

# Welcome to **Lidar 2.0**



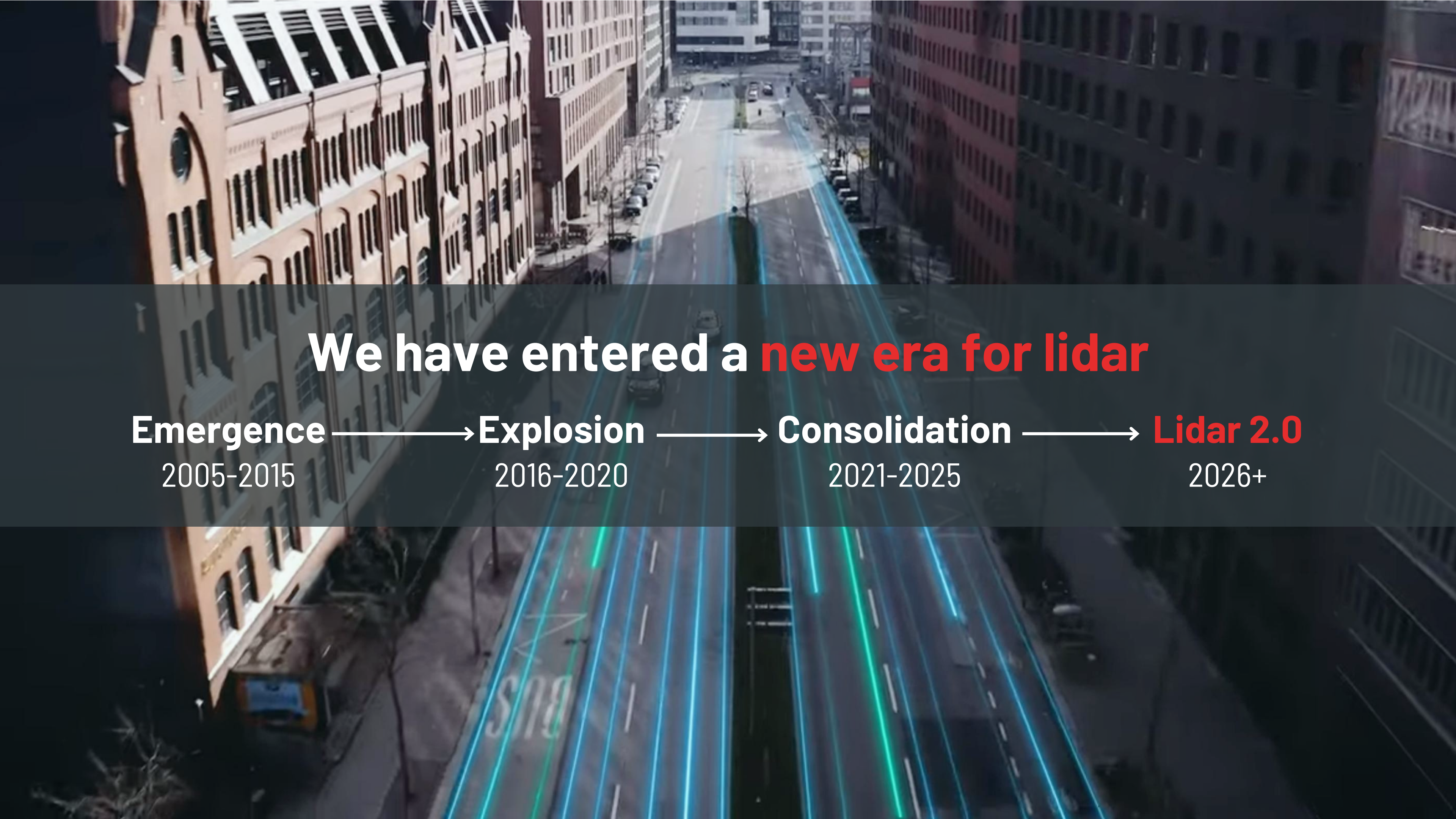
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# We have entered a **new era for lidar**

