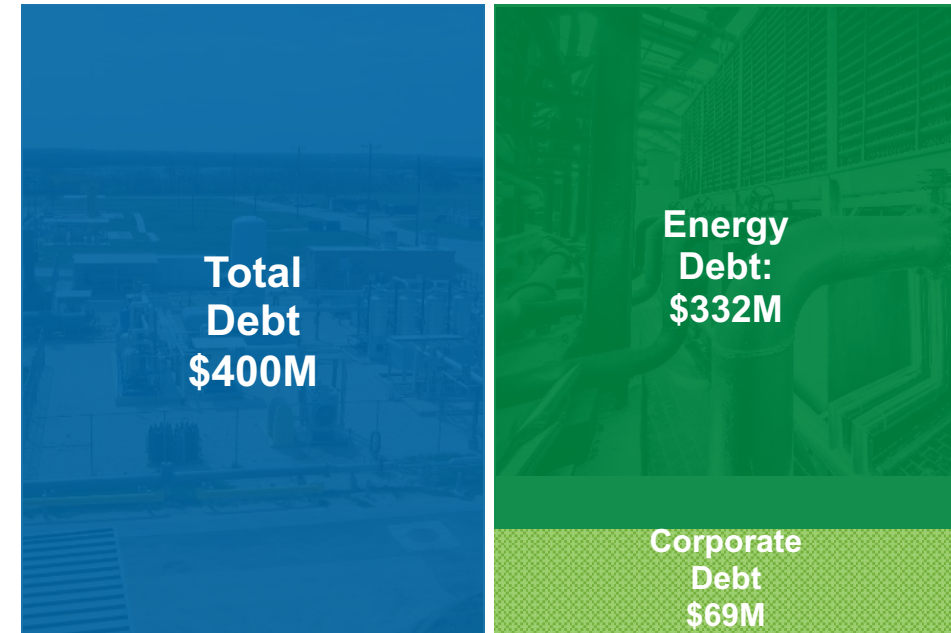
407 MWe in Development & Construction.
Renewable Gas is 129 MWe, Solar & Battery is
259 MW, Energy as a Service is 19 MW*

* Numbers may not sum due to rounding

Energy Asset Balance Sheet – 9/30/2021



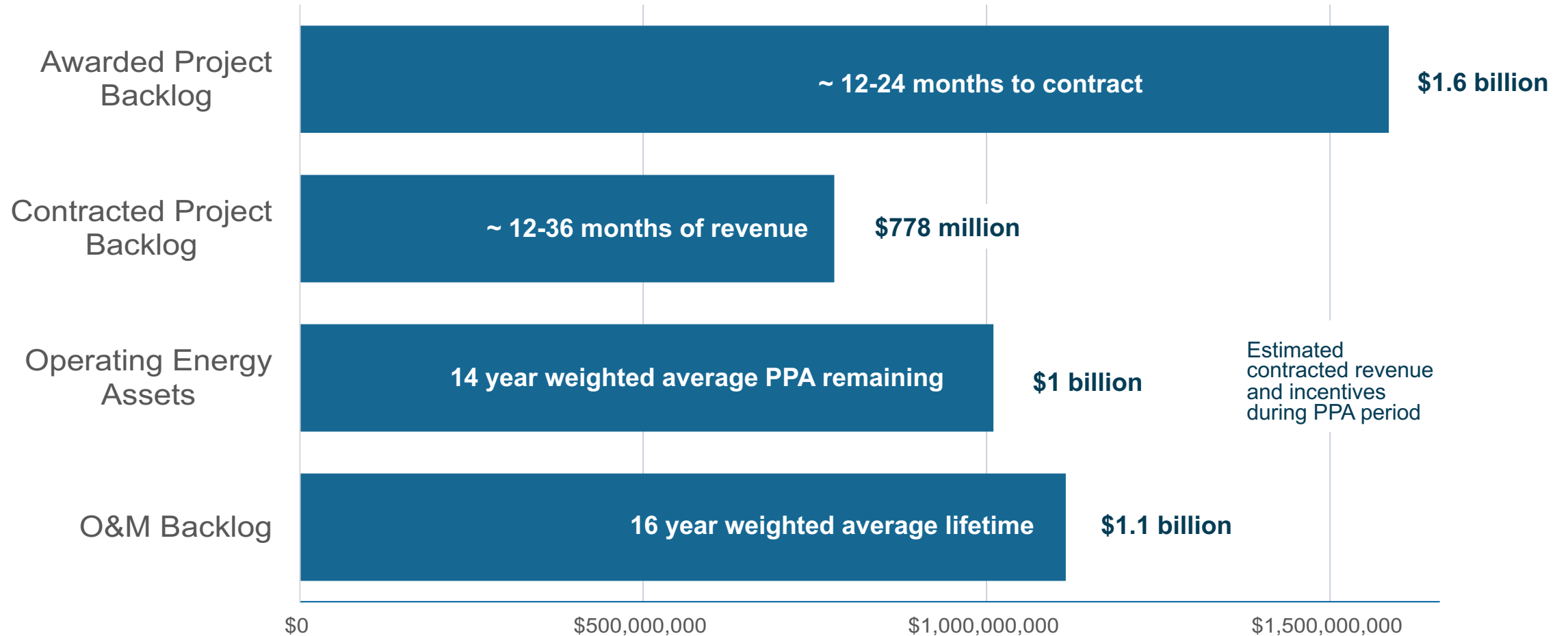
\$243M of the \$829M energy assets on our balance sheet are still in development or construction.



