

Investor and Analyst Update

November 15, 2023





Welcome

Steve Gitlin, SVP Investor Relations



Legal Disclaimer

Forward-Looking Statements

This presentation includes "forward-looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. Forwardlooking statements may be identified by the use of words such as "estimate," "plan," "project," "intend," "will," "expect," "anticipate," "believe," "seek," "target" or other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These forward-looking statements include, but are not limited to, those related to the Company's ability to scale and grow its business, source clean and renewable energy, the advantages and expected growth of the Company, future estimates of revenue, net income and adjusted EBITDA, future estimates of computing capacity and operating power, future demand for hosting capacity, future estimate of hashrate (including mix of self-mining and hosting), operating gigawatts and power, future projects in construction or negotiation and future expectations of operation location, orders for miners and critical infrastructure, future estimates of selfmining capacity, the public float of the Company's shares, future infrastructure additions and their operational capacity, and operating power and site features of the Company's operations center in Denton, Texas. These statements are provided for illustrative purposes only and are based on various assumptions and on the current expectations of the Company's management. These forward-looking statements are not intended to serve, and must not be relied on by any investor, as a guarantee, an assurance, a prediction or a definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. Many actual events and circumstances are beyond the control of the Company. These forward-looking statements are subject to a number of risks and uncertainties, including those identified in the Company's reports filed with the U.S. Securities and Exchange Commission ("SEC") from time to time, including its Annual Report on Form 10-K for the year ended December 31, 2022, and Quarterly Report on form 10-Q for the first quarter ended March 31, 2023, filed with the SEC on May 15, 2023, and Quarterly Report on Form 10-Q for the second quarter ended September 30, 2023, filed with the SEC on November 6, 2023. These forwardlooking statements are based on information available as of the date of this presentation and current expectations, forecasts and assumptions and are subject to a number of risks and uncertainties, including, but not limited to, the Company's ability to obtain bankruptcy court approval with respect to motions in its Chapter 11 cases, successfully enter into and implement a restructuring plan, emerge from Chapter 11 and achieve significant cash flows from operations; the effects of the Chapter 11 cases on the Company and on the interests of various constituents, bankruptcy court rulings in the Chapter 11 cases and the outcome of the Chapter 11 cases in general, the length of time the Company will operate under the Chapter 11 cases, risks associated with any third-party motions in the Chapter 11 cases, the potential adverse effects of the Chapter 11 cases on the Company's liquidity or results of operations and increased legal and other professional costs necessary to execute the Company's reorganization; satisfaction of any conditions to which the Company's debtor-in-possession financing is subject and the risk that these conditions may not be satisfied for various reasons, including for reasons outside of the Company's control; the consequences of the acceleration of the Company's debt obligations; the trading price and volatility of the Company's common stock as well as other risk factors set forth in the Company's reports filed with the U.S. Securities & Exchange Commission. If any of these risks materialize or our assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. Accordingly, undue reliance should not be placed upon the forward-looking statements. Except as required by law, the Company assumes no obligation to update these forward-looking statements publicly, or to update the reasons actual results could differ materially from those anticipated in the forward-looking statements, even if new information becomes available in the future.

Year over year comparisons are based on the combined results of Core Scientific and its acquired entities.



Agenda

Topic	Presenter	Timing
Introduction and Overview	Adam Sullivan, CEO	1:05 – 1:20 p.m.
Revenue Performance	Denise Sterling, CFO	1:20 – 1:30 p.m.
Operations Summary	Matt Brown, EVP Data Center Operations	1:30 – 1:40 p.m.
Emergence and Growth	Adam Sullivan	1:40 – 1:50 p.m.
Q&A	Adam Sullivan and Team	1:50 – 2:00 p.m.



