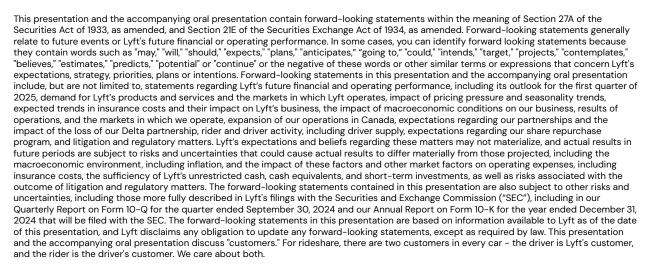
Q4 & Fiscal 2024 Earnings



Supplemental Data



Forward Looking Statements & Non-GAAP Financial Measures



In addition to financial information presented in accordance with U.S. generally accepted accounting principles ("GAAP"), this presentation and the accompanying oral presentation include certain non–GAAP financial measures, including Adjusted EBITDA, Adjusted EBITDA margin as a percentage of Gross Bookings, adjusted net income (loss), adjusted net income (loss) per share, non–GAAP operating expenses, and free cash flow. These non–GAAP measures are presented for supplemental informational purposes only and should not be considered a substitute for financial information presented in accordance with GAAP. These non–GAAP measures have limitations as analytical tools, and they should not be considered in isolation or as a substitute for analysis of other GAAP financial measures. A reconciliation of these measures to the most directly comparable GAAP measures is included at the end of this presentation. We have not provided the forward–looking GAAP equivalents for certain forward–looking non–GAAP measures presented in the accompanying oral presentation, or a GAAP reconciliation, as a result of the uncertainty regarding, and the potential variability of, reconciling items such as stock–based compensation expense. Accordingly, a reconciliation of these non–GAAP guidance metrics to their corresponding GAAP equivalents is not available without unreasonable effort. However, it is important to note that material changes to reconciling items could have a significant effect on future GAAP results.

Gross profit is defined as revenue less cost of revenue. Gross margin is defined as gross profit divided by revenue for the same period.

This presentation and the accompanying oral presentation also contain statistical data, estimates and forecasts that are based on independent industry publications or other publicly available information, as well as other information based on our internal sources. This information involves many assumptions and limitations, and you are cautioned not to give undue weight to such information. We have not independently verified the accuracy or completeness of the information contained in the industry publications and other publicly available information. Accordingly, we make no representations as to the accuracy or completeness of that information nor do we undertake to update such information after the date of this presentation.



Results & Guidance



The Year of Breaking Records

2024



Gross
Bookings:
\$16.1 billion,
+17% YoY



All-time high riders took 828 million Rides, up 17% YoY



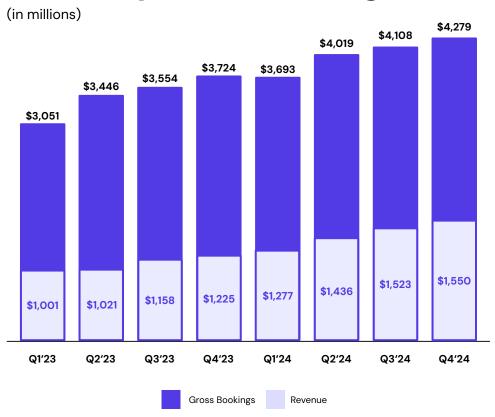
First full year of GAAP profit in company history



Adjusted
EBITDA margin
(% of Gross
Bookings):
2.4% vs. 1.6%
in 2023

Note: Riders for 2024 refers to all riders who took at least one ride during the year where the Lyft Platform processed the transaction. A rider is identified by a unique phone number. If a rider has two mobile phone numbers or changed their phone number and that rider took rides using both phone numbers during the year, that person would be considered a single rider. If a ride has been requested by an organization using our Concierge offering for the benefit of a rider, we exclude this rider in the calculation of rides unless the ride is accessible in that rider's Lyft App.

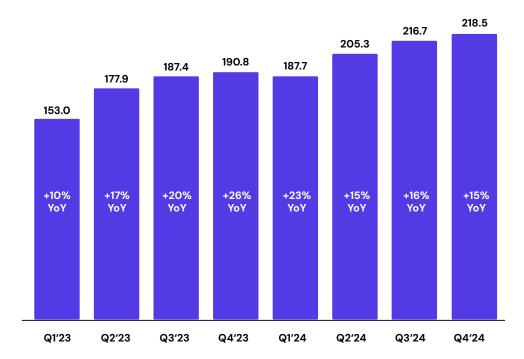
Quarterly Gross Bookings



Q4'24 Gross
Bookings:
\$4.3 billion,
+15% YoY and
an all-time high

Quarterly Rides

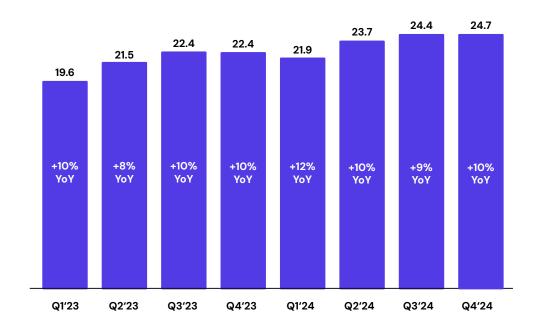
(in millions)



Q4'24 Rides: 218.5 million, +15% YoY and an all-time high

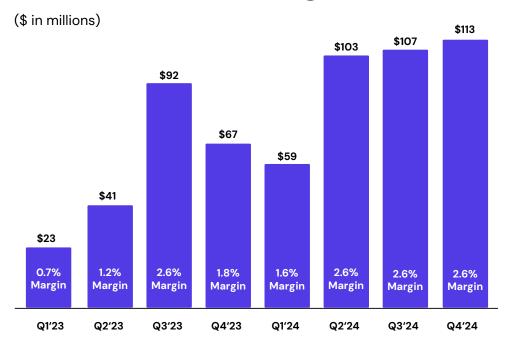
Quarterly Active Riders

(in millions)



Q4'24
Active Riders:
24.7 million,
+10% YoY and an
all-time high

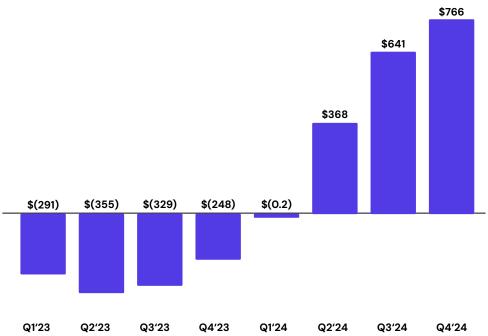
Quarterly Adj. EBITDA & Margin (% of Gross Bookings)



Q4′24 Adj. EBITDA & **Margin: \$113** million, 2.6% Margin (% of **Gross Bookings)** and an all-time

Free Cash Flow (Trailing Twelve Months)

(in millions)



FY'24 Free Cash Flow: \$766 million and an all-time high

Note: The figures above are non-GAAP financial measures. Please see the explanation of non-GAAP measures as well as the reconciliation from GAAP to non-GAAP measures contained in the appendix to this presentation.

Q1'25 Guidance

| Gross Bookings | \$4.05 billion - \$4.20 billion, +10-14% YoY |
|--|--|
| Adjusted EBITDA | \$90 million to \$95 million |
| Adjusted EBITDA margin (% of Gross Bookings) | Approximately 2.2% to 2.3% |

Operational Highlights



Q4 Survey Shows Drivers Prefer Lyft

- 2024 was a year of innovation, including driver earnings products: Lyft launched its Driver Earnings Commitment, out-of-your-way pay, 5-minute delay pay, and more.
- Driver sentiment for Lyft continues to improve.
 - According to survey results, Lyft has a 16 percentage point advantage in preference vs. the other rideshare app.
 - Preference for Lyft mainly attributed to driver earnings fairness and transparency.
- Result: record driver hours in Q4 and 2024.