**Emergence**

2005-2015

————→ **Explosion**

2016-2020

————→ **Consolidation**

2021-2025

————→ **Lidar 2.0**

2026+



**Over the last 10 years, more than 50%  
of lidar companies have disappeared**

2016-2020

40+  
companies enter

2026

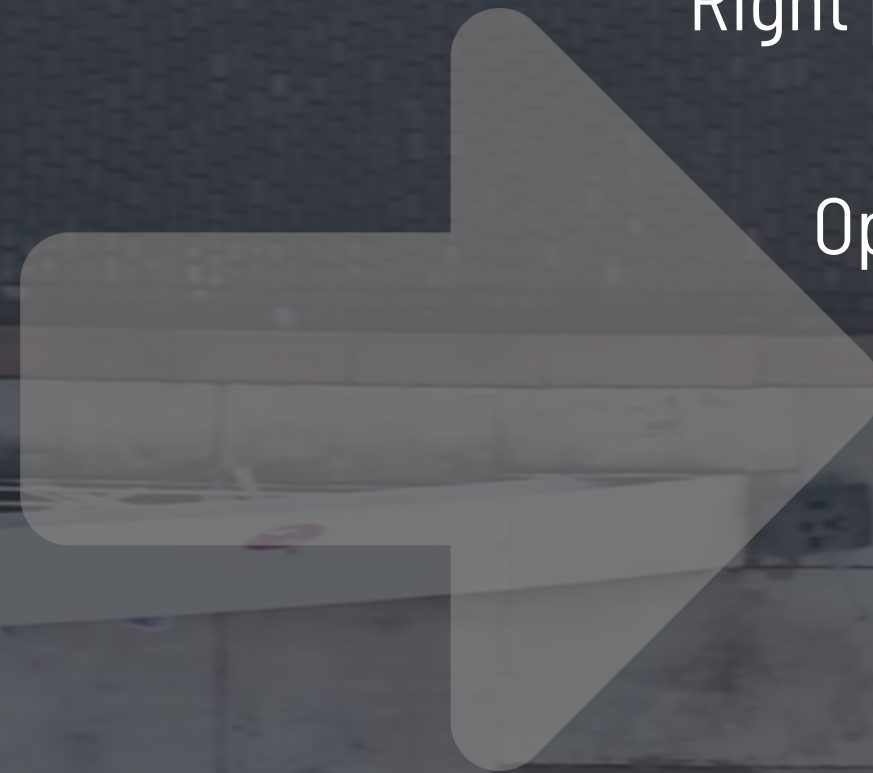
<20  
companies remain

# MicroVision: built to lead Lidar 2.0

A fundamental shift from technology to value

**Lidar 1.0**  
proving technology

Hardware-first  
Best-in-class performance  
Expensive  
Volume drives down cost  
Flashy wins  
Fragile revenue  
Heavy burn



**Lidar 2.0**  
proving value

Right performance for specific use cases  
Designed to cost  
Open software as a differentiator  
Cost drives adoption  
Disciplined execution  
Diversified revenue streams  
Fiscal discipline

# **Portfolio + software + execution:** **This is how MicroVision unlocks value for customers**

**Right performance.  
Right price.**

**Economics drive adoption,  
not the other way around.**

**Right portfolio.  
Many applications.**

**Short, long, and ultra-long-range  
sensing that supports many  
verticals.**

**Open software as  
a lever**

**Software that lowers cost and  
expands capability.**

**Accelerating  
revenue**

**Converting existing commercial  
demand and customer  
relationships into revenue.**

**Credible execution**

**Automotive-grade DNA and a collaborative approach to partnering with customers. Experienced leadership with a track record for meeting commitments, milestones, and deliveries.**

# Right portfolio. Right performance.

Leading Lidar 2.0 with the most comprehensive portfolio in the industry.