Today's Presenters



Adam Sullivan

- More than a decade of experience in financial services, with a focus on investment banking in the digital assets and infrastructure space
- Expertise spans strategy development, corporate finance and M&A
- Managing Director and Head of Digital Assets and Infrastructure at XMS Capital Partners
- Key dealmaker for M&A and capital raises in the crypto mining industry, overseeing more than \$5 billion of transactions, including Core Scientific's business combination with Power & Digital Infrastructure Acquisition Corp. ("XPDI") (NASDAQ: XPDI) in 2021



Matt Brown

EVP Data Center Operations

- Over 15 years experience working in operations and engineering management
- Strong background in infrastructure strategy and management, site engineering and data center operations
- Senior Director Americas IBX Operations at Equinix, responsible for 200 data centers, 380,000 cabinets and 1,000MW of critical infrastructure
- 12 years at Hewlett Packard, responsible for end-to-end data center infrastructure services



Denise Sterling

CFO

- Over 25 years experience in senior Finance leadership positions
- Strong background in leading corporate finance, including FP&A, finance business partners, accounting, financial reporting, financial systems, and building a strong control environment
- Senior Vice President, Finance, and FP&A at Oportun
- 23 years with Visa, Inc. holding several roles, including, Senior Vice President of FP&A, Senior Vice President, Visa Europe Liaison



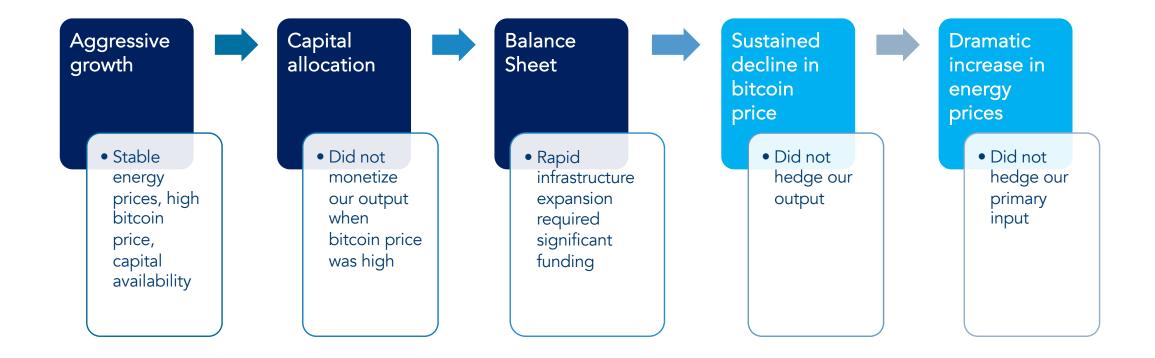


Introduction and Overview

Adam Sullivan, CEO



Internal and External Factors Drove Chapter 11 Filing



Reorganization Presented Us with a Unique Opportunity to Reflect, Reframe and Improve





Core Scientific Transforms Energy Into High-value Compute With Superior Efficiency at Scale

OUR MISSION:

To accelerate digital innovation by scaling highvalue compute rapidly, efficiently and responsibly



Images generated with the assistance of AI

OUR VISION:

Building a better future by accelerating digital innovation



Core Scientific OTC: CORZQ

High-Power Data Centers for High-Value Compute

~145,000

Company-Owned Bitcoin Miners¹

39,600

New Bitcoin Miners Inbound¹ \$360.5M

2023 Revenue through Sept 30 (Unaudited)

15.1 EH/s

Self-Mining Energized Hashrate¹ 5 U.S. States

Data Center Locations

+30 BTC/Day

Avg. Self-Mined in November 2023

724MW

Current operational capacity¹

+16,000 BTC

Self- and Customer-Mined YTD in our Data Centers



Marble, NC



Dalton, GA



Dalton, GA





Calvert City, KY

724 Megawatts **Current Capacity**



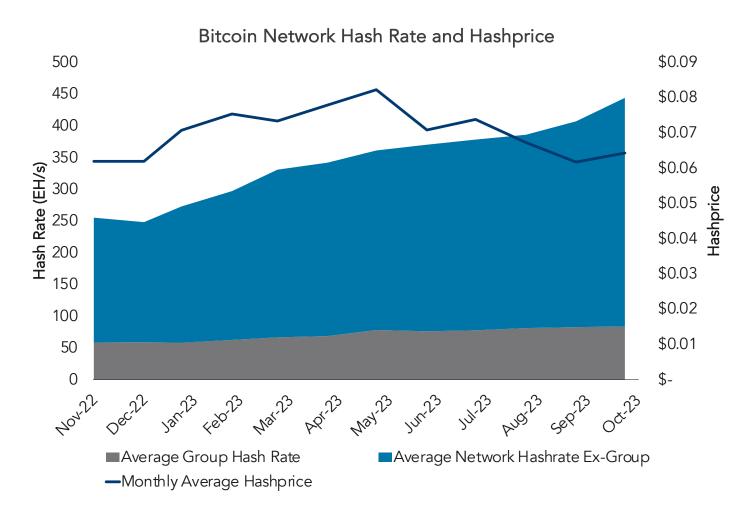
Grand Forks, ND



Denton, TX

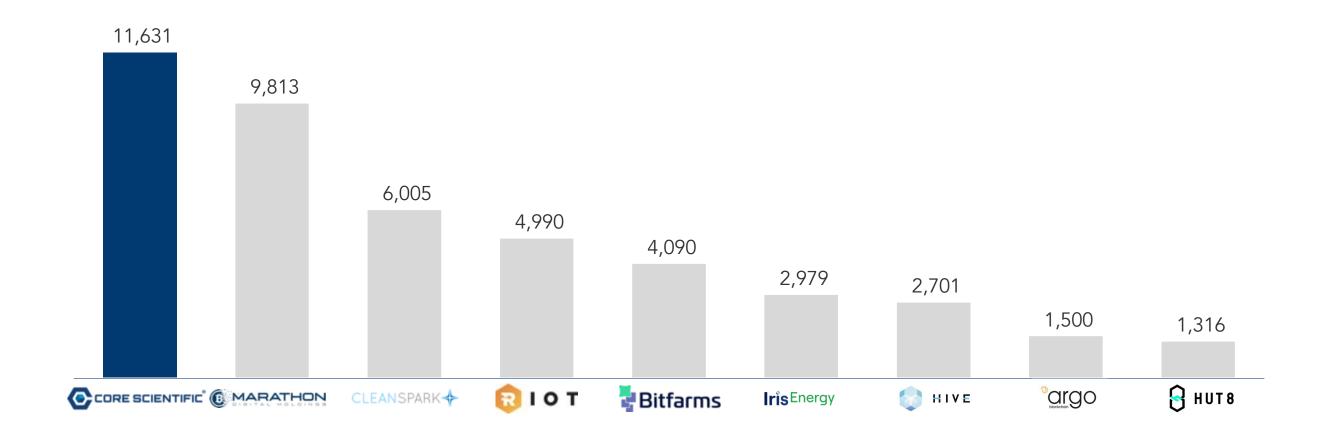
Pecos, TX

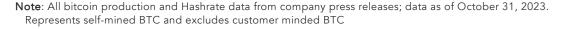
Hash Rate Grew Rapidly in 2023



- Average Network hash rate grew
 74% since Nov. 2022
- Avg. public companies ("Group") hash rate grew 42% since Nov. 2022
- Public company share of Network hash rate declined from 23% in Nov. 2022 to 19% in Nov. 2023

Core Scientific Self-Mined More Bitcoin This Year than Any Other Listed Company in North America

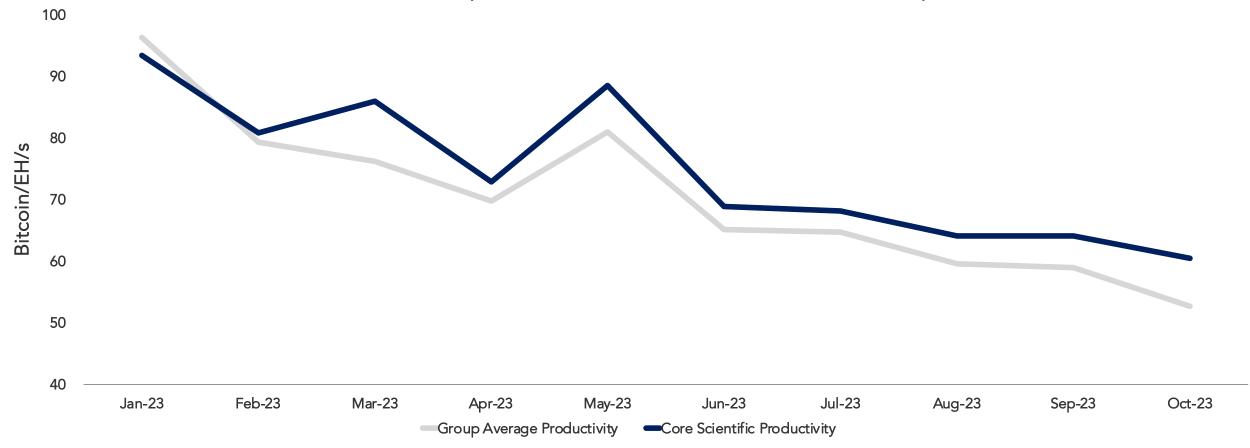






Core Scientific's Hashrate Productivity Consistently Exceeded Peer Average for Last Nine Months