"Pay transparency, quality of benefits, support, and driver centric"

- driver from Nashville

"Lyft in my opinion actually cares"

- driver from Louisiana

A Record 2024: 44 Million Riders Took 828 Million Rides

Lyft riders took a combined 828 million rides across the U.S. and Canada in 2024.

- In Q1, riders stuck to their New Year's resolutions. Early morning rides spiked, and rides to the gym went up 20%.
- In Q2, rides during "party time" surged as riders celebrated graduations and went to more restaurants, bars, and entertainment venues.
- In Q3, commute rides surpassed their all-time highs from 2019, as riders locked in their routes to and from work with Price Lock.
- In Q4, riders headed to airports, and we saw the most scheduled rides in Lyft history.



Financial Results: Reconciliations from GAAP to Non-GAAP and Trended **Financial Statements**



Historical Financial and Operational Results

| | | | Fiscal 2023 | | | | | Fiscal 2024 | | |
|--|------------|------------|-------------|------------|--------------------|------------------|------------|-------------|------------|-------------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | QЗ | Q4 | Total |
| | | | | (in r | millions, except i | for percentages) | | | | |
| Active Riders | 19.6 | 21.5 | 22.4 | 22.4 | | 21.9 | 23.7 | 24.4 | 24.7 | |
| Rides | 153.0 | 177.9 | 187.4 | 190.8 | 709.0 | 187.7 | 205.3 | 216.7 | 218.5 | 828.3 |
| Gross Bookings | \$ 3,050.7 | \$ 3,446.0 | \$ 3,554.1 | \$ 3,724.3 | \$ 13,775.2 | \$ 3,693.2 | \$ 4,018.9 | \$ 4,108.4 | \$ 4,278.9 | \$ 16,099.4 |
| Revenue | \$ 1,000.5 | \$ 1,020.9 | \$ 1,157.6 | \$ 1,224.6 | \$ 4,403.6 | \$ 1,277.2 | \$ 1,435.8 | \$1,522.7 | \$1,550.3 | \$5,786.0 |
| Net income (loss) | \$ (187.6) | \$ (114.3) | \$ (12.1) | \$ (26.3) | \$ (340.3) | \$ (31.5) | \$ 5.0 | \$ (12.4) | \$ 61.7 | \$ 22.8 |
| Net income (loss) as a % of Gross Bookings | (6.2%) | (3.3%) | (0.3%) | (0.7%) | (2.5%) | (0.9%) | 0.1% | (0.3%) | 1.4% | 0.1% |
| Net cash provided by (used in) operating activities | \$ (74.0) | \$ (70.0) | \$ 2.3 | \$ 43.5 | \$ (98.2) | \$ 156.2 | \$ 276.2 | \$ 264.0 | \$ 153.4 | \$ 849.7 |
| Adjusted EBITDA | \$ 22.7 | \$ 41.0 | \$ 92.0 | \$ 66.6 | \$ 222.4 | \$ 59.4 | \$ 102.9 | \$ 107.3 | \$ 112.8 | \$ 382.4 |
| Adjusted EBITDA margin (calculated as a % of Gross Bookings) | 0.7% | 1.2% | 2.6% | 1.8% | 1.6% | 1.6% | 2.6% | 2.6% | 2.6% | 2.4% |
| Adjusted Net Income (Loss) (1) | \$ 27.7 | \$ 59.5 | \$ 92.3 | \$ 71.1 | \$ 250.7 | \$ 60.0 | \$ 98.9 | \$ 118.1 | \$ 114.5 | \$ 391.5 |
| Free cash flow | \$ (120.8) | \$ (112.2) | \$ (30.0) | \$ 14.9 | \$ (248.1) | \$ 127.1 | \$ 256.4 | \$ 242.8 | \$ 140.0 | \$ 766.3 |

Note: Due to rounding, numbers presented may not add up precisely to the totals provided.

⁽¹⁾ Beginning in the first quarter of 2025, we will no longer present Adjusted Net Income (Loss) as a non-GAAP financial measure.

Condensed Consolidated Balance Sheet

| | | Fiscal 20 | 023 | | | Fiscal 2 | 2024 | |
|---|------------|------------|------------|------------|------------|------------|------------|------------|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Assets | | | | | | | | |
| Current assets: | | | | | | | | |
| Cash and cash equivalents | \$ 509.6 | \$ 638.4 | \$ 590.5 | \$ 558.6 | \$ 507.9 | \$ 604.4 | \$ 770.3 | \$ 759.3 |
| Short-term investments | 1,245.2 | 1,059.7 | 1,076.1 | 1,126.5 | 1,157.7 | 1,196.0 | 1,156.7 | 1,225.1 |
| Prepaid expenses and other current assets | 792.7 | 781.2 | 833.6 | 892.2 | 883.1 | 879.6 | 940.3 | 966.1 |
| Total current assets | 2,547.5 | 2,479.3 | 2,500.2 | 2,577.4 | 2,548.8 | 2,679.9 | 2,867.4 | 2,950.5 |
| Restricted cash and cash equivalents | 228.5 | 365.8 | 258.8 | 211.8 | 144.7 | 213.9 | 270.2 | 186.7 |
| Restricted investments | 835.8 | 632.5 | 767.0 | 837.3 | 1,062.3 | 1,125.0 | 1,196.8 | 1,355.5 |
| Other investments | 26.5 | 39.9 | 39.3 | 39.9 | 39.3 | 39.7 | 43.0 | 42.5 |
| Property and equipment, net | 424.4 | 472.4 | 476.8 | 465.8 | 544.5 | 528.2 | 483.9 | 444.9 |
| Operating lease right of use assets | 110.0 | 105.8 | 100.5 | 98.2 | 95.1 | 89.0 | 83.9 | 148.4 |
| Intangible assets, net | 71.7 | 68.3 | 62.5 | 59.5 | 55.6 | 51.3 | 48.2 | 42.8 |
| Goodwill | 262.3 | 260.8 | 255.7 | 257.8 | 256.2 | 255.4 | 256.4 | 251.4 |
| Other assets | 22.6 | 21.4 | 17.3 | 16.7 | 16.0 | 14.6 | 13.4 | 12.4 |
| Total Assets | \$ 4,529.5 | \$ 4,446.2 | \$ 4,478.2 | \$ 4,564.5 | \$ 4,762.4 | \$ 4,997.1 | \$ 5,263.2 | \$ 5,435.1 |

Condensed Consolidated Balance Sheet (cont.)