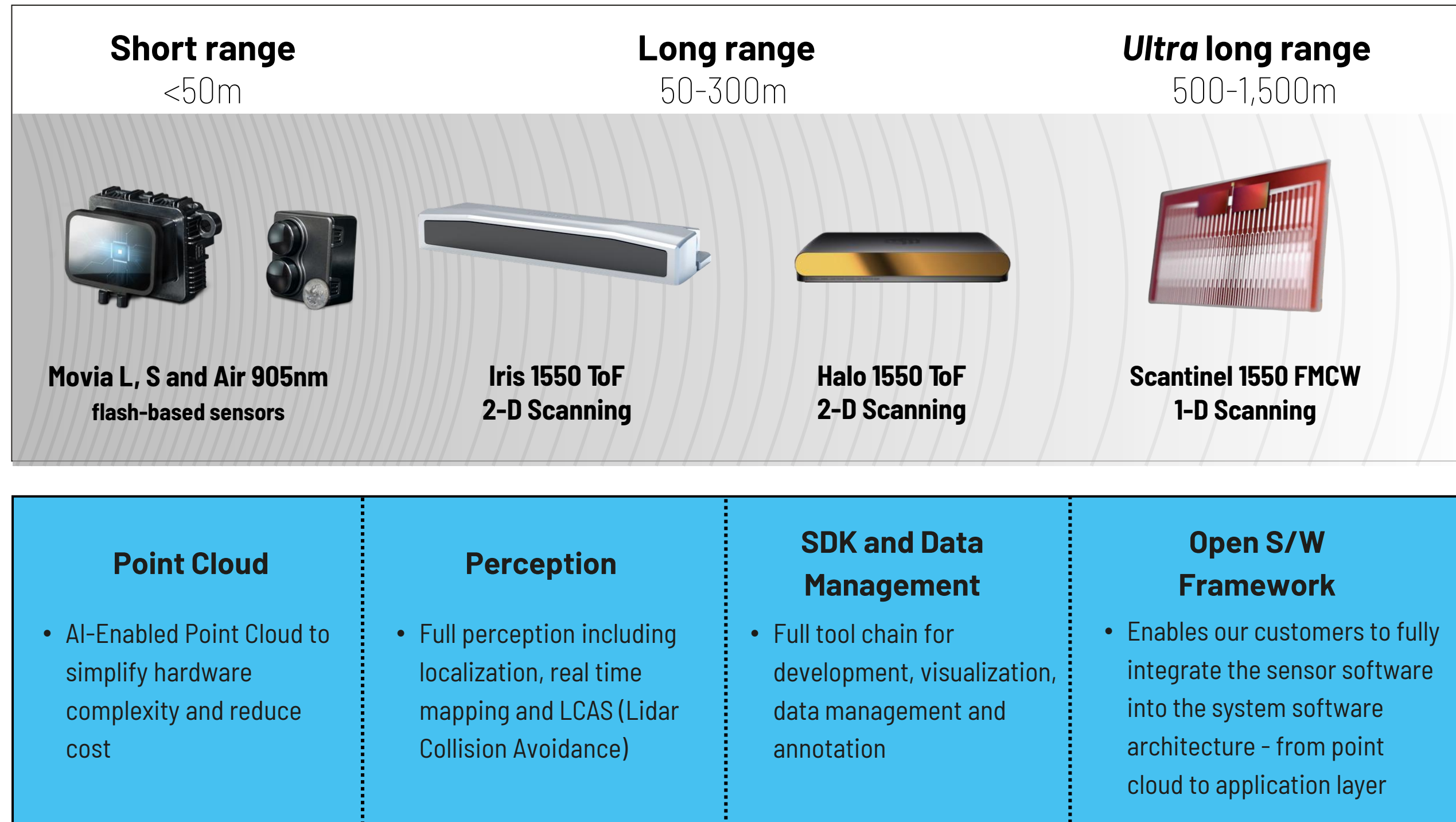
## Sensors

The full suite of wavelength, scanning, and measurement technologies coupled with on-board processing



## Software / AI

System-level value unlocked with our Open Software Framework and MicroVision's AI-enabled point cloud and perception.



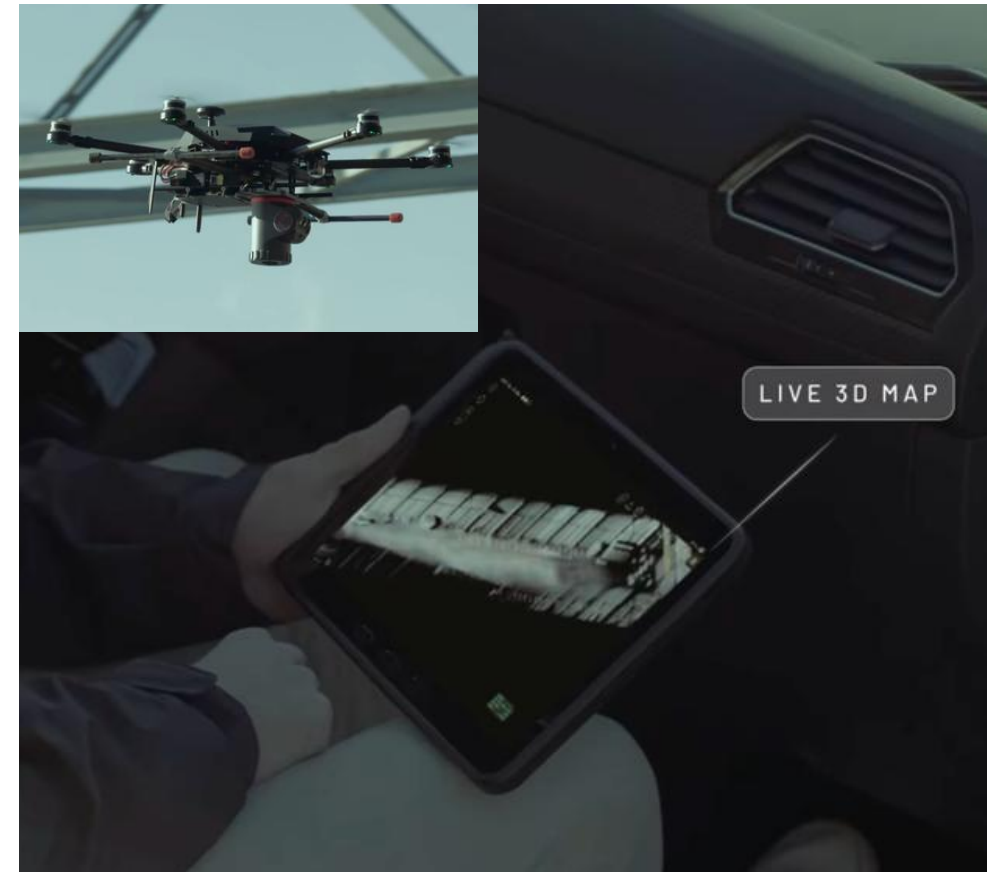
# Our portfolio unlocks new end markets

More revenue streams. More revenue resilience.