\$332M of the \$400M* of total debt on our balance sheet is debt associated with our energy assets. All of the energy debt is **non-recourse** to Ameresco, Inc.

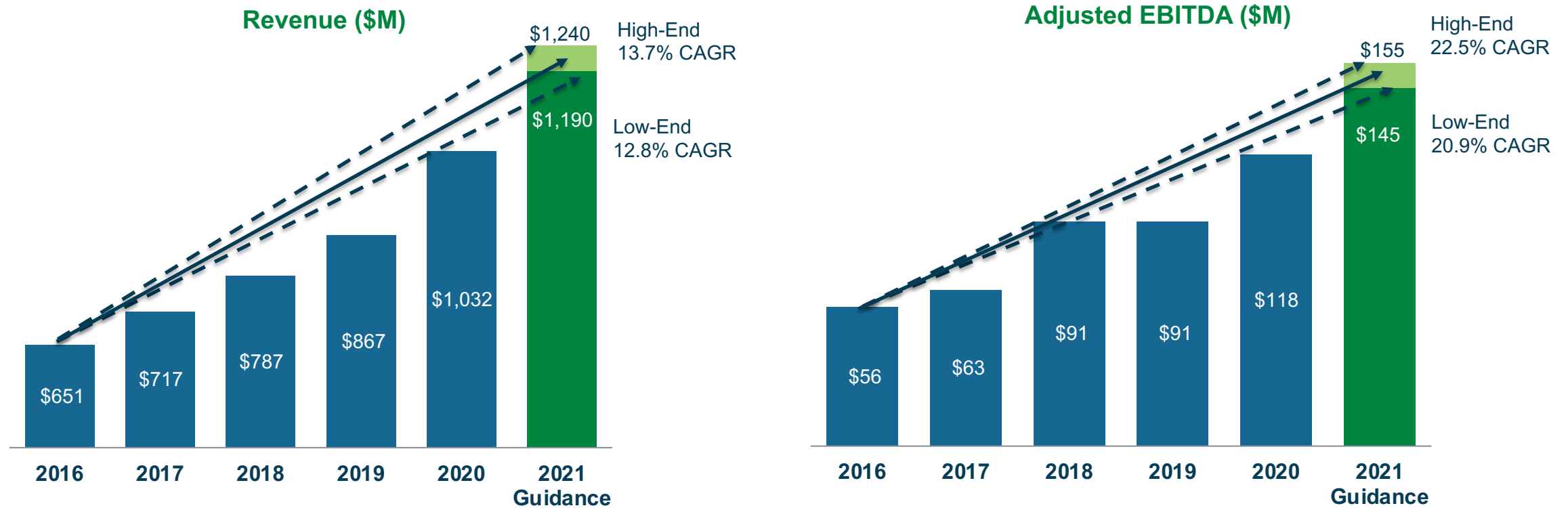
* Net of unamortized debt discount and debt issuance costs of \$0.5M on corporate debt and \$15.5M on Energy Debt