| | | Fiscal 20 |)23 | | | Fiscal 2 | 024 | |
|---|------------|------------|------------|------------|------------|------------|------------|------------|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Liabilities and Stockholders' Equity | | | | | | | | |
| Current liabilities: | | | | | | | | |
| Accounts payable | \$ 103.3 | \$ 62.2 | \$ 56.7 | \$ 72.3 | \$ 104.5 | \$ 116.1 | \$ 109.3 | \$ 97.7 |
| Insurance reserves | 1,353.7 | 1,309.5 | 1,322.8 | 1,337.9 | 1,391.0 | 1,489.6 | 1,592.6 | 1,701.4 |
| Accrued and other current liabilities | 1,636.8 | 1,606.6 | 1,527.0 | 1,508.9 | 1,580.5 | 1,602.6 | 1,715.2 | 1,666.3 |
| Operating lease liabilities - current | 41.7 | 42.1 | 42.3 | 42.6 | 43.3 | 43.2 | 41.8 | 25.2 |
| Convertible senior notes, current | - | - | - | - | - | 389.4 | 389.8 | 390.2 |
| Total current liabilities | 3,135.4 | 3,020.4 | 2,948.9 | 2,961.6 | 3,119.2 | 3,640.8 | 3,848.6 | 3,880.7 |
| Operating lease liabilities | 161.8 | 154.4 | 141.9 | 134.1 | 124.8 | 113.1 | 103.8 | 152.1 |
| Long-term debt, net of current portion | 793.4 | 808.1 | 833.8 | 839.4 | 942.2 | 578.3 | 574.5 | 566.0 |
| Other liabilities | 56.8 | 76.3 | 85.3 | 87.9 | 84.9 | 87.2 | 80.5 | 69.3 |
| Total Liabilities | \$ 4,147.5 | \$ 4,059.2 | \$ 4,009.9 | \$ 4,022.9 | \$ 4,271.1 | \$ 4,419.5 | \$ 4,607.4 | \$ 4,668.1 |
| Stockholders' equity | | | | | | | | |
| Preferred stock | - | - | - | - | - | - | - | - |
| Common stock | - | - | - | - | - | - | - | - |
| Additional paid in capital | 10,514.5 | 10,633.4 | 10,732.2 | 10,827.4 | 10,810.1 | 10,892.8 | 10,979.0 | 11,035.2 |
| Accumulated other comprehensive income (loss) | (4.3) | (3.8) | (9.3) | (4.9) | (6.3) | (7.8) | (3.3) | (10.1) |
| Accumulated deficit | (10,128.2) | (10,242.5) | (10,254.6) | (10,280.9) | (10,312.4) | (10,307.4) | (10,319.9) | (10,258.1) |
| Total stockholders' equity | 382.0 | 387.0 | 468.3 | 541.5 | 491.3 | 577.6 | 655.8 | 767.0 |
| Total liabilities and stockholders' equity | \$ 4,529.5 | \$ 4,446.2 | \$ 4,478.2 | \$ 4,564.5 | \$ 4,762.4 | \$ 4,997.1 | \$ 5,263.2 | \$ 5,435.1 |

Condensed Consolidated Statement of Operations

(\$ in millions, except per share items)

| | | F | iscal 2023 | | | | F | iscal 2024 | | |
|--|---------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Revenue | \$ 1,000.5 | \$ 1,020.9 | \$ 1,157.6 | \$ 1,224.6 | \$ 4,403.6 | \$ 1,277.2 | \$ 1,435.8 | \$ 1,522.7 | \$ 1,550.3 | \$ 5,786.0 |
| Cost and expenses | | | | | | | | | | |
| Cost of revenue | 549.0 | 606.6 | 644.5 | 743.9 | 2,544.0 | 755.4 | 819.5 | 888.3 | 874.6 | 3,337.7 |
| Operations and support | 98.9 | 107.6 | 118.8 | 101.9 | 427.2 | 103.0 | 115.7 | 117.5 | 107.6 | 443.8 |
| Research and development | 196.9 | 154.6 | 109.2 | 95.2 | 555.9 | 100.0 | 98.8 | 104.4 | 93.8 | 397.1 |
| Sales and marketing | 115.9 | 109.2 | 129.9 | 125.9 | 481.0 | 145.5 | 176.4 | 215.8 | 251.4 | 789.0 |
| General and administrative | 256.5 | 201.4 | 195.3 | 217.9 | 871.1 | 236.3 | 252.6 | 253.4 | 195.0 | 937.3 |
| Total costs and expenses | 1,217.3 | 1,179.4 | 1,197.7 | 1,284.7 | 4,879.2 | 1,340.2 | 1,463.1 | 1,579.4 | 1,522.3 | 5,904.9 |
| Loss from operations | \$ (216.8) | \$ (158.5) | \$ (40.2) | \$ (60.2) | \$ (475.6) | \$ (63.0) | \$ (27.2) | \$ (56.7) | \$ 28.0 | \$ (118.9) |
| Interest expense | (5.4) | (6.2) | (6.2) | (8.4) | (26.2) | (7.0) | (7.9) | (7.4) | (6.7) | (28.9) |
| Other income (expense), net | 37.2 | 53.1 | 34.4 | 45.4 | 170.1 | 41.1 | 41.9 | 50.9 | 39.2 | 173.2 |
| Income (loss) before income taxes | (185.0) | (111.6) | (12.0) | (23.1) | (331.7) | (28.9) | 6.9 | (13.1) | 60.5 | 25.4 |
| Provision for (benefit from) income taxes | 2.7 | 2.7 | 0.1 | 3.2 | 8.6 | 2.6 | 1.9 | (0.7) | (1.2) | 2.6 |
| Net income (loss), basic | \$ (187.6) | \$ (114.3) | \$ (12.1) | \$ (26.3) | \$ (340.3) | \$ (31.5) | \$ 5.0 | \$ (12.4) | \$ 61.7 | \$ 22.8 |
| Interest expense of 2025 Convertible Notes, net of taxes | _ | _ | - | - | - | - | - | _ | 1.1 | - |
| Net income (loss), diluted (1) | \$ (187.6) | \$ (114.3) | \$ (12.1) | \$ (26.3) | \$ (340.3) | \$ (31.5) | \$ 5.0 | \$ (12.4) | \$ 62.8 | \$ 22.8 |
| Net income (loss) per share | | | | | | | | | | |
| Basic | \$ (0.50) | \$ (O.3O) | \$ (0.03) | \$ (0.07) | \$ (0.88) | \$ (0.08) | \$ 0.01 | \$ (0.03) | \$ 0.15 | \$ 0.06 |
| Diluted | \$ (0.50) | \$ (O.3O) | \$ (0.03) | \$ (0.07) | \$ (0.88) | \$ (0.08) | \$ 0.01 | \$ (0.03) | \$ O.15 | \$ 0.06 |
| Weighted-average shares used to compute | net income (loss) p | er share | | | | | | | | |
| Basic | 373.7 | 381.9 | 389.3 | 396.1 | 385.3 | 401.6 | 406.5 | 412.2 | 416.3 | 409.2 |
| Diluted | 373.7 | 381.9 | 389.3 | 396.1 | 385.3 | 401.6 | 412.0 | 412.2 | 429.9 | 413.7 |
| | | | | | | | | | | 10 |

