## BAIRD 2017 GLOBAL INDUSTRIAL CONFERENCE NOVEMBER 7-8, 2017



Wolfgang H. Dangel President & CEO

> Tricia L. Fulton Chief Financial Officer

# Defined Vision / Designed Transformation BEYOND HYDRAULCS

www.SNHY.com

**NASDAQ: SNHY** 

# **Safe Harbor Statement**



This presentation and oral statements made by management in connection herewith that are not historical facts are "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. Forward-looking statements involve risks and uncertainties, and actual results may differ materially from those expressed or implied by such statements. They include statements regarding the intent, belief or current expectations, estimates or projections of the Company, its Directors or its Officers about the Company and the industry in which it operates, and assumptions made by management, and include among other items, (i) the Company's strategies regarding growth, including its intention to develop new products and make acquisitions; (ii) the Company's financing plans; (iii) trends affecting the Company's financial condition or results of operations; (iv) the Company's ability to continue to control costs and to meet its liquidity and other financing needs; (v) the declaration and payment of dividends; and (vi) the Company's ability to respond to changes in customer demand domestically and internationally, including as a result of standardization. Although the Company believes that its expectations are based on reasonable assumptions, it can give no assurance that the anticipated results will occur. Important factors that could cause the actual results to differ materially from those in the forward-looking statements include. among other items. (i) the economic cyclicality of the capital goods industry in general and the hydraulic valve and manifold industry in particular, which directly affect customer orders, lead times and sales volume; (ii) fluctuations in global business conditions, including the impact of economic recessions in the U.S. and other parts of the world. (iii) conditions in the capital markets, including the interest rate environment and the availability of capital; (iv) changes in the competitive marketplace that could affect the Company's revenue and/or costs, such as increased competition, lack of gualified engineering, marketing, management or other personnel, and increased labor and raw materials costs; (v) risks related to the integration of the businesses of the Company and Enovation Controls; (vi) changes in technology or customer requirements, such as standardization of the cavity into which screw-in cartridge valves must fit, which could render the Company's products or technologies noncompetitive or obsolete; (vii) new product introductions, product sales mix and the geographic mix of sales nationally and internationally; and (viii) changes relating to the Company's international sales, including changes in regulatory requirements or tariffs, trade or currency restrictions, fluctuations in exchange rates, and tax and collection issues. Further information relating to factors that could cause actual results to differ from those anticipated is included but not limited to information under the headings Item 1. "Business," Item 1A. "Risk Factors," and Item 7. "Management's Discussion and Analysis of Financial Conditions and Results of Operations" in the Company's Form 10-K for the year ended December 31, 2016. The Company disclaims any intention or obligation to update or revise forward-looking statements, whether as a result of new information, future events or otherwise.

This presentation will discuss some non-GAAP financial measures, which the Company believes are useful in evaluating our performance. You should not consider the presentation of this additional information in isolation or as a substitute for results compared in accordance with GAAP. The Company has provided reconciliations of comparable GAAP to non-GAAP measures in tables found in the Supplemental Information portion of this presentation.

# Growing Global Industrial Technology Leader





#### **Hydraulics**

Leading manufacturer of high-performance screw-in hydraulic cartridge valves, electro-hydraulics, manifolds and integrated package solutions

#### **Electronics**

Global provider of innovative electronic control, display and instrumentation solutions for recreational and offhighway vehicles, stationary and power generation equipment

Founded: 1970	IPO: 1997	NASDAQ: SNHY								
Market Capitalization	\$1.56 billion	Common Shares Outstanding	27.1 million							
Recent Price	\$57.53	Regular Annualized Dividend / Yield	\$0.36 / 0.63%							
52 Week Range	\$28.93 - \$57.79	Institutional Ownership	82.1%							
Average trading Volume (Trailing three months)	117.0k	Insider Ownership	12.7%							

Source: Capital IQ as of October 31, 2017.



# Vision 2025

# Achieve global technology leadership IN THE INDUSTRIAL GOODS SECTOR by 2025 WITH CRITICAL MASS EXCEEDING \$1B in sales WHILE MAINTAINING SUPERIOR profitability & financial strength.