Source: public filings

Group: Argo, Bitfarms, CleanSpark, Hive, Hut8, Iris Energy, Marathon, Riot



Proprietary Technology for Optimizing Hashrate & Efficiency



Software

We use in-house enterprise fleet and workflow management software with direct interfacing to our power infrastructure



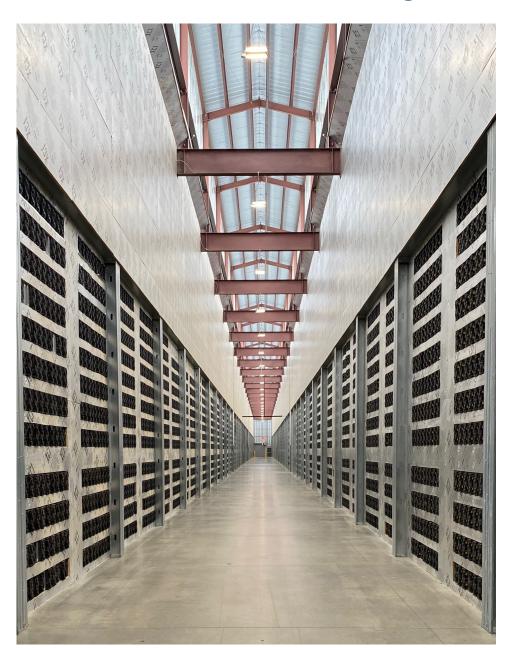
Hardware

We design and build new hardware to reduce costs, measure and improve efficiency, and enhance our facilities



Firmware

Our custom firmware helps optimize mining efficiency, enables dynamic power management and reduces repair cycles