Condensed Consolidated Statement of Cash Flows

| | | | Fiscal 2023 | | | | | Fiscal 2024 | | |
|---|------------|------------|-------------|-----------|------------|-----------|----------|-------------|----------|----------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Cash flows from operating activities | | | | | | | | | | |
| Net income (loss) | \$ (187.6) | \$ (114.3) | \$ (12.1) | \$ (26.3) | \$ (340.3) | \$ (31.5) | \$ 5.0 | \$ (12.4) | \$ 61.7 | \$ 22.8 |
| Adjustments to reconcile net loss to net cash provided by (used in) operating activities: | | | | | | | | | | |
| Depreciation and amortization | 27.2 | 28.6 | 29.5 | 31.2 | 116.5 | 32.4 | 37.7 | 45.1 | 33.7 | 148.9 |
| Stock-based compensation | 180.4 | 113.9 | 98.5 | 91.7 | 484.5 | 80.1 | 85.7 | 89.0 | 76.1 | 330.9 |
| Amortization of premium on marketable securities | O.1 | - | - | - | O.1 | O.1 | O.1 | O.1 | _ | 0.3 |
| Accretion of discount on marketable securities | (13.6) | (14.8) | (18.2) | (21.5) | (68.1) | (20.9) | (22.4) | (22.9) | (23.2) | (89.4) |
| Amortization of debt discount and issuance costs | 0.7 | 0.7 | 0.8 | 0.8 | 2.9 | 0.8 | 1.0 | 1.0 | 1.0 | 3.7 |
| Gain from lease termination | - | - | - | - | - | - | - | - | (29.6) | (29.6) |
| Loss (gain) on sale and disposal of assets, net | (7.6) | (1.3) | (0.6) | (1.8) | (11.3) | (4.3) | (0.2) | 12.7 | (0.3) | 7.8 |
| Other | 3.5 | (11.9) | 10.6 | (6.4) | (4.3) | 2.1 | (0.9) | (3.7) | 5.0 | 2.5 |
| Changes in operating assets and liabilities: | | | | | | | | | | |
| Prepaid expenses and other assets | (1.1) | 20.1 | (54.3) | (51.6) | (86.9) | 9.8 | 2.4 | (51.8) | (36.7) | (76.4) |
| Operating lease right-of-use assets | 19.0 | (1.3) | 4.1 | (1.7) | 20.0 | 7.1 | 6.1 | 6.8 | 6.3 | 26.3 |
| Accounts payable | (4.3) | (45.1) | (3.6) | 11.9 | (41.1) | 31.8 | 8.0 | (5.1) | (13.0) | 21.7 |
| Insurance reserves | (63.6) | (44.2) | 13.3 | 15.1 | (79.5) | 53.1 | 98.6 | 103.0 | 108.8 | 363.5 |
| Accrued and other liabilities | (15.3) | (3.8) | (58.8) | 2.3 | (75.6) | 8.5 | 66.6 | 114.9 | (25.8) | 164.1 |
| Lease liabilities | (11.7) | 3.3 | (6.9) | (0.1) | (15.3) | (12.8) | (11.4) | (12.5) | (10.7) | (47.4) |
| Net cash provided by (used in) operating activities | \$ (74.0) | \$ (70.0) | \$ 2.3 | \$ 43.5 | \$ (98.2) | \$ 156.2 | \$ 276.2 | \$ 264.0 | \$ 153.4 | \$ 849.7 |

Condensed Consolidated Statement of Cash Flows (cont.)

| | | | Fiscal 2023 | | | | | Fiscal 2024 | | |
|---|------------|------------|--------------|------------|--------------|--------------|------------|-------------|--------------|--------------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Cash flows from investing activities | | | | | | | | | | |
| Purchases of marketable securities | \$ (598.6) | \$ (594.0) | \$ (1,161.9) | \$ (934.1) | \$ (3,288.7) | \$ (1,124.1) | \$ (978.2) | \$ (874.3) | \$ (1,200.8) | \$ (4,177.4) |
| Purchases of term deposits | - | - | - | (3.5) | (3.5) | (2.2) | - | - | (2.2) | (4.4) |
| Proceeds from sales of marketable securities | 223.1 | 71.0 | 51.3 | 107.0 | 452.5 | 44.0 | 47.7 | 63.5 | 77.7 | 232.9 |
| Proceeds from maturities of marketable securities | 846.4 | 926.5 | 978.6 | 729.5 | 3,481.0 | 841.7 | 851.4 | 804.3 | 918.0 | 3,415.3 |
| Proceeds from maturities of term deposits | 5.0 | - | - | 3.5 | 8.5 | 3.5 | - | - | 2.2 | 5.7 |
| Purchases of property and equipment and scooter fleet | (46.8) | (42.2) | (32.3) | (28.6) | (149.8) | (29.1) | (19.8) | (21.2) | (13.4) | (83.5) |
| Cash paid for acquisitions, net of cash acquired | - | 1.6 | - | - | 1.6 | - | - | - | - | - |
| Sale of property and equipment | 20.3 | 28.6 | 30.2 | 13.6 | 92.6 | 24.2 | 22.7 | 21.0 | 24.2 | 92.0 |
| Other | - | - | - | 5.5 | 5.5 | - | 1.1 | - | 0.2 | 1.3 |
| Net cash provided by (used in) investing activities | \$ 449.4 | \$ 391.5 | \$ (134.1) | \$ (107.0) | \$ 599.8 | \$ (242.1) | \$ (75.1) | \$ (6.7) | \$ (194.1) | \$ (518.0) |

Condensed Consolidated Statement of Cash Flows (cont.)

| | | | Fiscal 2023 | | | | | Fiscal 2024 | | |
|--|-----------|-----------|-------------|-----------|------------|-----------|-----------|-------------|-----------|------------|
| _ | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Cash flows from financing activities | | | | | | | | | | |
| Repayment of loans | \$ (21.1) | \$ (27.3) | \$ (12.1) | \$ (12.0) | \$ (72.5) | \$ (20.6) | \$ (20.4) | \$ (20.8) | \$ (22.3) | \$ (84.1) |
| Proceeds from issuance of convertible senior notes | - | - | - | - | - | 460.0 | - | - | - | 460.0 |
| Payment of debt issuance costs | - | - | - | - | - | (11.9) | - | - | - | (11.9) |
| Purchase of capped call | - | - | - | - | - | (47.9) | - | - | - | (47.9) |
| Repurchase of Class A Common Stock | - | - | - | - | - | (50.0) | - | - | - | (50.0) |
| Payment for settlement of convertible debt | - | - | - | - | - | (350.0) | - | - | - | (350.0) |
| Proceeds from exercise of stock options and other common stock issuances | 0.3 | 5.6 | 0.8 | 4.3 | 11.0 | 1.9 | 4.5 | 0.8 | 7.9 | 15.1 |
| Taxes paid related to net share settlement of equity awards | (1.2) | (0.7) | (0.4) | (0.8) | (3.0) | (1.5) | (7.4) | (3.6) | (27.8) | (40.3) |
| Principal payments on finance lease obligations | (5.7) | (19.1) | (11.1) | (7.5) | (43.5) | (11.5) | (12.2) | (11.8) | (11.3) | (46.7) |
| Contingent consideration paid | - | (14.1) | - | - | (14.1) | - | - | - | - | - |
| Net cash provided by (used in) financing activities | \$ (27.7) | \$ (55.6) | \$ (22.7) | \$ (16.0) | \$ (122.1) | \$ (31.4) | \$ (35.5) | \$ (35.4) | \$ (53.6) | \$ (155.9) |

Condensed Consolidated Statement of Cash Flows (cont.)

| | | | Fiscal 2023 | | | | | Fiscal 2024 | | |
|--|-----------|---------------|-------------|----------|-----------|----------|----------|-------------|----------|----------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Net cash provided by (used in) operating activities | \$ (74.0) | \$ (70.0) | \$ 2.3 | \$ 43.5 | \$ (98.2) | \$ 156.2 | \$ 276.2 | \$ 264.0 | \$ 153.4 | \$ 849.7 |
| Net cash provided by (used in) investing activities | 449.4 | 391.5 | (134.1) | (107.0) | 599.8 | (242.1) | (75.1) | (6.7) | (194.1) | (518.0) |
| Net cash provided by (used in) financing activities | (27.7) | (55.6) | (22.7) | (16.0) | (122.1) | (31.4) | (35.5) | (35.4) | (53.6) | (155.9) |
| | | | | | | | | | | |
| Effect of foreign exchange on cash, cash equivalents and restricted cash and cash equivalents | \$ - | \$ 0.3 | \$ (0.4) | \$ 0.6 | \$ 0.5 | \$ (0.5) | \$ - | \$ 0.4 | \$ (1.6) | \$ (1.6) |
| Net increase (decrease) in cash and cash equivalents and restricted cash and cash equivalents | 347.6 | 266.2 | (154.9) | (78.9) | 380.0 | (117.8) | 165.6 | 222.3 | (95.9) | 174.3 |
| equivalents | 347.0 | 200.2 | (154.9) | (76.9) | 380.0 | (117.0) | 103.0 | 222.3 | (93.9) | 174.3 |
| | | | | | | | | | | |
| Cash and cash equivalents and restricted cash and cash equivalents | | | | | | | | | | |
| Beginning of period | 391.8 | 739.4 | 1,005.6 | 850.7 | 391.8 | 771.8 | 654.0 | 819.6 | 1,041.9 | 771.8 |
| End of period | \$ 739.4 | \$ 1,005.6 | \$ 850.7 | \$ 771.8 | \$ 771.8 | \$ 654.0 | \$ 819.6 | \$ 1,041.9 | \$ 946.0 | \$ 946.0 |
| Reconciliation of cash, cash equivalents and restricted cash and cash equivalents to the condensed consolidated balance sheets | | | | | | | | | | |
| Cash and cash equivalents | 509.6 | 638.4 | 590.5 | 558.6 | 558.6 | 507.9 | 604.4 | 770.3 | 759.3 | 759.3 |
| Restricted cash and cash equivalents | 228.5 | 365.8 | 258.8 | 211.8 | 211.8 | 144.7 | 213.9 | 270.2 | 186.7 | 186.7 |
| Restricted cash, incl. in prepaid expenses and other current assets | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | - | - |
| Total cash, cash equivalents and restricted cash and cash equivalents | \$ 739.4 | \$ 1,005.6 | \$ 850.7 | \$ 771.8 | \$ 771.8 | \$ 654.0 | \$ 819.6 | \$ 1,041.9 | \$ 946.0 | \$ 946.0 |