DESIGNER AND MANUFACTURER OF INTELLIGENT SYSTEMS & CONTROLS

# Megatrends Impacting Our Global Markets





#### **COMPREHEND THE THREATS & OPPORTUNITIES: ADJUST AND ALIGN**

# **Smart Solutions For Demanding Applications**





#### **Hydraulics**

SALES: \$172 MILLION (66.3% OF SALES) OPERATING PROFIT: \$44 MILLION (25.4% MARGIN) <sup>(1)</sup>

Designs and manufactures screw-in hydraulic cartridge valves, manifolds, and integrated fluid power packages and subsystem for mobile & industrial applications





#### **ELECTRONICS**

SALES: \$87 MILLION (33.7% OF REVENUE) OPERATING PROFIT: \$19 MILLION (21.4% MARGIN) <sup>(1)</sup>

Designs and manufactures sophisticated digital control solutions for mobile, industrial & recreational applications



MURPHY





Note: Financial information represents Q3 YTD 2017.

(1) Certain costs are not allocated to Sun's business segments as they are not used in evaluating the results of, or allocating resources to, our segments. Operating profit figures above exclude such costs.

# **Evolving Strategic Execution**



Transitioning from Best-in-class component supplier to intelligent control system provider



**Path of Migration** 

# **Broad Reach to Serve Global Markets**



"In the Region, For the Region" strategy to enhance local presence



Note: Pie charts denote Q3 YTD 2017 net sales by geography.

# **Hydraulics Industry**





Source: Schmitt Consulting Engineers. Note: Dotted boxes represent Sun's current key markets.

#### www.SNHY.com

## **Evolving Hydraulics Product Offering to Address Hydraulics Market Demands**





#### HYDRAULICS MARKET DRIVERS

- Increased productivity and performance
- Improved safety and reliability
- Shift to electrohydraulic actuation & tuning
- Reduced noise, vibration and harshness
- Environmental regulation
- ✓ Zero Leaks

# **Electronic Controls Industry**



#### **\$3.5 B** Total Power Controls and Vehicle Technologies Market

**\$1.6 B** Relevant Power Controls and Vehicle Technologies Market

**\$900 M** Power Controls and Vehicle Technologies Addressable Market

SUN

Source: Management Estimates. Note: Dotted boxes represent Sun's current key markets.

#### **ADDRESSABLE MARKETS – ELECTRONICS**

















www.SNHY.com

# **Creative Electronics Product Development**





www.SNHY.com

### Enhanced Position in Electronics through Enovation Acquisition

	RATIONALE
Meets Long- Term Strategic Vision	<ul> <li>Improve and expand technology offering</li> <li>Offer integrated solution</li> <li>Advance electrification and digitization offering across platform</li> </ul>
Diversifies Sun	<ul> <li>New end markets in consumer and transportation</li> <li>New customers include blue-chip names in powersport, off-highway and power gear</li> <li>Provides entry to a highly specialized and fragmented market</li> </ul>
Adds Talent	<ul> <li>Experienced engineering and technical team</li> <li>Sales team with strong customer relationships and insight</li> <li>Track record of new product development and technical innovation</li> </ul>



- ✓ Significant expansion in growing electronics market
- ✓ Strengthened NPD capabilities
- ✓ Accretive to earnings in year one



# Q3 YTD – Consolidated Results

(\$ in millions, except Adjusted EPS)



(1) See supplemental slide for Adjusted EBITDA reconciliation and other important disclaimers regarding Sun's use of Adjusted EBITDA

(2) See supplemental slide for Adjusted Net Income reconciliation and other important disclaimers regarding Sun's use of Adjusted Net Income

# **Capitalization Review**



(\$ in millions)



- Generated \$38.4 million of cash from operating activities YTD 2017; \$31.3 million for YTD 2016
- \$24 million of debt paid down YTD 2017, including \$8 million in Q3
  - \$184 million available on revolving credit facility at end of Q3, subject to leverage ratios
- Ongoing quarterly dividend anticipated
  - \$0.09 per share/quarter