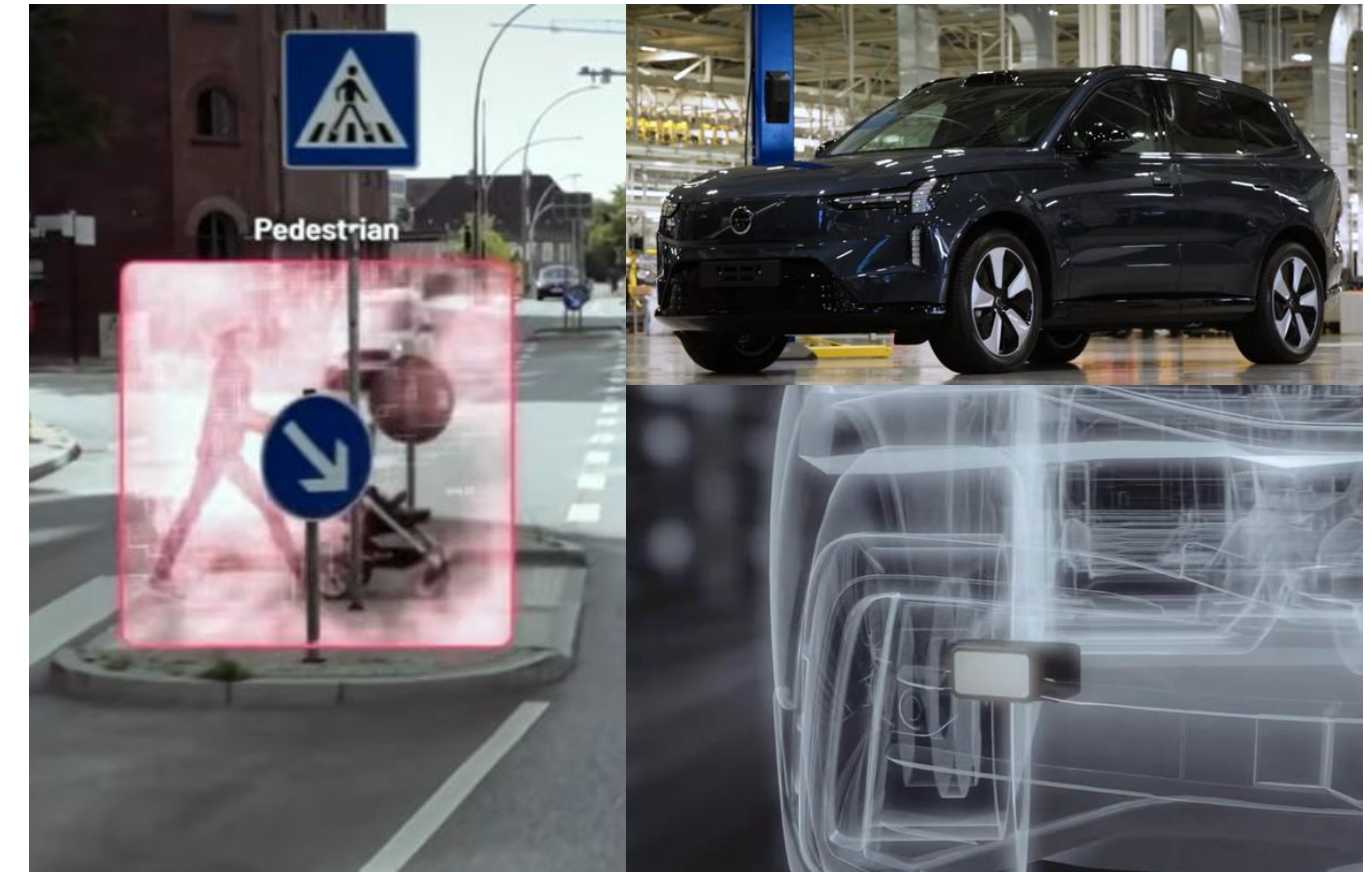
## Industrial

Ruggedized packaging for harsh environments  
Full perception and ADAS capability on board  
Highly cost efficient



## Security & Defense

Compact and lightweight design for drones  
Real-time mapping  
Autonomous navigation



## Automotive

Lower total system cost  
Compact, low power and ultra-wide field of view  
Customizable open software framework

# Industrial

Industry-ready performance at dramatically lower cost

## Durable

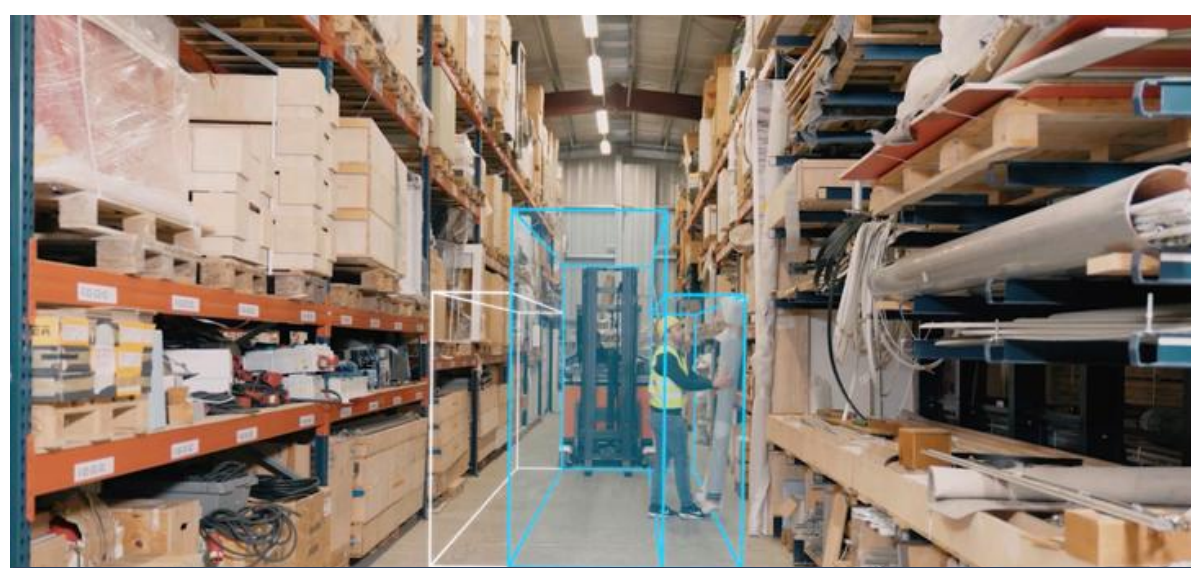
- Solid-state design with no moving parts - built to withstand demanding industrial environments.