Non-GAAP Condensed Consolidated Statement of Operations

| | | F | iscal 2023 | | | | F | iscal 2024 | | |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Revenue | \$ 1,000.5 | \$ 1,020.9 | \$ 1,157.6 | \$ 1,224.6 | \$ 4,403.6 | \$ 1,277.2 | \$ 1,435.8 | \$ 1,522.7 | \$ 1,550.3 | \$ 5,786.0 |
| | | | | | | | | | | |
| Cost of revenue | (535.4) | (594.5) | (637.6) | (736.1) | (2,503.7) | (747.3) | (812.0) | (845.8) | (866.0) | (3,271.2) |
| Operating expenses | | | | | | | | | | |
| Operations and support | (79.6) | (94.4) | (115.7) | (98.8) | (388.6) | (100.5) | (113.5) | (114.5) | (105.1) | (433.5) |
| Research and development | (96.2) | (81.7) | (66.5) | (62.8) | (307.2) | (65.4) | (68.6) | (69.7) | (64.2) | (267.8) |
| Sales and marketing | (103.7) | (95.8) | (123.9) | (121.4) | (444.9) | (140.7) | (171.7) | (210.8) | (246.9) | (770.1) |
| General and administrative | (185.6) | (138.0) | (148.3) | (167.1) | (639.1) | (193.8) | (202.3) | (207.2) | (186.8) | (790.1) |
| Total costs and expenses | (1,000.6) | (1,004.4) | (1,092.1) | (1,186.3) | (4,283.4) | (1,247.5) | (1,368.1) | (1,448.0) | (1,469.1) | (5,532.7) |
| Non-GAAP income (loss) from operations | \$ (0.1) | \$ 16.5 | \$ 65.5 | \$ 38.3 | \$ 120.2 | \$ 29.7 | \$ 67.7 | \$ 74.7 | \$ 81.2 | \$ 253.3 |
| Interest expense | (5.4) | (6.2) | (6.2) | (8.4) | (26.2) | (7.0) | (7.9) | (7.4) | (6.7) | (28.9) |
| Non-GAAP other income (expense), net ⁽¹⁾ | 35.9 | 51.8 | 33.2 | 44.3 | 165.3 | 40.0 | 40.9 | 50.0 | 38.7 | 169.7 |
| Non-GAAP income (loss) before income taxes | 30.4 | 62.1 | 92.5 | 74.2 | 259.3 | 62.7 | 100.7 | 117.3 | 113.2 | 394.1 |
| Provision for (benefit from) income taxes | 2.7 | 2.7 | O.1 | 3.2 | 8.6 | 2.6 | 1.9 | (0.7) | (1.2) | 2.6 |
| Adjusted net income (loss) ⁽²⁾ | \$ 27.7 | \$ 59.5 | \$ 92.3 | \$ 71.1 | \$ 250.7 | \$ 60.0 | \$ 98.9 | \$ 118.1 | \$ 114.5 | \$ 391.5 |

⁽¹⁾ Non-GAAP other income (expense), net excludes sublease income, which is presented as a contra-expense to the related lease rent expense within operating expenses for non-GAAP purposes. (2) Beginning in the first quarter of 2025, we will no longer present Adjusted Net Income (Loss) as a non-GAAP financial measure.

GAAP to Non-GAAP Reconciliations

| | | I | iscal 2023 | | | | F | iscal 2024 | | |
|--|------------|------------|------------|------------|--------------|------------|------------|------------|------------|--------------|
| _ | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Non-GAAP Operating Expenses | | | | | | | | | | |
| GAAP Cost of Revenue | \$ (549.0) | \$ (606.6) | \$ (644.5) | \$ (743.9) | \$ (2,544.0) | \$ (755.4) | \$ (819.5) | \$ (888.3) | \$ (874.6) | \$ (3,337.7) |
| Adjusted to exclude the following (as related to cost of revenue): | | | | | | | | | | |
| Amortization of intangible assets | 1.2 | 1.2 | 1.2 | 1.2 | 5.0 | 1.2 | 1.2 | 1.2 | 1.2 | 5.0 |
| Stock-based compensation expense | 10.8 | 7.5 | 5.6 | 6.3 | 30.2 | 6.0 | 5.8 | 6.8 | 6.3 | 24.9 |
| Payroll tax expense related to stock-based compensation | 0.4 | 0.2 | O.1 | O.1 | 0.9 | 0.8 | 0.5 | 0.2 | 0.1 | 1.6 |
| Sublease income (1) | - | - | - | - | - | - | - | - | - | - |
| Gain from lease termination | - | - | - | - | - | - | - | - | - | - |
| Restructuring charges | 1.1 | 3.1 | - | - | 4.3 | - | - | 34.2 | 0.8 | 35.0 |
| Non-GAAP Cost of Revenue | \$ (535.4) | \$ (594.5) | \$ (637.6) | \$ (736.1) | \$ (2,503.7) | \$ (747.3) | \$ (812.0) | \$ (845.8) | \$ (866.0) | \$ (3,271.2) |

⁽¹⁾ For the GAAP income statement, sublease income is included as other income while the related lease rent expense is included in its respective operating expense line item. For non-GAAP purposes, sublease income is presented as a contra-expense to the related lease rent expense. There has been no sublease income allocated to cost of revenue through December 31, 2024.