Experienced Leadership Team



ADAM SULLIVAN
CEO
XMS



DENISE STERLING

CFO

OP©RTUN VISA



TODD DUCHENE

EVP, Chief Legal & Admin Officer

OfficeMax National

♦FLIR (F) fisher scientific



MICHAEL BROS

EVP, Corp. Dev. & Strategy

Kayne Anderson
Capital Addition, L.R.
Merrill Lynch



MATT BROWN
EVP, Data Center Services



Hewlett Packard Enterprise



SANGEETA CAMPOS PURI VP, People Operations





RUSSELL CANN EVP, Client Services





STEVEN GITLIN
SVP, Investor Relations





CAROL HAINES
SVP, Power and Sustainability
FirstEnergy



KATHARINE HALL SVP, General Counsel





DR. LARRY KOM, PHD





AARON MCCREERY

EVP, Technology Operations

Microsoft



JEFF PRATT
SVP, Partnerships
Microsoft



JEFF TAYLOR

SVP, Chief Information Security Officer

AWS





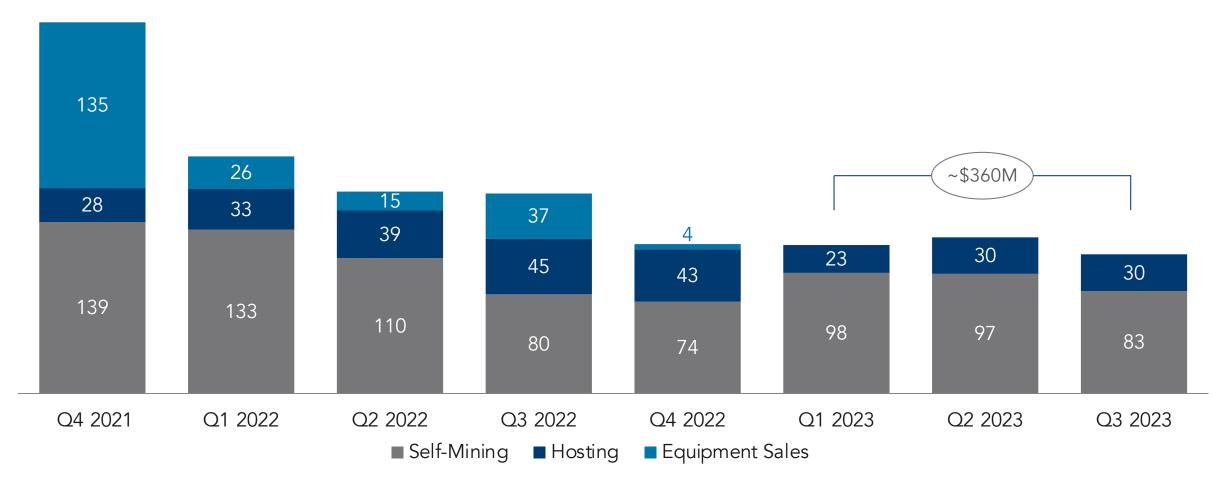
Revenue Performance

Denise Sterling, CFO



Shifting Mix, Rotation in Hosting Clients and Rising Network Difficulty Reflect Evolution in Our Industry and Our Business

Quarterly Revenue Mix (\$ Millions)