# 2017 Guidance



	Current Guidance <sup>(1)</sup>	Previous Guidance <sup>(2)</sup>
Consolidated revenue	\$330 – \$340 million	\$315 - \$330 million
Hydraulics segment revenue	\$225 - \$230 million	\$215 - \$225 million
Electronics segment revenue	\$105 - \$110 million	\$100 - \$105 million
Consolidated operating margin	22% - 24% <sup>(3)</sup>	22% - 24% <sup>(3)</sup>
Consolidated interest expense, before offsetting interest income	\$4.2 - \$4.4 million	\$4.2 - \$4.4 million
Effective tax rate	32% - 34%	32% - 34%
Capital expenditures	\$20 - \$25 million	\$20 - \$25 million
Depreciation	\$11 - \$12 million	\$12 - \$13 million
Amortization	\$8 - \$9 million	\$8 - \$9 million

<sup>(1)</sup> 2017 current guidance provided as of November 6, 2017

<sup>(2)</sup> 2017 previous guidance was provided as of August 7, 2017

<sup>(3)</sup> Operating margin is before acquisition-related amortization of intangibles

# Vision 2025: Pathway to Superior Growth



Revenue and Adjusted Operating Margin

(\$ in millions)



Note: LTM PF financial information as of Q3 2017. Adjusted operating margin figures exclude acquisition related expenses and incremental acquisition related amortization expense. Pro-forma results presented include actual operating results of Enovation Controls for the period and do not include adjustments required to present pro-forma financials in accordance with U.S. GAAP such as acquisition related amortization and incremental depreciation expense. Due to the carve-out nature of the acquisition, certain costs primarily related to corporate overhead, are not included in Enovation's pro-forma results prior to the acquisition date of December 5, 2017.

### Baird 2017 Global Industrial Conference November 7-8, 2017



# Defined Vision / Designed Transformation BEYOND HYDRAULCS



# **Supplemental Information**

# Segment Data (Unaudited)





		Three Mor	nths En	ded	Nine Months Ended						
	Sept	September 30, 2017		tober 1, 2016	Sep	tember 30, 2017	00	ctober 1, 2016			
Sales:											
Hydraulics	\$	56,638	\$	44,402	\$	171,578	\$	144,500			
Electronics		31,363		830		87,111		2,569			
Consolidated	\$	88,001	\$	45,232	\$	258,689	\$	147,069			
Gross profit and margin:											
Hydraulics	\$	22,869	\$	15,268	\$	70,468	\$	53,177			
		40.4%		34.4%		41.1%		36.8%			
Electronics		13,425		272		38,977		857			
		42.8%		32.8%		44.7%		33.4%			
Corporate and other		-		-		(1,774)		-			
Consolidated	\$	36,294	\$	15,540	\$	107,671	\$	54,034			
		41.2%		34.4%		41.6%		36.7%			
Operating income and margin:											
Hydraulics	\$	13,487	\$	7,706	\$	43,618	\$	30,274			
		23.8%		17.4%		25.4%		21.0%			
Electronics		5,961		(134)		18,616		(372)			
		19.0%		-16.1%		21.4%		-14.5%			
Corporate and other		(2,046)		(329)		(8,347)		(329)			
Consolidated	\$	17,402	\$	7,243	\$	53,887	\$	29,573			
		19.8%		16.0%		20.8%		20.1%			

# Sales by Geographic Region & Segment



#### (Unaudited)

2017 Sales by Geographic Region and Segment

(\$ in millions)

(@ 111 1111110110)								
		%		%		%		%
	Q1	of Total	Q2	of Total	Q3	of Total	2017	of Total
Americas:								
Hydraulics	\$ 24.7		\$ 28.2		\$ 25.3		\$ 78.2	
Electronics	22.6		24.5		26.8		73.9	
Consol. Americas	47.3	58%	52.7	59%	52.1	59%	152.1	59%
EMEA:								
Hydraulics	17.1		16.6		16.1		\$ 49.8	
Electronics	3.0		2.6		2.9		8.5	
Consol. EMEA	20.1	25%	19.2	22%	19.0	22%	58.3	22%
APAC:								
Hydraulics	12.3		16.0		15.2		\$ 43.5	
Electronics	1.7		1.4		1.7		4.8	
Consol. APAC	14.0	17%	17.4	19%	16.9	19%	48.3	19%
Total	\$ 81.4		\$ 89.3		\$ 88.0		\$ 258.7	