| / * | | | | | ` | , | | | | |
|---|------------|------------|-------------|------------|------------|------------|------------|-------------|------------|------------|
| (\$ in millions) | | | Fiscal 2023 | | | | | Fiscal 2024 | | |
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | QЗ | Q4 | Total |
| Non-GAAP Operating Expenses | | | | | | | | | | |
| GAAP Operations and Support | \$ (98.9) | \$ (107.6) | \$ (118.8) | \$ (101.9) | \$ (427.2) | \$ (103.0) | \$ (115.7) | \$ (117.5) | \$ (107.6) | \$ (443.8) |
| Amortization of intangible assets | - | - | - | - | - | - | - | - | - | - |
| Stock-based compensation expense | 5.9 | 4.0 | 2.8 | 2.7 | 15.5 | 2.1 | 1.9 | 2.3 | 2.1 | 8.4 |
| Payroll tax expense related to stock-based compensation | 0.3 | 0.1 | O.1 | 0.1 | 0.6 | 0.3 | 0.2 | 0.1 | 0.1 | 0.7 |
| Sublease income (1) | 0.2 | 0.2 | 0.1 | 0.2 | 0.7 | 0.2 | 0.1 | 0.2 | 0.2 | 0.7 |
| Gain from lease termination | - | - | - | - | - | - | - | - | - | - |
| Restructuring charges | 12.9 | 9.0 | - | - | 21.9 | - | - | 0.4 | 0.1 | 0.5 |
| Non-GAAP Operations and | | | | | | | | | | |
| Support | \$ (79.6) | \$ (94.4) | \$ (115.7) | \$ (98.8) | \$ (388.6) | \$ (100.5) | \$ (113.5) | \$ (114.5) | \$ (105.1) | \$ (433.5) |
| GAAP Research and Development | \$ (196.9) | \$ (154.6) | \$ (109.2) | \$ (95.2) | \$ (555.9) | \$ (100.0) | \$ (98.8) | \$ (104.4) | \$ (93.8) | \$ (397.1) |
| Amortization of intangible assets | - | - | - | 0.1 | 0.2 | 0.1 | 0.1 | - | - | 0.2 |
| Stock-based compensation expense | 93.5 | 49.4 | 40.7 | 30.6 | 214.2 | 29.8 | 27.3 | 32.0 | 28.6 | 117.8 |
| Payroll tax expense related to stock-based compensation | 3.6 | 1.6 | 0.9 | 0.8 | 6.8 | 3.8 | 1.9 | 0.8 | 0.7 | 7.2 |
| Sublease income (1) | 1.1 | 1.1 | 1.1 | 0.9 | 4.2 | 0.9 | 0.9 | 0.7 | 0.3 | 2.8 |
| Gain from lease termination | - | - | - | - | - | - | - | - | - | - |
| Restructuring charges | 2.6 | 20.9 | - | - | 23.4 | _ | - | 1.2 | - | 1.2 |
| Non-GAAP Research and Development | \$ (96.2) | \$ (81.7) | \$ (66.5) | \$ (62.8) | \$ (307.2) | \$ (65.4) | \$ (68.6) | \$ (69.7) | \$ (64.2) | \$ (267.8) |

⁽¹⁾ For the GAAP income statement, sublease income is included as other income while the related lease rent expense is included in its respective operating expense line item. For non-GAAP purposes, sublease income is presented as a contra-expense to the related lease rent expense.

| | | F | iscal 2023 | | | | F | iscal 2024 | | |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Non-GAAP Operating Expenses | | | | | | | | | | |
| GAAP Sales and Marketing | \$ (115.9) | \$ (109.2) | \$ (129.9) | \$ (125.9) | \$ (481.0) | \$ (145.5) | \$ (176.4) | \$ (215.8) | \$ (251.4) | \$ (789.0) |
| Amortization of intangible assets | 0.1 | 0.1 | 0.1 | O.1 | 0.3 | 0.1 | 0.1 | 0.1 | O.1 | 0.3 |
| Stock-based compensation expense | 11.7 | 8.0 | 5.7 | 4.3 | 29.7 | 4.2 | 4.2 | 4.8 | 4.0 | 17.3 |
| Payroll tax expense related to stock-based compensation | 0.4 | 0.2 | 0.2 | 0.1 | 1.0 | 0.5 | 0.3 | 0.1 | 0.1 | 1.1 |
| Sublease income (1) | - | - | - | - | - | - | - | - | - | - |
| Gain from lease termination | - | - | - | - | - | - | - | - | - | - |
| Restructuring charges | - | 5.1 | - | - | 5.1 | - | - | - | 0.2 | 0.2 |
| Non-GAAP Sales and Marketing | \$ (103.7) | \$ (95.8) | \$ (123.9) | \$ (121.4) | \$ (444.9) | \$ (140.7) | \$ (171.7) | \$ (210.8) | \$ (246.9) | \$ (770.1) |
| | | | | | | | | | | |
| GAAP General and Administrative | \$ (256.5) | \$ (201.4) | \$ (195.3) | \$ (217.9) | \$ (871.1) | \$ (236.3) | \$ (252.6) | \$ (253.4) | \$ (195.0) | \$ (937.3) |
| Amortization of intangible assets | 3.2 | 2.8 | 2.7 | 2.6 | 11.3 | 2.6 | 2.6 | 2.1 | 2.2 | 9.6 |
| Stock-based compensation expense | 58.5 | 45.1 | 43.8 | 47.7 | 195.1 | 38.0 | 46.5 | 43.0 | 35.0 | 162.5 |
| Payroll tax expense related to stock-based compensation | 1.5 | 0.6 | 0.6 | 0.5 | 3.2 | 1.9 | 1.2 | 0.5 | 0.5 | 4.1 |
| Sublease income (1) | - | - | - | - | - | - | - | - | - | - |
| Gain from lease termination | - | - | - | - | - | - | - | - | (29.6) | (29.6) |
| Restructuring charges | 7.7 | 14.8 | - | - | 22.5 | - | - | 0.6 | 0.1 | 0.7 |
| Non-GAAP General and Administrative | \$ (185.6) | \$ (138.0) | \$ (148.3) | \$ (167.1) | \$ (639.1) | \$ (193.8) | \$ (202.3) | \$ (207.2) | \$ (186.8) | \$ (790.1) |

⁽¹⁾ For the GAAP income statement, sublease income is included as other income while the related lease rent expense is included in its respective operating expense line item. For non-GAAP purposes, sublease income is presented as a contra-expense to the related lease rent expense. There has been no sublease income allocated to sales and marketing or general and administrative expenses through December 31, 2024.

Note: Due to rounding, numbers presented may not add up precisely to the totals provided.

| | | F | iscal 2023 | | | | F | iscal 2024 | | |
|---|------------|------------|------------|------------|--------------|------------|------------|------------|------------|--------------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| GAAP Operating Expenses (excludes COR) | \$ (668.3) | \$ (572.8) | \$ (553.2) | \$ (540.9) | \$ (2,335.2) | \$ (584.8) | \$ (643.6) | \$ (691.1) | \$ (647.7) | \$ (2,567.2) |
| Amortization of intangible assets | 3.3 | 2.9 | 2.8 | 2.9 | 11.9 | 2.8 | 2.8 | 2.2 | 2.3 | 10.1 |
| Stock-based compensation expense | 169.6 | 106.4 | 93.0 | 85.3 | 454.4 | 74.1 | 80.0 | 82.2 | 69.8 | 306.0 |
| Payroll tax expense related to stock-based compensation | 5.8 | 2.5 | 1.8 | 1.5 | 11.6 | 6.5 | 3.7 | 1.5 | 1.4 | 13.2 |
| Sublease income (1) | 1.3 | 1.3 | 1.2 | 1.1 | 4.9 | 1.1 | 1.0 | 0.9 | 0.5 | 3.5 |
| Gain from lease termination | - | - | - | - | - | - | - | - | (29.6) | (29.6) |
| Restructuring charges | 23.1 | 49.8 | - | - | 72.9 | - | - | 2.2 | 0.4 | 2.5 |
| Non-GAAP Operating Expenses (excludes COR) | \$ (465.2) | \$ (409.9) | \$ (454.5) | \$ (450.1) | \$ (1,779.7) | \$ (500.3) | \$ (556.1) | \$ (602.1) | \$ (603.0) | \$ (2,261.5) |
| GAAP Loss from Operations | \$ (216.8) | \$ (158.5) | \$ (40.2) | \$ (60.2) | \$ (475.6) | \$ (63.0) | \$ (27.2) | \$ (56.7) | \$ 28.0 | \$ (118.9) |
| Amortization of intangible assets | 4.5 | 4.2 | 4.0 | 4.1 | 16.8 | 4.1 | 4.0 | 3.5 | 3.5 | 15.0 |
| Stock-based compensation expense | 180.4 | 113.9 | 98.5 | 91.7 | 484.5 | 80.1 | 85.7 | 89.0 | 76.1 | 330.9 |
| Payroll tax expense related to stock-based compensation | 6.2 | 2.7 | 1.9 | 1.6 | 12.5 | 7.4 | 4.2 | 1.7 | 1.5 | 14.8 |
| Sublease income (1) | 1.3 | 1.3 | 1.2 | 1.1 | 4.8 | 1.1 | 1.0 | 0.9 | 0.5 | 3.5 |
| Gain from lease termination | - | - | - | - | - | - | - | - | (29.6) | (29.6) |
| Restructuring charges | 24.2 | 52.9 | - | - | 77.2 | - | - | 36.4 | 1.2 | 37.6 |
| Non-GAAP Income (Loss) from Operations | \$ (0.1) | \$ 16.5 | \$ 65.5 | \$ 38.3 | \$ 120.2 | \$ 29.7 | \$ 67.7 | \$ 74.7 | \$ 81.2 | \$ 253.3 |