## Onboard software

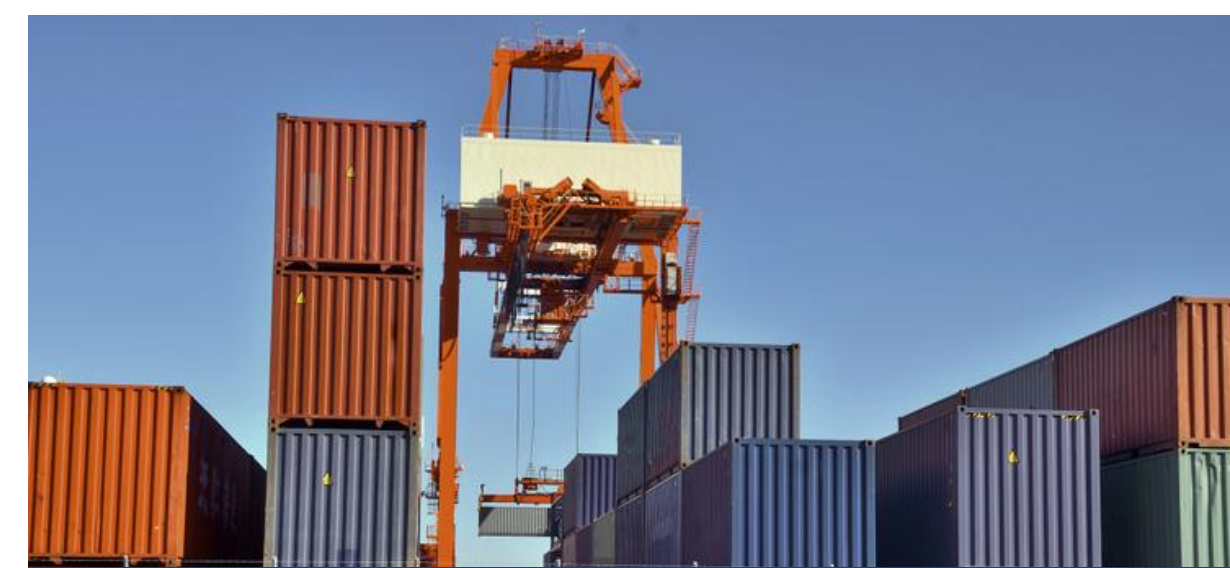
- Integrated perception for turnkey lidar applications or a customizable open software framework.

## Cost-efficient

- Software-driven solid-state lidar with low power consumption



**Warehouse & logistics**



**Port & yard automation**



**Mining & construction**



**Agriculture & power**

MicroVision companies have a history of engagement with industrial leaders

**CATERPILLAR**

DAIMLER  
TRUCK



**CLAAS**

 **Gatik**

**LIEBHERR**

# Security & Defense

Unlocking value through situational awareness, rapid centimeter-level scanning, obstacle detection, and terrain mapping.

## Compact

- Small, lightweight design for seamless integration: ideal for drones and small, unmanned vehicles.

## Real-time mapping

- Simultaneous mapping during flight or operation, even in GNSS-denied or unknown areas.

## Autonomous navigation

- Enables drones and unmanned ground vehicles to navigate and operate independently.



3D Mapping



Real-time mapping



Navigation Environments



Live-Data Delivery

MicroVision companies have a history of engagement with leaders in Security & Defense



# Automotive

Enabling automakers to unlock value for their customers through new experiences and IP.

## Cost efficiency

- Lower total system costs thanks to tailored application design and software-defined hardware.

## Seamless integration

- Minimized footprint that expands placement options and protects OEM design intent.

## Customizable open software framework

- End-to-end, customizable solutions - from raw point clouds to advanced ADAS features.