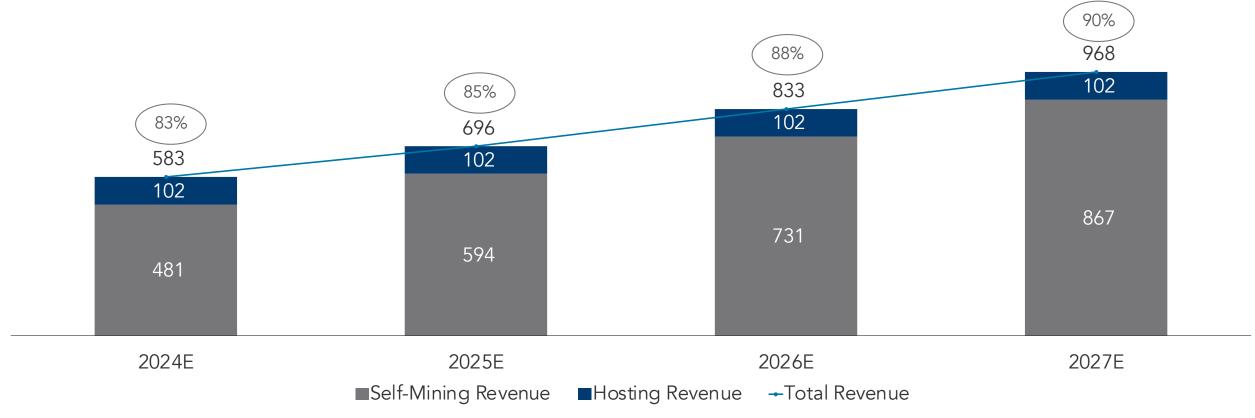


Business Plan

Represents Self-Mining Revenue as a percentage of Total Revenue







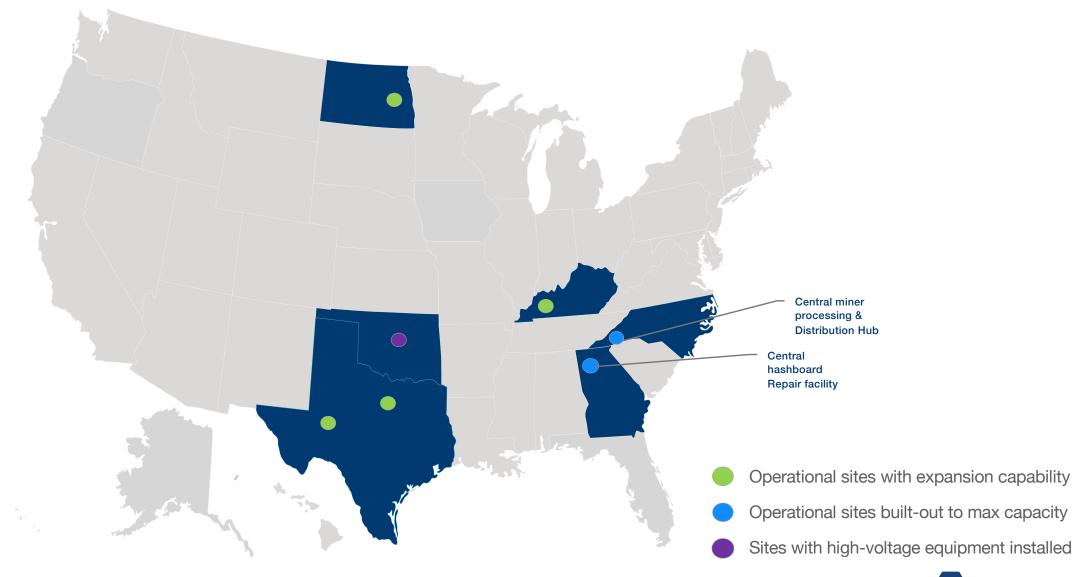


Operations Summary

Matt Brown, EVP Data Center Operations



Geographically Diverse Data Centers



Data Center Leadership Team

Mining Operations

Design Engineering

Construction

Data Center Reliability & Safety

Supply Chain Operations

Deployment Operations



Matt Brown

EVP Data Center Services



Harsh Patel

VP Design Engineering



Cline Kezar

SVP Data Center Planning & Strategy



Kelsey Gallagher

VP Construction



Angie Lee

Senior Director Data Center Reliability & Safety



Kevin Coker

VP Deployment Operations



Jason Hill

Senior Director Mining Operations



Baylor Landry

Director Supply chain Operations



Data Center Design

Secure. Reliable. Efficient.

Cooling

Design

Power

Security



To keep equipment operating at its peak, our next generation cathedrals house active electronically-controlled (EC) fan wall systems which ensure optimal air-flow for every miner.

We continue to explore and implement new practices to improve reliability and uptime.
Encapsulated hot aisles offer protection from outside elements while improving cooling performance.

Our power systems are designed for rapid scalability and reliability.

On-site high voltage substations provide massive scalability at lower power cost.

Ultra-low 1.05 PUE at Texas data centers.

We use advanced security equipment, techniques, and procedures to control and monitor access to our mining centers. Our remote operations center provides operational oversight, load response management and security monitoring.



Data Center Services Future-proof mining operations with world-class data center services



> 30,000 ASICS hashboard repairs @96% success rate

Our Central repair facility ensures we can turn around hashboard repairs consistently with high quality



99.9%

Network Uptime & Performance

Fully meshed network architecture with dual ISP's and Start link back ensure we keep hashing in the event of a network failure



> 100,000

Miner support activities

Leverage around-the-clock, on-site, operational support service for remote management, installation and troubleshooting of your data center equipment.



>30,000 miners per month Rapid deployments & logistics

Combine our expertise and logistics capabilities we streamline data center deployments.



Real-time fleet monitoring

Get on-demand access to environmental and operating information relevant to your mining fleet



Robust Supply Chain Operation

Ensure Just-in-time delivery of mission critical components that keep our operations running smooth 24 x 7 x 365



Operational Excellence Delivered

Performance

FY23 Impact



95%
Q4 Miner
Uptime



60,000

Miners deployed | ~6EH/s



>200k

Operational Miners



94%

Q4 Hashrate Utilization



130GWH

>400 grid support events





105
Data Center Technicians



64

BTC/EH Sept 23



9.6EH/s

Hashrate returned to service from support operations





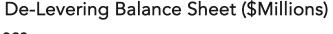
Emergence and Growth

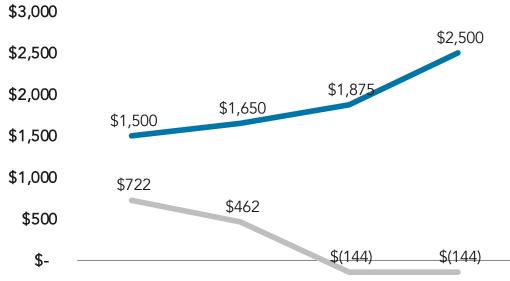
Adam Sullivan, CEO



Proposed Emergence Plan

Pathway to Reduce Debt





\$(500)	Plan TEV	New Converts Strike	Tranche 1 Warrants	Tranche 2 Warrants
TEV	\$1,500	\$1,650	\$1,875	\$2,500
Net Debt	\$722	\$462	\$(144)	\$(144)