⁽¹⁾ For the GAAP income statement, sublease income is included as other income while the related lease rent expense is included in its respective operating expense line item. For non-GAAP purposes, sublease income is presented as a contra-expense to the related lease rent expense.

| | | F | iscal 2023 | | | Fiscal 2024 | | | | |
|---|-------------------|-----------------|------------|-----------|------------|-------------|---------|-----------|----------|----------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Reconciliation of Net Income (Loss) | to Non-GAAP Adjus | sted Net Income | (Loss) | | | | | | | |
| GAAP Net Income (Loss) | \$ (187.6) | \$ (114.3) | \$ (12.1) | \$ (26.3) | \$ (340.3) | \$ (31.5) | \$ 5.0 | \$ (12.4) | \$ 61.7 | \$ 22.8 |
| Amortization of intangible assets | 4.5 | 4.2 | 4.0 | 4.1 | 16.8 | 4.1 | 4.0 | 3.5 | 3.5 | 15.0 |
| Stock-based compensation expense | 180.4 | 113.9 | 98.5 | 91.7 | 484.5 | 80.1 | 85.7 | 89.0 | 76.1 | 330.9 |
| Payroll tax expense related to stock-based compensation | 6.2 | 2.7 | 1.9 | 1.6 | 12.5 | 7.4 | 4.2 | 1.7 | 1.5 | 14.8 |
| Sublease income (1) | - | - | - | - | - | - | - | - | - | _ |
| Gain from lease termination (2) | - | - | - | - | - | - | - | - | (29.6) | (29.6) |
| Restructuring charges (3) | 24.2 | 52.9 | - | - | 77.2 | - | - | 36.4 | 1.2 | 37.6 |
| Adjusted Net Income (Loss) (4) | \$ 27.7 | \$ 59.5 | \$ 92.3 | \$ 71.1 | \$ 250.7 | \$ 60.0 | \$ 98.9 | \$ 118.1 | \$ 114.5 | \$ 391.5 |

⁽¹⁾ For the GAAP income statement, sublease income is included as other income while the related lease rent expense is included in its respective operating expense line item. For non-GAAP purposes, sublease income is presented as a contra-expense to the related lease rent expense. The non-GAAP presentation of sublease income as a contra-expense has no impact to Adjusted Net Income (Loss).

⁽²⁾ In the fourth quarter of 2024, we recorded a \$29.6 million gain as a result of the termination of a portion of the lease for the Company's San Francisco headquarters.

⁽³⁾ In the year ended December 31, 2024, we incurred restructuring charges of \$14.1 million of fixed assets disposals, \$11.1 million of other current assets disposals and other costs, \$10.6 million of accelerated depreciation of fixed assets and \$1.8 million of severance and other employee costs. Refer to prior period supplemental data for a breakdown of prior period restruction of prior period restructions in the first prior period supplemental data for a breakdown of prior period restructions in the first prior period supplemental data for a breakdown of prior period restructions in the first prior period supplemental data for a breakdown of prior period restructions in the first prior period supplemental data for a breakdown of prior period restructions.

⁽⁴⁾ Beginning in the first quarter of 2025, we will no longer present Adjusted Net Income (Loss) as a non-GAAP financial measure.

| | | | | | , | , | | | | |
|--|------------|------------|-------------|------------|---------------------------|-------------------------------|------------------------------|----------------------------|-----------------------------|-------------|
| (\$ in millions) | | | Fiscal 2023 | | | | I | Fiscal 2024 | | |
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total |
| Gross Bookings (1) | \$ 3,050.7 | \$ 3,446.0 | \$ 3,554.1 | \$ 3,724.3 | \$ 13,775.2 | \$ 3,693.2 | \$ 4,018.9 | \$ 4,108.4 | \$ 4,278.9 | \$ 16,099.4 |
| | | | | | | | | | | |
| Non-GAAP Cost of Revenue | (535.4) | (594.5) | (637.6) | (736.1) | (2,503.7) | (747.3) | (812.0) | (845.8) | (866.0) | (3,271.2) |
| Non-GAAP Cost of Revenue as a % of Gross Bookings | (17.6%) | (17.3%) | (17.9%) | (19.8%) | (18.2%) | (20.2%) | (20.2%) | (20.6%) | (20.2%) | (20.3%) |
| | (== =) | (2.1.1) | (| (2.2.2) | (2222) | (| (=) | (· -) | () | (|
| Non-GAAP Operations and Support | (79.6) | (94.4) | (115.7) | (98.8) | (388.6) | (100.5) | (113.5) | (114.5) | (105.1) | (433.5) |
| Non-GAAP Operations and Support as a % of Gross Bookings | (2.6%) | (2.7%) | (3.3%) | (2.7%) | (2.8%) | (2.7%) | (2.8%) | (2.8%) | (2.5%) | (2.7%) |
| New CAAR Research and Revolutions | (00.0) | (017) | (00.5) | (62.6) | (207.2) | (65.4) | (69.6) | (69.7) | (64.2) | (207.0) |
| Non-GAAP Research and Development | (96.2) | (81.7) | (66.5) | (62.8) | (307.2) | (65.4) | (68.6) | (69.7) | (64.2) | (267.8) |
| Non-GAAP Research and Development as a % of Gross Bookings | (3.2%) | (2.4%) | (1.9%) | (1.7%) | (2.2%) | (1.8%) | (1.7%) | (1.7%) | (1.5%) | (1.7%) |
| | (| () | () | 6 | | (| (· - · · | (2.2.2.2) | (-,) | 6 3 |
| Non-GAAP Sales and Marketing | (103.7) | (95.8) | (123.9) | (121.4) | (444.9) | (140.7) | (171.7) | (210.8) | (246.9) | (770.1) |
| Non-GAAP Sales and Marketing as a % of Gross Bookings | (3.4%) | (2.8%) | (3.5%) | (3.3%) | (3.2%) | (3.8%) | (4.3%) | (5.1%) | (5.8%) | (4.8%) |
| | | | | | | | | | | |
| Non-GAAP General and Administrative | (185.6) | (138.0) | (148.3) | (167.1) | (639.1) | (193.8) | (202.3) | (207.2) | (186.8) | (790.1) |
| Non-GAAP General and Administrative as a % of Gross Bookings | (6.1%) | (4.0%) | (4.2%) | (4.5%) | (4.6%) | (5.3%) | (5.0%) | (5.0%) | (4.4%) | (4.9%) |
| | | | | | | | | | | |
| Non-GAAP Operating Expenses (excludes COR) | (465.2) | (409.9) | (454.5) | (450.1) | (1,779.7) | (500.3) | (556.1) | (602.1) | (603.0) | (2,261.5) |
| Non-GAAP Operating Expenses (excludes COR) as a % of Gross Bookings | (15.2%) | (11.9%) | (12.8%) | (12.1%) | (12.9%) | (13.6%) | (13.8%) | (14.7%) | (14.1%) | (14.1%) |
| | | | | | | | | | | |
| Non-GAAP Total Costs and Expenses | (1,000.6) | (1,004.4) | (1,092.1) | (1,186.3) | (4,283.4) | (1,247.5) | (1,368.1) | (1,448.0) | (1,469.1) | (5,532.7) |
| Non-GAAP Total Costs and Expenses as a % of Gross Bookings | (32.8%) | (29.1%) | (30.7%) | (31.9%) | (31.1%) | (33.8%) | (34.0%) | (35.3%) | (34.3%) | (34.4%) |
| (1) Lyft defines Gross Bookings as the total dollar value invo- recognized for subscriptions, bikes and bike station hardware | | | | | so includes amounts invol | cea for other oπerings, incit | laing but not limitea to: Ex | press Drive, Dikes and Sco | oter rentals, and the amour | nts 29 |

(1) Lyrt defines Gross Bookings as the total dollar value invoiced to noeshare neers including any applicable taxes, toils and fees while excluding tips to drivers. It also includes amounts invoiced for other offenings, including but not limited to: Express Drive, bikes and scooter rentals, and the amounts recognized for subscriptions, bikes and bike station hardware and software sales, media, sponsorships, partnerships, and licensing and data access agreements.