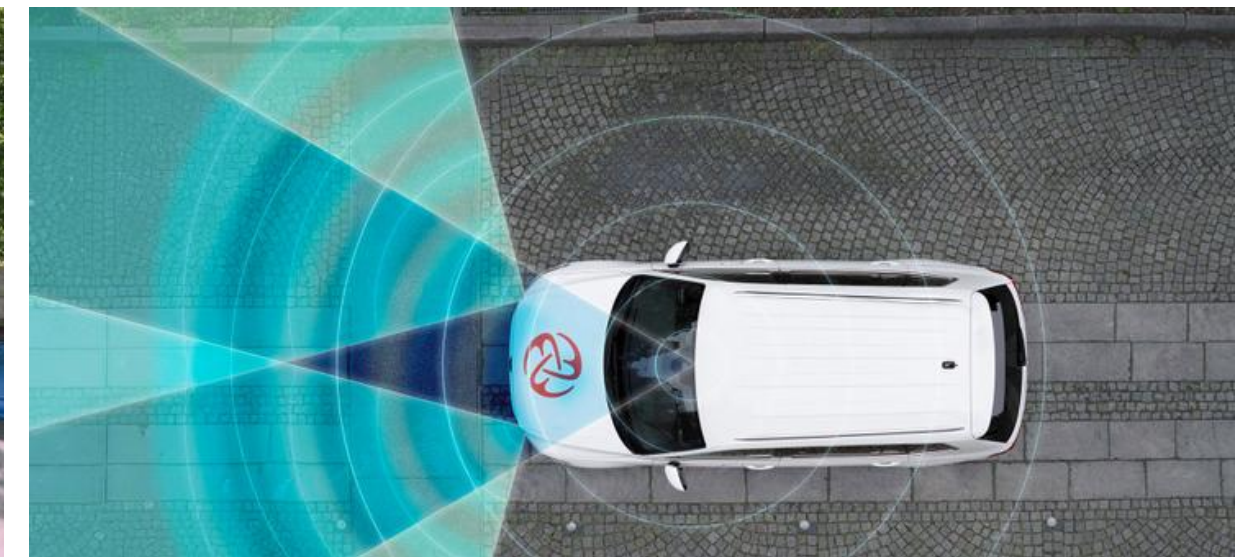
Safe highway driving



Urban driving



Low-speed autonomy



Satellite architecture

MicroVision companies have a history of engagement with automotive leaders



polestar

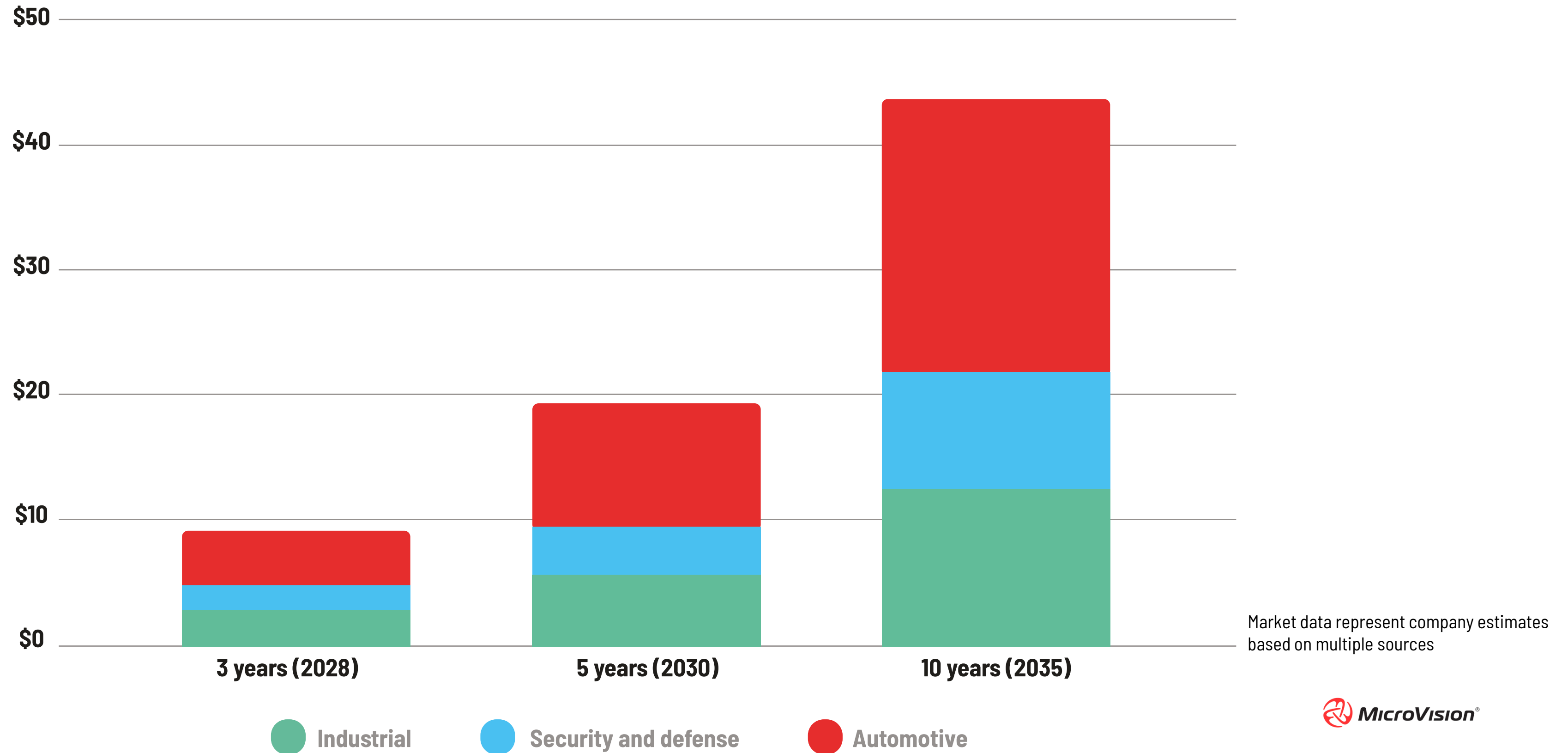


Volkswagen

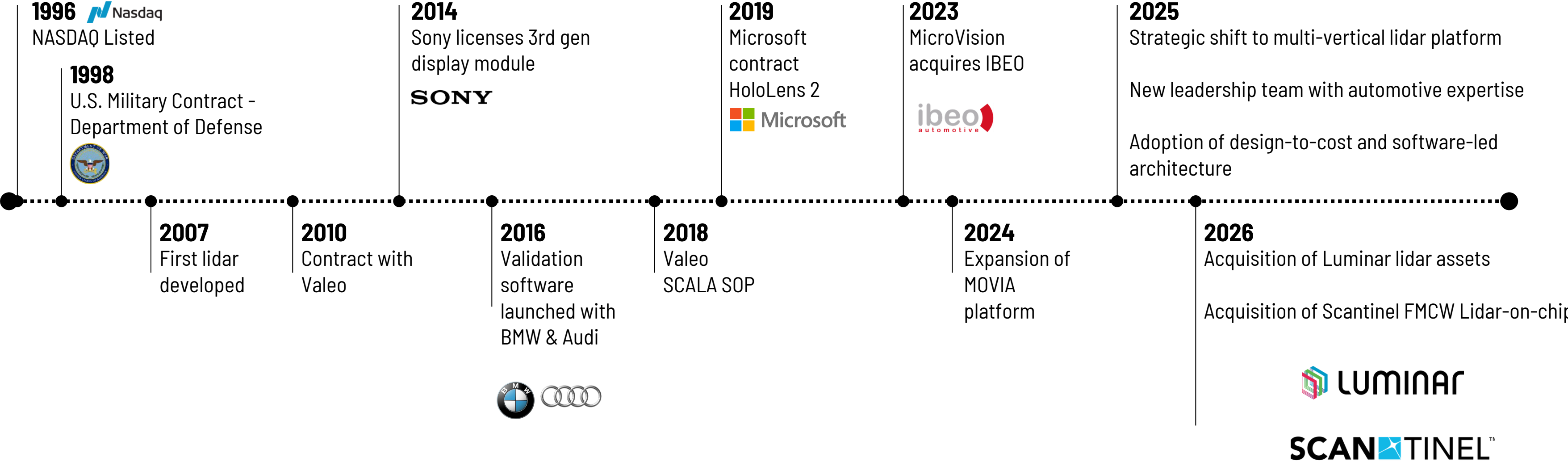
VOLVO

# \$40B market growing 25% annually

Driven by perception-enabled autonomy across industries

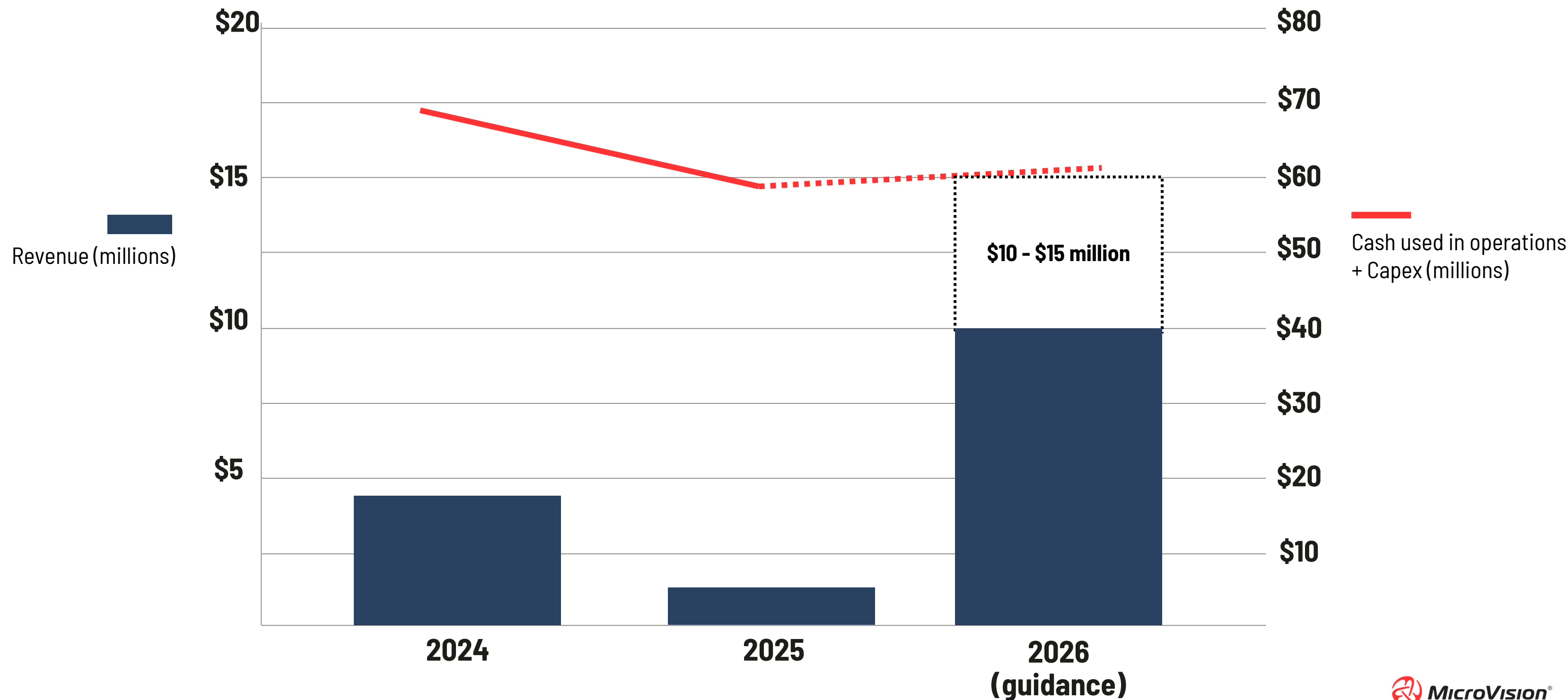


# MicroVision Evolution & Acceleration



# Driving Capital Efficiency and Revenue Growth

Reduced cash usage by 14% to execute Lidar 2.0 strategy



# MicroVision's Transformation is Delivering in 2026

Shareholder Value Starts with Customer Success

**2026 Revenue Guidance: \$10 – \$15 million**

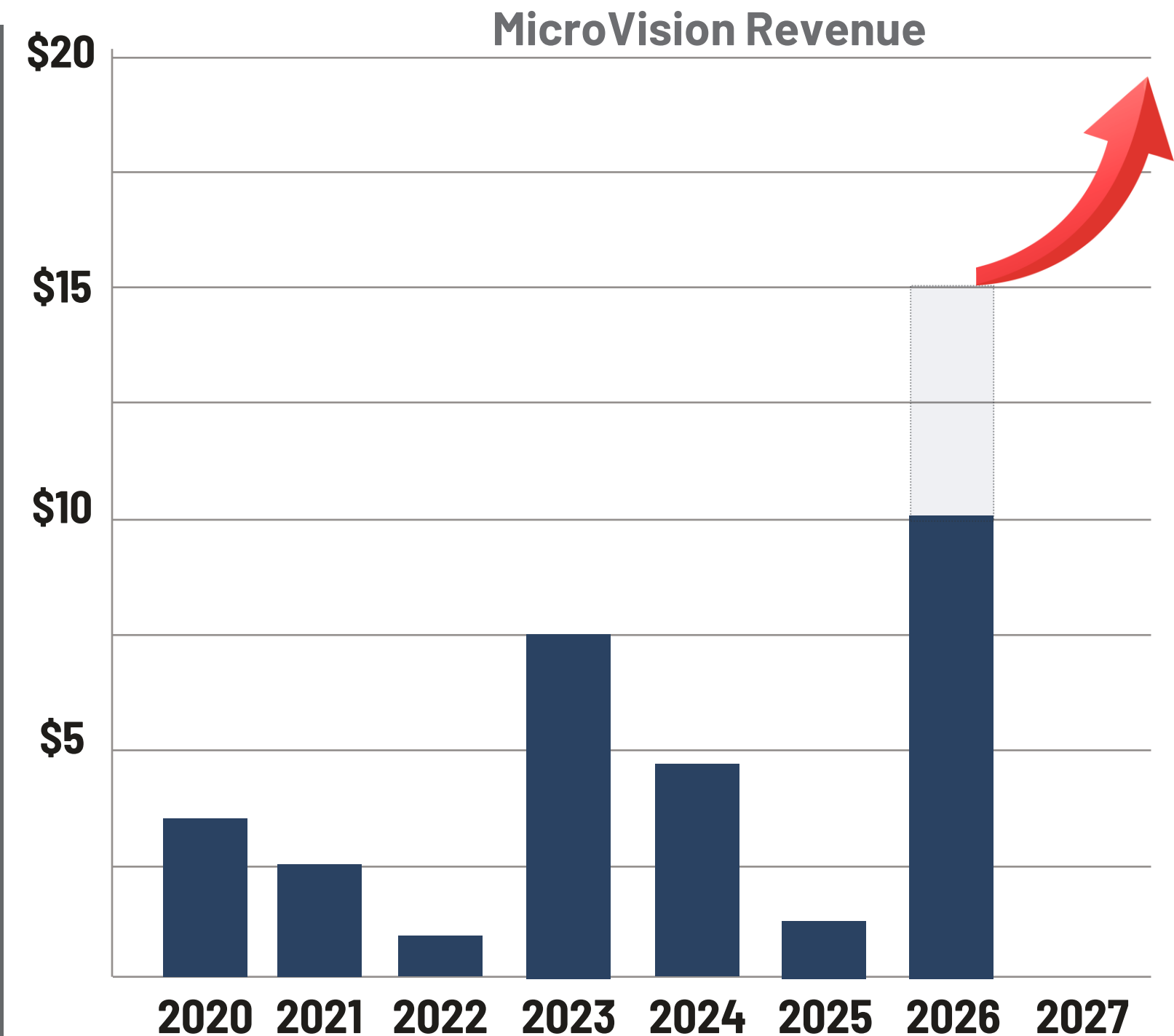
*Expanding future pipeline*

**Pipeline:** 130+ customer opportunity engagements

- 15+ with Automotive OEMs
- 40+ with Security and Defense Companies
