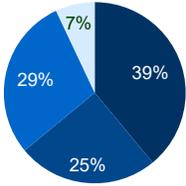
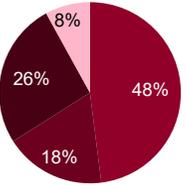
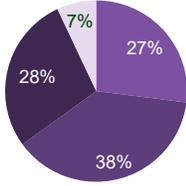
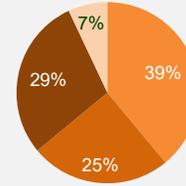


Huntsman's Portfolio Today

	<u>Polyurethanes</u>	<u>Performance Products</u>	<u>Advanced Materials</u>	<u>Total</u>
2025 Sales Revenue	\$3.87 billion	\$1.0 billion	\$1.0 billion	\$5.7 billion
2025 Adj. EBITDA	\$146 million	\$107 million	\$161 million	\$275 million
2025 Adj. EBITDA Margin %	4%	11%	16%	5%
Key End Markets	<ul style="list-style-type: none"> • Insulation • Adhesives, coatings, elastomers & footwear • Automotive • Construction materials • Other industrial markets 	<ul style="list-style-type: none"> • Coatings & adhesives • Construction materials • Polyurethane additives • Fuel & lubricant additives • Gas treating • Electronics & E-Mobility 	<ul style="list-style-type: none"> • Aerospace • Transportation • Infrastructure <ul style="list-style-type: none"> - Power - Coatings & construction 	<ul style="list-style-type: none"> • Construction & industrial applications • Transportation • Adhesives • Coatings • Elastomers
2025 Sales Revenue by Region	 <ul style="list-style-type: none"> ■ US & Canada ■ Europe ■ Asia Pacific ■ Rest of World 	 <ul style="list-style-type: none"> ■ US & Canada ■ Europe ■ Asia Pacific ■ Rest of World 	 <ul style="list-style-type: none"> ■ US & Canada ■ Europe ■ Asia Pacific ■ Rest of World 	 <ul style="list-style-type: none"> ■ US & Canada ■ Europe ■ Asia Pacific ■ Rest of World