Tremendous Forward Visibility: Backlog & Recurring Revenue Business



Sustainable & Profitable Business Model

Expanding Earnings at a Faster Rate than Revenue by Growing Higher Margin Recurring Lines of Business



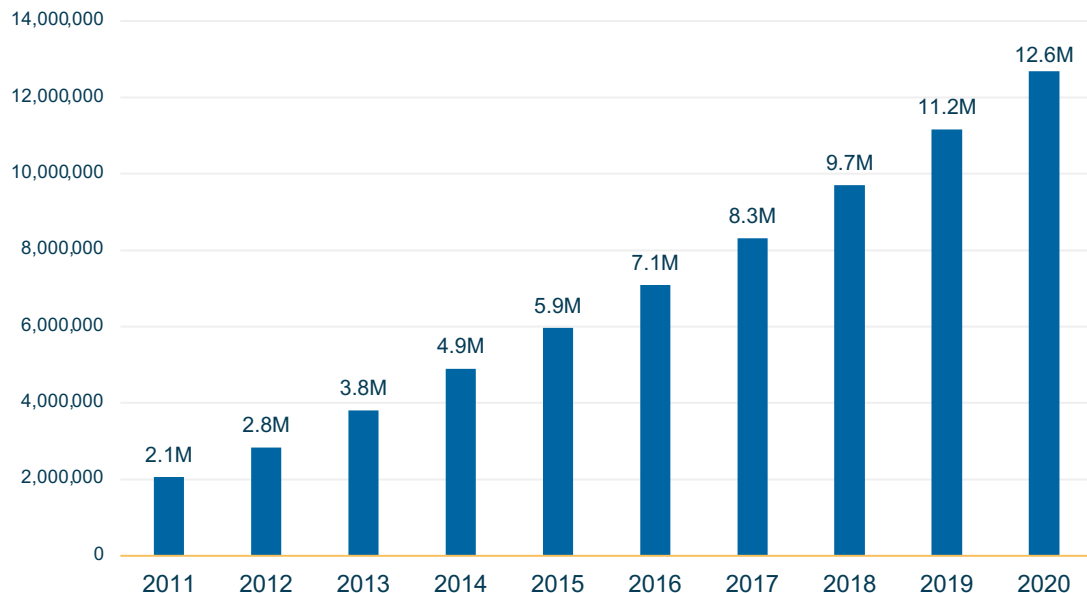
FY 2021 guidance, as revised November 1, 2021

Enabling a Low Carbon Future

Since 2010, Ameresco's renewable energy assets & customer projects delivered a Carbon Offset equivalent to:

60+ Million Metric Tons of CO₂

Aggregate Metric Tons of CO₂ Avoided Per Year



Ameresco's 2020 Carbon Offset of approximately **12.6M Metric Tons of CO₂** is equal to one of...



Greenhouse gas emissions from... **31.4 billion miles driven by an average passenger vehicle**

or



Carbon sequestered by... **16.5 million acres of U.S. forests in one year**

Thank You

to Our Customers, Employees, and Shareholders

Non-GAAP Financial Measures

We use the Non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These Non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these Non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the table at the end of this presentation titled “GAAP to Non-GAAP Reconciliation.” We understand that, although measures similar to these Non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements and not to rely on any single financial measure to evaluate our business.

Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as operating income before depreciation, amortization of intangible assets, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, restructuring and asset impairment charges. We believe adjusted EBITDA is useful to investors in evaluating our operating performance for the following reasons: adjusted EBITDA and similar Non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired; securities analysts often use adjusted EBITDA and similar Non-GAAP measures as supplemental measures to evaluate the overall operating performance of companies; and by comparing our adjusted EBITDA in different historical periods, investors can evaluate our operating results without the additional variations of depreciation and amortization expense, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, impact from redeemable non-controlling interests, restructuring and asset impairment charges. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue. Our management uses adjusted EBITDA and adjusted EBITDA margin as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance; for planning purposes, including the preparation of our annual operating budget; to allocate resources to enhance the financial performance of the business; to evaluate the effectiveness of our business strategies; and in communications with the board of directors and investors concerning our financial performance.