- 90+ with Industrial OEMs and Resellers
- Represents over \$750M '26 – '30 booking opportunities

**2026 Gross Margin**

- Top line growth that delivers 40 – 45% Gross Margin



\* \* 2026 to 2027 YOY revenue growth is anticipated, but no guidance is intended at this time

# 2026 targets



Accelerating revenue through new lidar programs in industrial, security, and defense verticals.

Revenue

**\$10-15M**

Cash used in operations, plus capex

**~\$60M**

Gross margin

**40%-45%**

# A leadership team proven to deliver at scale



**Glen DeVos**  
CEO

- 40+ years automotive leadership
- Former Aptiv CTO & President
- Led multi-billion dollar portfolios
- ADAS, autonomy, software platforms
- Proven scale & execution operator



**Greg Scharenbroch**  
VP Engineering

- 30+ years automotive engineering
- Former Intel Automotive VP
- ADAS & autonomous platform leader
- Hardware + software systems expert
- Built global engineering teams



**Fabio Laura**  
VP Product & Operations

- 25+ years automotive engineering
- Webasto VP R&D & programs
- Concept to production expert
- Scales complex hardware systems
- Drives operational execution rigor



**Drew Markham**  
SVP People & GC

- 30+ years public company leadership
- M&A, governance, capital markets
- SEC, board, compliance expert
- Led transformation & scaling
- Aligns strategy, talent, execution



**Steve Hrynewich**  
CFO (Interim)

- 25+ years finance leadership with global automotive OEM's
- Corporate finance, operational finance, M&A
- Strategic business partner
- Drives financial decision-making and business growth opportunities



**James Byun**  
Chief Commercial Officer

- 25+ years of experience across automotive, technology and mobility
- Background in global business development and commercial operations with Aeva (lidar), Innovusion, Gracenote (automotive), and SiriusXM