#### 2016 Sales by Geographic Region and Segment

(\$ in millions)

(\$ 111 1111110113)		%		%		%		%			%
	Q1	of Total	Q2	of Total	Q3	of Total	Q4	of Total	2	016	of Total
Americas:											
Hydraulics	\$ 23.9		\$ 22.5		\$ 20.6		\$ 21.1		\$	88.1	
Electronics	0.8		0.9		0.8		4.2			6.7	
Consol. Americas	24.7	48%	23.4	46%	21.4	47%	25.3	51%		94.8	48%
EMEA:											
Hydraulics	15.7		15.8		14.0		12.8			58.2	
Electronics	-		-		-		0.5			0.5	
Consol. EMEA	15.7	31%	15.8	31%	14.0	31%	13.3	27%		58.7	30%
APAC:											
Hydraulics	10.6		11.6		9.8		11.1			43.2	
Electronics	-		-		-		0.2			0.2	
Consol. APAC	10.6	21%	11.6	23%	9.8	22%	11.3	23%		43.4	22%
Total	\$ 51.0		\$ 50.8		\$ 45.2		\$ 49.9		\$	196.9	



# **Adjusted EBITDA Reconciliation**

#### (Unaudited)

(\$ in thousands)

	-	Three Mor	nths E	nded		Nine Months Ended						
	Sep	tember 30	, Oct	tober 1,		Sep	tember 30,	October 1,				
		2017		2016			2017	2016				
Net income	\$	11,295	\$	4,989	-	\$	28,790	\$	20,186			
Net interest expense (income)		1,121		(298)			2,710		(1,056)			
Income taxes		4,683		2,568			13,231		10,160			
Depreciation and amortization		4,704		2,516			16,333		7,550			
EBITDA		21,803		9,775			61,064		36,840			
Change in fair value of contingent consideration		664		-			8,855		-			
Adjusted EBITDA	\$	22,467	\$	9,775		\$	69,919	\$	36,840			
Adjusted EBITDA margin		25.5%		21.7%	•		27.0%		25.0%			

#### Non-GAAP Financial Measure:

Adjusted EBITDA is defined as consolidated net income before net interest expense/income, income taxes, depreciation and amortization, and acquisition-related contingent consideration. Adjusted EBITDA margin is Adjusted EBITDA divided by sales. Adjusted EBITDA and Adjusted EBITDA margin are not measures determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Sun believes that providing non-GAAP information such as Adjusted EBITDA and Adjusted EBITDA margin are important for investors and other readers of Sun's financial statements, as they are used as analytical indicators by Sun's management to better understand operating performance. Because Adjusted EBITDA and Adjusted EBITDA margin are thus susceptible to varying calculations, Adjusted EBITDA and Adjusted EBITDA margin are thus susceptible to other similarly titled measures used by other companies.



# **Adjusted Net Income Reconciliation**

(Unaudited)

(\$ in thousands)

	1	Three Mon	ths E	inded	Nine Months Ended					
	Sep	otember 30	, Oc	tober 1,	Sep	otember 30,	Oc	tober 1,		
	2017 2016				2017	2016				
Net income	\$	11,295	\$	4,989	\$	28,790	\$	20,186		
Acquisiton-related amortization of inventory step-up		-		-		1,774		-		
Change in fair value of contingent consideration		664		-		8,855		-		
Tax effect		(219)		-		(3,508)		-		
Adjusted net income	\$	11,740	\$	4,989	\$	35,911	\$	20,186		
Adjusted net income per diluted share	\$	0.43	\$	0.19	\$	1.33	\$	0.75		

#### Non-GAAP Financial Measure:

Adjusted Net Income is defined as GAAP net income excluding acquisition-related charges. Adjusted Net Income is not a measure determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Sun believes that providing non-GAAP information such as Adjusted Net Income is important for investors and other readers of Sun's financial statements, as they are used as analytical indicators by Sun's management to better understand operating performance. Because Adjusted Net Income is a non-GAAP measure and is thus susceptible to varying calculations, Adjusted Net Income, as presented, may not be directly comparable to other similarly titled measures used by other companies.