Non-GAAP Net Income and EPS

We define Non-GAAP net income and earnings per share (EPS) to exclude certain discrete items that management does not consider representative of our ongoing operations, including restructuring and asset impairment charges and impact from redeemable non-controlling interest. We consider Non-GAAP net income and Non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

Adjusted Cash from Operations

We define adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Cash received in payment of Federal ESPC projects is treated as a financing cash flow under GAAP due to the unusual financing structure for these projects. These cash flows, however, correspond to the revenue generated by these projects. Thus we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our revenue generated by operations.

GAAP to Non-GAAP Reconciliation

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2021	2020	2021	2020
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Adjusted EBITDA:				
Net income attributable to common shareholders	\$ 17,423	\$ 20,002	\$ 42,252	\$ 30,568
Impact from redeemable non-controlling interests	2,857	(2,313)	8,345	2,593
Plus (Less): Income tax provision (benefit)	(1,192)	3,100	(883)	597
Plus: Other expenses, net	4,557	3,726	13,679	13,167
Plus: Depreciation and amortization	12,153	10,552	34,087	31,516
Plus: Stock-based compensation	2,166	521	4,281	1,380
Plus: Energy asset impairment	1,901	1,028	1,901	1,028
Plus: Restructuring and other charges	287	160	569	1,310
Adjusted EBITDA	<u>\$ 40,152</u>	<u>\$ 36,776</u>	<u>\$ 104,231</u>	<u>\$ 82,159</u>
Adjusted EBITDA margin	14.7%	13.0%	13.0%	11.4%
Non-GAAP net income and EPS:				
Net income attributable to common shareholders	\$ 17,423	\$ 20,002	\$ 42,252	\$ 30,568
Adjustment for accretion of tax equity financing fees	(27)	(91)	(89)	(91)
Impact of redeemable non-controlling interests	2,857	(2,313)	8,345	2,593
Plus: Energy asset impairment	1,901	1,028	1,901	1,028
Plus: Restructuring and other charges	287	160	569	1,310
Less: Income Tax effect of Non-GAAP adjustments	(569)	(309)	(642)	(608)
Non-GAAP net income	<u>\$ 21,872</u>	<u>\$ 18,477</u>	<u>\$ 52,336</u>	<u>\$ 34,800</u>
Earnings per share:				
Diluted net income per common share	\$ 0.33	\$ 0.41	\$ 0.81	\$ 0.62
Effect of adjustments to net income	0.08	(0.03)	0.20	0.09
Non-GAAP EPS	<u>\$ 0.41</u>	<u>\$ 0.38</u>	<u>\$ 1.01</u>	<u>\$ 0.71</u>
Adjusted cash from operations				
Cash flows from operating activities	\$ (19,861)	\$ (10,195)	\$ (116,344)	\$ (83,789)
Plus: proceeds from Federal ESPC projects	44,026	60,988	114,185	194,586
Adjusted cash from operations	<u>\$ 24,165</u>	<u>\$ 50,793</u>	<u>\$ (2,159)</u>	<u>\$ 110,797</u>

GAAP to Non-GAAP Reconciliation (continued)

\$000 USD	Nine Months Ended September 30, 2021				
	Projects	Operating Assets	O&M	Other	Consolidated
Adjusted EBITDA by Line of Business:					
Net income attributable to common shareholders	\$ 24,087	\$ 12,286	\$ 5,759	\$ 120	\$ 42,252
Impact from redeemable non-controlling interests	-	8,345	-	-	8,345
Plus (less): Income tax provision (benefit)	264	(2,028)	437	444	(883)
Plus: Other expenses, net	1,853	11,534	44	248	13,679
Plus: Depreciation and amortization	1,781	29,978	1,305	1,023	34,087
Plus: Stock-based compensation	3,056	586	311	328	4,281
Plus: Energy asset impariment	-	1,901	-	-	1,901
Plus: Restructuring and other charges	178	37	36	318	569
Adjusted EBITDA	<u>\$ 31,219</u>	<u>\$ 62,639</u>	<u>\$ 7,892</u>	<u>\$ 2,481</u>	<u>\$ 104,231</u>
Adjusted EBITDA margin	<u>5.5%</u>	<u>57.2%</u>	<u>13.6%</u>	<u>4.0%</u>	<u>13.0%</u>

* Adjusted EBITDA by Line of Business includes corporate expenses allocated according to revenue share