Note: Due to rounding, numbers presented may not add up precisely to the totals provided.

| | | | Fiscal 2023 | | | Fiscal 2024 | | | | | |
|---|--------------------|--------------|-------------|-----------|------------|-------------|----------|-----------|----------|----------|--|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | |
| Reconciliation of Net Income (Loss |) to Non-GAAP Adjı | usted EBITDA | | | | | | | | | |
| GAAP Net Income (Loss) | \$ (187.6) | \$ (114.3) | \$ (12.1) | \$ (26.3) | \$ (340.3) | \$ (31.5) | \$ 5.0 | \$ (12.4) | \$ 61.7 | \$ 22.8 | |
| Adjusted for the following: | | | | | | | | | | | |
| Interest expense | 5.9 | 6.9 | 7.3 | 9.7 | 29.7 | 8.5 | 9.4 | 8.9 | 8.1 | 34.7 | |
| Other (income) expense, net | (37.2) | (53.1) | (34.4) | (45.4) | (170.1) | (41.1) | (41.9) | (50.9) | (39.2) | (173.2) | |
| Provision for (benefit from) income taxes | 2.7 | 2.7 | O.1 | 3.2 | 8.6 | 2.6 | 1.9 | (0.7) | (1.2) | 2.6 | |
| Depreciation and amortization | 27.2 | 28.6 | 29.5 | 31.2 | 116.5 | 32.4 | 37.7 | 45.1 | 33.7 | 148.9 | |
| Stock-based compensation expense | 180.4 | 113.9 | 98.5 | 91.7 | 484.5 | 80.1 | 85.7 | 89.0 | 76.1 | 330.9 | |
| Payroll tax expense related to stock-based compensation | 6.2 | 2.7 | 1.9 | 1.6 | 12.5 | 7.4 | 4.2 | 1.7 | 1.5 | 14.8 | |
| Sublease income (1) | 1.3 | 1.3 | 1.2 | 1.1 | 4.8 | 1.1 | 1.0 | 0.9 | 0.5 | 3.5 | |
| Gain from lease termination (2) | - | - | - | - | - | - | - | - | (29.6) | (29.6) | |
| Restructuring charges (3) | 23.9 | 52.3 | - | - | 76.2 | - | - | 25.8 | 1.2 | 26.9 | |
| Adjusted EBITDA | \$ 22.7 | \$ 41.0 | \$ 92.0 | \$ 66.6 | \$ 222.4 | \$ 59.4 | \$ 102.9 | \$ 107.3 | \$ 112.8 | \$ 382.4 | |
| Net income (loss) as a percentage of Gross Bookings | (6.2%) | (3.3%) | (0.3%) | (0.7%) | (2.5%) | (0.9%) | O.1% | (0.3%) | 1.4% | O.1% | |
| Adjusted EBITDA margin (calculated as a percentage of Gross Bookings) | 0.7% | 1.2% | 2.6% | 1.8% | 1.6% | 1.6% | 2.6% | 2.6% | 2.6% | 2.4% | |

⁽¹⁾ For the GAAP income statement, sublease income is included as other income while the related lease rent expense is included in its respective operating expense line item. For non-GAAP purposes, sublease income is presented as a contra-expense to the related lease rent expense.

⁽²⁾ In the fourth quarter of 2024, we recorded a \$29.6 million gain as a result of the termination of a portion of the lease for the Company's San Francisco headquarters.

⁽³⁾ In the year ended December 31, 2024, we incurred restructuring charges of \$14.1 million of fixed asset disposals, \$11.1 million of other current assets disposals and other costs and \$1.8 million of severance and other employee costs. Restructuring related charges for accelerated depreciation of fixed assets of \$10.6 million are included on its respective line item. Refer to prior period supplemental data for a breakdown of prior period restructuring charges.

(\$ in millions)

| | | Fiscal 2023 | | | | | | Fiscal 2024 | | | | | |
|---|----------------------|--------------------|----------------|---------|------------|----------|----------|-------------|----------|----------|--|--|--|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | | | |
| Reconciliation of Net Cash Provided | l by (Used in) Opera | ting Activities to | Free Cash Flow | | | | | | | | | | |
| Net Cash Provided by (Used in) Operating Activities | \$ (74.0) | \$ (70.0) | \$ 2.3 | \$ 43.5 | \$ (98.2) | \$ 156.2 | \$ 276.2 | \$ 264.0 | \$ 153.4 | \$ 849.7 | | | |
| Less: Purchases of property and equipment and scooter fleet | (46.8) | (42.2) | (32.3) | (28.6) | (149.8) | (29.1) | (19.8) | (21.2) | (13.4) | (83.5) | | | |
| Free cash flow | \$ (120.8) | \$ (112.2) | \$ (30.0) | \$ 14.9 | \$ (248.1) | \$ 127.1 | \$ 256.4 | \$ 242.8 | \$ 140.0 | \$ 766.3 | | | |

The below table calculates free cash flow for the trailing twelve months period, which represent the sum of the current quarter and prior three quarters.

| | | F | iscal 2023 | | | Fiscal 2024 | | | | | |
|---|------------|------------|------------|------------|--------------|-------------|----------|----------|----------|-------|--|
| _ | | | | | lonths Ended | | | | | | |
| _ | Q1 | Q2 | Q3 | Q4 | | Q1 | Q2 | Q3 | Q4 | Total | |
| Net Cash Provided by (Used in) Operating Activities (1) | \$ (159.0) | \$ (203.8) | \$ (175.3) | \$ (98.2) | | \$ 132.0 | \$ 478.2 | \$ 739.9 | \$ 849.7 | | |
| Less: Purchases of property and equipment and scooter fleet (2) | (131.5) | (150.7) | (153.9) | (149.8) | | (132.2) | (109.8) | (98.7) | (83.5) | | |
| Free cash flow (Trailing Twelve Months) (3) | \$ (290.5) | \$ (354.5) | \$ (329.2) | \$ (248.1) | | \$ (0.2) | \$ 368.4 | \$ 641.2 | \$ 766.3 | | |

⁽¹⁾ Net cash provided by (used in) operating activities was (\$25.2) million, (\$26.2) million and (\$33.6) million for the three months ended June 30, 2022, September 30, 2022 and December 31, 2022, respectively.

⁽²⁾ Purchases of property and equipment and scooter fleet was (\$23.0) million, (\$29.1) million and (\$32.6) million for the three months ended June 30, 2022, September 30, 2022 and December 31, 2022, respectively.

⁽³⁾ Free cash flow was (\$48.2) million, (\$55.3) million and (\$66.2) million for the three months ended June 30, 2022, September 30, 2022 and December 31, 2022, respectively.