■TEV ■Net Debt

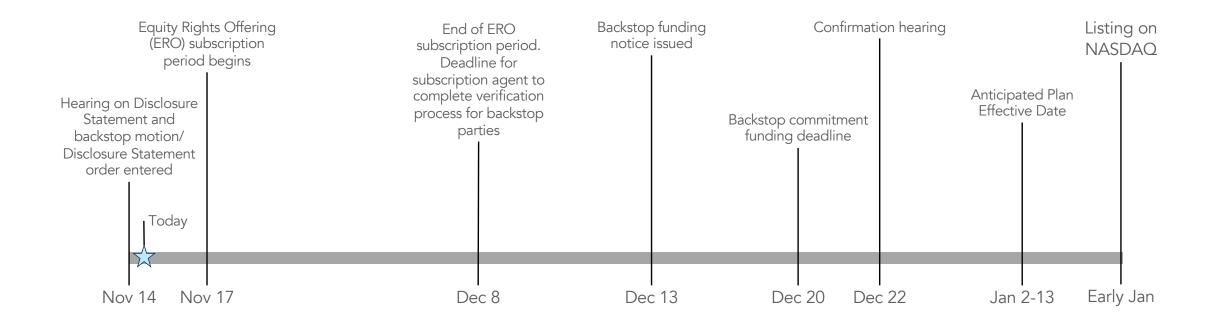
- Increase in total enterprise value ("TEV") allows for conversion and warrant exercise
- Each strike milestone will reduce net debt balance if holders elect to exercise or convert
- At \$1.875 billion TEV, may be in a net cash position

Notes:

Convert holders' and tranche 1 warrant holders' exercise produces cash necessary to de-lever



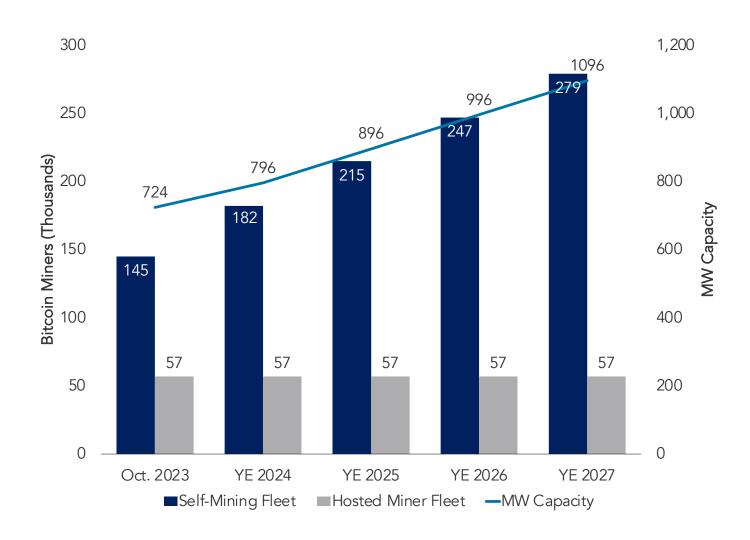
Illustrative Preliminary Emergence Timeline



The timeline in this slide is for illustrative purposes only; actual dates and timing of emergence from Chapter 11 will depend on numerous factors outside the control of the Company, including the Bankruptcy Court's calendar, process, timing and discretion.

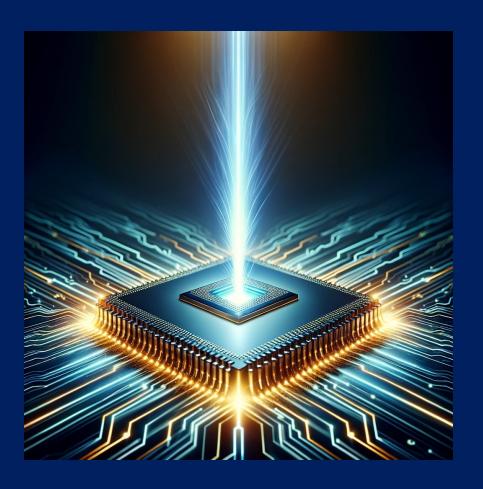


We Forecast Cost-Efficient, Measured Growth



- Growth planned for our two Texas sites
- Lower cost per incremental MW, resulting from partially completed construction
- Hosting fleet to remain stable
- Does not include Muskogee, OK site optionality

CORE SCIENTIFIC TRANSFORMS ENERGY INTO HIGH-VALUE COMPUTE WITH SUPERIOR EFFICIENCY AT SCALE







Core Scientific Team





Thank You!

Investor Relations

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